

MASTER PLAN IMPLEMENTATION SCHEDULE									
	Action	Master Plan Elements(s)	Lead Entity	Support	Approximate Timeline	Town Meeting Action Required	Resources Needed	In Progress	Completed
Actions Completed	1. Recodify and update the Zoning Bylaw.	LU, OS	Bylaw recodification completed at February 12, 2018 Special Town Meeting and submitted to AGO in March.						
	6. Amend the Zoning Bylaw to clarify that mixed-use development is permitted along	LU, ED, H	Mixed-use zoning adopted at Spring 2016 Annual Town Meeting.						
	9. Study and plan for increasing the supply of smaller, "over-55" active senior market-rate	H	Housing Production Plan includes strategies to create smaller housing units for priority populations, including seniors, as part of locally-adopted and DHCD-approved plan.						
	10. Create a Facilities Manager position; transfer the maintenance budget and building	PS	Town created Facilities Director position and hired first director in 2017.						
	11. Create an Affordable Housing Plan (Housing Production Plan) and submit to DHCD for	LU, H	Housing Production Plan locally-adopted and DHCD-approved November, 2016.						
	24. Implement the Community Preservation Act funding process.	OS, H, HCRA, PS	CPA funding process established by Town Meeting in 2016.						
	25. Determine "right size" parking requirements based on actual parking need for different	T, LU, H, ED	Zoning parking reduction adopted for high-density residential, business, and industrial districts.						
	26. Amend the Zoning Bylaw to update parking requirements.	H, PS, T	Parking requirements updates at Spring 2016 and Spring 2017 Town Meetings.						
	37. Select an Implementation Committee of interested MPAC members to oversee	ALL	MPIC formed in Fall 2015.						
	39. Adopt a complete streets policy to accommodate all street users when improving	LU, T, PS, ED	Complete Streets Policy and 5-Year Prioritization Plan adopted in 2016.						
	42. Study methods of regulating the removal of mature trees on private property; research and	LU, NR, OS	Tree Bylaw approved at Spring 2016 Annual Town Meeting.						
	49. Evaluate aging-in-place needs as part of Housing Plan.	H	Complete						
	69. Prepare a feasibility study for an updated Community Center/Senior Center.	PS	Complete						
	71. Add bicycle lanes on Massachusetts Avenue from Swan Place to Pond Lane to connect lanes	T	Complete						
	2. Reduce the number of uses that require a special permit; replace some special permits with a system of uses by right subject to performance standards.	LU	ARB	A-TED, BOS	Near-Term	Yes	Consultant & Existing Staff (Technical assistance funding received from EOEEA)	Town will hire consultant in spring 2018	Work will be completed by Summer 2019

Mid-Term	20. Develop a plan for universal access to recreation facilities, parks, and trails.	PS, OS	DPW, PRC	DC	Near-Term	Yes	Existing Staff & Volunteers; Consultant	TBD - Town will hire consultant in Summer 2018 to update Town's ADA Self-Evaluation and Transition	
	57. Work with MassDOT, DCR and City of Cambridge to improve the efficiency of Massachusetts Avenue/Route 16 signal in Cambridge.	T	DPW	TAC	Mid-Term	No	Existing Staff and Consultants	In progress using Barr Foundation grant studying	Outcome of pilot to be evaluated in Fall 2018
	59. Work with the MBTA to reduce bus bunching and improve the efficiency of bus service.	T	TAC	N/A	Mid-Term	No	TBD	In progress using Barr Foundation grant to	Outcome of pilot to be evaluated in Fall 2018
Long-Term	70. Review the extension of the regional bikeshare program into Arlington.	T	BOS	BAC	Long-Term	No	Existing staff & volunteers	In progress	Regional MOU to be signed by April 2018
	72. Advocate to further extend the MBTA Green Line Extension to Mystic Valley Parkway.	T, ED	BOS	ARB, TAC	Long-Term	No	TBD	Current terminus is to College Ave	Unlikely that further GLX will occur until after
Ongoing	74. Revisit East Arlington commercial district parking study from Larry Koff & Associates Commercial Center Revitalization Study. Identify deficiencies (if any) and develop parking management strategies.	T, ED	BOS	TAC, DPW, APS	Ongoing	Possibly	Existing Staff	In progress	
	75. Revisit the recommendations contained in the Commercial Center Revitalization Study and implement where compatible with Master Plan recommendations.	ED, LU, PS	Multiple (see narrative)	Multiple	Ongoing	Yes	Existing Staff	In progress	
	76. Integrate master plan implementation within the Board of Selectmen/Town Manager annual goal-setting process.	ALL	TMgr	BOS	Ongoing	No	Existing Staff	Occurred in 2016, 2017, 2018 goal-setting processes	
	77. Work with appropriate town committees to assist with an annual process of evaluating master plan implementation and identifying potential amendments to the plan, as appropriate.	ALL	TMgr, PCD	BOS, ARB, Vision 2020	Ongoing	No	Existing Volunteers & Staff	In progress	

O	78. Integrate master plan recommendations and implementation actions with the goals, objectives, and action plan of the Town's current Open Space and Recreation Plan.	OS, PS	OSC	CC, PCD	Ongoing	No	Existing Volunteers & Staff	In progress	
	81. Address the quality and condition of aging housing stock, including financial assistance programs for homeowners and landlords, as part of Housing Production Plan.	H	PCD	BOS	Ongoing	Possibly	Existing funding	This action is part of the Housing Production Plan.	
	90. Adopt a policy that recognizes and conveys the importance of Arlington's arts, culture and historical significance in economic development	HCRA, ED	BOS	A-TED, PCD, HC	Ongoing	No	Existing Staff & Volunteers	Town adopted an Arts and Culture Action Plan in 2017	
	91. Expand the storefront and sign enhancement program.	ED, LU	PCD	BOS	Ongoing	No	Existing Staff	CDBG funds will be eliminated in upcoming program year. No current plan for continuing Town support of program.	
	7. Consider mechanisms to ensure a balance of housing and a significant business component in future mixed use buildings.	LU, ED	ARB	Staff	Near-Term	Yes	To be discussed	TBD	
	8. Work with DHCD to determine Arlington's status under the Chapter 40B 1.5 percent land area rule.	H, LU	PCD	TMgr, BOS	Near-Term	No	Existing Staff	Town's determination denied, appeal in review	TBD
	16. Allocate CDBG and CPA resources to meet local housing needs and work toward meeting Town's affordable housing goal of 1.5 percent land area for affordable housing (or 10 percent affordable units, if achievable sooner).	H, LU	BOS	PCD	Near-Term	Yes	Existing Staff	See Goal 8 above	Depending upon goal, may not be complete in near-term
	21. Study and consider amending set-backs, floor-area-ratios and other techniques that could address concern for neighbor impacts of new large homes constructed in existing established residential neighborhoods.	H, LU	PCD	ARB, HC	Near-Term	Possibly	Existing Staff & Volunteers	For consideration by Residential Study Group	TBD

Near-Term	22. Develop a Tree Inventory and Management Plan, to include locations for new and replacement trees, planned maintenance, and appropriate tree species selection.	OS, ED, H	DPW	Tree Comm.	Near-Term	No	Existing Staff &, Volunteers	In progress	TBD
	23. Address ADA requirements, improved lighting, signs and signalization at street crossings, for the Minuteman Bikeway to give more visibility to pedestrians and bicyclists, and speed control to drivers.	T, OS, PS	DPW	DC, BAC	Near-Term	Yes	Consultant	TBD	
	27. Review and strengthen demolition delay bylaw; consider bylaw amendment for procedures and administration of demolition delay. Consider technical administrative support to HC for Demolition Delay.	HCRA, LU	HC, ARB	Staff	Near-Term	Yes	Existing Volunteers & Staff; possibly Consultant or Technical Assistance from MHC	Demolition delay or moratorium proposed for spring Special Town Meeting	TBD
	28. Consider Zoning Bylaw amendments to allow flexibility in dimensional requirements and use regulations for projects that will preserve	LU, HCRA	ARB	Staff	Near-Term	Yes	Consultant	TBD	
	29. Identify intersections with pedestrian safety issues and prioritize improvements for problem intersections.	T	DPW	TAC	Near-Term	Yes	TBD	TBD	
	30. Study the benefits of Certified Local Government (CLG) designation for the Arlington Historical Commission.	HCRA	HC	BOS	Near-Term	No	Existing Staff & Volunteers	TBD	
	31. Establish a Planned Preventive Maintenance (PPM) program for all Town-owned buildings and infrastructure, including energy efficiency.	PS	TMgr	DPW, BMC	Near-Term	Yes	Consultant, Existing and New Staff	TBD	
	32. Study and develop a plan for addressing Arlington's long-term cemetery needs.	PS	DPW	BOS	Near-Term	Yes	TBD	TBD	
	33. Monitor parking trends in all commercial districts.	T, ED	BOS	TAC, DPW, APS	Near-Term	No	Existing Staff	Item should be noted as ongoing, rather than near-	
	34. Consider a Parking Management Study for Arlington Heights.	T, ED	BOS	TAC, DPW	Near-Term	Yes	Consultant	TBD	
	35. Develop a Master Plan Implementation Plan, including measurable indicators of progress,	ALL	PCD	ARB	Near-Term	No	Existing Staff	In progress	In progress

	36. Develop schedule and reporting program on Implementation progress	ALL	PCD	ARB	Near-Term	No	Existing Staff	In progress	In progress
	38. Review open space requirements in Zoning Bylaw. Consider roof gardens and other usable open space.	LU, OS	ARB	ZBA	Near-Term	Yes	Existing Staff & Volunteers	TBD	
	40. Use more native and natural choices for landscaping on Town-owned properties; consider replacement of some grass areas with native	OS, PS	PCD	CC, DPW	Mid-Term	Yes	Existing Staff & Volunteers	TBD	
	41. Identify and study small parcels of open space that could be acquired with Community Preservation Act funds	NR, OS	OSC	Staff	Mid-Term	Yes	Existing staff & volunteers	TBD	
	43. Consider establishing Neighborhood Conservation Districts with design review standards for architecture, mature trees and	LU, NR, HCRA	ARB, HC	Staff	Mid-Term	Yes	Consultant	TBD	
	44. Consider additional staffing and funding to maintain the Town's outdoor facilities: parks, recreational, and open spaces.	OS, PS	DPW	PRC, OSC	Mid-Term	Yes	Funding	TBD	
	45. Identify and promote locations suitable for high-quality office buildings or an innovation park, and amend the Zoning Bylaw as necessary to encourage them.	ED, LU	PCD	ARB	Mid-Term	Yes	Existing Staff, Consultant	TBD	
	46. Update Arlington's sustainability action plan and address Arlington's concerns about flooding and climate change adaptation.	OS	SA	LEMA	Mid-Term	Yes	Existing Volunteers & Staff	In progress using Municipal Vulnerability Preparedness	TBD
	47. Conduct a parking study of residential neighborhoods, starting in East Arlington, of both unregulated all day parking and overnight	H, LU, T	TAC	Staff	Mid-Term	Yes	Consultant	TBD	
	48. Identify options for, and resolve, the Town's land needs for snow storage and other emergency needs.	PS	DPW	BOS	Mid-Term	Yes	Consultant	TBD	

Mid-Term	50. Evaluate amending the Zoning Bylaw to allow Transfer of Development Rights (TDR),	LU, H, OS	ARB	CC, PCD	Mid-Term	Yes	Consultants	TBD	
	51. Work with a non-profit entity to function as a TDR land bank.	LU, H, OS	PCD	CC, OSC	Mid-Term	Possibly	Consultant, Existing Staff	TBD	
	52. Pursue strategies to protect vacant land in the southeast corner of Arlington near Alewife Station and Thorndike Field.	LU, OS	ARB	CC, OS	Mid-Term	Yes	Consultant	TBD	
	53. Develop long-term capital improvement and maintenance plans for town-owned historic buildings, structures, parks, cemeteries, and monuments	HCRA, CPC, PS	PCD	HC, BOS, PCD, DPW	Mid-Term	Yes	Consultant	TBD	
	54. Establish asset management policies and institute a regular process for evaluating need to retain Town-owned properties; institute surplus property policy.	PS	TMgr	BOS, CPC	Mid-Term	No	Existing Staff & Volunteers	An internal Long-Range Land Management Committee was convened and will be recommending policies	Fall 2018
	55. Provide safe connections between the Minuteman Bikeway and the three main commercial centers. Equip corridors with wayfinding signage to direct path users between the path and the commercial centers, including a map directory of local businesses along the path.	T, OS, ED	DPW	TAC, TMgr	Mid-Term	Yes	Consultant, construction spending	TBD	
	56. Develop a plan to review the condition of private ways and work with residents for a	T, PS	DPW	CPC	Mid-Term	Yes	TBD	TBD	
	58. Include bicycle friendly design and technology in new road projects.	T	DPW	BAC, TAC	Mid-Term	No	TBD	This appears to be an ongoing action item, not Mid-Term	
	60. Update Industrial district zoning to reflect current needs of today's industrial and innovation uses and markets.	ED, LU	ARB	ED	Mid-Term	Yes	TBD	TBD	

	61. Allow and promote development of new collaborative work spaces to attract small business ventures, innovative companies, entrepreneurs, and currently home-based businesses.	ED	PCD, BOS	A-TED	Mid-Term	No	Existing staff	Use is allowed, promotion occurring through staff	TBD
	62. Consider designating single-building historic districts	HCRA	HC	HDC	Mid-Term	Yes	TBD	TBD	
	63. Create a bylaw to prevent the use of identified invasive species of trees, shrubs, and other plants on Town property and streetscapes.	OS	CC	BOS, DPW	Mid-Term	Yes	TBD	TBD	
	64. Place preservation restrictions on town-owned historic properties not already protected.	HCRA, PS	HC, BOS	PCD	Mid-Term	Yes	TBD	TBD	
	65. Consider establishing an open space, parks, and recreation facilities maintenance manager position.	OS, PS	DPW	CC, PRC, PCD	Mid-Term	Yes	Funding (New Position)	TBD	
	66. Identify and implement priority development areas and priority preservation areas.	LU	ARB	PCD	Mid-Term	Yes	Consultant	TBD	
	67. Adopt a plan to reduce congestion on north/south roads connecting to Route 2, including consideration of new technology and business models.	T	BOS	TAC, PCD	Mid-Term	No	Existing Staff & Volunteers	TBD	
	68. Perform a space needs analysis for Town-owned buildings, including the schools.	PS	TMgr	PCD	Mid-Term	Yes	Consultant & Existing Staff	TBD	
Long-Term	73. Develop a feasible plan for acquiring the state-owned Ed Burns arena	PS	PRC	BOS	Long-Term	Yes	TBD	TBD	
	79. Continue to support and expand the Safe Routes to School program to encourage more biking and walking to school.	T	APS	BOS, TAC	Ongoing	Yes	TBD	TBD	
	80. Install wayfinding signage for public parking lots, including maps and parking limits. Post regulations and policies on Town's website.	T, ED	PCD	DPW	Ongoing	Yes	TBD	TBD	

Ongoing	82. Promote policies that support Arlington's magnet businesses, which boost the overall health of the business districts.	ED	BOS	A-TED	Ongoing	Possibly	Existing Staff & Volunteers	TBD
	83. Address street tree problems, including the replacement of trees lost due to age, storms and the failed survival of many newly planted trees. Coordinate tree care between the Town and property owners.	PS, OS	DPW	BOS	Ongoing	Yes	Additional Funding	TBD
	84. Develop a plan and schedule to reduce unnecessary roadway pavement in Town street	PS	DPW	PCD	Ongoing	No	Existing Staff	TBD
	85. Increase budgets for outdoor facilities maintenance.	PS, OS	TMgr	DPW	Ongoing	Yes	Additional Funding	TBD
	86. Prepare maintenance and management plan to support preservation of civic buildings and historic resources (i.e., art, documents, sculpture, historic objects); promote a sense of place for historic districts and landscapes.	HCRA	HC, DPW, CPC	BOS	Ongoing	Yes	Consultant	TBD
	87. Develop and install identifying and educational signage for historic structures and locations.	HCRA	HC, HDC, A-TED	BOS	Ongoing	Yes	Consultant	TBD
	88. Develop regional cooperative relationships to support the maintenance and care of Arlington's water resources, most of which are shared with neighboring communities.	OS	BOS, TMgr	CC, ABC/ FG	Ongoing	No	Existing Volunteers	TBD
	89. Develop and strengthen relationship with Arlington's neighboring communities to address projects with regional impacts.	OS	TMgr, BoS	PCD	Ongoing	No	Existing Staff & Volunteers	TBD
	92. Adopt a policy to employ recognized preservation standards when maintaining and repairing the Town's historic properties.	HCRA, ED, PS	BOS, TMg	DPW, ARB, HHS	Ongoing	No	Existing Staff & Volunteers	TBD
	93. Act on 2000 and 2001 Town Meeting votes to acquire the Mugar Land.	LU, OS, PS	PCD	OSC, BOS	Ongoing	Yes	Existing Staff, Volunteers;	TBD
	94. Identify actions to further reduce Combined Sewer Overflows into Alewife Brook.	OS	BOS, TMgr.	DPW, BOH	Ongoing	Possibly	Existing Staff & Consultant	TBD