

# **Agenda**

- Goals and Background
- Process to Date
- Translating Concepts to Draft Zoning
- Draft Zoning



# **Project Goals**

 Position Arlington to attract new businesses and jobs in emerging growth industries to the Industrial District; and

 Create opportunities through which Arlington can realize greater revenue with strategic amendments to the Zoning Bylaw and Zoning Map.



# Project Background

#### September 2019:

RFP for an Economic Analysis of Industrial Zoning Districts released.

RKG Associates and Harriman selected as contractor.

#### December 2019:

Project Kickoff.

#### 2020:

Completion of an economic analysis.

Preparation of zoning recommendations.

Public Engagement – Video Presentation and Survey.

Preparation of draft zoning amendments.

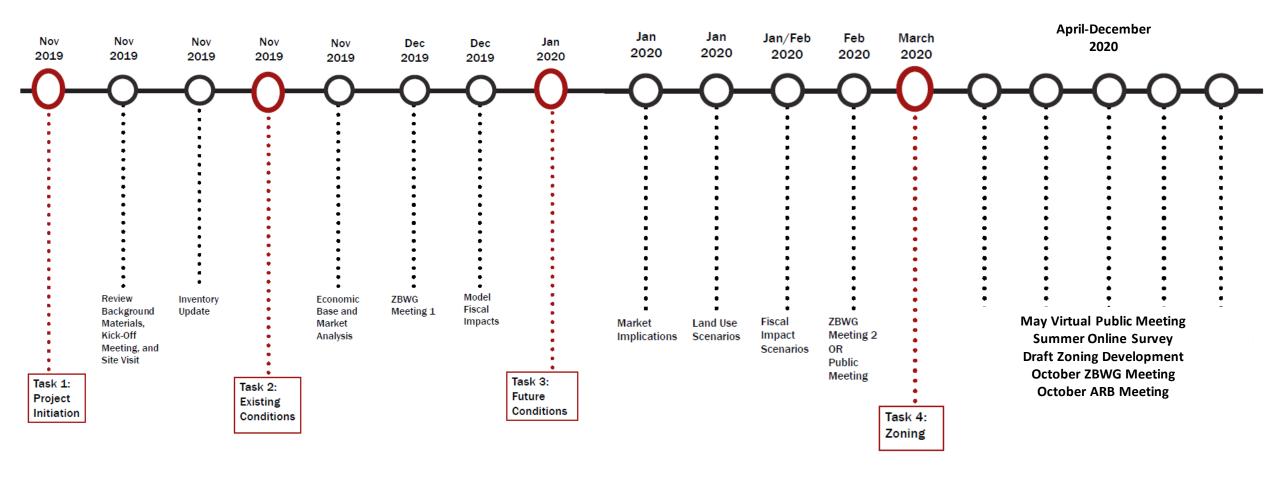
## Zoning Bylaw Working Group

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David Watson
Ralph Willmer
John Worden

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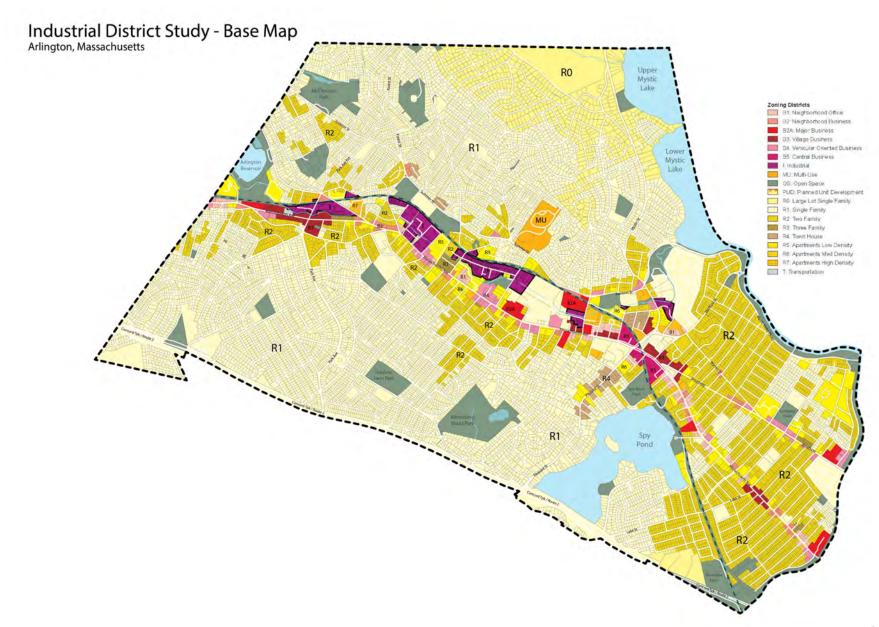
## **Timeline**







## **Arlington's Existing Zoning Districts**





#### **Arlington's Industrial Districts**

All Parcels 12,632

All Parcels 100%

Industrial 0.7%

Total Acreage 3,508

Industrial 43

Industrial

Total Acreage 100%

Industrial 1.2.%

Total Taxable
Square Feet of
Development
48,662,105

566,952

Total Taxable
Square Feet of
Development
100%

Industrial 1.2%



## Arlington's Industrial Real Estate

Auto Repair & Supplies
Contractor Condominiums
Lumber Yards
Manufacturing
Manufacturing Offices
Storage & Warehousing
Distribution
Research & Development
Manufacturing Warehouses

**69** properties

520,000 built square feet

\$23.84 million assessed built value

\$71.10 million assessed total value

- 24 are auto repair facilities, 22 storage/warehousing
- Average structure is 7,530 square feet (warehouses 18,700, auto supply 1,450)
- Buildings worth just \$46 per square foot
- Across just 28 acres, this equates to over \$2.5 million per acre



Redevelopment Pressures





## How are Arlington's Industrial Districts Competing?

"Cost is a huge issue. If we hadn't bought here when we did, we'd be pushed out beyond I-495."

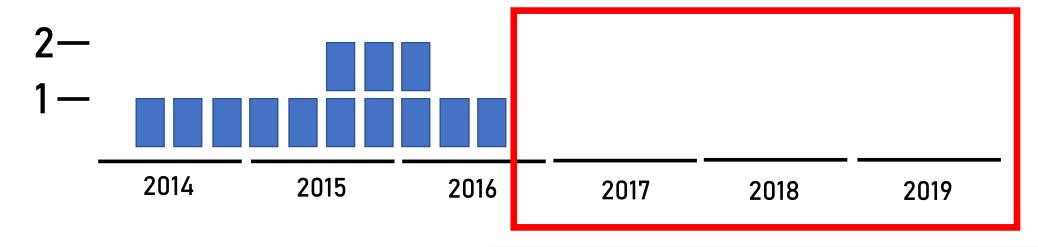
"Locating right next to residents presents a lot of challenges, especially for more traditional industrial companies." "I moved my business here because I live here... I walk to work in ten minutes. It's awesome."

"We had to get creative with parking. We lease spaces from other companies and sometimes use public lots overnight."

"There's a shortage of commercial real estate. If a business owner sells, they might be sending 100 workers out to work an hour from here"



## Arlington's For Sale Listings, Commercial Space

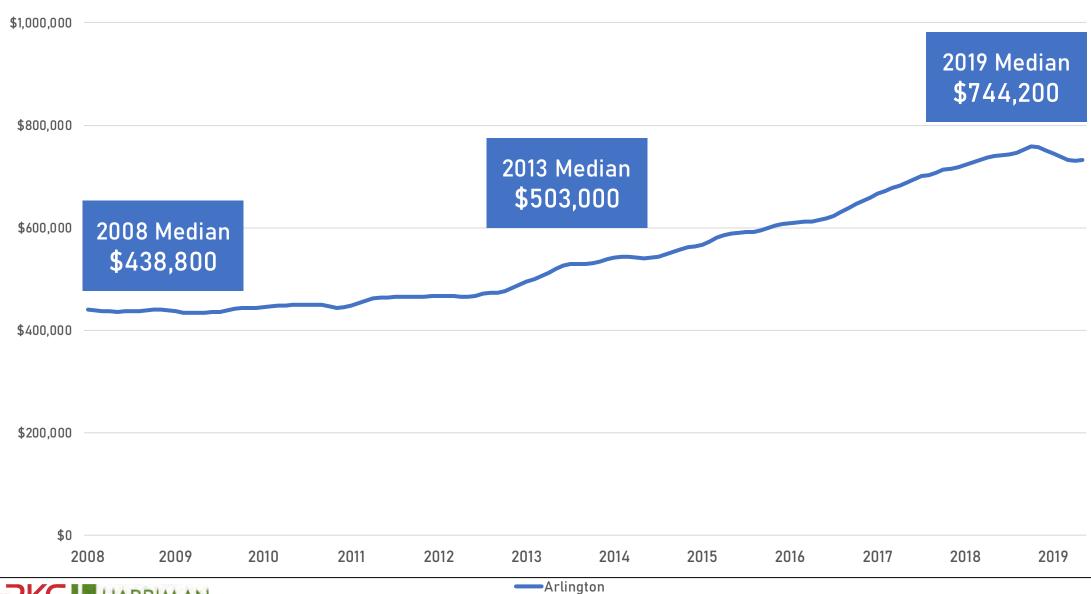


Zero marketed commercial listings in the last 13 quarters

Commercial vacancy rate is frequently below 2 percent

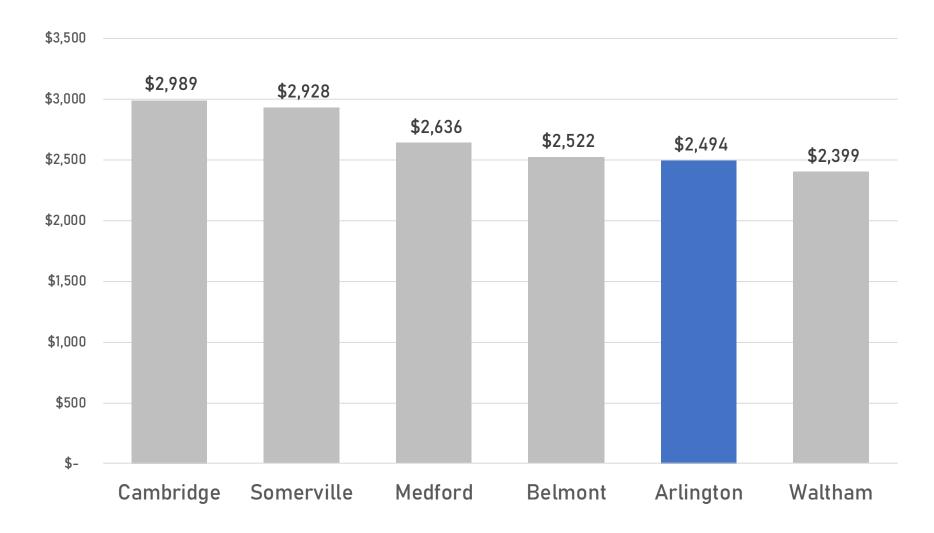


## Median Home Value Trend





## Median Monthly Rent, 2019



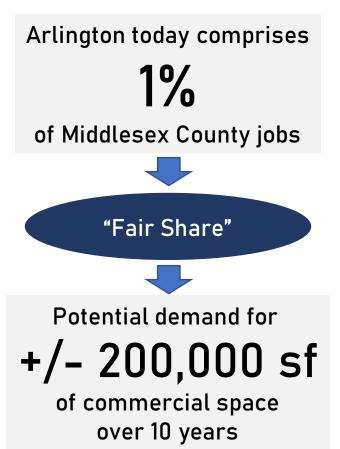


## What kind of demand for commercial space could emerge in Arlington?

## Middlesex County Projected New Jobs, Present to 2029

| Selected job growth categories, 4-Digit NAICS | Jobs<br>2018 | Net New<br>Jobs by 2029 | Space<br>Required |
|---|--------------|-------------------------|-------------------|
| Middlesex County Total                        | 1,035,000    | 85,000                  | 21,250,000 sf     |
| Scientific Research & Development Serv.       | 49,800       | 19,000                  | 4,750,000 sf      |
| Management of Companies                       | 33,000       | 10,000                  | 2,000,000 sf      |
| Colleges, Universities & Prof. Schools        | 66,700       | 8,900                   | 1,790,000 sf      |
| Management & Scientific Consulting Serv.      | 22,600       | 6,300                   | 1,270,000 sf      |
| Restaurants                                   | 53,300       | 5,400                   | 940,000 sf        |
| Computer Systems Design                       | 44,200       | 3,700                   | 735,000 sf        |

Sources: EMSI Industry Table Projections; US Bureau of Labor Statistics; RKG Associates.





# Gauging the potential for Lab/Research & Development

# Tetragenetics "Arlington's first biotech firm"

Moved from Cambridge in 2015



Mass BioReady Bronze

- Upper management already lived in Arlington
- Larger space than could be afforded in Cambridge
- Concrete floors, garage doors for supporting large equipment
- Biotech by special permit in Arlington since 2012

Sources: Mass Biotechnology Council; The Patriot Ledger





## Key Takeaways

Arlington's relatively small job base mostly consists of lower-paying jobs held by residents of other communities.

Existing jobs in industrial zones are highly diverse, with most in sectors that pay above the town average salary.

Middlesex County's hot housing market is exerting pressure on industrial zones – especially those with aged structures.

Firms in legacy industrial sectors are struggling to financially justify Arlington rents.

Higher-tech industrial firms may see Arlington as a desirable, less-expensive option, although recruitment may be a challenge.









# **Concept to Draft**

#### **Proposed**

- Uses
- Dimensional standards
- Development standards
  - Bonus for additional height
  - Parking and site treatment
  - Sustainability

#### **Considerations**

Development standards

Developer vs. tenant

Enforceable

Temporary vs. permanent

Relationship of cost to benefit

Relationship of private benefit to public impact



# **Proposed Uses**

#### **Industrial**



https://azbigmedia.com/real-estate/big-deals/industrial/analysis-light-industrial-sites-take-

#### Office



https://www.levyarchitects.com/2021

#### **Breweries, Distilleries, and Wineries**



https://growlermag.com/now-open-or-damn-close-able-seedhouse-brewery/

#### Mixed Use (Office and Industrial)



https://www.stevelaursen.com/2-mixed-use-industrial-buildings-get-the-green-light-on-

#### **Food Production Facilities**



https://www.meatpoultry.com/articles/19949-john-soules-foods-to-



# **Proposed Uses**

#### **Flex Spaces**



https://leechanggroup.com/inland-empire/ontario-ca-light-

#### **Work Only Artist Studio**



https://art.gmu.edu/facilities/

#### **Maker Space**



https://www.facebook.com/pg/nebraskainnovationstudio/events/

#### **Vertical Farming**



https://www.wyomingpublicmedia.org/post/vertical-harvest-

# **Proposed Development Standards**

- Buildings must be solar-ready
  - ARB can adjust height and setbacks to allow the installation of equipment for renewable energy
- Yards
  - Buildings no more than 10 feet from the front lot line
  - Low-impact stormwater management
- Transparency and Access
  - Ground floor windows
  - Equal treatment of all façades
  - Connections from public sidewalk to front entry;
- Lighting
  - Dark-Sky friendly

**Solar-ready** building design, as the name suggests, refers to designing and constructing a building in a way that facilitates and optimizes the installation of a rooftop **solar** photovoltaic (PV) system at some point after the building has been constructed. www.nrel.gov



# **Proposed Development Standards**

#### Pedestrian Amenities (Choices)





https://www.showcase.com/4957-allison-pky-vacaville- ca-95688/18095269





http://www.landscapearchitecture.com/datsheet/ tournesolsiteworks/tournesolsiteworks.html





https://www.pinterest.ch/pin/140807925826545553/





http://cbbel.com/madison-street-streetscape/



OR

https://artfulrainwaterdesign.psu.edu/project/southwest-



# Choose 1

# **Proposed Height Bonus**

#### **Vegetated Landscape**



https://www.youtube.com/watch?v=6XApzoTZS6k

#### **Highly Reflective**



https://www.networx.com/article/reflective-roof-coatings-for-asphalt-roo

#### Solar power



https://www.everguardsolar.com/uncategorized/is-ballast-mounted-solar-right-for-your-flat-roof/

#### **High Albedo Concrete**



https://www.buildings.com/article-details/articleid/21182/ title/are-cool- Unknown pavements-all-they-re-cracked-up-to-be-

#### Blue roof







Parking Lot Landscaping Ordinance-Village of Glenview

# Parking Standards

- Pervious surfaces for excess parking
- Required for impervious surfaces
  - High-albedo surface
  - Shade (trees or solar panels)
- Encouraged
  - Rain gardens, bioswales, etc.
  - Electric vehicle charging stations



Parking Spaces for BIKES



https://waylandstudentpress.com/51402/articles/solar- panels-installed-in-whs-parking-lots/

## Recommended Modifications

- Section 2. Definitions
  - New definitions of appropriate uses
  - Recommended clusters of definition types
- 5.3.17 Upper Story Setbacks
  - Remove requirement for upper story setbacks
- 5.6.2 Dimensional and Density Regulations
  - Includes new development standards
  - Includes standards for additional height
- 5.6.1.B.1 New definitions of Industrial District
- 5.6.2 Dimensional and Density Regulations
  - Remove requirement for upper story setbacks
  - Establishes amenity requirements for increased height

- 5.6.3 Table of Uses
  - Establishes new uses and review/approval threshold
- Section 6. Parking
  - 6.1.4 Reduce parking for manufacturing
  - 6.1.10 Specifies location of parking on site
  - 6.1.11 Establishes additional requirements for parking design
  - 6.1.12 Increase bicycle parking spaces to match those of cars



