	Responsible Entities				
	Implementation Strategies	Lead	Support	Time Frame	Status
#1	Use zoning to actively encourage housing production on identified developable sites along commercial corridors and in other smart growth locations	ARB	DPCD	Ongoing	DPCD continually meets with property owners to explore potential development opportunities; Zoning amendments for multifamily housing to be considered at 2019 ATM; Arlington Heights Neigborhood Action Plan includes zoning recommendations to be implemented
#2	Amend zoning to facilitate development of a range of housing types	ARB	DPCD	Ongoing	Amendments for multi-family zoning and ADUs will be considered at 2019 ATM; ARB policy to encourage more 3-bedroom units in new developments
#3	Amend dimensional regulations to facilitate multifamily and mixed-use development in commercial areas and other smart growth locations	ARB	DPCD	Long Term	Mixed-use zoning amendments adopted in 2016; Further zoning amendments for multi- family and mixed-use will be considered at 2019 ATM
#4	Amend inclusionary zoning to encourage production of units affordable to households with a wider range of incomes, including middle incomes	ARB	DPCD	Medium Term	Citizen Petition will be considered at 2019 ATM to adjust inclusionary zoning
#5	Create an overlay district to allow introduction of residential development to select light industrial/commercial areas to facilitate mixed-income mixed-use development	ARB	DPCD	Medium Term	TBD

#6	Create affordable family housing through new construction or conversion of existing 2-3-bedroom market-rate units	DPCD	НСА	Medium Term / Ongoing	Working with HCA, Kimball Farmer House was renovated for affordable housing; DPCD works closely with HCA on opportunities, including Downing Square, 117 Broadway, and Westminster properties; 1 new inclusionary zoning unit to be added
	Modify parking requirements to				Parking reduction incentivies adopted in
	encourage housing production				2016; Zoning amendments for multi-family
	through mixed-use development to				and mixed-use will be considered at 2019
	encourage housing production in				ATM to reduce parking requirement to 1
	commercial areas and other smart				space per unit and include R7 in TDM
#7	growth locations	ARB	DPCD	Short Term	reductions
#8	Assess what types of supportive housing are needed for Arlington's seniors and people with physical and cognitive disabilities, and take steps to facilitate their development	DPCD	СОА	Medium Term	TBD
	Preserve long-term affordability of				DPCD completed annual monitoring
	existing deed-restricted units,				activities; Millbrook Square term of
#9	especially at Millbrook Square	DPCD		Short Term	affordability was extended to 2032.
	Expand and promote housing				The Arlington Home Improvement Program
	assistance programs to support				was expanded to structures with up to 4
#10	income-eligible homeowners	DPCD	COA	Short Term	units.
	Maximize resources and services that enable seniors to continue living in the community, and coordinate with other non-housing services to support				Social service network is established in Arlington; however, cannot provide total wrap around services to clients. Additional
#11	aging in community	СОА		Short Term	partners and funding is necessary.
711	aging in community	COA		5001116110	partiters and futfulling is necessary.

	Explore mechanisms to facilitate creation of affordable				
	homeownership opportunities				
	through the HCA, community land				
	trust model, or partnership with other				DPCD works closely with HCA on
#12	private non-profit organization(s)	DPCD	НСА	Medium Term	opportunities, but TBD.
	Work with the Community				
	Preservation Committee to encourage				
	continued allocation of greater than				
	the state-mandated minimum 10% of				
	annual CPA fund revenues to				The CPC continues to fund community
#13	community housing initiatives	DPCD	СРС	Short Term	housing initiatives.
	Establish a Municipal Affordable				
	Housing Trust Fund under M.G.L.				
	Chapter 44 in order to utilize local				
	housing funds swiftly as opportunities		ARB, Select		
#14	arise	DPCD	Board	Medium Term	TBD
	Form a HPP Implementation				New members of the HPIC were appointed
	Committee and raise community				by the ARB in mid- to late-2018. The HPIC
	awareness about affordable housing				will prepare a 2019 action plan to direct
	need and activities in Arlington in				their activities for this year. Last educational
	order to make progress towards				forum was in May 2018; Current CHAPA-led
#15	housing goals	DPCD		Short Term	engagement initiative has held 2 meetings