

**From:** Pamela Heidell <pamelaheidell@gmail.com>  
**To:** mkrepelka@town.arlington.ma.us  
**Cc:** Mike Byrne <MByrne@town.arlington.ma.us>, Ashley Maher <AMaher@town.arlington.ma.us>, Rick Vallarelli <RVallarelli@town.arlington.ma.us>  
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**Subject:** ZBA Associate Members and appointments

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Hello Marie,

My colleagues on the ZBA and I believe it would be very beneficial if two associate members are appointed to join us on the Board. Per 10.10 of the Bylaw, the Board composition is to include five members and two associate members. Having associate members would be helpful in the infrequent situation where a regular member cannot attend a hearing. It would also provide an opportunity to gain additional insights and contributions from associate members, and is particularly timely given the cases that will soon be before the Board.

Regards,  
Pam Heidell, ZBA Chair