

ARLINGTON PUBLIC SCHOOLS

In accordance with the provisions of the Massachusetts General laws, Chapter 30A, Section 20, notice is hereby given for the following meeting of the:

**Arlington School Committee
School Committee Meeting
Thursday, January 8, 2026
6:30 PM**

Via Zoom:
[Zoom Link Here](#)

In Person:
Arlington Public Schools District Office
14 Mill Brook Drive
2nd Floor, School Committee Room
Arlington, MA 02476

6:30 p.m. Open Meeting (J. Thielman)

6:30 p.m. Public Comment (J. Thielman)

For members of the public who wish to address the Committee, there will be 20 minutes of public comment. If you would like to sign up to speak, either remotely via Zoom or in-person, you must email ediggins@arlington.k12.ma.us by 6:00 p.m. Thursday, the date of the meeting. Depending on how many people sign up, time allotments may be reduced, but will not exceed three minutes each. If the number of people who sign up exceeds what can be reasonably done in 20 minutes, the number of speakers may be capped or speaking times may be reduced at the discretion of the Chair. All requests to speak received after the date and time indicated, will be invited to speak at the next School Committee Regular Meeting.

6:50 p.m. AEA Representative

6:55 p.m. AHS Student Representative(s) to School Committee

7:00 p.m. Discussion and Possible Vote - Field Trip to The Netherlands, Belgium, France, April, 2027 (L. Clark)

- *Field Trip - International Travel Application - Lisa Clark*
- *Field Trip - Signature Page - Lisa Clark*
- *Field Trip - Travel Participation Criteria - April 17-25, 2027 - Lisa Clark*
- *Field Trip - Medical Information Sheet - Lisa Clark*
- *Field Trip Permission Form - Lisa Clark*
- *Field Trip - EF Educational Tours - Amsterdam to Paris - Lisa Clark*

7:05 p.m. Superintendent's Recommended Scenarios and Potential Reductions for FY27 Budget (E. Homan)

- *SCENARIOS_ FY27 CLASS SIZE - SCENARIO 1_ LEVEL SERVICE*
- *SCENARIOS_ FY27 CLASS SIZE - SCENARIO 2_ MODERATE CUT*

- *SCENARIOS_ FY27 CLASS SIZE - SCENARIO 3_ MAX CUT*
- *FY28-29 Implications*
- *FY27 Alternatives*
- *FY27-29 Combined Reductions*
- *FY27 Potential Reduction List*
- *FY27-29 Reductions Presentation to SC 1_8_26 (1)*

8:05 p.m. Superintendent's Update (E. Homan)

- *Update on Administrative Hiring Searches*
- *Update on Competitive Grants Awarded*
- *Monthly Update on Enrollments / Class Sizes*
- *Strategic Plan update*

8:15 p.m. Consent Agenda (J. Thielman)

All items listed with an asterisk are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a member of the committee so requests, in which event the item will be considered in its normal sequence:

- **Warrant # 26146, \$1,668,258.98, 12-23-2025*
- **Warrant # 26159, \$3,268,387.48, 12-18-2025*
- **Warrant #26166, \$469,503.85, 1-6-2026*
- **School Committee DRAFT Meeting Minutes, December 18, 2025*
- **Letter of Intent - Revised, Barbara Goodman*

8:25 p.m. Subcommittee/Liaison Reports/Announcements (J. Thielman)

- *Budget – K. Allison-Ampe, Chair*
- *Community Relations – L. Gitelson, Chair*
- *Curriculum, Instruction, Assessment & Accountability – L. Exton, Chair*
- *Facilities – J. Thielman, Chair*
- *Policy & Procedures – P. Schlichtman, Chair*
- *Arlington High School Building Committee, J. Thielman, Chair*
- *Liaison Reports*
- *Announcements*
- *Future Agenda Items*

8:30 p.m. EXECUTIVE SESSION (J. Thielman)

- *To conduct strategy sessions in preparation for negotiations with nonunion personnel or to conduct collective bargaining sessions or contract negotiations with nonunion personnel;*
- *To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares;*

8:30 p.m. Adjournment (J. Thielman)

The listings of matters are those reasonably anticipated by the Chair, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.

Stated times and time amounts, listed in parenthesis, are the estimated amount of time for that particular agenda item. Actual times may be shorter or longer depending on the time needed to fully explore the topic.

Submitted by J. Thielman

Correspondence Received (J. Thielman)

- *Email to School Committee from S. Ford, RE: Printed materials - A casual read about a systemic problem, with a free solution, 12-19-2025.*
- *Email to School Committee from S. Ford, RE: Happy New Year, 1-6-2026*
- *Email to School Committee from S. Ford, RE: Student Records, 1-8-2026*
- *Email to School Committee from S. Ford, RE: To the School Committee again, 1-8-2026*
- *Email to School Committee from S. Ford, RE: Fwd: To the School Committee again, 1-8-2026*

Massachusetts law requires all open session meetings of public bodies to be accessible to members of the public, including those with disabilities. If you need reasonable accommodations in order to participate in the meeting, contact the Administrative Assistant to the Arlington School Committee Liz Diggins at ediggins@arlington.k12.ma.us.



Town of Arlington, Massachusetts

Meeting Location - Hybrid

Summary:

Via Zoom:

[Zoom Link Here](#)

In Person:

Arlington Public Schools District Office
14 Mill Brook Drive
2nd Floor, School Committee Room
Arlington, MA 02476



Town of Arlington, Massachusetts

6:30 p.m. Open Meeting (J. Thielman)



Town of Arlington, Massachusetts

6:30 p.m. Public Comment (J. Thielman)

Summary:

For members of the public who wish to address the Committee, there will be 20 minutes of public comment. If you would like to sign up to speak, either remotely via Zoom or in-person, you must email ediggins@arlington.k12.ma.us by 6:00 p.m. Thursday, the date of the meeting. Depending on how many people sign up, time allotments may be reduced, but will not exceed three minutes each. If the number of people who sign up exceeds what can be reasonably done in 20 minutes, the number of speakers may be capped or speaking times may be reduced at the discretion of the Chair. All requests to speak received after the date and time indicated, will be invited to speak at the next School Committee Regular Meeting.



Town of Arlington, Massachusetts

6:50 p.m. AEA Representative



Town of Arlington, Massachusetts

6:55 p.m. AHS Student Representative(s) to School Committee



Town of Arlington, Massachusetts

**7:00 p.m. Discussion and Possible Vote - Field Trip to The Netherlands, Belgium, France, April, 2027
(L. Clark)**

Summary:

- Field Trip - International Travel Application - Lisa Clark
- Field Trip - Signature Page - Lisa Clark
- Field Trip - Travel Participation Criteria - April 17-25, 2027 - Lisa Clark
- Field Trip - Medical Information Sheet - Lisa Clark
- Field Trip Permission Form - Lisa Clark
- Field Trip - EF Educational Tours - Amsterdam to Paris - Lisa Clark

ATTACHMENTS:

Type	File Name	Description
❑ Trip Approval	Field_Trip_-_International_Travel_Application_-_Lisa_Clark.pdf	Field Trip - International Travel Application - Lisa Clark
❑ Trip Approval	Field_Trip_-_Signature_Page_-_Lisa_Clark.pdf	Field Trip - Signature Page - Lisa Clark
❑ Trip Approval	Field_Trip_-_Travel_Participation_Criteria_-_April_17-25__2027_-_Lisa_Clark.pdf	Field Trip - Travel Participation Criteria - April 17-25, 2027 - Lisa Clark
❑ Trip Approval	Field_Trip_-_Medical_Information_Sheet_-_Lisa_Clark.pdf	Field Trip - Medical Information Sheet - Lisa Clark
❑ Trip Approval	Field_Trip_Permission_Form_-_Lisa_Clark.pdf	Field Trip Permission Form - Lisa Clark
❑ Trip Approval	Field_Trip_-_EF_Educational_Tours_-_Amsterdam_to_Paris_-_Lisa_Clark.pdf	Field Trip - EF Educational Tours - Amsterdam to Paris - Lisa Clark

Thanks for filling out this form: 4. International Travel Application

1 message

Forms Response Receipts <forms-receipts-noreply@google.com>
To: lclark@arlington.k12.ma.us

Mon, Jan 5, 2026 at 4:02 PM

Thanks for filling out this form: 4. International Travel Application

Here's what was received.

[Edit response](#)

4. International Travel Application

Please fill out this form. YOU WILL NEED TO PRINT IT AND SUBMIT A HARDCOPY. The form will go to the Principal, the Superintendent, and then the School Committee for approval. Please leave time to meet with the Principal and revise before submission. Complete the first draft to the best of your ability.

PROCESS FOR SUBMISSION: Please make a copy of, personalize the copy (if necessary) & print a copy of each and schedule a meeting with the International Travel Coordinator (currently the Principal).

AHS - International Travel Application (THIS FORM)

International Trip Application - Signature Form

Legal Documents - Medical Info, Permission to Treat & Release from liability

Trip Selection Criteria & Behavior Contract

Trip "School Board Packet"

Trip Itinerary

Any other trip provider forms and contracts

You may also want to send the Travel Questionnaire for Travel Agencies to your travel representative before filling out this form, so that you can simply cut and paste their answers into this document.

SEE FORMS AND INSTRUCTIONS HERE:

<https://drive.google.com/drive/folders/1VzeNTstMksLgvb8oyonObPeZdP-RSi4N?usp=sharing>

Your Name *

Lisa Clark

In what department and at which school does the lead teacher work? *

History Department at AHS

Trip Basics

Please provide some basic information about this trip.

Destination (City(s)/Country): *

The Netherlands, Belgium, France

Departure Date *

MM DD YYYY

04 / 17 / 2027

Return Date *

MM DD YYYY

04 / 25 / 2027

How will you be traveling to your destination? (bus, plane, train, etc) *

Plane

How will you be traveling around your destination once you have arrived? (bus, plane, train, etc) *

Private motorcoach bus in The Netherlands, Belgium, and throughout the Normandy region in France. The Metro will be used in Paris, France as will the private motorcoach bus.

What is the purpose of this trip? (cultural, student exchange, homestay, etc) *

Cultural

Briefly describe the educational purpose/value of this trip. *

This is a WWII-themed trip to experience how the global conflict is memorialized in various countries in Europe. WWII is covered in multiple history classes at AHS, including the required courses of World History and U.S. History II.

Will any school be missed by those attending? (Yes or No) *

Ideally no school will be missed. One day of wiggle room is required by the travel company (EF).

If school will be missed, what steps will be taken to minimize the impact?

Ideally no school will be missed. Students will inform their teachers that they are participating in this trip and will acknowledge that they are responsible for any missed work if they have to miss school due to flight times.

Who can attend this trip? Is it geared toward particular students? Grade levels? etc. (Requirements for participation should be clearly stated on the Trip Policy & Behavior Contract to be signed by parents. Edits to this document can be made on your own copy) *

Any student enrolled at AHS who is in good academic and behavioral standing is eligible to attend.

How much does the trip cost (an estimate is fine) per student? *

\$4200

What is included in the cost of the trip? *

Round trip airfare from BOS to AMS and CDG to BOS
Hotels
Breakfast and dinner daily
All on-tour transportation
A 24-7 bilingual Tour Director
All entrances and guided tours as listed on the itinerary
A private motorcoach
1 free spot for every 6 travelers
Basic Global Travel Protection
\$100 APS Administrative Fee

What is NOT included in the cost of the trip? What expenses will students incur during the trip? *

A passport
Lunch daily (estimated ~\$140 USD or \$20 USD/day)
Gratuities (estimated ~\$135 USD)

Chaperones

Arlington Public Schools requires a minimum of 2 teacher chaperones for all international travel (3 preferred). Chaperones of at least 2 gender identities are required.

What is the name and email address for the lead chaperone? *

Lisa Clark, lclark@arlington.k12.ma.us

Please provide the names and emails of all chaperones. (Non-district employees must be approved by administration and complete a CORI before the trip)

Sarah Stoe, sshoe@arlington.k12.ma.us
Ian MacKay, imackay@arlington.k12.ma.us
Roni Tivnan, vtivnan@arlington.k12.ma.us
Michael Sandler, msandler@arlington.k12.ma.us
other chaperones who work at AHS will be recruited depending on enrollment

Travel Company

What is the name of the agency with whom you have worked to plan this trip? *

EF

What is the name, phone number and/or email address of the individual agent(s) with whom you have worked? *

Lindsay Tavarozzi, (901)-480-4614, lindsay.tavarozzi@ef.com

Describe the trip insurance plan and liability. (Trip insurance usually includes coverage for emergency travel home, trip cancellation, etc. This is NOT just liability.) *

Our included travel protection plan covers trip cancellation for the specific reasons listed in the policy, reimbursing non-refundable, prepaid payments if a traveler must cancel; it also provides benefits for on-tour illness or injury, including hospital bills, doctors' fees, medically necessary transportation, and travel/accommodation expenses for a family member to be with your child in the event of a life-threatening illness. In addition, the plan includes trip interruption benefits if a traveler must leave the tour due to a serious illness or injury, protection for baggage in cases of theft or delay, coverage for expenses related to trip delays (such as lodging, meals, and other reasonable costs, plus limited reimbursement of unused, forfeited, prepaid non-refundable arrangements), and emergency evacuation benefits should a traveler need to return home unexpectedly due to natural disasters or unrest. Families also have the option to upgrade to a Cancel For Any Reason version of this plan, which includes all the same protections but allows cancellation for any reason rather than only for specified reasons. Separately, EF carries a \$50 million liability policy to help protect the school, district, and chaperones/group leaders. If a student were to cancel for a reason not covered by insurance, cancellation fees would be dependent on what date in which they cancel, as certain costs are non-refundable after certain dates, and whether or not another student can replace their spot.

In the event of cancellation, describe the refund date(s) and policy. (Include a print out of this information attached the Trip Policy & Behavior Contract that is signed by students and parents/guardians) *

Every EF traveler is automatically covered by EF's Global Travel Protection plan from the moment they enroll (trip cancellation for covered reasons, on-tour illness or injury, trip interruption, baggage protection, trip delay, and emergency evacuation). You also have a 7-day, 100% risk-free window after enrollment—cancel within seven days and receive a full refund, including the \$95 enrollment fee. After that window, if a traveler cancels within 365 days of departure, they may file a claim under the included insurance for a refund if their reason is

covered; if the reason isn't covered, the refund will follow EF's Standard Cancellation Policy below. Families who prefer maximum flexibility can upgrade to the Global Travel Protection Plus plan, which keeps all the same protections and adds a Cancel For Any Reason (CFAR) waiver that allows cancellation for any reason up to 24 hours before departure for a cash refund of trip costs paid to EF (minus the plan cost and other non-refundable fees).

EF's Standard Cancellation Policy

360 days or more prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and a \$100 cancellation fee.

359 to 180 days prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and a \$300 cancellation fee.

179 to 110 days prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and a \$500 cancellation fee.

109 to 60 days prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and 50% of the program price.

59 days or less prior to departure: No refund will be issued.

If a Group Leader cancels or is removed for any reason, they will be asked to assign a new Group Leader. Any travelers who cancel at this point and choose not to travel with their replacement Group Leader will be treated as standard cancellations. If no replacement Group Leader is found, the affected travelers will need to cancel to be eligible for EF's Standard Cancellation Policy. Those travelers interested in being placed with a new tour group should contact EF at 800-665-5364. If we cannot find a new tour for these travelers, EF's Standard Cancellation Policy will apply.

How do students register for this trip? (online with travel company, through lead teacher, through the school, etc) *

They can register online at www.eftours.com/2937252FB, or by calling Traveler Support at 800-665-5364.

If there is a payment plan, or options, please describe. *

Pay in Full (extra savings): You can pay the full trip cost at enrollment and receive an additional \$100 discount.

Automatic Payment Plan (monthly, bi-weekly or weekly): Make smaller payments that are automatically debited from a checking account or debit/credit card (Visa/Mastercard logo). You pick the charge date (monthly: 1st–26th; bi-weekly: choose a weekday).

Manual Payment Plan (standard EF tours): If you don't pay in full or use the automatic plan, you'll receive up to three invoices based on when you enroll: \$500 due 30 days after enrollment, \$500 due 90 days after enrollment, and the remaining balance due 110 days before departure.

What is the process for students who may have difficulty paying for this trip? *

EF offers a Global Citizen Scholarship. 100 students receive this scholarship annually and recipients receive \$1,000. <https://www.eftours.com/global-citizen>

EF provides a tour donation page at no cost to every single traveler upon enrollment. In

addition, we provide a bingo fundraiser that we present to families at the info session. This fundraiser is for the family to do, and not something that falls on the Group Leader/school. We also have fundraiser ideas/options for schools that wish to do their own fundraising.

AHS students may apply for financial assistance via the principal's office.

Potential fundraising event to be held to reduce costs for all participants.

If the company provides fundraising opportunities, please explain.

EF offers a Global Citizen Scholarship. 100 students receive this scholarship annually and recipients receive \$1,000. <https://www.eftours.com/global-citizen>

EF provides a tour donation page at no cost to every single traveler upon enrollment. In addition, we provide a bingo fundraiser that we present to families at the info session. This fundraiser is for the family to do, and not something that falls on the Group Leader/school. We also have fundraiser ideas/options for schools that wish to do their own fundraising.

Please upload a "School Board Packet," if provided by the travel agency. (Be sure the document includes the lead teacher name, the phrase "School Board Packet" and destination city in its title)

No files submitted

Pre-Trip Prep

Describe how you will disseminate information about this trip to students. *

Information will be shared via the AHS website and Principal's Newsletter, flyers will be posted around AHS, history teachers may share information about this trip with their students via Google Classroom.

Describe how you will communicate with parents before the trip. (Parent meetings, informational website, etc) *

I will communicate with parents/guardians before the trip via email and will hold an informational meeting, either in person or via Google Meet, before the trip departs.

During the Trip

Please attach your trip itinerary. (Be sure the document includes the lead teacher name, the phrase "Itinerary" and destination city in its title) *

Describe how you will factor emergency expenses into the trip budget. *

In the event of emergency expenses, chaperones are willing to use personal credit cards while abroad to then be reimbursed upon return.

Describe how you will communicate with parents/guardians during the trip. *

I will email parents/guardians during the trip with updates and photos. On the last trip I led, I was able to email parents daily. This is my intention but depends on timing of travel and access to wifi.

Describe how you will communicate with administration during the trip. *

I will email administration with updates and photos throughout the trip. Additionally, administration can reach me on my personal cell phone.

In order to officially submit this, you will need to PRINT AND SUBMIT to the Principal all of the required documents (See above). Have you submitted? *

I have printed and submitted the required documents to the Principal.

Create your own Google Form

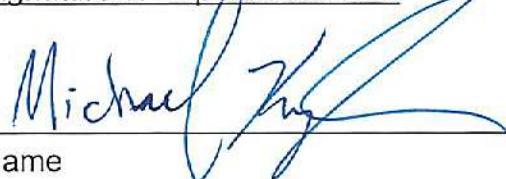
Does this form look suspicious? Report

REQUIRED DOCUMENTS: Please make a copy of, personalize the copy (if necessary) & print a copy of each for the International Travel Coordinator.

- AHS - International Travel Application
- International Trip Application - Signature Form (this form)
- Legal Documents - Medical Info, Permission to Treat & Release from liability
- Trip Selection Criteria & Behavior Contract

Before submitting the completed application (with all necessary paperwork and this signature page) to the School Committee, please get approval from your department head then schedule a meeting with the Building Principal(s).

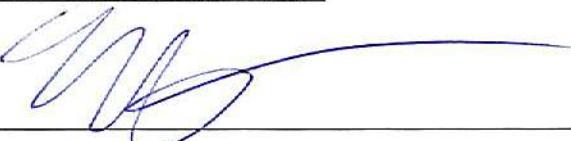
Signature of Department Head

 Michael Kyllonen
Name History 155 Department 10/22/25 Date

Signature of Principal

 Mr. H. S. O'Neil AHS
Name School 10/22/25 Date

Signature of Superintendent

 10/22/25 Date

From Amsterdam to Paris, a WWII-themed travel experience
Lisa Clark, April 17-25, 2027

Travel Participation Criteria

Participation in international and out-of-state school trips is a privilege accorded to full-time students in good standing at Arlington High School. It is not a requirement or a component of any course or course grade. International and out-of-state trips are an optional enrichment activity offered by school staff. Families are responsible for the full cost of the trip. Offering these trips provides us with opportunities to raise scholarships and create accessible opportunities for students. We will make every reasonable effort to support and accommodate students to make these options available to a wide range of students.

As trips vary in levels of educational mission, risk, distance, length, and commitment, the criteria for participation vary among trips.

The school must be conscious of the safety of all students as well as the way in which the trip represents the school in our community. Students who are not in good standing in the 30 days before a trip will be excluded from trip participation. At this point, funds or deposits will not be returned, as deposits and shared costs may not be recouped by the trip group. Students may be excluded from a trip in the 30 days before the trip for any of the following reasons:

- Is not carrying a full AHS course load.
- Has been suspended from school in the past month.
- Would be under suspension from extracurricular activities or athletics.
- Is carrying an F in any classes (Grades will be reviewed by the administration.)
- Is in danger of receiving an FA or an M due to attendance
- Has current conditions that will affect the safety of the student or other students. (We will provide reasonable accommodations for students' health conditions).
- Or other reasonable exclusions at the sole discretion of the Principal, including issues impacting the safety of the student or other students.

Prior to INITIAL approval for any trip, we will review all students who do not meet any of the above criteria. We do not want to accept non-refundable deposits or reserve spaces for students who are not likely to meet criteria for participation.

Travel Behavior Contract

Participation in international and overnight school trips is a privilege accorded to full-time students in good standing at Arlington High School. It is not a requirement or a component of any course or course grade. International and overnight trips are an optional enrichment activity offered by school staff. Families are responsible for the full cost of the trip.

During school trips, it is important to remember we are representing our school and our community. Students are subject to all school rules and expectations while on the trip. While in another country or state, it is important to remember that we are also subject to the rules and customs of the places we are visiting. A violation of any rules and expectations, including but not limited to those set forth in the Student Handbook, may result in both school and travel consequences that all students and their families need to be aware of.

In situations when students have violated rules and/or expectations and safety is a concern, students may be removed from the group. Although rare, parents/caregivers may be called to come pick up their child and take them home. It is also important to note that in emergency situations, students may not be able to participate in all group activities and/or may need to separate from the group. In the event of separation due to disciplinary infractions or emergencies, we will follow disciplinary and safety procedures outlined in the AHS Handbook. Students will be supervised, and staff and chaperones will coordinate and communicate with administration and families in these situations. **By signing below, parents/caregivers accept the responsibility that they may need to travel to join their student in cases of disciplinary infractions or emergencies.**

When traveling, students will be part of a large group. The scheduled activities are group activities, and students are expected to participate so that they really learn something during the experience. As a member of a group, therefore, students carry a certain responsibility- not just for themselves, their teachers, and their parents, but to others as well. Below are some guidelines that are designed to ensure safety and adherence to school policies and procedures:

- No traveler is permitted to carry knives, firearms, or any other dangerous weapons.
- No traveler is to be in possession of any controlled substances or liquor.
- No smoking.
- No verbal abuse will be tolerated.
- Cell phone/Internet use should be kept to a minimum during group moments, unless to take pictures.
- Students are expected to have breakfast, lunch and dinner with their group unless otherwise specified.
- No traveler is permitted to rent a motor vehicle of any kind or to obtain any body piercing and/or tattoos.
- Students are required to participate in all group activities such as sightseeing and excursions since this constitutes the trip. Travelers are never to go off alone during free periods. Travelers should always be with a partner when they are not with their teachers. Always be sure to have a chaperone/director contact number with you at all times.
- Naturally, students should always be punctual. Other people will be counting on you.
- No littering or leaving trash behind anywhere. Respect other people's property. Students are financially responsible for damage they cause.

You are representing not only your school and your town, but also your country. We are all good-will ambassadors when we travel. We will provide you with as much information as possible to help you understand the places you will be visiting and the people you will be meeting.

Travel Cancellation Policy

Please see the attached page (inserted by teacher) concerning the cancellation policy of _____, our travel company.

By signing below, I acknowledge that I have read and understand the Travel Participation Criteria, Behavior Contract, and Cancellation Policy:

(Traveler's Signature)

(date)

(Parent's/ Guardian's Signature)

(date)

Medical Information Sheet

Student's Name: _____ **Date of Birth:** ____/____/____

Home Address: _____

Parent/Guardian Name: _____ **Relationship:** _____

Home phone: _____ **Work phone:** _____

Cell Phone: _____

Parent/Guardian Name: _____ **Relationship:** _____

Home phone: _____ **Work phone:** _____

Cell Phone: _____

Emergency Contact: _____ **Relationship:** _____

Home phone: _____ **Work phone:** _____

Cell Phone: _____

Insurance Company: _____

Insurance Policy Number: _____

****Check with your insurance about coverage for the country of travel**

Medical Conditions or Diagnoses~~Physical Issues or Restrictions~~:

Is student currently on any medications: Yes _____ No _____

If yes, please list:

Allergies:

Other Important/Needed Information:

Date of last tetanus shot: ____/____/____

Permission for Treatment

In case of injury during an activity with Arlington Public Schools, I hereby consent to have STUDENT NAME: _____ examined and, if required, to be treated by a physician or hospital. I understand that in the case of injury, Arlington Public Schools will make every effort to contact me prior to taking the student to a physician or hospital. In the event that I cannot be notified, the Arlington Public Schools and its representatives have my permission to take appropriate steps to ensure the safety and well-being of my child. I, the Parent or Guardian of the above named children, give the Arlington Public Schools and authorized personnel, permission to sign for treatment in case of accident or injury. I understand that I am responsible for informing the school of any changes in my student's health condition.

I have notified the trip organizers of any and all medical or mental health conditions, in writing, which may affect the safety of the student or impact the trip. I will notify them of any changes.

Parent or Guardian signature: _____

Date: _____ / _____ / _____

Destination: _____

School: _____

Teacher(s): _____

Dates of trip: _____

PERMISSION TO PARTICIPATE AND RELEASE FROM LIABILITY

Your child's teacher has volunteered to organize a school-sponsored trip requiring travel to another state or out of the country. Participation in this trip is voluntary, but you must give permission before your child can go. If you do not give permission, your child will not be allowed to participate.

Your child will be under supervision by teachers and/or chaperones. It is possible that your child may face more risks by participating in this trip than if your child did not. We cannot enumerate every risk, but we believe that you are generally familiar with this activity and your child, and you are in the best position to decide whether your child should participate. The School Department and Principal have approved this trip, but we cannot and do not guarantee that there will be no injuries or damages as a result of this trip.

This is a legal document and you are free to obtain a lawyer's advice before signing it. You may not, however, change the language of this form, and any additions or deletions you make to this permission and release have no effect.

By signing this form, you agree that your child may participate in the trip. By signing this form, you also agree to release the Town of Arlington, Town officials, Town employees/teachers and all parental program and activity volunteers or chaperones from any and all damages, death and/or injuries of any kind you and your child might suffer as a result of participating in this trip, except for those that result from gross negligence or wanton and willful misconduct. This agreement to release does not apply to any independent contractor.

PLEASE BE ADVISED There will be no AHS medical staff on trips out of the country or abroad. In case of emergencies, students will be taken to local hospitals.

Signed: _____

Parent/Guardian of: _____
student name _____

Parent/Guardian Signature _____ DATE _____



From Amsterdam to Paris

9 Days | Spring 2027

The experience of a lifetime is waiting for you. Every detail from the cities you'll stay in to the cultural discoveries you'll make have been customized by your teacher for your group. Take a look at your personal itinerary for a sneak peek of what's in store.

Included on tour



Round-trip flights on major carriers; full-time Tour Director; project-based learning program, EF's personalized learning experience; hotels with private bathrooms; breakfast and dinner daily unless otherwise specified.

Sightseeing: Amsterdam



Entrances: Immersive Scavenger Hunt, Amsterdam; Van Gogh Museum; Anne Frank House; Volendam & Zaanse Schans; Belgian chocolate workshop; American Cemetery at Colleville; Utah Beach D-Day Museum; Pointe du Hoc; Seine River cruise



Overnights: Amsterdam (2); Brussels (1); Normandy region (3); Paris (1)

Your Itinerary

Day 1: Fly to the Netherlands

Board your overnight flight to Amsterdam!

Day 2: Amsterdam

Arrive in Amsterdam

Welcome to Amsterdam, capital of the Netherlands. Known both as a center of entertainment and as a city of classic design and architecture, Amsterdam is a city of astonishing contrast.

Explore Amsterdam on an immersive scavenger hunt

Explore the city during a self-guided, immersive scavenger hunt designed exclusively for EF. See the city's hidden gems and iconic landmarks, solve clues, complete challenges, and uncover the stories that bring the culture and history of the city to life.

Visit the Van Gogh Museum

This museum, whose collection of over 200 Van Gogh paintings and 600 drawings provides a comprehensive view of the artist's works, is one of the highlights of the city. Learn more about the artist's life, his time in England and then in a mining community in Belgium as you tour this impressive site.

Day 3: Amsterdam

Guided sightseeing tour of Amsterdam

With a local guide your bus will circle the city to give you the lay of the canal-laced land. Your tour will end close to the Anne Frank House.

Visit the Anne Frank House

Enter through the secret staircase up to where the young girl hid with her family from 1942 to 1944—and where she penned the poignant diary that has been translated into dozens of languages worldwide. (Please note: This visit is pending availability due to entrance capacities and limited group reservations.)

Excursion to Volendam and Zaanse Schans

Journey to the heart of the Dutch countryside. Visit the picturesque fishing village of Volendam and the living and working neighborhood of Zaanse Schans, re-created to look like an old Dutch village. Make your way down the winding, cobblestone streets, past windmills, charming shops and crooked houses. Enjoy demonstrations on cheese and clog making.

Day 4: Amsterdam | Brussels

Travel to Brussels

Welcome to Brussels! Learn how Brussels transformed from a small settlement to the capital of Belgium, unofficial capital of Europe, and the headquarters for both NATO and the European Union.

Belgian chocolate workshop

Learn about the history of cocoa and chocolate-making in Belgium and later try your hand at making a chocolate confection with a Belgian chocolatier.

Tour director-led sightseeing of Brussels

Pass the EU buildings as you head into the heart of medieval Brussels. Here you'll see the Guild Houses lining the Grand'Place, "the most beautiful square in the world," according to Victor Hugo (who lived here after being exiled from France). You'll also stroll past Brussels' oldest citizen, the Manneken Pis—ask about the legends surrounding the statue. In addition, you'll view the Atomium; Brussels' lasting exhibit for the 1958 World's Fair represents an iron molecule magnified 200 billion times.

Day 5: Brussels | Normandy region

Travel via Dunkirk to the Normandy region

Take time to make your own explorations of Dunkirk before continuing to the Normandy region.

Arrive in the Normandy region

Welcome to the Normandy region, the location of many of the battles that turned the course of World War II. See why Normandy is not only known for its connection with major military events, but for its scenic beauty, elegant landscapes and patchwork fields, as well.

Day 6: Normandy region

Visit the American Cemetery

Visit the final resting place of 9,386 American military soldiers, most of whom gave their lives during the landings and ensuing operations of World War II. The site also includes a memorial commemorating the soldiers and a chapel bearing the poignant words: "These endured all and gave all that justice among nations might prevail and that mankind might enjoy freedom and inherit peace."

Exploration time in Caen

The rest of the afternoon is yours to make your own explorations of Caen.

Day 7: Normandy region

Visit the Utah Beach D-Day Museum

See the site of the US landing on the 6th of June 1944. The Allies needed a deep water harbor in order to bring supplies to the troops ashore. Therefore, the prime objective of the US troops stationed at Utah Beach was to capture the port of Cherbourg, which became the world's biggest port used for military purposes. Utah Beach was one of the two American landing beaches used during the Normandy Invasion of June 1944.

See La Pointe du Hoc

The Pointe du Hoc was a vital position on the Atlantic Wall because it contained guns capable of firing on Omaha and Utah Beaches. It was one of the strongholds in the German fortifications. Colonel Rudder's "Rangers" battled the German observation post on the edge of the Point and the monument commemorates their courage on the morning of June 6th.

Exploration time in Arromanches

Visit the seaside town of Arromanches, whose coastline hosted some of the D-Day landings in 1944. As part of the designated 'Gold Beach' area, British troops landed here. Arromanches was also important in WWII as one of the chosen sites for the Mulberry Harbours built by the British forces to aid in the allied invasion of Normandy. The massive concrete blocks can still be seen today.

Day 8: Normandy region | Paris

Travel to Paris

Welcome to Paris, the cosmopolitan City of Light. While visiting, learn why Paris has grown to become the undisputed center of France, and one of the world's most important cities both culturally and politically.

Exploration time in Paris

Enjoy time to explore Paris on your own. You may wish to visit one of Paris' many museums, or stroll through one of its iconic neighborhoods, like the Latin Quarter.

Seine River cruise

Take a narrated river cruise along the Seine. As your boat glides from one graceful bridge to the next, sit back and gaze at the illuminated landmarks of Paris as they pan into view.

Day 9: Depart for home

Transfer to the airport for your return flight

Your Tour Director assists with your transfer to the airport, where you'll check in for your return flight home.

Itinerary is subject to change

For complete financial and registration details, please refer to the Booking Conditions at www.eftours.com/bc.



Town of Arlington, Massachusetts

7:05 p.m. Superintendent's Recommended Scenarios and Potential Reductions for FY27 Budget (E. Homan)

Summary:

- SCENARIOS_FY27 CLASS SIZE - SCENARIO 1_LEVEL SERVICE
- SCENARIOS_FY27 CLASS SIZE - SCENARIO 2_MODERATE CUT
- SCENARIOS_FY27 CLASS SIZE - SCENARIO 3_MAX CUT
- FY28-29 Implications
- FY27 Alternatives
- FY27-29 Combined Reductions
- FY27 Potential Reduction List
- FY27-29 Reductions Presentation to SC 1_8_26 (1)

ATTACHMENTS:

Type	File Name	Description
□ Enrollment/Class Sizes	SCENARIOS_FY27_CLASS_SIZE_-SCENARIO_1_LEVEL_SERVICE.pdf	SCENARIOS_FY27 CLASS SIZE - SCENARIO 1_LEVEL SERVICE
□ Enrollment/Class Sizes	SCENARIOS_FY27_CLASS_SIZE_-SCENARIO_2_MODERATE_CUT.pdf	SCENARIOS_FY27 CLASS SIZE - SCENARIO 2_MODERATE CUT
□ Enrollment/Class Sizes	SCENARIOS_FY27_CLASS_SIZE_-SCENARIO_3_MAX_CUT.pdf	SCENARIOS_FY27 CLASS SIZE - SCENARIO 3_MAX CUT
□ Presentation	FY27_POTENTIAL_REDUCTIONS_LIST_-1.8.26.pdf	FY27 POTENTIAL REDUCTIONS LIST - 1.8.26
□ Presentation	FY27_ALTERNATIVES_1.8.26.pdf	FY27 ALTERNATIVES 1.8.26
□ Presentation	FY28-29_IMPLICATIONS_-1.8.26.pdf	FY28-29 IMPLICATIONS - 1.8.26
□ Presentation	FY27-29_Reductions_Presentation_to_SC_1_8_26.pdf	FY27-29 Reductions Presentation to SC 1_8_26
□ Presentation	FY27-29_APS_Potential_Reductions_List_1-8-26_(1).pdf	FY27-29 APS Potential Reductions List 1-8-26 (1)

ENROLLMENTS / Class Averages as of 1/7/2025																													
	OK	Sec	Ave	10/1	1	Sec	Ave	10/1	2	Sec	Ave	10/1	3	Sec	Ave	10/1	4	Sec	Ave	10/1	5	Sec	Ave	10/1	Secs	TOTAL:	FY27	10/1	Diff.
Bishop	57	3	19.0	57	57	3	19.0	64	62	3	20.7	56	56	3	18.7	60	60	3	20.0	72	72	3	24.0	67	18	BIS	364	376	-12
Brackett	54	3	18.0	54	54	3	18.0	56	55	3	18.3	63	62	3	20.7	83	83	4	20.8	55	55	3	18.3	69	19	BRA	363	380	-17
Dallin	50	3	16.7	50	50	3	16.7	65	66	3	22.0	60	60	3	20.0	74	73	4	18.3	62	62	3	20.7	62	19	DAL	361	373	-12
Hardy	76	4	19.0	75	76	4	19.0	66	64	3	21.3	62	64	3	21.3	65	65	3	21.7	81	81	4	20.3	61	21	HAR	426	410	16
Peirce	51	3	17.0	50	51	3	17.0	48	47	2	23.5	41	40	2	20.0	71	70	3	23.3	55	54	3	18.0	62	16	PEI	313	327	-14
Stratton	62	3	20.7	64	62	3	20.7	68	67	3	22.3	79	78	4	19.5	54	54	3	18.0	82	81	4	20.3	76	20	STR	404	423	-19
Thompson	79	4	19.8	79	79	4	19.8	88	88	4	22.0	82	84	4	21.0	87	86	4	21.5	91	90	4	22.5	89	24	THO	506	516	-10
				</td																									

MODERATE CUT SCENARIO (no override in FY27):

this scenario keeps the FY27 average enrollment cap at 25 students/section, but raises the average enrollment cap in grades 3-5 to 27 students/class, and raises the LC level in grades 6-8 to over 100 students per LC, which will result in classes of 25-27 in some disciplinary areas or individual courses.

	OK	Sec	Ave	10/1	1	Sec	Ave	10/1	2	Sec	Ave	10/1	3	Sec	Ave	10/1	4	Sec	Ave	10/1	5	Sec	Ave	10/1	Secs	TOTAL:	FY27	10/1	Diff.
Bishop	57	3	19.0	57	57	3	19.0	64	62	3	20.7	56	56	3	18.7	60	60	3	20.0	72	72	3	24.0	67	18	BIS	364	376	-12
Brackett	54	3	18.0	54	54	3	18.0	56	55	3	18.3	63	62	3	20.7	83	83	4	20.8	55	55	3	18.3	69	19	BRA	363	380	-17
Dallin	50	2	25.0	50	50	2	25.0	65	66	3	22.0	60	60	3	20.0	74	73	3	24.3	62	62	3	20.7	62	16	DAL	361	373	-12
Hardy	76	4	19.0	75	76	4	19.0	66	64	3	21.3	62	64	3	21.3	65	65	3	21.7	81	81	3	27.0	61	20	HAR	426	410	16
Peirce	51	3	17.0	50	51	3	17.0	48	47	2	23.5	41	40	2	20.0	71	70	3	23.3	55	54	2	27.0	62	15	PEI	313	327	-14
Stratton	62	3	20.7	64	62	3	20.7	68	67	3	22.3	79	78	3	26.0	54	54	2	27.0	82	81	3	27.0	76	17	STR	404	423	-19
Thompson	79	4	19.8	79	79	4	19.8	88	88	4	22.0	82	84	4	21.0	87	86	4	21.5	91	90	4	22.5	89	24	THO	506	516	-10

MAXIMUM CUT SCENARIO (no override, class sizes for FY28 and FY29):

this scenario sets the maximum average class size in grades K-5 at 28. It does not make any assumptions about redistricting, buffer zones, or closure of a school, all of which would need to be explored if the override does not pass. For middle school, this scenario sets the average LC size around 120 students/grade by cutting an entire LC and redistributing students across the remaining LCs, meaning that classes would be significantly larger than they currently are across content areas.

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
1.2	Consolidation and Reduction of Central Office Roles and Departments	Consolidate full-time specialist functions in Central Office wherever possible, across multiple offices, creating shared positions or eliminating positions	Could include the consolidation of functions in grants and communications, consolidation of functions in business office and payroll, consolidation of functions in EAO and Welcome Center, and potential elimination of central office positions in other areas.	3.0	N/A	\$240,000.00	APS's Mission Statement focuses on the whole child, acknowledging the impact of support systems that allow families and staff to receive timely information and support. Consolidating and cutting central office roles means fewer people focused on supporting families, securing grant funding, and implementing or building systems that help students feel connected and supported. Families would see slower communication, fewer services, and fewer resources coming into our schools—while students, especially those in focal populations, would lose access to the supports that help them belong and succeed. The system would also have fewer resources for high-quality internally-sourced professional development; without the resources to contract professional development, educator practice would suffer considerably. The Central Offices have added a net of 1 additional staff person when you compare FY22 and FY26, and reductions to the Central Office will significantly compromise district operations, responsiveness, and the ability to provide high-quality and thoughtful support, accountability, and leadership district-wide.
1.4	Consolidation or Reduction of Central Office Roles and Departments	Reduce non-operational functions of EAO and CF&E Departments	This option would eliminate all non-core operations from EAO and Community Engagement Offices. Core operations include enrollment, district website management, testing, monitoring, and implementation of district-wide communications and related emergency systems, and compliance reporting and response protocols. This scenario would reduce response time on all of these.	4.8	1.2 1.3	\$462,000.00	
16.1	Reduce Operational Functions	Reduce Facilities Maintenance Staff	Would reduce budgeted Plumbers from 2 to 1, and would eliminate one additional FTE. This reduction would underserve our buildings and delay responses to service tickets. The district would also need to rely on contracting our plumbing work to a vendor, reducing the savings of this option.	2.0	N/A	\$140,000.00	If the Facilities Dept. needs to reduce staffing by two, full time positions, this will significantly impact our day-to-day operations and level of service. Custodial requests and work orders may have a longer response time and take more time to complete, the cleanliness of the schools could be impacted, and we may lose our ability to have floaters in place when custodians call in sick or are on vacation. This will also result in more overtime to cover absences and may hinder our ability to fill overtime shifts with other custodians which will result in supervisors covering these shifts at a much higher overtime rate. Ultimately, this could impact building security, life safety, health and wellness, and learning environments.
16.2	Reduce Operational Functions	Reduce Information Technology Technicians	Current vacant Network Engineer FTE would be filled as a Junior Network Engineer from within. The FTE promoted would not be back-filled, and an additional technician would be reduced	2.0	16.4	\$140,000.00	These positions support both Town and School IT. Reductions will mean a slower response to help requests, less capacity for maintaining employee and student devices, elimination of site-based technology support, and a lower quality of technology services. This could also compromise the Town's ability to monitor for and address issues that could become cybersecurity threats.
2.2	Restructure Pk-12 curriculum leadership model	Create shared teacher/administrator roles in Specialist Departments (e.g. teach for .5, administrator for .5)	This option would require current Directors in specialty areas to be assigned to teach/cover sections or caseloads based on licensure, up to .5FTE. This option would require impact bargaining with Unit A and AAA for shared teacher/administrator roles.	3.0	2.1	\$225,000.00	Arlington prioritizes rigorous content instruction and ensuring all students are held to high expectations and grade-level standards. This relies on content area expertise and leadership. Creating shared teacher/administrator roles in specialist departments would reduce the district's capacity to provide content leadership in specialty areas across all schools. By consolidating positions, the district would have fewer leaders focused on coherence, improvement, and program quality across buildings. The likely short-term impact is less consistent support and greater variation in student access and experience from school to school. Over time, this model would deprioritize the innovations in teaching that Arlington is known for, weakening the district's ability to sustain and advance high-quality specialist programming. The long-term consequence is reduced student access to innovative learning experiences and diminished preparation for long-term success.
2.5	Restructure Pk-12 curriculum leadership model	Restructure elementary coaching model	This would require school-based coaches to share an elementary section OR for school-based coaches to serve as .5 interventionists in their subject areas (math or literacy)	7.0	13.2	\$498,000.00	Reducing content-area coaching by restructuring the elementary coaching model would directly weaken the quality and consistency of literacy and math instruction across schools. Coaches are the primary way teachers receive ongoing, job-embedded support in curriculum implementation, differentiation, assessment, and data use. When coaches are reduced or split between coaching and other roles, teachers lose access to the guidance that strengthens instruction, supports new educators, and ensures students receive rigorous, aligned learning experiences.
3.1	Reduce School Building Leadership and Administrative Support Model	Consolidate and Restructure Elementary Assistant Principal positions, for example by sharing across schools or by combining with special education coordinators. This would raise administrator caseloads by at least 30 students per administrator.	This would include assigning AP FTEs based on student enrollment, OR combining AP roles with Coordinator roles, reducing administrative support to elementary school buildings and reducing special education leadership at the elementary level.	2.5	N/A	\$325,000.00	APS has prioritized excellent instructional and operational leadership in every school by providing principals, assistant principals, and coordinators. Reducing school building leadership by consolidating elementary Assistant Principals or combining those roles with Special Education Coordinators would significantly weaken the systems that support some of the district's most vulnerable students, and would relegate principals to operational leadership, compromising instructional quality. While the intent may be efficiency, this model would dramatically increase administrator caseloads and dilute highly specialized expertise that is essential to implementing IEPs, supporting inclusive practices, and ensuring students receive appropriate accommodations, instruction, and services.

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.2	Reduce School Building Leadership and Administrative Support Model	Reduce Administrator positions at the Secondary level to provide at least 1 administrator per 300 students. This would raise school-based administrator caseloads by at least 50 students per administrator.	Reduction of staff at the secondary level across Assistant Principals, Coordinators, Deans, and/or Assistant Directors; this option would require an assessment of necessary administrative roles and would use an enrollment formula to assign administrative positions. It would result in less support for teachers and students in response to disciplinary or academic issues, and would reduce accountability and feedback/evaluation at the secondary level.	2.5	N/A	\$325,000.00	Reducing secondary school administrators by increasing caseloads to at least 300 students per administrator would significantly weaken the systems that keep students connected, supported, and safe in a large school environment. At AHS, deans and counselors are intentionally structured to know students over multiple years, monitor attendance and academic progress, address conflict in real time, and ensure students do not "fall through the cracks." Increasing caseloads would reduce daily monitoring, slow follow-up with struggling students, increase absenteeism, and compromise graduation rates.
3.3	Restructure Building-Level Admin Assistants	Reduce administrative assistants at OMS and AHS, with consideration for school-based enrollment and administrative responsibilities	Reduction of secondary building administrative assistants at OMS and AHS to reflect the current ratio at other schools: Total reduction of 2.8 Administrative Assistants	2.8	3.3	\$155,000.00	Administrative assistants support the operations of secondary schools, including monitoring and following up on attendance, conducting analysis and troubleshooting in student data systems, updating student data and other critical data systems, responding to staff inquiries and needs, and ensuring timely communication with families in emergency situations. They often serve multiple roles and functions, depending on the immediate needs of students, and many of them are the first point of contact for families and students. Loss of these positions will result in slower operational response times, less timely communication, and overall less support for the operational capacity and safety of our schools.
4.3	Reduce Tiered Supports and Programming	Assign School Social Workers based on enrollment, with 1.0 School Social Workers per approx 250 students at elementary, and 1.0 social worker or school counselor per approx 200 students at secondary	This would include: - Redistribution of non-SLC social workers at elementary level - Reduction of counselors/social workers at Gibbs/OMS/AHS - Total reduction of 3.0 Social Workers/School Counselors	3.0	N/A	\$213,000.00	Reducing K-12 school counselors and social workers by assigning them strictly by enrollment and cutting positions would fundamentally change how students experience support in our schools. In the short term, students and families would feel this immediately as slower response times, missed or delayed counseling sessions, fewer group supports, and less availability for check-ins when concerns arise. Students with IEPs and 504 plans would face increased disruptions in required services, while general education students would have fewer proactive supports to address stress, social challenges, and self-regulation before issues escalate.
4.4	Reduce Tiered Supports and Programming	Reset ML Caseloads (currently 15-25 students/teacher) to 30 students per ML teacher, and adjust staffing accordingly	This would include: - Increased caseloads of approximately 30 students (currently 15-25 students) - Reduction of 4.5 FTEs in Multilingual Learning	4.5	N/A	\$357,000.00	Our most high needs students will feel isolated and alone without adequate support learning both the English language and grade-level content at the same time. Arlington is a highly culturally and linguistically diverse community, so cutting teachers who support students learning English goes against the Towns' culture of welcoming and supporting all residents. Also, fewer teachers that work with students learning English and content would compromise our commitment to inclusive teaching. Our efforts to provide inclusive learning through push-in would be compromised, and our multilingual learners would have less access to grade-level instruction and their English-speaking peers, slowing their progress in learning English.
6.1	Restructure Digital Learning and Libraries	Reduce positions in Digital Learning to district-wide specialists	This would require the elimination of school- or level-based Digital Learning Teachers and the creation of 1.0 digital learning specialist for elementary and 1.0 for secondary, to support digital applications and technologies at all schools	2.0	6.2	\$150,000.00	All troubleshooting for students would be delayed, and these reductions would put APS at a disadvantage with explicit instruction vs other districts. These professionals teach online and technology safety, application navigation, and how to choose appropriate digital tools for various curricular tasks. The district will fall out of alignment with DESE guidelines, the director will be spending more time on troubleshooting and less on proactive teacher development on feedback, and digital learning collaborations in schools that expose elementary students to robotics and have been funded by the Arlington Education Foundation would be halted. There would be significant delays for teachers in gaining educational technology support from a qualified educator, and students in the lower grades would not be taught any of the digital literacy and computer science standards. Digital Learning teachers receive 1,000 requests per month, many of which would go unanswered.
6.3	Restructure Digital Learning and Libraries	Reduce Library Paraprofessionals	Would reduce all library paraprofessional support K-12, and reduce to district-wide paraprofessional(s) to support the department with cataloguing and weeding of collections	4.8	N/A	\$147,000.00	Library paraprofessionals provide significant support to the daily operations of a school library. It is entirely unrealistic to expect that a full-time librarian can collaborate with teachers to teach information literacy skills, oversee the management of collections of thousands of books, order replacements and supplies to maintain the collection, supervise all students in the library while checking students out, teach specialist lessons, and maintain a fully-functioning school library that is always open for students to access. Library paraprofessionals support these functions so that the librarian can focus on tasks that are specific to their expertise and licensure. In an ideal scenario, we would have paraprofessionals in all of our school libraries so that our librarians could focus on teaching; however, we recognize that this is not possible given the myriad needs of students throughout our buildings. This scenario would not support our efforts to have fully-staffed libraries, but would only guarantee that libraries would not be open for the entire school day, and that the librarians we only recently restored would be stretched thin across the demands of running a fully-functional school library.

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
8.1	Reinstate User Fees	Implement athletic fees to cover all athletic coaching stipends	<p>Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year. At current participation levels, this equates to \$433 per student, per sport. For example, if fees were spread equally across student athletes regardless of sport, a tri-sport athlete would pay \$1299.</p> <p>This is only an example: the district would need to establish a new fee structure to ensure equity and access for all students who wish to participate.</p>	N/A	8.2	\$650,000.00	<p>The district eliminated user fees in both athletics and instrumental music in 2022, because studies have repeatedly demonstrated the positive impact on student attendance, belonging, and academic achievement of participation in extracurriculars. Arlington's dedication to the arts and athletics is a testament to our belief in engaging learning experiences that go beyond traditional academics: we all know how important physical activity and the arts are to ALL students' mental health and school engagement, and our results are proving promising. Since removing fees, achievement for students in low-income households has significantly improved, and all students and families have benefited from the positive impact on student belonging due to stronger connections to school. Reinstating athletic user fees would create new financial barriers to participation, reversing the progress the district has made in expanding access to sports. Since fees were removed, participation has grown significantly, allowing more students to benefit from the physical, social, and emotional advantages of being part of a team. Reintroducing fees would force many families to make difficult choices about whether their children can participate at all or how many sports they can afford.</p>
8.3	Reinstate User Fees	Implement fees to cover all elementary instrumental part-time salaries	Would reinstate instrumental fees to cover the cost of part-time instrumental instructors. At current participation levels, this equates to \$365/student; however, the district anticipates a precipitous reduction in participation if fees are implemented, because participation has nearly doubled since fees were eliminated.	N/A	8.4	\$330,000.00	
9.2	Increase General Education Class Sizes	Increase Middle School Class Sizes	Reduce 6th and 7th grades to 4.5 LCs, keep 5 LCs at 8th: This would create core class sizes between about 22-25 students, going over 25 in some instances. LCs would be over 100 students/community.	4.0	N/A	\$313,500.00	<p>Increasing middle school section sizes would directly compromise students' day-to-day school experience. Larger classes mean teachers and support staff would be responsible for significantly more students, limiting their ability to provide individualized attention, monitor progress closely, and build strong relationships with students and families. Fewer adults will truly know each student well.</p>
9.4	Increase General Education Class Sizes	Reduce OMS Electives	Would eliminate elective courses added in FY26 to expand electives at OMS. Eliminate .5 elective added in FY27 while maintaining class sizes between 25-30 in other specialty classes. Electives were primarily added at OMS in FY26 to reduce class sizes in arts and Tech Engineering. This does not impact visual arts and technology education, which were added to bring down class sizes that were already over 25.	0.5	N/A	\$35,000.00	<p>Studies have repeatedly shown that students in general, but especially middle school adolescents, crave choice and agency in their learning. In order to prepare students for the rich array of opportunities at Arlington High School, and to maximize time on learning in areas of interest, APS added elective options to the OMS schedule, with two goals: diversify offerings in specialty areas, and bring down class sizes in already-overcrowded specials. Eliminating electives at OMS will compromise these efforts, and will remove course choice from the middle school student experience, resulting in less engaged learning and poorer preparation for high school.</p>
9.6	Increase General Education Class Sizes	Increase Elementary Class Sizes	<p>Would include:</p> <ul style="list-style-type: none"> - Reduction of 9 elementary sections districtwide - Class sizes in grades 3-5 ranging from 19 to 27 students per class - Higher class sizes in specials - Further reduction of elementary specialists due to fewer sections - Could combine grade levels at some schools to reduce class sizes 	9.0	N/A	\$778,000.00	<p>Increasing elementary class size caps—especially raising grades 3-5 to as many as 27 students per classroom—would significantly change the learning environment for young children. Larger classes mean less individual time with teachers, more crowded classroom spaces not designed for higher enrollment, and fewer opportunities for students to be seen, supported, and challenged. Teachers would have less capacity to respond to learning differences, support behavior needs, and build the strong relationships that are foundational at the elementary level.</p>
Grand Total						\$5,483,500.00	

FY27 Alternatives							
These are alternatives to the FY27 reduction list above. Several of them are alternative staffing models to the options above. They are "alternatives" because they represent a greater impact on students or more structural changes to the district, and therefore are not the primary recommendation. Should the override fail, these reductions may be necessary in FY28-29.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.4	Restructure Building-Level Admin Assistants	Reduce administrative assistants at AHS, with consideration for school-based enrollment and administrative responsibilities	Consolidate Administrative Assistant Roles at AHS to reduce 2 positions and add back 1 new position	1.0	N/A	\$50,000.00	Lower-savings alternative to 3.3 above: see impact statement.
1.1	Consolidation or Reduction of Central Office Roles and Departments	Consolidate School Central Office Functions with similar Town Departments	Share the salaries of 1 director and 1 specialist between Town and Schools, reducing Schools' salary budget by half for each salary	1.0	1.3	\$125,000.00	These two options are lower-savings alternatives to 1.3, which is included in the list above. These savings are included in item 1.3. This impact statement articulates the impact of reducing administrator roles, specifically. The district added a Family Welcome Center and an Office of Equity, Access, and Opportunity within the past 5 years, specifically to support the school system to meet the needs of all learners and to provide a holistic experience for families and ensure communications consistency and capacity for the schools. Elimination of leadership in these domains will mean fewer people responsible for responding to concerns from families, overseeing the operational needs of the district (regulations compliance, investigations, and registration/enrollment), providing information and compiling reports for community members, boards, and elected officials, responding to records requests, ensuring compliance with various federal and state laws, and conducting investigations. These individuals are also the first point of contact for building administrators who need support with professional learning or crisis situations.
1.3	Consolidation or Reduction of Central Office Roles and Departments	Consolidate Administrator Roles at Central Office	Consolidation/elimination of Central Office Administrator in Equity, Access, and Opportunity or Welcome Center/Enrollment/Engagement	1.0	N/A	\$145,400.00	
2.1	Restructure Pk-12 curriculum leadership model	Combine non-Core Specialist PK-12 Director Roles into larger K-12 departments (e.g. Fine and Performing Arts)	Would include the creation of Director of Fine and Performing Arts to oversee all Visual and Performing Arts staff and programming and the consideration of other opportunities for consolidation in Libraries/Digital Learning, PE/Wellness, Multilingual Learning, Counseling, or other smaller departments.	3.0	2.2	\$225,000.00	This is an alternative to 2.2 above, which is a different model for curriculum leadership in specialty areas. These reductions could lead to less consistent and lower-quality health and physical education, fewer preventative programs that build lifelong skills, and reduced attention to inclusion, safety, and equity across schools. Without dedicated leadership focused on instruction in specialty subjects like art, music, health, and wellness, students may experience uneven access to high-quality wellness programming, ultimately impacting their long-term health, engagement, and overall well-being. Combining leadership roles would also drastically diminish horizontal alignment across the 7 elementary schools and 2 middle schools and PreK-12 vertical alignment across the district, leading to inconsistent and inequitable access and outcomes between schools. This was proven to be true when this model was in effect in this district several years ago.
4.1	Reduce Tiered Supports and Programming	Reduce District-wide Related Service Providers in Student Services	Reduction of related service providers who serve the full district: .5 Physical Therapist, .5 BCBA, 1.6 Districtwide Nurses, and 1.0 Districtwide Social Workers	4.6	N/A	\$344,000.00	This is a higher-savings alternative to 4.3 above, but is not recommended because of the potential impact across service provision areas. It may be required depending on the final override number. Reducing districtwide related service providers—including physical therapists, BCBA's, nurses, and social workers—would directly weaken the tiered systems that support students with the most complex needs. These highly specialized professionals make it possible for students to safely attend school, access instruction, and receive required services in their home district. With student needs growing more complex, cutting these roles would reduce the district's ability to implement IEPs effectively, support school teams, and intervene early—pushing more students toward restrictive or out-of-district placements and separating families from their community schools.
4.2	Reduce Tiered Supports and Programming	Restructure school-based interventionists in favor of a district-wide shared service model, and assign caseloads at the start of the year based on needs from assessments at each school	This would assign interventionists to schools following assessments, likely at the end of the school year to avoid contractual violations	TBD	N/A	\$100,000.00	This model would assign interventionists to schools based on assessment data, which may sound like a productive approach, but it significantly compromises inclusion for students who require intervention. The exact degree to which interventionists would need to be reduced would be dependent upon an analysis of current caseloads. Schools require maximum flexibility in order to provide responsive Tier II interventions in inclusive settings. Over the past many years, APS has prioritized building schedules that allow for push-in intervention and teacher support with students who struggle with content, so that students can return to grade-level instruction as quickly as possible. Any reductions to Tier II intervention compromises our efforts to build flexible tiered systems.
8.2	Reinstate User Fees	Implement athletic fees to cover all athletics expenses	Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year and to cover the cost of administration, supplies, and transportation	N/A	8.1	\$1,083,000.00	These are higher-savings options to 8.1 and 8.3 above and would result in higher fees for families. See impact statement.
8.4	Reinstate User Fees	Implement fees to cover all elementary instrumental expenses	Would reinstate instrumental fees to cover the cost of the full instrumental music program.	N/A	8.3	\$525,000.00	
8.5	Reinstate User Fees	Institute Technology User Fee	This would involve adding a user fee that would offset the cost of providing devices to all students. The exact amount to charge could vary, and would be used to sustain 1:1 devices in the grade levels where they are required for core academic work.	N/A	N/A	\$400,000.00	
Grand Total						\$2,997,400.00	

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
14.2	Equitable Allocation of Specialists across Elementary Schools	Eliminate ACE planning blocks at all elementary schools, reducing specialists accordingly	Would eliminate ACE planning time for teachers and the 6th special across the elementary level. Would reduce specialist teachers.	TBD	14.1	\$250,000.00
15.1	Close Schools and/or Redraw School and Buffer Boundaries	Close schools and/or restructure school grade levels and/or redraw school boundaries (redistricting)	Could include: - Closing one or more schools. - Assessing the feasibility of grade-level-band schools (e.g. all students in one area of town attend one school for K-3, another school for 4-6). - Redrawing neighborhood and buffer boundaries to balance sections.	TBD	N/A	\$3,500,000.00
16.3	Reduce Operational Functions	Reduce APS bus drivers	Would eliminate one budgeted bus driver positions. There is no buffer in staffing in transportation and the current director backfills routes when there are absences. May need to reduce bus services.	1.0	N/A	\$62,500.00
2.3	Restructure Pk-12 curriculum leadership model	Combine Core Area PK-12 Director Roles into single, larger K-12 departments (e.g. Humanities, STEM)	This would combine Science and Math to create PK-12 STEM Executive Director, with 1 additional STEM coach/lead teacher for HS (keep MS coach). It would also combine ELA, Libraries, WL, and Social Studies to create PK-12 Humanities Executive Director, with 2 additional Humanities coach/lead teacher for MS and HS	6.0	2.1 2.2	\$175,000.00
2.4	Restructure Pk-12 curriculum leadership model	Eliminate math and literacy coaching in all schools and content areas	Would eliminate all math and literacy coaching at the elementary and secondary schools.	15.0	13.1	\$1,290,000.00
2.6	Restructure Pk-12 curriculum leadership model	Eliminate elementary curriculum specialists	Would eliminate districtwide specialists in two core content areas at the elementary level	2.0	N/A	\$220,000.00
5.1	Restructure World Language timing and offerings	Eliminate 6th grade world language courses	This would include: - Elimination of all world language programming at grade 6, starting with four world languages in grade 7 - Reduction of 3.7 WL Teachers at Gibbs	3.7	5.2	\$346,500.00
5.2	Restructure World Language timing and offerings	Eliminate Latin and Mandarin offerings	This would include elimination or reduction of programming in Latin, Mandarin across grade levels	3.0	5.1	\$568,000.00
6.2	Restructure Digital Learning and Libraries	Combine positions in Digital Learning with existing IT and Library Roles	Would require elimination of all digital learning specialists and revised job responsibilities for information technology technicians and librarians, contingent on bargaining	4.0	6.1	\$290,000.00

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
9.1	Increase General Education Class Sizes	Increase AHS Class Sizes by Consolidating Core Courses	Could include: - Heterogeneous leveling across more content areas and grade levels to redistribute class sizes and consolidate sections, - Elimination of AP and elective options, especially courses that only run one or two sections, to improve schedule efficiency and maintain manageable class sizes, - Higher class sizes at AHS, regardless of what is eliminated or consolidated	TBD	N/A	\$0.00
9.3	Increase General Education Class Sizes	Reduce middle schools to 4 LCs for each grade level	This would create core class sizes between about 25 students, going over 25 in many instances. LCs would be over 115 students/community	10.0	N/A	\$818,000.00
9.5	Increase General Education Class Sizes	Eliminate all additional specialists added in FY26, raising class sizes above 30 in specialist areas	Would eliminate ALL additional specialist staffing at OMS added in FY26, bringing class sizes over 30 in visual arts, PE, and technology education classes at OMS.	2.5	N/A	\$173,000.00
9.7	Increase General Education Class Sizes	Raise maximum class size to 28 in grades K-5.	Would include: - Reduction of 22 elementary sections. - Class sizes ranging from 19 to 28 across all elementary sections - Higher class sizes in specials and reduction of specialists - Could, and may need, to combine grade levels to reduce class sizes. - Would need to consider significant expansion of buffer boundaries, or redistricting or closing a school, to mitigate impact.	22.0	N/A	\$1,067,000.00
Grand Total						\$8,760,000.00

Planning for Uncertain Times: Projected Reductions to Arlington's Schools in the Event of a Failed Operating Override

Dr. Elizabeth C. Homan
Superintendent, Arlington Public Schools



Agenda



- Overview and Context
- Planned Reductions for FY27 Regardless of Override Outcome
- Superintendent's FY27 Suggested Reductions in the Event of a Failed Override
- FY27 Alternative Reductions for School Committee Consideration
- FY28-29 Potential Impacts of a Failed Override
- Closing

Impacts of a Failed Operating Override



- **Reduced Instructional Quality, Rigor, and Consistency, including Reversal of Recent Achievement Gains**
- **Reduced Ability to Respond Proactively to Students' Social, Emotional, and Academic Needs**
- **Reduced Retention, High Turnover, and Compromised Operational and Instructional Capacity**



Criteria for Identifying Reductions

From the Arlington School Committee and Stakeholder Feedback



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Principles to Guide Reduction Decisions:

- Minimize impact on students as much as possible, especially students in the focal groups
- Acknowledging that we must reduce student-facing roles, start reductions far away from students and work towards student-facing reductions
- Distribute reductions throughout the system
- Consider all options and think outside the box
- Allow for the unique differences in programming between and across schools and levels
- Ensure that the list contains action items that will be executed if the override fails

Areas to Explore for Reductions:

- School assignments and buffer zones
- Reinstitution of fees over elimination of programming
- Central office and leadership positions
- Schools and programs with declining enrollment

Areas to Avoid Reductions if Possible:

- Special education
- Grades K-2
- Secondary grades due to growing enrollment
- Resources that have supported gains in literacy, including full time school librarians

Understanding the Reduction List



PART 1: REDUCTIONS FOR FY27 IF NO OVERRIDE

- *This is the first list on the sheet. These reductions will be implemented if the override does not pass.*
- *Required total reductions will be somewhere between \$5M and \$6M*

PART 2: FY27 ALTERNATIVES

- *This is the second list on the sheet. These are options that the School Committee might want to consider for FY27.*
- *If these reductions are not implemented in FY27, some of them will likely need to be implemented in future years.*

PART 3: THE LONGER-TERM IMPLICATIONS

- *This is the final list, and is not exhaustive or representative of the full scale of reductions that will be required in the out years if an override fails. This list is intended to provide a broader picture of the impact if an override bid fails, which will require deep and devastating cuts to our schools and significantly compromised instructional quality.*
- *The implications of a failed override will be most deeply felt in FY28 and FY29.*



Understanding the List

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
<p><i>This is just a reference number.</i></p> <p><i>The first number aligns with the “reduction category” (which refers to a group of scenarios that are related) and the second number indicates the scenario in that category.</i></p>	<p><i>Scenarios are organized by category based on the areas they impact and the type of reductions in that category. These could be primarily defined by function, level, or department.</i></p>	<p><i>This provides a very short one-line description of each reduction scenario.</i></p>	<p><i>The explanation gives more details about what exactly would be reduced in that scenario, even if we do not know exactly which positions would be reduced yet. Some of these are more specific than others because they have been modeled more thoroughly.</i></p>	<p><i>This defines roughly how many FTEs would be impacted to achieve the projected savings in the staffing scenario.</i></p> <p><i>Note that all of the reductions are salary reductions. That is because our bottom line for operations <u>must</u> increase, not decrease.</i></p>	<p><i>This indicates other scenarios that are financially linked. If another scenario is listed in this column, it means that we must do one or the other because some salaries are included in both. If the column says “N/A,” then it could be adjusted, added, or deleted on its own</i></p>	<p><i>This provides an approximate cost-out of the savings for the scenario.</i></p> <p><i>These are rough estimates in almost all cases, because we do not know who will land in which positions due to contractual rights and seniority.</i></p>	<p><i>This provides a summary of the educational and system-wide impacts on students, staff, and families for each reduction on the FY27 list and the Alternatives list.</i></p> <p><i>Impacts on the FY28-29 list are just as, if not more, significant, and are under development.</i></p>

What about operating costs?

Will APS audit operational expenses for reduction or reallocation as well?

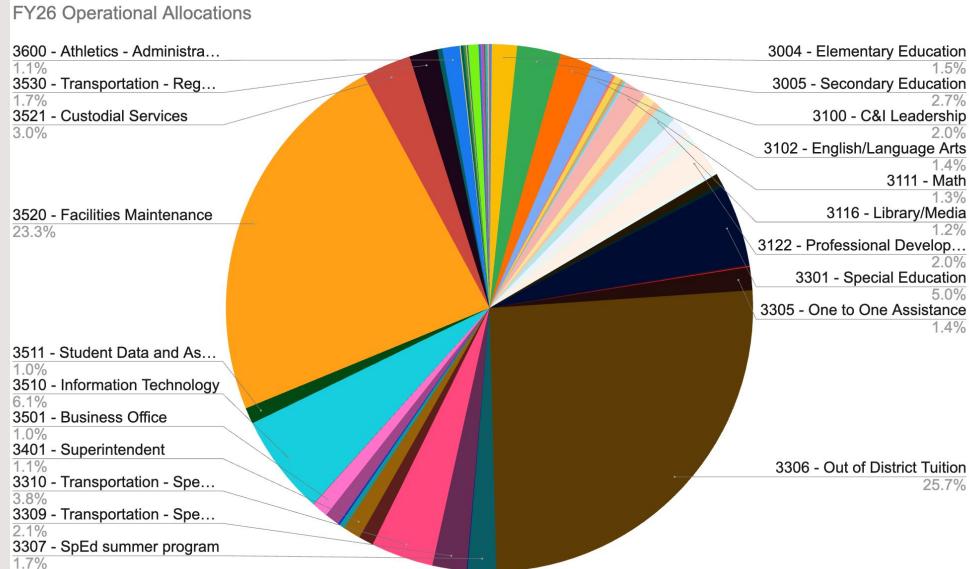


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YES! We plan to examine several operational costs, including software licenses, energy and facilities, professional development, etc. However, any savings must stay in operations - they cannot be used to restore salary expenses.

Why? 14.5% of the FY26 Budget is allocated to operational costs (goal: 18-20%)

- 41% to student services, including special education programming, transportation, and tuition
- 32% to shared operational departments (facilities, payroll, and IT)
- 16% to core curricular materials and professional learning
- 5% to district wide operational budgets
- 2.8% to athletics
- 2% to general transportation



Planned Reductions for FY27 Regardless of Override Outcome



Planned Reductions for FY27 (regardless of override outcome)



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Short Description	FTE	Potential Savings
Reduce non-student-facing positions budgeted in FY26 through attrition, retirement, and/or reassignment	7.0-10.0	\$660,000-\$800,000
Reduce some paraprofessionals in general education / non-regulatory roles	3.5-10.0	\$100,000-\$300,000
Assign elementary specialists to maximize efficiency and full schedules	2.0-5.0	\$150,000-\$375,000
TOTAL:	12.0-25.0	\$910,000-\$1,475,000

Planned reductions for FY27

(regardless of override outcome)



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TOTAL PLANNED REDUCTIONS FROM FY26 to FY27:
12.0-25.0 FTE
\$910,000-\$1,475,000

While these reductions will undoubtedly present challenges, we believe that with proactive leadership at the department and building levels, these impacts can be substantially minimized through strategic resource allocation and support systems.

The district has placed a “HOLD” on filling non-student-facing vacancies since Spring 2025, which has resulted in a significant reduction of central office and operational staff during the 2025 calendar year; there has been a 10% reduction in Central Office staffing despite planned additions in HR and Finance in the FY26 budget. Additional reductions will prioritize equitable distribution of resources and maximizing the expertise of licensed and student-facing positions.

FY27 reductions are required regardless of the override outcome in order to reduce the percentage of the overall APS budget that is dedicated to salaries and contractual obligations. Our goal for FY27 is to bring this to a sustainable level of 82-83%. Several of these reductions were already implemented in FY26 by not backfilling vacancies, and some reflect anticipated vacancies for FY27. If the override passes, the District will plan for at least \$1M in salary reductions in order for the FY27 budget in order to accommodate rising operating expenses and anticipated contractual and salary expenses.

Superintendent Suggestions for FY27 Reductions In the Event of a Failed Override Vote



Suggested Reductions for FY27 (if no override)



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Reduction Category: Consolidation and Reduction of Central Office Roles and Departments

#	Short Description	FTE	Cost Savings
1.2	Consolidate full-time specialist functions in Central Office , across multiple offices, creating shared positions or eliminating positions. This could include consolidation of functions in grants and communications, consolidation of functions in business office and payroll, consolidation of functions in EAO and Welcome Center, and possible elimination of additional central office positions	3.0	\$240,000
1.4	Reduce non-operational functions of EAO and CF&E Departments: Would eliminate all non-core operations from EAO and Community Engagement Offices. Core operations include enrollment, website management, emergency communications, and compliance reporting. Oversight of these functions would be reduced. Non-core eliminated functions would include additional family support and education, professional development for teachers, survey implementation, and support of the Sister City Partnership, and district sustainability support and initiatives. These functions, along with leadership of one or both departments, would be eliminated or consolidated.	4.8	\$462,000
	TOTAL SAVINGS:	7.8	\$702,000

Suggested Reductions for FY27 (if no override)



Reduction Category: Restructure Pk-12 Curriculum Leadership Model

#	Short Description	FTE	Cost Savings
2.2	Create shared teacher/administrator roles in Specialist Departments (e.g. teach for .5, administrator for .5). Directors in specialty areas assigned to teach/cover sections or caseloads based on licensure, up to .5FTE. <i>**Requires impact bargaining with Unit A and AAA for shared teacher/administrator roles.**</i>	3.0	\$225,000
2.5	Restructure elementary coaching model. School-based coaches share an elementary section OR School-based coaches are .5, and are also .5 interventionists in their subject areas (math or literacy).	7.0	\$498,000
	TOTAL SAVINGS:	10.0	\$723,000

Suggested Reductions for FY27 (if no override)



Reduction Category: Reduce School Building Leadership and Administrative Support Model

#	Short Description	FTE	Cost Savings
3.1	Consolidate and Restructure Elementary Assistant Principal positions , for example by sharing across schools or by combining with special education coordinators. This would raise administrator caseloads by at least 30 students per administrator.	2.5	\$325,000
3.2	Reduce Administrator positions at the Secondary level to provide at least 1 administrator per 300 students. This would raise school-based administrator caseloads by at least 50 students per administrator.	2.5	\$325,000
3.3	Reduce administrative assistants at OMS and AHS , with consideration for school-based enrollment and administrative responsibilities	2.8	\$155,000
	TOTAL SAVINGS:	7.8	\$805,000

Suggested Reductions for FY27 (if no override)



Reduction Category: Reduce Operational Functions

#	Short Description	FTE	Cost Savings
16.1	Reduce Facilities Maintenance Staff: Would reduce budgeted Plumbers from 2 to 1, and one additional FTE. May delay responses to service tickets and rely on contracting our plumbing work to on-call town vendor.	2.0	\$140,000
16.2	Reduce Information Technology Technicians: Reduce 2.0 technicians serving Schools and Town departments (all technicians are funded under School budget)	2.0	\$140,000
	TOTAL SAVINGS:	4.0	\$280,000

Suggested Reductions for FY27 (if no override)



TOTAL SUGGESTED REDUCTIONS FOR FY27

in Central Office, School Administration, District Operations, and PreK-12 Curriculum Leadership and Coaching

\$2,510,000

29.6 FTE

~10% of staff in leadership, central office, and operations

Impact Pause: Implications of Reduced Curriculum and Building Leadership and Coaching



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Impact Summary:

- Reduced educator retention due to inadequate leadership structures and supports;
- Reduced instructional quality in math and literacy due to less professional and operational support for teachers;
- Reduced school safety due to stretched administrative capacity;
- Reduced support for teachers to respond to peer conflicts, bullying, and disciplinary issues;
- Reduced capacity of Central Office and Directors to provide district-wide and school-based professional development;
- Principals return to being primarily operational leaders;
- Reduced instructional consistency across buildings;
- Reduced principal collaboration due to need for building oversight; reduced cross-school consistency in implementation of policies and procedures;
- Reduced capacity to respond to family concerns and ensure compliance with regulations and local policy.

“Splitting specialist leaders between teaching and administration would make support less equitable across schools and put Arlington’s tradition of instructional innovation at significant risk.”

“Cutting coaching weakens the support teachers need to teach well—leading to less consistent literacy and math instruction, growing inequities between schools, and fewer opportunities for students, especially those who need the most support, to thrive.”

“These cuts would reduce the specialized leadership that protects our most vulnerable students—showing up as less support for children with disabilities, slower help for families, and growing inequities in how schools meet students’ needs.”

Suggested Reductions for FY27 (if no override)



Reduction Category: Reduce Tiered Supports and Programming

#	Short Description	FTE	Cost Savings
4.3	Assign School Social Workers and Counselors based on overall enrollment , with 1.0 School Social Workers per approx 250 students at elementary, and 1.0 social worker or school counselor per approx 200 students at secondary.	3.0	\$213,000
4.4	Reset ML Caseloads (currently 15-25 students/teacher) to 30 students per ML teacher, and adjust staffing accordingly	4.5	\$357,000
	TOTAL SAVINGS:	7.5	\$570,000

Suggested Reductions for FY27 (if no override)



Reduction Category: Restructure Digital Learning and Libraries

#	Short Description	FTE	Cost Savings
6.1	Reduce positions in Digital Learning to district-wide specialists: Would include elimination of school- or level-based Digital Learning Teachers, and creation of 1.0 digital learning specialist for elementary and 1.0 for secondary, to support digital applications and technologies at all schools. May be implemented in FY27 regardless in response to attrition.	2.0	\$150,000
6.3	Reduce Library Paraprofessionals. Would reduce all library paraprofessionals in K-12, and assign 1-2 district-wide paraprofessional to support the department with cataloguing and weeding of collections	4.8	\$147,000
	Total:	6.8	\$297,000

Suggested Reductions for FY27 (if no override)



Reduction Category: Reinstate User Fees

#	Short Description	FTE	Cost Savings
8.1	Implement athletic fees to cover the cost of coaching stipends. At current participation levels, this equates to \$433 per student, per sport. For example, if fees were spread equally across student athletes regardless of sport, a tri-sport athlete would pay \$1299.	N/A	\$650,000
8.3	Implement instrumental fees to cover all elementary instrumental part-time salaries. At current participation levels, this equates to \$365/student; however, the district anticipates a precipitous reduction in participation if fees are implemented, because participation has grown over 30% since fees were eliminated.	N/A	\$330,000
	Total:	N/A	\$980,000

(Fees are examples: the district would need to establish a new fee structure)

Suggested Reductions for FY27 (if no override)



Arlington Public Schools
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Reduction Category: Increase General Education Class Averages

#	Short Description	FTE	Cost Savings
9.2	Reduce LC's at Middle School Level: 6th and 7th grades to 4.5, keep 5 LC's at 8th. This would create core class sizes between about 22-25 students, going over 25 in some instances. LCs would be over 100 students/community.	4.0	\$313,500
9.4	Eliminate Middle School electives added in FY27 while maintaining class sizes between 25-30 in other specialty classes. Electives were primarily added at OMS in FY26 to reduce class sizes in Arts and Tech Engineering.	.5	\$35,000
9.6	Increase class size cap in grades 3-5 to 27 students per class; maintain current class size cap in K-2 at 25. Would include reduction of 9 elementary sections districtwide, higher class sizes in specials, and further reduction of elementary specialists due to fewer sections	9.0	\$778,000
	TOTAL SAVINGS:	13.5	\$1,126,500

Suggested Reductions for FY27 (if no override)



TOTAL SUGGESTED REDUCTIONS FOR FY27

in student-facing teacher and service provider roles

\$2,973,500

27.8 FTE

~4% of staff in student-facing positions

Impact Pause: Implications of Reductions of Student-Facing Roles, Support Systems, and Opportunities Across our Schools



Impact Summary:

- Reduced educator retention due to increased caseloads and class sizes, inadequate crisis response supports, and reduced teacher sense of professional efficacy;
- Reduced access to necessary tiered supports and resources in mental health, nursing, and counseling, particularly in moments of crisis or heightened need;
- Reduced teacher connection and attention for each student;
- Undermined efforts to implement interventions in inclusive classrooms with enough space for small-group and push-in instruction;
- Compromised access to critical arts and athletics programming that have been proven to improve student connections to school, student attendance, and student outcomes;
- **All of which contribute to declining student achievement, reactive instead of proactive protocols, and widening opportunity and achievement gaps for students.**

Impact Pause: Implications of Reductions of Student-Facing Roles, Support Systems, and Opportunities Across our Schools



“Cutting counselors and social workers means students wait longer for help, miss critical supports, and lose trusted adults who keep them connected—pushing schools from prevention to crisis and leaving our most vulnerable students with fewer paths to belonging and success.”

“Larger elementary classes mean less teacher time for each child—leading to weaker relationships, more behavior challenges, diluted supports, and lower academic outcomes.”

“Bringing back athletic fees puts a price tag on belonging—forcing families to choose who gets to play, reducing access to sports, and taking away one of the strongest ways students stay connected, healthy, and engaged in school.”

“Larger middle school classes mean fewer adults who truly know each student—leading to less individual support, weaker connections with families, and more kids getting lost in the crowd at a time when they need attention most.”

Suggested Reductions for FY27 (if no override)



FY27 Possible Reductions Summary:

**\$5,483,500
57.4 FTE**

- Reduced Instructional Quality, Rigor, and Consistency, including Reversal of Recent Achievement Gains
- Reduced Ability to Respond Proactively to Students' Social, Emotional, and Academic Needs
- Reduced Retention, High Turnover, and Compromised Operational and Instructional Capacity

Suggested Reductions for FY27 (if no override)



TOTAL SUGGESTED REDUCTIONS FOR FY27: **\$5,483,500**

These reductions represent a devastating impact on Arlington students and abandons our implementation of the strategic plan that was developed by constituents and adopted by the School Committee in 2022.

APS makes excellent and efficient use of limited resources on a daily basis. The district is not overstaffed compared to neighboring districts, and does not overpay its staff. We are appropriately staffed, and salaries and benefits across roles are appropriately competitive.

APS educators care deeply about their students' current and future success, and appreciate their colleagues, leadership, and the operational improvements we have made over the past many years. APS Central Offices have added a net of 1 staff member if you compare 2025 to 2021. APS administrators, central office, assistants, and operational staff provide essential systems supports so that teachers and service providers can focus on students' needs.

These cuts will undermine the improvements we have made that led to state recognition for academic outcomes, and will result in inconsistent communication and response, widening achievement gaps, poor educator and leadership retention, and reactive interventions.

FY27 Reduction Alternatives for School Committee Consideration and Discussion



These are alternatives to the FY27 reduction list above. Several of them are alternative staffing models to the options above. They are "alternatives" because they may represent a greater impact on students or more structural changes to the district, and therefore are not the primary recommendation. Should the override fail, these reductions may be necessary in FY28-29.

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Arlington Public Schools
Education That Empowers

Reduction Category: Consolidation or Reduction of Central Office Roles and Departments

#	Short Description	FTE	Cost Savings
1.1	Consolidate School Central Office Functions with similar Town Departments. Share the salaries of 1 director and 1 specialist between Town and Schools, reducing Schools' salary budget by half for each salary	1.3	\$125,000
1.3	Consolidate Administrator Roles at Central Office. Consolidation/elimination of Central Office Administrator in Equity, Access, and Opportunity or Welcome Center/Enrollment/Engagement	1.0	\$150,000
	TOTAL SAVINGS:	2.3	\$275,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Arlington Public Schools
Education That Empowers

Reduction Category: Restructure Pk-12 curriculum leadership model

#	Short Description	FTE	Cost Savings
2.1	Combine non-Core Specialist PK-12 Director Roles into larger K-12 departments. Could include: - Create Director of Fine and Performing Arts to oversee all Visual and Performing Arts staff and programming - Consider other opportunities for consolidation in Libraries/Digital Learning, PE/Wellness, Multilingual Learning, Counseling, or other departments.	3.0	\$225,000
	TOTAL SAVINGS:	3.0	\$225,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Arlington Public Schools
Education That Empowers

Reduction Category: Restructure Building-Level Admin Assistants

#	Short Description	FTE	Cost Savings
3.4	Reduce administrative assistants at AHS , with consideration for school-based enrollment and administrative responsibilities; reduce 2 positions and add back 1 new position.	1.0	\$50,000
	TOTAL SAVINGS:	1.0	\$50,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Arlington Public Schools
Education That Empowers

Reduction Category: Reduce Tiered Supports and Programming

#	Short Description	FTE	Cost Savings
4.1	Reduction of related district-wide service providers , which serve the full district to provide coverage, flexibility, and crisis response across physical therapy, behavior analysis, nursing, and social work.	4.6	\$344,000
4.2	Restructure school-based interventionists in favor of a district-wide shared service model, and assign caseloads at the start of the year based on needs from assessments at each school.	TBD	\$100,000
	TOTAL SAVINGS:		\$444,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Arlington Public Schools
Education That Empowers

Reduction Category: Reinstitute Fees

#	Short Description	FTE	Cost Savings
8.2	Implement athletic fees to cover all athletics expenses including coaching stipends, administration, supplies, and transportation.	N/A	\$1,083,000
8.4	Implement fees to cover all elementary instrumental expenses.	N/A	\$525,000
8.5	Institute Technology User Fee. This would involve adding a user fee that would offset the cost of providing devices to all students. The exact amount to charge could vary, and would be used to sustain 1:1 devices in the grade levels where they are required for core academic work.	N/A	\$400,000
	TOTAL SAVINGS:	N/A	\$2,008,000

Pause for Questions and Discussion



Possible Reductions for FY28 & FY29: The Longer-Term Implications of a Failed Override



In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions that would be required in FY28 and FY29, which are currently carrying the largest projected deficits. This list is not exhaustive - additional reductions will need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Restructure Pk-12 curriculum leadership model			
#	Short Description	FTE	Cost Savings
2.3	Combine Core Area PK-12 Director Roles into single, larger K-12 departments. Would include: - Combine Science and Math to create PK-12 STEM Executive Director, with 1 additional STEM coach/lead teacher for HS (keep MS coach) - Combine ELA, Libraries, WL, and Social Studies to create PK-12 Humanities Executive Director, with 2 add'l Humanities coach/lead teacher for MS and HS	6.0	\$840,000
2.4	Eliminate math and literacy coaching in all schools and content areas	15.0	\$1,290,000
2.6	Eliminate elementary core curriculum specialists.	2.0	\$220,000
	TOTAL SAVINGS:	23.0	\$2,350,000

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Restructure World Language timing and offerings

#	Short Description	FTE	Cost Savings
5.1	Eliminate 6th Grade World Language	3.7	\$346,500
5.2	Eliminate Latin and Mandarin	3.0	\$568,000

Reduction Category: Restructure Digital Learning and Libraries

6.2	Combine positions in Digital Learning with existing IT and Library Roles. Elimination of all digital learning specialists and revised job responsibilities for IT technicians and librarians, contingent on bargaining	4.0	\$290,000
	TOTAL SAVINGS:	10.7	\$1,204,500

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Increase General Education Class Sizes			
#	Short Description	FTE	Cost Savings
9.7	Raise maximum class size to 28 in grades K-5. Would include: - Reduction of 22 elementary sections. - Class sizes ranging from 19 to 28 across all elementary sections - Higher class sizes in specials and reduction of specialists - Could, and may need, to combine grade levels to reduce class sizes. - Would need to consider significant expansion of buffer boundaries, or redistricting or closing a school, to mitigate impact.	22.0	\$1,067,000
	TOTAL SAVINGS:	22.0	\$1,067,000

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Increase General Education Class Sizes (con't)

#	Short Description	FTE	Cost Savings
9.1	Increase AHS Class Sizes by Consolidating Core Courses. Could include: - Heterogeneous leveling across more content areas & grade levels - Elimination of some AP & elective options - Higher class sizes at AHS, regardless of what is eliminated or consolidated	TBD	TBD
9.3	Reduce middle schools to 4 LCs for each grade level. This would create core class sizes of 25+ students (going over 25 in many instances). LCs would be over 115 students/community.	10.0	\$818,000
9.5	Eliminate all additional specialists added in FY26 , raising class sizes above 30 in specialist areas	2.5	\$173,000
	TOTAL SAVINGS:	>12.5	>\$991,000

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Equitable Allocation of Specialists across Elementary Schools

#	Short Description	FTE	Cost Savings
14.2	Eliminate ACE planning blocks at all elementary schools , reducing specialists accordingly.	TBD	\$250,000

Reduction Category: Reduce Operational Functions

16.3	Reduce APS bus drivers. Would eliminate one budgeted bus driver positions. There is no buffer in staffing in transportation and the current director backfills routes when there are absences. May need to reduce bus services.	1.0	\$62,500
	Total:	>1.0	~\$310,000

Impact Pause: Long-term Implications of a Failed Override



Arlington Public Schools
Education That Empowers

Impact Summary:

- Classes over 28 students/class districtwide
- Larger achievement gaps
- Reduced instructional rigor and access to social, behavioral, emotional, and academic interventions
- Elimination of programming and elective courses, including Advanced Placement courses
- Declining achievement for all students
- Lack of access for some students to extracurricular programming
- Potential loss of a neighborhood school or reassignment to another school

Deep, damaging cuts to Arlington's schools, resulting in families choosing options other than APS, significantly impacting teacher and leadership retention, instructional quality, and ultimately, the positive reputation of Arlington's Schools, which has improved over the past few decades.

“Cutting districtwide nurses and related service providers would immediately reduce care, delay required screenings, and leave schools without reliable medical coverage. This directly compromises student health and safety.”

“Eliminating ACE time would disrupt targeted collaboration that drives instructional improvement. This would weaken curriculum implementation, data-informed practice, and ultimately student achievement.”

“Combining curriculum leadership roles would spread directors across too many content areas, weakening instructional quality, coherence, and proactive program development. Over time, this risks degrading programs, limiting growth, and reducing the district’s ability to sustain strong learning experiences for students.”

Questions and Discussion



FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
1.2	Consolidation and Reduction of Central Office Roles and Departments	Consolidate full-time specialist functions in Central Office wherever possible, across multiple offices, creating shared positions or eliminating positions	Could include the consolidation of functions in grants and communications, consolidation of functions in business office and payroll, consolidation of functions in EAO and Welcome Center, and potential elimination of central office positions in other areas.	3.0	N/A	\$240,000.00	APS's Mission Statement focuses on the whole child, acknowledging the impact of support systems that allow families and staff to receive timely information and support. Consolidating and cutting central office roles means fewer people focused on supporting families, securing grant funding, and implementing or building systems that help students feel connected and supported. Families would see slower communication, fewer services, and fewer resources coming into our schools—while students, especially those in focal populations, would lose access to the supports that help them belong and succeed. The system would also have fewer resources for high-quality internally-sourced professional development; without the resources to contract professional development, educator practice would suffer considerably. The Central Offices have added a net of 1 additional staff person when you compare FY22 and FY26, and reductions to the Central Office will significantly compromise district operations, responsiveness, and the ability to provide high-quality and thoughtful support, accountability, and leadership district-wide.
1.4	Consolidation or Reduction of Central Office Roles and Departments	Reduce non-operational functions of EAO and CF&E Departments	This option would eliminate all non-core operations from EAO and Community Engagement Offices. Core operations include enrollment, district website management, testing, monitoring, and implementation of district-wide communications and related emergency systems, and compliance reporting and response protocols. This scenario would reduce response time on all of these.	4.8	1.2 1.3	\$462,000.00	
16.1	Reduce Operational Functions	Reduce Facilities Maintenance Staff	Would reduce budgeted Plumbers from 2 to 1, and would eliminate one additional FTE. This reduction would underserve our buildings and delay responses to service tickets. The district would also need to rely on contracting our plumbing work to a vendor, reducing the savings of this option.	2.0	N/A	\$140,000.00	If the Facilities Dept. needs to reduce staffing by two, full time positions, this will significantly impact our day-to-day operations and level of service. Custodial requests and work orders may have a longer response time and take more time to complete, the cleanliness of the schools could be impacted, and we may lose our ability to have floaters in place when custodians call in sick or are on vacation. This will also result in more overtime to cover absences and may hinder our ability to fill overtime shifts with other custodians which will result in supervisors covering these shifts at a much higher overtime rate. Ultimately, this could impact building security, life safety, health and wellness, and learning environments.
16.2	Reduce Operational Functions	Reduce Information Technology Technicians	Current vacant Network Engineer FTE would be filled as a Junior Network Engineer from within. The FTE promoted would not be back-filled, and an additional technician would be reduced	2.0	16.4	\$140,000.00	These positions support both Town and School IT. Reductions will mean a slower response to help requests, less capacity for maintaining employee and student devices, elimination of site-based technology support, and a lower quality of technology services. This could also compromise the Town's ability to monitor for and address issues that could become cybersecurity threats.
2.2	Restructure Pk-12 curriculum leadership model	Create shared teacher/administrator roles in Specialist Departments (e.g. teach for .5, administrator for .5)	This option would require current Directors in specialty areas to be assigned to teach/cover sections or caseloads based on licensure, up to .5FTE. This option would require impact bargaining with Unit A and AAA for shared teacher/administrator roles.	3.0	2.1	\$225,000.00	Arlington prioritizes rigorous content instruction and ensuring all students are held to high expectations and grade-level standards. This relies on content area expertise and leadership. Creating shared teacher/administrator roles in specialist departments would reduce the district's capacity to provide content leadership in specialty areas across all schools. By consolidating positions, the district would have fewer leaders focused on coherence, improvement, and program quality across buildings. The likely short-term impact is less consistent support and greater variation in student access and experience from school to school. Over time, this model would deprioritize the innovations in teaching that Arlington is known for, weakening the district's ability to sustain and advance high-quality specialist programming. The long-term consequence is reduced student access to innovative learning experiences and diminished preparation for long-term success.
2.5	Restructure Pk-12 curriculum leadership model	Restructure elementary coaching model	This would require school-based coaches to share an elementary section OR for school-based coaches to serve as .5 interventionists in their subject areas (math or literacy)	7.0	13.2	\$498,000.00	Reducing content-area coaching by restructuring the elementary coaching model would directly weaken the quality and consistency of literacy and math instruction across schools. Coaches are the primary way teachers receive ongoing, job-embedded support in curriculum implementation, differentiation, assessment, and data use. When coaches are reduced or split between coaching and other roles, teachers lose access to the guidance that strengthens instruction, supports new educators, and ensures students receive rigorous, aligned learning experiences.
3.1	Reduce School Building Leadership and Administrative Support Model	Consolidate and Restructure Elementary Assistant Principal positions, for example by sharing across schools or by combining with special education coordinators. This would raise administrator caseloads by at least 30 students per administrator.	This would include assigning AP FTEs based on student enrollment, OR combining AP roles with Coordinator roles, reducing administrative support to elementary school buildings and reducing special education leadership at the elementary level.	2.5	N/A	\$325,000.00	APS has prioritized excellent instructional and operational leadership in every school by providing principals, assistant principals, and coordinators. Reducing school building leadership by consolidating elementary Assistant Principals or combining those roles with Special Education Coordinators would significantly weaken the systems that support some of the district's most vulnerable students, and would relegate principals to operational leadership, compromising instructional quality. While the intent may be efficiency, this model would dramatically increase administrator caseloads and dilute highly specialized expertise that is essential to implementing IEPs, supporting inclusive practices, and ensuring students receive appropriate accommodations, instruction, and services.

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.2	Reduce School Building Leadership and Administrative Support Model	Reduce Administrator positions at the Secondary level to provide at least 1 administrator per 300 students. This would raise school-based administrator caseloads by at least 50 students per administrator.	Reduction of staff at the secondary level across Assistant Principals, Coordinators, Deans, and/or Assistant Directors; this option would require an assessment of necessary administrative roles and would use an enrollment formula to assign administrative positions. It would result in less support for teachers and students in response to disciplinary or academic issues, and would reduce accountability and feedback/evaluation at the secondary level.	2.5	N/A	\$325,000.00	Reducing secondary school administrators by increasing caseloads to at least 300 students per administrator would significantly weaken the systems that keep students connected, supported, and safe in a large school environment. At AHS, deans and counselors are intentionally structured to know students over multiple years, monitor attendance and academic progress, address conflict in real time, and ensure students do not "fall through the cracks." Increasing caseloads would reduce daily monitoring, slow follow-up with struggling students, increase absenteeism, and compromise graduation rates.
3.3	Restructure Building-Level Admin Assistants	Reduce administrative assistants at OMS and AHS, with consideration for school-based enrollment and administrative responsibilities	Reduction of secondary building administrative assistants at OMS and AHS to reflect the current ratio at other schools: Total reduction of 2.8 Administrative Assistants	2.8	3.3	\$155,000.00	Administrative assistants support the operations of secondary schools, including monitoring and following up on attendance, conducting analysis and troubleshooting in student data systems, updating student data and other critical data systems, responding to staff inquiries and needs, and ensuring timely communication with families in emergency situations. They often serve multiple roles and functions, depending on the immediate needs of students, and many of them are the first point of contact for families and students. Loss of these positions will result in slower operational response times, less timely communication, and overall less support for the operational capacity and safety of our schools.
4.3	Reduce Tiered Supports and Programming	Assign School Social Workers based on enrollment, with 1.0 School Social Workers per approx 250 students at elementary, and 1.0 social worker or school counselor per approx 200 students at secondary	This would include: - Redistribution of non-SLC social workers at elementary level - Reduction of counselors/social workers at Gibbs/OMS/AHS - Total reduction of 3.0 Social Workers/School Counselors	3.0	N/A	\$213,000.00	Reducing K-12 school counselors and social workers by assigning them strictly by enrollment and cutting positions would fundamentally change how students experience support in our schools. In the short term, students and families would feel this immediately as slower response times, missed or delayed counseling sessions, fewer group supports, and less availability for check-ins when concerns arise. Students with IEPs and 504 plans would face increased disruptions in required services, while general education students would have fewer proactive supports to address stress, social challenges, and self-regulation before issues escalate.
4.4	Reduce Tiered Supports and Programming	Reset ML Caseloads (currently 15-25 students/teacher) to 30 students per ML teacher, and adjust staffing accordingly	This would include: - Increased caseloads of approximately 30 students (currently 15-25 students) - Reduction of 4.5 FTEs in Multilingual Learning	4.5	N/A	\$357,000.00	Our most high needs students will feel isolated and alone without adequate support learning both the English language and grade-level content at the same time. Arlington is a highly culturally and linguistically diverse community, so cutting teachers who support students learning English goes against the Towns' culture of welcoming and supporting all residents. Also, fewer teachers that work with students learning English and content would compromise our commitment to inclusive teaching. Our efforts to provide inclusive learning through push-in would be compromised, and our multilingual learners would have less access to grade-level instruction and their English-speaking peers, slowing their progress in learning English.
6.1	Restructure Digital Learning and Libraries	Reduce positions in Digital Learning to district-wide specialists	This would require the elimination of school- or level-based Digital Learning Teachers and the creation of 1.0 digital learning specialist for elementary and 1.0 for secondary, to support digital applications and technologies at all schools	2.0	6.2	\$150,000.00	All troubleshooting for students would be delayed, and these reductions would put APS at a disadvantage with explicit instruction vs other districts. These professionals teach online and technology safety, application navigation, and how to choose appropriate digital tools for various curricular tasks. The district will fall out of alignment with DESE guidelines, the director will be spending more time on troubleshooting and less on proactive teacher development on feedback, and digital learning collaborations in schools that expose elementary students to robotics and have been funded by the Arlington Education Foundation would be halted. There would be significant delays for teachers in gaining educational technology support from a qualified educator, and students in the lower grades would not be taught any of the digital literacy and computer science standards. Digital Learning teachers receive 1,000 requests per month, many of which would go unanswered.
6.3	Restructure Digital Learning and Libraries	Reduce Library Paraprofessionals	Would reduce all library paraprofessional support K-12, and reduce to district-wide paraprofessional(s) to support the department with cataloguing and weeding of collections	4.8	N/A	\$147,000.00	Library paraprofessionals provide significant support to the daily operations of a school library. It is entirely unrealistic to expect that a full-time librarian can collaborate with teachers to teach information literacy skills, oversee the management of collections of thousands of books, order replacements and supplies to maintain the collection, supervise all students in the library while checking students out, teach specialist lessons, and maintain a fully-functioning school library that is always open for students to access. Library paraprofessionals support these functions so that the librarian can focus on tasks that are specific to their expertise and licensure. In an ideal scenario, we would have paraprofessionals in all of our school libraries so that our librarians could focus on teaching; however, we recognize that this is not possible given the myriad needs of students throughout our buildings. This scenario would not support our efforts to have fully-staffed libraries, but would only guarantee that libraries would not be open for the entire school day, and that the librarians we only recently restored would be stretched thin across the demands of running a fully-functional school library.

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
8.1	Reinstate User Fees	Implement athletic fees to cover all athletic coaching stipends	<p>Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year. At current participation levels, this equates to \$433 per student, per sport. For example, if fees were spread equally across student athletes regardless of sport, a tri-sport athlete would pay \$1299.</p> <p>This is only an example: the district would need to establish a new fee structure to ensure equity and access for all students who wish to participate.</p>	N/A	8.2	\$650,000.00	<p>The district eliminated user fees in both athletics and instrumental music in 2022, because studies have repeatedly demonstrated the positive impact on student attendance, belonging, and academic achievement of participation in extracurriculars. Arlington's dedication to the arts and athletics is a testament to our belief in engaging learning experiences that go beyond traditional academics: we all know how important physical activity and the arts are to ALL students' mental health and school engagement, and our results are proving promising. Since removing fees, achievement for students in low-income households has significantly improved, and all students and families have benefited from the positive impact on student belonging due to stronger connections to school. Reinstating athletic user fees would create new financial barriers to participation, reversing the progress the district has made in expanding access to sports. Since fees were removed, participation has grown significantly, allowing more students to benefit from the physical, social, and emotional advantages of being part of a team. Reintroducing fees would force many families to make difficult choices about whether their children can participate at all or how many sports they can afford.</p>
8.3	Reinstate User Fees	Implement fees to cover all elementary instrumental part-time salaries	Would reinstate instrumental fees to cover the cost of part-time instrumental instructors. At current participation levels, this equates to \$365/student; however, the district anticipates a precipitous reduction in participation if fees are implemented, because participation has nearly doubled since fees were eliminated.	N/A	8.4	\$330,000.00	
9.2	Increase General Education Class Sizes	Increase Middle School Class Sizes	Reduce 6th and 7th grades to 4.5 LCs, keep 5 LCs at 8th: This would create core class sizes between about 22-25 students, going over 25 in some instances. LCs would be over 100 students/community.	4.0	N/A	\$313,500.00	<p>Increasing middle school section sizes would directly compromise students' day-to-day school experience. Larger classes mean teachers and support staff would be responsible for significantly more students, limiting their ability to provide individualized attention, monitor progress closely, and build strong relationships with students and families. Fewer adults will truly know each student well.</p>
9.4	Increase General Education Class Sizes	Reduce OMS Electives	Would eliminate elective courses added in FY26 to expand electives at OMS. Eliminate .5 elective added in FY27 while maintaining class sizes between 25-30 in other specialty classes. Electives were primarily added at OMS in FY26 to reduce class sizes in arts and Tech Engineering. This does not impact visual arts and technology education, which were added to bring down class sizes that were already over 25.	0.5	N/A	\$35,000.00	<p>Studies have repeatedly shown that students in general, but especially middle school adolescents, crave choice and agency in their learning. In order to prepare students for the rich array of opportunities at Arlington High School, and to maximize time on learning in areas of interest, APS added elective options to the OMS schedule, with two goals: diversify offerings in specialty areas, and bring down class sizes in already-overcrowded specials. Eliminating electives at OMS will compromise these efforts, and will remove course choice from the middle school student experience, resulting in less engaged learning and poorer preparation for high school.</p>
9.6	Increase General Education Class Sizes	Increase Elementary Class Sizes	<p>Would include:</p> <ul style="list-style-type: none"> - Reduction of 9 elementary sections districtwide - Class sizes in grades 3-5 ranging from 19 to 27 students per class - Higher class sizes in specials - Further reduction of elementary specialists due to fewer sections - Could combine grade levels at some schools to reduce class sizes 	9.0	N/A	\$778,000.00	<p>Increasing elementary class size caps—especially raising grades 3-5 to as many as 27 students per classroom—would significantly change the learning environment for young children. Larger classes mean less individual time with teachers, more crowded classroom spaces not designed for higher enrollment, and fewer opportunities for students to be seen, supported, and challenged. Teachers would have less capacity to respond to learning differences, support behavior needs, and build the strong relationships that are foundational at the elementary level.</p>
Grand Total						\$5,483,500.00	

FY27 Alternatives							
These are alternatives to the FY27 reduction list above. Several of them are alternative staffing models to the options above. They are "alternatives" because they represent a greater impact on students or more structural changes to the district, and therefore are not the primary recommendation. Should the override fail, these reductions may be necessary in FY28-29.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.4	Restructure Building-Level Admin Assistants	Reduce administrative assistants at AHS, with consideration for school-based enrollment and administrative responsibilities	Consolidate Administrative Assistant Roles at AHS to reduce 2 positions and add back 1 new position	1.0	N/A	\$50,000.00	Lower-savings alternative to 3.3 above: see impact statement.
1.1	Consolidation or Reduction of Central Office Roles and Departments	Consolidate School Central Office Functions with similar Town Departments	Share the salaries of 1 director and 1 specialist between Town and Schools, reducing Schools' salary budget by half for each salary	1.0	1.3	\$125,000.00	These two options are lower-savings alternatives to 1.3, which is included in the list above. These savings are included in item 1.3. This impact statement articulates the impact of reducing administrator roles, specifically. The district added a Family Welcome Center and an Office of Equity, Access, and Opportunity within the past 5 years, specifically to support the school system to meet the needs of all learners and to provide a holistic experience for families and ensure communications consistency and capacity for the schools. Elimination of leadership in these domains will mean fewer people responsible for responding to concerns from families, overseeing the operational needs of the district (regulations compliance, investigations, and registration/enrollment), providing information and compiling reports for community members, boards, and elected officials, responding to records requests, ensuring compliance with various federal and state laws, and conducting investigations. These individuals are also the first point of contact for building administrators who need support with professional learning or crisis situations.
1.3	Consolidation or Reduction of Central Office Roles and Departments	Consolidate Administrator Roles at Central Office	Consolidation/elimination of Central Office Administrator in Equity, Access, and Opportunity or Welcome Center/Enrollment/Engagement	1.0	N/A	\$145,400.00	
2.1	Restructure Pk-12 curriculum leadership model	Combine non-Core Specialist PK-12 Director Roles into larger K-12 departments (e.g. Fine and Performing Arts)	Would include the creation of Director of Fine and Performing Arts to oversee all Visual and Performing Arts staff and programming and the consideration of other opportunities for consolidation in Libraries/Digital Learning, PE/Wellness, Multilingual Learning, Counseling, or other smaller departments.	3.0	2.2	\$225,000.00	This is an alternative to 2.2 above, which is a different model for curriculum leadership in specialty areas. These reductions could lead to less consistent and lower-quality health and physical education, fewer preventative programs that build lifelong skills, and reduced attention to inclusion, safety, and equity across schools. Without dedicated leadership focused on instruction in specialty subjects like art, music, health, and wellness, students may experience uneven access to high-quality wellness programming, ultimately impacting their long-term health, engagement, and overall well-being. Combining leadership roles would also drastically diminish horizontal alignment across the 7 elementary schools and 2 middle schools and PreK-12 vertical alignment across the district, leading to inconsistent and inequitable access and outcomes between schools. This was proven to be true when this model was in effect in this district several years ago.
4.1	Reduce Tiered Supports and Programming	Reduce District-wide Related Service Providers in Student Services	Reduction of related service providers who serve the full district: .5 Physical Therapist, .5 BCBA, 1.6 Districtwide Nurses, and 1.0 Districtwide Social Workers	4.6	N/A	\$344,000.00	This is a higher-savings alternative to 4.3 above , but is not recommended because of the potential impact across service provision areas. It may be required depending on the final override number. Reducing districtwide related service providers—including physical therapists, BCBA's, nurses, and social workers—would directly weaken the tiered systems that support students with the most complex needs. These highly specialized professionals make it possible for students to safely attend school, access instruction, and receive required services in their home district. With student needs growing more complex, cutting these roles would reduce the district's ability to implement IEPs effectively, support school teams, and intervene early—pushing more students toward restrictive or out-of-district placements and separating families from their community schools.
4.2	Reduce Tiered Supports and Programming	Restructure school-based interventionists in favor of a district-wide shared service model, and assign caseloads at the start of the year based on needs from assessments at each school	This would assign interventionists to schools following assessments, likely at the end of the school year to avoid contractual violations	TBD	N/A	\$100,000.00	This model would assign interventionists to schools based on assessment data, which may sound like a productive approach, but it significantly compromises inclusion for students who require intervention. The exact degree to which interventionists would need to be reduced would be dependent upon an analysis of current caseloads. Schools require maximum flexibility in order to provide responsive Tier II interventions in inclusive settings. Over the past many years, APS has prioritized building schedules that allow for push-in intervention and teacher support with students who struggle with content, so that students can return to grade-level instruction as quickly as possible. Any reductions to Tier II intervention compromises our efforts to build flexible tiered systems.
8.2	Reinstate User Fees	Implement athletic fees to cover all athletics expenses	Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year and to cover the cost of administration, supplies, and transportation	N/A	8.1	\$1,083,000.00	These are higher-savings options to 8.1 and 8.3 above and would result in higher fees for families. See impact statement.
8.4	Reinstate User Fees	Implement fees to cover all elementary instrumental expenses	Would reinstate instrumental fees to cover the cost of the full instrumental music program.	N/A	8.3	\$525,000.00	
8.5	Reinstate User Fees	Institute Technology User Fee	This would involve adding a user fee that would offset the cost of providing devices to all students. The exact amount to charge could vary, and would be used to sustain 1:1 devices in the grade levels where they are required for core academic work.	N/A	N/A	\$400,000.00	
Grand Total						\$2,997,400.00	

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
14.2	Equitable Allocation of Specialists across Elementary Schools	Eliminate ACE planning blocks at all elementary schools, reducing specialists accordingly	Would eliminate ACE planning time for teachers and the 6th special across the elementary level. Would reduce specialist teachers.	TBD	14.1	\$250,000.00
15.1	Close Schools and/or Redraw School and Buffer Boundaries	Close schools and/or restructure school grade levels and/or redraw school boundaries (redistricting)	Could include: - Closing one or more schools. - Assessing the feasibility of grade-level-band schools (e.g. all students in one area of town attend one school for K-3, another school for 4-6). - Redrawing neighborhood and buffer boundaries to balance sections.	TBD	N/A	\$3,500,000.00
16.3	Reduce Operational Functions	Reduce APS bus drivers	Would eliminate one budgeted bus driver positions. There is no buffer in staffing in transportation and the current director backfills routes when there are absences. May need to reduce bus services.	1.0	N/A	\$62,500.00
2.3	Restructure Pk-12 curriculum leadership model	Combine Core Area PK-12 Director Roles into single, larger K-12 departments (e.g. Humanities, STEM)	This would combine Science and Math to create PK-12 STEM Executive Director, with 1 additional STEM coach/lead teacher for HS (keep MS coach). It would also combine ELA, Libraries, WL, and Social Studies to create PK-12 Humanities Executive Director, with 2 additional Humanities coach/lead teacher for MS and HS	6.0	2.1 2.2	\$840,000.00
2.4	Restructure Pk-12 curriculum leadership model	Eliminate math and literacy coaching in all schools and content areas	Would eliminate all math and literacy coaching at the elementary and secondary schools.	15.0	13.1	\$1,290,000.00
2.6	Restructure Pk-12 curriculum leadership model	Eliminate elementary curriculum specialists	Would eliminate districtwide specialists in two core content areas at the elementary level	2.0	N/A	\$220,000.00
5.1	Restructure World Language timing and offerings	Eliminate 6th grade world language courses	This would include: - Elimination of all world language programming at grade 6, starting with four world languages in grade 7 - Reduction of 3.7 WL Teachers at Gibbs	3.7	5.2	\$346,500.00
5.2	Restructure World Language timing and offerings	Eliminate Latin and Mandarin offerings	This would include elimination or reduction of programming in Latin, Mandarin across grade levels	3.0	5.1	\$568,000.00
6.2	Restructure Digital Learning and Libraries	Combine positions in Digital Learning with existing IT and Library Roles	Would require elimination of all digital learning specialists and revised job responsibilities for information technology technicians and librarians, contingent on bargaining	4.0	6.1	\$290,000.00

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
9.1	Increase General Education Class Sizes	Increase AHS Class Sizes by Consolidating Core Courses	Could include: - Heterogeneous leveling across more content areas and grade levels to redistribute class sizes and consolidate sections, - Elimination of AP and elective options, especially courses that only run one or two sections, to improve schedule efficiency and maintain manageable class sizes, - Higher class sizes at AHS, regardless of what is eliminated or consolidated	TBD	N/A	\$0.00
9.3	Increase General Education Class Sizes	Reduce middle schools to 4 LCs for each grade level	This would create core class sizes between about 25 students, going over 25 in many instances. LCs would be over 115 students/community	10.0	N/A	\$818,000.00
9.5	Increase General Education Class Sizes	Eliminate all additional specialists added in FY26, raising class sizes above 30 in specialist areas	Would eliminate ALL additional specialist staffing at OMS added in FY26, bringing class sizes over 30 in visual arts, PE, and technology education classes at OMS.	2.5	N/A	\$173,000.00
9.7	Increase General Education Class Sizes	Raise maximum class size to 28 in grades K-5.	Would include: - Reduction of 22 elementary sections. - Class sizes ranging from 19 to 28 across all elementary sections - Higher class sizes in specials and reduction of specialists - Could, and may need, to combine grade levels to reduce class sizes. - Would need to consider significant expansion of buffer boundaries, or redistricting or closing a school, to mitigate impact.	22.0	N/A	\$1,067,000.00
Grand Total						\$9,425,000.00



Town of Arlington, Massachusetts

8:05 p.m. Superintendent's Update (E. Homan)

Summary:

- Update on Administrative Hiring Searches
- Update on Competitive Grants Awarded
- Monthly Update on Enrollments / Class Sizes
- Strategic Plan update

ATTACHMENTS:

Type	File Name	Description
<input checked="" type="checkbox"/> Sizes	Enrollment/Class 2025-26_ENROLLMENT_REPORTS_- _1_8_26.pdf	2025-26 ENROLLMENT REPORTS - 1_8_26

ENROLLMENTS / Class Averages as of 1/7/2026																							
	OK	Sec	Ave	10/1	1 Sec	Ave	10/1	2 Sec	Ave	10/1	3 Sec	Ave	10/1	4 Sec	Ave	10/1	5 Sec	Ave	10/1	Secs	TOTAL: FY26	10/1	Diff.
Bishop	57	3	19.0	57	62	3 20.7	64	56	3 18.7	56	60	3 20.0	60	72	3 24.0	72	67	3 22.3	67	18	BIS	374	376 -2
Brackett	54	3	18.0	54	55	3 18.3	56	63	3 21.0	63	83	4 20.8	83	55	3 18.3	55	69	3 23.0	69	19	BRA	379	380 -1
Dallin	50	3	16.7	50	66	3 22.0	65	60	3 20.0	60	74	4 18.5	74	62	3 20.7	62	63	3 21.0	62	19	DAL	375	373 2
Hardy	77	4	19.3	75	64	3 21.3	66	63	3 21.0	62	65	3 21.7	65	81	4 20.3	81	59	3 19.7	61	20	HAR	409	410 -1
Peirce	51	3	17.0	50	47	2 23.5	48	40	2 20.0	41	69	3 23.0	71	54	3 18.0	55	63	3 21.0	62	16	PEI	324	327 -3
Stratton	63	3	21.0	64	67	4 16.8	68	78	4 19.5	79	55	3 18.3	54	80	4 20.0	82	73	4 18.3	76	22	STR	416	423 -7
Thompson	77	4	19.3	79	88	4 22.0	88	84	4 21.0	82	85	4 21.3	87	90	4 22.5	91	89	4 22.3	89	24	THO	513	516 -3
																			TOTALS:		138	2790	2805 -15
Totals:	429	23	18.7	429	449	22 20.4	455	444	22 20.2	443	491	24 20.5	494	494	24 20.6	498	483	23 21.0	486	138	2790	2805 -15	



Town of Arlington, Massachusetts

8:15 p.m. Consent Agenda (J. Thielman)

Summary:

- *Warrant # 26146, \$1,668,258.98, 12-23-2025
- *Warrant # 26159, \$3,268,387.48, 12-18-2025
- *Warrant #26166, \$469,503.85, 1-6-2026
- *School Committee DRAFT Meeting Minutes, December 18, 2025
- *Letter of Intent - Revised, Barbara Goodman

ATTACHMENTS:

Type	File Name	Description
❑ Warrant	Warrant #_26146__\$1_668_258.98__12-23-2025.pdf	Warrant # 26146, \$1,668,258.98, 12-23-2025
❑ Warrant	Warrant #_26159__\$3_268_387.48__12-18-2025.pdf	Warrant # 26159, \$3,268,387.48, 12-18-2025
❑ Warrant	Warrant #26166__\$469_503.85__1-06-2026.pdf	Warrant #26166, \$469,503.85, 1-06-2026
❑ Minutes	Arlington_School_Committee_Draft_Meeting_Minutes__December_18__2025.pdf	Arlington School Committee Draft Meeting Minutes - December 18, 2025
❑ Notice of Intent	Letter_of_Intent_-_Revised__Barbara_Goodman.pdf	Letter of Intent - Revised, Barbara Goodman

STATEMENT MADE UNDER THE PENALTIES OF PERJURY

I/WE CERTIFY THAT THERE IS DUE TO THE VENDORS NAMED WITHIN THIS ACCOUNTS PAYABLE WARRANT THE AMOUNT SET AGAINST THEIR RESPECTIVE NAMES, IN PAYMENT FOR SERVICES PERFORMED TO DATE.

Warrant Number: 26146

Dated: 12.23.25

Amount: \$1,668,258.98

Elizabeth C. Homan, PhD.
Superintendent of Schools

Jeff Thielman

Jeff Thielman – Chair
School Committee

Paul Schlichtman

Paul Schlichtman – Secretary
School Committee

Liz Exton
School Committee

Alham Saadat

Alham Saadat
School Committee

Chris Schweitzer

Christopher Schweitzer
Chief Financial Officer

Laura Gitelson

Laura Gitelson – Vice Chair
School Committee

Kirsi Allison-Ampe, MD
School Committee

Leonard Kardon
School Committee

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DATE: 12/23/2025 WARRANT: 26146 AMOUNT: \$ 1,668,258.98

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS INDICATED.

TOWN MANAGER

COMPTROLLER

DocuSigned by:

James Feeney

12/22/2025

DocuSigned by:

ida cody

12/22/2025

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
39400 ABCO RENTAL & STORAGE 1 03345302 520625 3300	00000 260250 INV 12/23/2025 TRANSP Tra OE OTHER P Invoice Net						149195 87.50 87.50	547874		-----
11773 ACCEPT EDUCATION COLLA 1 03233072 520645 9400	00001 262747 INV 12/23/2025 SpEd SPED OE TUITION Invoice Net						2600738 7,489.62 7,489.62	547964		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 12/23/2025 EXTEND DAY SM FOOD SU Invoice Net						Q40742-00 743.24 743.24	547208		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 12/23/2025 EXTEND DAY SM FOOD SU Invoice Net						Q42559-00 294.36 294.36	547211		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 12/23/2025 EXTEND DAY SM FOOD SU Invoice Net						Q48664-00 1,241.06 1,241.06	547696		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 12/23/2025 EXTEND DAY SM FOOD SU Invoice Net						Q51385-00 513.46 513.46	547698		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 12/23/2025 EXTEND DAY SM FOOD SU Invoice Net						Q55306-00 1,339.00 1,339.00	548091		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 12/23/2025 EXTEND DAY SM FOOD SU Invoice Net						Q59689-00 658.15 658.15	548092		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 12/23/2025 EXTEND DAY SM FOOD SU Invoice Net						P31081-00 458.69 458.69	548228		-----
							CHECK TOTAL	5,247.96		-----
43477 ALMOND, ERIN & STEVEN 1 03233062 520645 9300	00000 261008 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net						DECEMBER_12.2.25 2,072.50 2,072.50	547841		-----
43477 ALMOND, ERIN & STEVEN 1 03343102 520404 3300	00000 261071 INV 12/23/2025 TRANSP Tra CTR CONTRA Invoice Net						REIMMILEAGE_NOV2025 303.15 303.15	547875		-----
38648 AMAZON CAPITAL SERVICE 1 03221172 520508 2354	00001 262812 INV 12/23/2025 C&I Music SM EDUCATI Invoice Net						CHECK TOTAL	2,375.65		-----
							14CJ-9PK3-KX9H 451.54 451.54	547074		-----

38648 AMAZON CAPITAL SERVICE 00001 255421 INV 12/23/2025
 1 12013801 520518 6200 COMED ADMI SM INSTRUC
 Invoice Net 1x64-JKX6-7NQX
 262.70
 262.70

547711

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
38648 AMAZON CAPITAL SERVICE 1 12013801 520518 6200	00001 255421 INV 12/23/2025 COMED ADMI SM INSTRUC Invoice Net	13XW-VTHQ-RRW4 20.99 20.99				547712			
38648 AMAZON CAPITAL SERVICE 1 12013801 520523 6200	00001 255421 INV 12/23/2025 COMED ADMI SM OFFICE Invoice Net	1P1G-6W6M-6WH3 7.99 7.99				547856			
38648 AMAZON CAPITAL SERVICE 1 12013801 520518 6200	00001 255421 INV 12/23/2025 COMED ADMI SM INSTRUC Invoice Net	13LL-RVGV-LKR7 150.55 150.55				547857			
		CHECK TOTAL				893.77			-----
32425 AMBIENT TEMPERATURE CO 1 03325202 520411 4220	00000 260828 INV 12/23/2025 FAC Facili CTR HVAC C Invoice Net	130003723 395.44 395.44				547104			
32425 AMBIENT TEMPERATURE CO 1 03325202 520411 4220	00000 260828 INV 12/23/2025 FAC Facili CTR HVAC C Invoice Net	130003735 2,247.64 2,247.64				547105			
		CHECK TOTAL				2,643.08			-----
32127 ARLINGTON MUNICIPAL SO 1 03325202 520628 4130	00001 260827 INV 12/23/2025 FAC Facili OE POWER E Invoice Net	ES-20637 4,455.04 4,455.04				547327			
		CHECK TOTAL				4,455.04			-----
1195 AMERICAN ALARM & COMMU 1 03325202 520418 4225	00000 260546 INV 12/23/2025 FAC Facili CTR SECURI Invoice Net	1713263 10,615.41 10,615.41				548029			
		CHECK TOTAL				10,615.41			-----
33100 ANDCO INC 1 03345302 520621 3300	00000 261344 INV 12/23/2025 TRANSP Tra OE MOTOR V Invoice Net	217347 121.40 121.40				547872			
		CHECK TOTAL				121.40			-----
41257 ANDERSON, DANIEL S 1 03214012 520416 2440	00000 263387 INV 12/23/2025 ADMIN Supe CTR PROFES Invoice Net	2092 17,500.00 17,500.00				548197			
		CHECK TOTAL				17,500.00			-----
24592 ANNS CHRISTIAN LEARNIN	00000 261836 INV 12/23/2025	AM-1051				548227			

1 11082026 520416 2440 METCO GRAN CTR PROFES	36.01		
2 11162025 520416 2440 SUMM PAC CTR PROFES	2,162.99		
	2,199.00		
	CHECK TOTAL	2,199.00	

70197 APPLE INC.	00005 263033 INV 12/23/2025	MC28778263	547210
1 51232001 582022	HIGH SCHOO BLDS FURNI	5,447.00	
	Invoice Net	5,447.00	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	5,447.00		-----
29770 ARISE CONSULTING SERVI	00001 260055 INV 12/23/2025					NOVEMBER2025_RB	547820		
1 03233012 520416 2320	SpEd Speci CTR PROFES					1,332.50			
	Invoice Net					1,332.50			
29770 ARISE CONSULTING SERVI	00001 262748 INV 12/23/2025					NOVEMBER2025_SC	547821		
1 03233012 520416 2320	SpEd Speci CTR PROFES					180.00			
	Invoice Net					180.00			
29770 ARISE CONSULTING SERVI	00001 260056 INV 12/23/2025					NOVEMBER2025_LC	547822		
1 03233012 520416 2320	SpEd Speci CTR PROFES					1,430.00			
	Invoice Net					1,430.00			
29770 ARISE CONSULTING SERVI	00001 260058 INV 12/23/2025					NOVEMBER2025_AG	547823		
1 03233012 520416 2320	SpEd Speci CTR PROFES					1,575.00			
	Invoice Net					1,575.00			
29770 ARISE CONSULTING SERVI	00001 260234 INV 12/23/2025					NOVEMBER2025_EG	547824		
1 03233012 520416 2320	SpEd Speci CTR PROFES					842.50			
	Invoice Net					842.50			
29770 ARISE CONSULTING SERVI	00001 260059 INV 12/23/2025					NOVEMBER2025_BH	547825		
1 03233012 520416 2320	SpEd Speci CTR PROFES					1,510.00			
	Invoice Net					1,510.00			
29770 ARISE CONSULTING SERVI	00001 260060 INV 12/23/2025					NOVEMBER2025_JH	547826		
1 03233012 520416 2320	SpEd Speci CTR PROFES					600.00			
	Invoice Net					600.00			
29770 ARISE CONSULTING SERVI	00001 260062 INV 12/23/2025					NOVEMBER2025_DL	547828		
1 03233012 520416 2320	SpEd Speci CTR PROFES					330.00			
	Invoice Net					330.00			
29770 ARISE CONSULTING SERVI	00001 260063 INV 12/23/2025					NOVEMBER2025_AM	547829		
1 03233012 520416 2320	SpEd Speci CTR PROFES					1,260.00			
	Invoice Net					1,260.00			
29770 ARISE CONSULTING SERVI	00001 260233 INV 12/23/2025					NOVEMBER2025_MS	547831		
1 03233012 520416 2320	SpEd Speci CTR PROFES					580.00			
	Invoice Net					580.00			
29770 ARISE CONSULTING SERVI	00001 260065 INV 12/23/2025					NOVEMBER2025_AT	547833		
1 03233012 520416 2320	SpEd Speci CTR PROFES					1,520.00			
	Invoice Net					1,520.00			
29770 ARISE CONSULTING SERVI	00001 260232 INV 12/23/2025					NOVEMBER2025_EV	547835		

1 03233012 520416 2320	SpEd Speci Invoice Net	CTR PROFES	1,562.50	1,562.50	CHECK TOTAL	12,722.50	-----
1376 ARLINGTON COAL & LUMBE	00000 263175 INV 12/23/2025		1401809	402.84		547073	
1 03011172 520518 2415	AHS Music Invoice Net	SM INSTRUC	402.84		CHECK TOTAL	402.84	-----
42777 HOWIE, DAVID S	00000 263198 INV 12/23/2025		1148			548141	
1 12013801 510102 6200	COMED ADMI Invoice Net	PS TEACHER	1,710.00				

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
2 12013802 510102 6200	ADULT FALL YOUTH FALL Invoice Net			PS TEACHER		2,052.00			-----
3 12013806 510102 6200				PS TEACHER		5,130.00			
						8,892.00			
						CHECK TOTAL	8,892.00		-----
24394 AUDIOLOGY AND HEARING	00000 260053 INV 12/23/2025					45574		547815	
1 03233012 520416 2320	SpEd Speci Invoice Net			CTR PROFES		141.67			
2 03233012 520615 2420	SpEd Speci Invoice Net			OE INSTRUC		83.33			
						225.00			
						CHECK TOTAL	225.00		-----
30796 AUTOMATED BUILDING SYS	00002 261935 INV 12/23/2025					SD19717		547119	
1 03325202 520411 4220	FAC Facili Invoice Net			CTR HVAC C		107.50			
						107.50			
30796 AUTOMATED BUILDING SYS	00002 261935 INV 12/23/2025					SD19655		547125	
1 03325202 520411 4220	FAC Facili Invoice Net			CTR HVAC C		1,403.86			
2 03325202 520411 4220	FAC Facili Invoice Net			CTR HVAC C		366.14			
						1,770.00			
						CHECK TOTAL	1,877.50		-----
74780 B&H FOTO & ELECTRONICS	00002 263252 INV 12/23/2025					239637219		548199	
1 03011202 520518 2415	AHS Art Invoice Net			SM INSTRUC		108.13			
						108.13			
74780 B&H FOTO & ELECTRONICS	00002 263252 INV 12/23/2025					239654815		548200	
1 03011202 520518 2415	AHS Art Invoice Net			SM INSTRUC		28.48			
						28.48			
74780 B&H FOTO & ELECTRONICS	00002 263274 INV 12/23/2025					239989113		548203	
1 03991032 520518 2415	DIGITAL LE Invoice Net			SM INSTRUC		182.22			
						182.22			
						CHECK TOTAL	318.83		-----
18572 BEEBE, FRANK	00000 261116 INV 12/23/2025					1274		548070	

1	03256022	520402	3510	ATHLETICS	CTR ATHLET	33.42	
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	2.79	
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	33.43	
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	2.79	
5	03256192	520402	3510	ATHLETICS	CTR ATHLET	5.57	
				Invoice Net		78.00	
					CHECK TOTAL	78.00	-----
39028	BELLON, LAUREN	00000	261070	INV	12/23/2025	REIMMILEAGE_NOV2025	547878
1	03343102	520404	3300	TRANSP Tra	CTR CONTRA	316.20	
				Invoice Net		316.20	
					CHECK TOTAL	316.20	-----
24170	THE CHILDREN'S CENTER	00001	260482	INV	12/23/2025	66132	547955
1	03233052	520645	9300	SpEd One t	OE TUITION	5,344.12	

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CASH ACCOUNT: 0000		104013		VENDOR 8304		WARRANT: 26146	12/23/2025		
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
2	03233062 520645 9300	SpEd Out o		OE TUITION		8,791.89			
		Invoice Net				14,136.01			
						CHECK TOTAL	14,136.01		-----
41812	BHARGAVA, SWASTI	00000	262341	INV	12/23/2025	Fall125	547784		
1	12013802 510102 6200	ADULT FALL		PS TEACHER		1,000.00			
		Invoice Net				1,000.00			
						CHECK TOTAL	1,000.00		-----
43929	BILSKY-ENDO, SOPHIE	00000	263261	INV	12/23/2025	Fall125-Assist	547799		
1	12013802 510328 6200	ADULT FALL		OS TEMPORA		300.00			
		Invoice Net				300.00			
						CHECK TOTAL	300.00		-----
27000	PRIMO BRANDS	00002	260865	INV	12/23/2025	05K8730208093	547217		
1	03233012 520523 2430	SpEd Speci		SM OFFICE		34.32			
		Invoice Net				34.32			
						CHECK TOTAL	98.67		-----
27000	PRIMO BRANDS	00002	260401	INV	12/23/2025	05L8730003687	548143		
1	03214012 520522 1210	ADMIN Supe		SM MISC SU		64.35			
		Invoice Net				64.35			
						CHECK TOTAL	98.67		-----
32609	BODA BORG BOSTON LLC	00000	262803	INV	12/23/2025	104247716-344352	548132		
1	12055 520601 3520	OUTDOOR ED		OE OTHER E		2,900.00			
		Invoice Net				2,900.00			
						CHECK TOTAL	2,900.00		-----
43673	BONIKOWSKI, ANNA	00000	263471	INV	12/23/2025	Fall125	548148		

1 12013802 510328 6200	ADULT FALL OS TEMPORA Invoice Net	324.25 324.25	CHECK TOTAL	324.25	-----
22234 THE BOOK RACK 1 03221122 520518 2415	00001 262944 INV 12/23/2025 C&I Scienc SM INSTRUC Invoice Net	359049 286.40 286.40	CHECK TOTAL	548100	-----
26145 BORDEN, HANNAH 1 03141222 520629 2354	00000 263206 INV 12/23/2025 PEIRCE Pro OE PROFESS Invoice Net	REIM_SCREENPROTECTOR 16.99 16.99	CHECK TOTAL	547064	-----
29985 BOSTON AREA GLEANERS I 1 10005 520514	00001 261878 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	15683 395.82 395.82	CHECK TOTAL	548172	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304						WARRANT: 26146 12/23/2025			
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
70513 TRUSTEES OF BOSTON UNI 1 11012026 520508 3200	00008 263272 INV 12/23/2025 AFFILIATED SM EDUCATI Invoice Net	1800117373 100.00 100.00	CHECK TOTAL	547082	-----				
29782 PLAY-WELL-TEKNOLOGIES 1 12013806 510102 6200	00001 263189 INV 12/23/2025 YOUTH FALL PS TEACHER Invoice Net	DB27667 1,656.00 1,656.00	CHECK TOTAL	547788	-----				
29782 PLAY-WELL-TEKNOLOGIES 1 12013806 510102 6200	00001 263189 INV 12/23/2025 YOUTH FALL PS TEACHER Invoice Net	DB27651 1,680.00 1,680.00	CHECK TOTAL	547789	-----				
44463 BRADY INDUSTRIES LLC 1 03325212 520507 4110	00000 261960 INV 12/23/2025 FAC Custod SM CUSTODI Invoice Net	10927810 163.16 163.16	CHECK TOTAL	547122	-----				
44463 BRADY INDUSTRIES LLC 1 03325212 520507 4110	00000 262582 INV 12/23/2025 FAC Custod SM CUSTODI Invoice Net	10982537 891.00 891.00	CHECK TOTAL	547604	-----				
43206 BUILDING WINGS LLC 1 03233012 520504 2455	00000 261511 INV 12/23/2025 SpEd Speci SM COMPUTE Invoice Net	604928 9,819.36 9,819.36	CHECK TOTAL	547809	-----				

71020	C.A.S.E. COLLABORATIVE	00001	260256	INV	12/23/2025	
1	03233062	520645	9400	SpEd	Out o	OE TUITION
						Invoice Net
70693	CAM OFFICE SERVICES, I	00000	263178	INV	12/23/2025	
1	03030052	520525	2430	GIBBS	Seco	SM REPRO P
						Invoice Net
70693	CAM OFFICE SERVICES, I	00000	263178	INV	12/23/2025	
1	03030052	520525	2430	GIBBS	Seco	SM REPRO P
						Invoice Net
70693	CAM OFFICE SERVICES, I	00000	262541	INV	12/23/2025	
1	03233012	520525	2430	SpEd	Speci	SM REPRO P
						Invoice Net
70693	CAM OFFICE SERVICES, I	00000	262530	INV	12/23/2025	
1	03020052	520525	2430	OMS	Second	SM REPRO P
						Invoice Net
70701	CITY OF CAMBRIDGE	00005	261886	INV	12/23/2025	
1	03343102	520404	3300	TRANSP	Tra	CTR CONTRA
						Invoice Net

CHECK TOTAL	9,819.36	-----
ST2511-0020		
7,750.35		547956
7,750.35		
CHECK TOTAL	7,750.35	-----
12943A		
1,803.51		547068
1,803.51		
12591A		547069
658.19		
658.19		
12686A		547813
476.00		
476.00		
12648A		548102
117.07		
117.07		
CHECK TOTAL	3,054.77	-----
INVOICE #2		
4,212.00		547965
4,212.00		

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CASH ACCOUNT: 0000	104013	VENDOR 8304	WARRANT: 26146	12/23/2025
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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	4,212.00		-----
71159	CARDINAL CUSHING CENTE	00000	260494	INV	12/23/2025	93670		547921	
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	27,064.20			
						27,064.20			
						CHECK TOTAL	27,064.20		-----
70762	CAROLINA BIOLOGICAL SU	00001	262150	INV	12/23/2025	53227343 RI		547688	
1	03221022	520518	2415	C&I Englis	SM INSTRUC	92.75			
						92.75			
						CHECK TOTAL	92.75		-----
42451	CARTWHEEL HEALTH SERVI	00001	261516	INV	12/23/2025	1925		548113	
1	03222022	520416	2710	C&I Guidan	CTR PROFES	33,875.00			
						33,875.00			
						CHECK TOTAL	33,875.00		-----
45048	CENTURY LLC	00000	263151	INV	12/23/2025	SO100954134		547195	
1	03011102	520518	2415	C&I HEALTH	SM INSTRUC	395.12			
						395.12			
						CHECK TOTAL			

34197	CHESS WIZARDS INC	00000	263260	INV	12/23/2025	CHECK TOTAL	395.12	-----
1	12013802	510102	6200	ADULT FALL	PS TEACHER	9004		
2	12013806	510102	6200	YOUTH FALL	PS TEACHER	615.00	547798	
				Invoice Net		20,664.00		
						21,279.00		
70887	BOSTON CHILDREN'S HOSP	00006	263276	INV	12/23/2025	CHECK TOTAL	21,279.00	-----
1	11012026	520508	3200	AFFILIATED	SM EDUCATI	APS-111025		
				Invoice Net		400.00	547494	
						400.00		
43374	CHOW, BETHANY	00000	263340	INV	12/23/2025	CHECK TOTAL	400.00	-----
1	12013802	510328	6200	ADULT FALL	OS TEMPORA	Fall125-Assist		
				Invoice Net		120.00	547803	
						120.00		
28881	CIRRONE, JOE	00000	261116	INV	12/23/2025	CHECK TOTAL	120.00	-----
1	03256022	520402	3510	ATHLETICS	CTR ATHLET	1270		
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	33.42	548071	
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	2.79		
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	33.43		
5	03256192	520402	3510	ATHLETICS	CTR ATHLET	2.79		
				Invoice Net		5.57		
						78.00		
						CHECK TOTAL	78.00	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
34159	JAMES M. DONAHER	00001	260067	INV	12/23/2025	22-3846			
1	03233012	520416	2330	SpEd Speci	CTR PROFES	589.68	547836		
				Invoice Net		589.68			
34159	JAMES M. DONAHER	00001	260067	INV	12/23/2025	22-3852			
1	03233012	520416	2330	SpEd Speci	CTR PROFES	423.84	547837		
				Invoice Net		423.84			
34159	JAMES M. DONAHER	00001	260067	INV	12/23/2025	22-3840			
1	03233012	520416	2330	SpEd Speci	CTR PROFES	20.00	547839		
				Invoice Net		20.00			
34159	JAMES M. DONAHER	00001	260067	INV	12/23/2025	22-3838			
1	03233012	520416	2330	SpEd Speci	CTR PROFES	703.20	547840		
				Invoice Net		703.20			
34159	JAMES M. DONAHER	00001	260067	INV	12/23/2025	22-3858			
1	03233012	520416	2330	SpEd Speci	CTR PROFES	81.12	547908		
				Invoice Net		81.12			
34159	JAMES M. DONAHER	00001	260067	INV	12/23/2025	22-3862			
						22-3862	547909		

1 03233012 520416 2330	SpEd Speci	CTR PROFES	336.72	
	Invoice Net		336.72	
34159 JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3857	547910
1 03233012 520416 2330	SpEd Speci	CTR PROFES	372.24	
	Invoice Net		372.24	
34159 JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3856	547911
1 03233012 520416 2330	SpEd Speci	CTR PROFES	270.84	
	Invoice Net		270.84	
	CHECK TOTAL		2,797.64	-----
16856 CITY PUMP & MOTOR SERV	00000	261919 INV 12/23/2025	30562	547189
1 03325202 520411 4220	FAC Facili	CTR HVAC C	2,570.00	
	Invoice Net		2,570.00	
	CHECK TOTAL		2,570.00	-----
70934 CLEARWAY SCHOOL	00000	260490 INV 12/23/2025	2025-2026-108	547927
1 11043306 520645 9300	CIRCUIT BR	OE TUITION	6,659.52	
	Invoice Net		6,659.52	
70934 CLEARWAY SCHOOL	00000	260491 INV 12/23/2025	2025-2026-107	547954
1 03233062 520645 9300	SpEd Out o	OE TUITION	6,437.28	
	Invoice Net		6,437.28	
	CHECK TOTAL		13,096.80	-----
41697 COACH EXPRESS MA INC	00000	263391 INV 12/23/2025	C1214-25AHS	548087
1 03256002 520404 3510	ATHLETICS	CTR CONTRA	1,850.00	
	Invoice Net		1,850.00	
	CHECK TOTAL		1,850.00	-----
43382 COFFMAN SPECIALTIES CO	00000	260992 INV 12/23/2025	18710	547218
1 12455 520624 3520	AHS CAFE	OE OTHER F	192.43	
	Invoice Net		192.43	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	192.43		-----
25897 COMBUSTION SERVICE COM	00000	260819 INV 12/23/2025				37727			
1 03325202 520403 4220	FAC Facili	CTR BOILER				395.00	547188		
	Invoice Net					395.00			
	CHECK TOTAL					395.00			-----
43820 COMMONWEALTH CLAYWORKS	00000	263143 INV 12/23/2025				202512			
1 12013802 510102 6200	ADULT FALL	PS TEACHER				928.00	547787		
	Invoice Net					928.00			
	CHECK TOTAL					928.00			-----

12853	CONSILVIO, EDWARD	00000	261116	INV	12/23/2025	1285	548072	
1	03256022	520402	3510	ATHLETICS	CTR ATHLET	33.42		
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	2.79		
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	33.43		
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	2.79		
5	03256192	520402	3510	ATHLETICS	CTR ATHLET	5.57		
				Invoice Net		78.00		
					CHECK TOTAL	78.00		-----
44945	CORMIER, NANETTE L	00000	262623	INV	12/23/2025	Fall125	547736	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	50.00		
2	12013802	520518	6200	ADULT FALL	SM INSTRUC	10.00		
				Invoice Net		60.00		
					CHECK TOTAL	60.00		-----
71078	CORWIN PRESS INC	00002	262659	INV	12/23/2025	229701KI	547752	
1	03221112	520518	2415	C&I Math	SM INSTRUC	711.07		
				Invoice Net		711.07		
					CHECK TOTAL	711.07		-----
71088	COTTING SCHOOL INC	00000	260492	INV	12/23/2025	INV3262	547919	
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	11,286.30		
				Invoice Net		11,286.30		
71088	COTTING SCHOOL INC	00000	260493	INV	12/23/2025	INV3263	547920	
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	11,286.30		
				Invoice Net		11,286.30		
					CHECK TOTAL	22,572.60		-----
32644	COUNCIL OF ADMINISTRAT	00001	263248	INV	12/23/2025	2025CACE_LDRSHIPCONF	547755	
1	03221022	520629	2354	C&I Englis	OE PROFESS	500.00		
				Invoice Net		500.00		
					CHECK TOTAL	500.00		-----
43678	CROWE, CEDRIC	00000	262353	INV	12/23/2025	Fall125	547720	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	1,500.00		
				Invoice Net		1,500.00		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL			-----
17924	CRYSTAL SPRINGS INC.	00000	260478	INV	12/23/2025	4181	547926		
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	36,903.00			
				Invoice Net		36,903.00			
						CHECK TOTAL	36,903.00		-----
10906	CYBER COMMUNICATIONS S	00000	263406	INV	12/23/2025	101010003-1	547818		

1	03325202	520637	4230	FAC	Facili	OE	TELEPHO	125.00	
					Invoice	Net		125.00	
								CHECK	TOTAL
								125.00	
27227	CZAR, PAUL			00000	261116	INV	12/23/2025	1284	
	1 03256022	520402	3510	ATHLETICS	CTR	ATHLET		48.00	
	2 03256082	520402	3510	ATHLETICS	CTR	ATHLET		4.00	
	3 03256092	520402	3510	ATHLETICS	CTR	ATHLET		48.00	
	4 03256162	520402	3510	ATHLETICS	CTR	ATHLET		4.00	
	5 03256192	520402	3510	ATHLETICS	CTR	ATHLET		8.00	
				Invoice	Net			112.00	
								CHECK	TOTAL
								112.00	
71176	D'AGOSTINO'S DELI			00001	262873	INV	12/23/2025	/33977	
	1 03214012	520514	1210	ADMIN	Supe	SM	FOOD SU	301.18	
				Invoice	Net			301.18	
								CHECK	TOTAL
								301.18	
43821	DE OLIVEIRA, JUNIA CIN			00000	262355	INV	12/23/2025	Fall125-Portuguese	
	1 12013802	510102	6200	ADULT	FALL	PS	TEACHER	956.25	
				Invoice	Net			956.25	
								CHECK	TOTAL
								956.25	
71246	DEMCO, INC.			00005	263282	INV	12/23/2025	7737220	
	1 03131162	520528	2410	HARDY	Libr	SM	TEXTBOO	145.59	
				Invoice	Net			145.59	
								CHECK	TOTAL
								145.59	
44984	DINTINO, CANDICE CRUZ			00000	262793	INV	12/23/2025	Fall125	
	1 12013802	510102	6200	ADULT	FALL	PS	TEACHER	208.33	
	2 12013802	520518	6200	ADULT	FALL	SM	INSTRUC	416.67	
				Invoice	Net			625.00	
								CHECK	TOTAL
								625.00	
30560	NRG BUSINESS MARKETING			00002	260823	INV	12/23/2025	HS55165019	
	1 03325202	520623	4120	FAC	Facili	OE	NATURAL	1,470.05	
				Invoice	Net			1,470.05	
30560	NRG BUSINESS MARKETING			00002	260823	INV	12/23/2025	HS55165251	
	1 03325202	520623	4120	FAC	Facili	OE	NATURAL	2,364.80	
				Invoice	Net			2,364.80	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
30560	NRG BUSINESS MARKETING	00002	260823	INV	12/23/2025		HS55165821			
	1 03325202	520623	4120	FAC	Facili	OE	1,380.02			
				Invoice	Net		1,380.02			
30560	NRG BUSINESS MARKETING	00002	260823	INV	12/23/2025		HS55166360			
							548099			

1 03325202 520623 4120	FAC	Facili	OE	NATURAL	19,020.85		
		Invoice	Net		19,020.85	CHECK	TOTAL
						24,235.72	

42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	903906		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	190.00		547202
		Invoice	Net		190.00		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	898818		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	134.61		547203
		Invoice	Net		134.61		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	898817		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	583.29		547204
		Invoice	Net		583.29		
42609 METROPOLITAN FOODS INC	00000	260435	INV	12/23/2025	898819		
1 03021042 520518 2415	OMS	Family	SM	INSTRUC	389.53		547205
		Invoice	Net		389.53		
42609 METROPOLITAN FOODS INC	00000	260435	INV	12/23/2025	903907		
1 03021042 520518 2415	OMS	Family	SM	INSTRUC	366.58		547206
		Invoice	Net		366.58		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	924386		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	44.13		547706
		Invoice	Net		44.13		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	924385		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	478.70		547707
		Invoice	Net		478.70		
42609 METROPOLITAN FOODS INC	00000	260435	INV	12/23/2025	924387		
1 03021042 520518 2415	OMS	Family	SM	INSTRUC	210.37		547708
		Invoice	Net		210.37		
42609 METROPOLITAN FOODS INC	00000	260434	INV	12/23/2025	919380		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	502.41		547774
		Invoice	Net		502.41		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	912512		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	237.92		547777
		Invoice	Net		237.92		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	912511		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	844.37		547778
		Invoice	Net		844.37		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	919381		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	648.25		547779
		Invoice	Net		648.25		
42609 METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	931350		
1 03011042 520518 2415	AHS	Family	SM	INSTRUC	334.07		548219
		Invoice	Net		334.07		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
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42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	931351	548221
1	03011042	520518	2415	AHS Family	SM INSTRUC	51.95	
				Invoice Net		51.95	
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	931352	548223
1	03011042	520518	2415	AHS Family	SM INSTRUC	27.40	
				Invoice Net		27.40	
42609	METROPOLITAN FOODS INC	00000	260434	INV	12/23/2025	931349	548224
1	03011042	520518	2415	AHS Family	SM INSTRUC	57.83	
				Invoice Net		57.83	
42609	METROPOLITAN FOODS INC	00000	260434	INV	12/23/2025	931348	548225
1	03011042	520518	2415	AHS Family	SM INSTRUC	319.35	
				Invoice Net		319.35	
					CHECK TOTAL	5,420.76	-----
15252	EASTER SEALS OF MASSAC	00000	261882	INV	12/23/2025	112336	547816
1	03233012	520416	2320	SpEd Speci	CTR PROFES	3,780.00	
				Invoice Net		3,780.00	
					CHECK TOTAL	3,780.00	-----
13769	EASTERN BUS COMPANY IN	00001	262810	INV	12/23/2025	102219-1125ARL	547063
1	11082026	520404	3300	METCO GRAN	CTR CONTRA	13,090.00	
				Invoice Net		13,090.00	
					CHECK TOTAL	13,090.00	-----
33978	EFS EDUCATION LLC	00000	263191	INV	12/23/2025	2529	547790
1	12013806	510102	6200	YOUTH FALL	PS TEACHER	5,300.00	
				Invoice Net		5,300.00	
					CHECK TOTAL	5,300.00	-----
42394	EUREKA WORKSHOP LLC	00000	262785	INV	12/23/2025	000530	547738
1	12013806	510102	6200	YOUTH FALL	PS TEACHER	7,440.00	
				Invoice Net		7,440.00	
					CHECK TOTAL	7,440.00	-----
43749	EMER, DAVID & YELENA	00000	263388	INV	12/23/2025	REIMBURSEMENT_12.2.2	548019
1	03233062	520645	9300	SpEd Out o	OE TUITION	18,615.49	
				Invoice Net		18,615.49	
					CHECK TOTAL	18,615.49	-----
1847	EVERSOURCE	00192	260806	INV	12/23/2025	74011673030	547680
1	03325202	520628	4130	FAC Facili	OE POWER E	131.47	
				Invoice Net		131.47	
1847	EVERSOURCE	00192	260806	INV	12/23/2025	74011670150	547681
1	03325202	520628	4130	FAC Facili	OE POWER E	13,389.76	
				Invoice Net		13,389.76	
1847	EVERSOURCE	00192	260806	INV	12/23/2025	74011750994	548026
1	03325202	520628	4130	FAC Facili	OE POWER E	17,276.92	
				Invoice Net		17,276.92	

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1847 EVERSOURCE	1 03345302 520628 3300 2 32105 585000	00192	261463	INV	12/23/2025	74014609999 12/10/25 1,617.82 355.13 1,972.95 CHECK TOTAL 32,771.10	548030	-----	-----
41711 EWICK, ELISABETH	1 03233012 520603 2352	00000	262306	INV	12/23/2025	REIMMILEAGE_NOV2025 72.59 72.59 CHECK TOTAL 72.59	547861	-----	-----
27073 F.M. GENERATOR INC	1 03325202 520405 4220	00000	260929	INV	12/23/2025	247467-1 175.00 175.00 Invoice Net	547113	-----	-----
27073 F.M. GENERATOR INC	1 03325202 520405 4220	00000	260929	INV	12/23/2025	247485-1 350.00 350.00 Invoice Net	547114	-----	-----
27073 F.M. GENERATOR INC	1 03325202 520405 4220	00000	260929	INV	12/23/2025	247482-1 3,350.00 3,350.00 Invoice Net	547115	-----	-----
71524 FACING HISTORY AND OUR	1 03221152 520629 2354	00001	262067	INV	12/23/2025	IN-042704 25.00 25.00 CHECK TOTAL 25.00	548214	-----	-----
21724 FANTINI BAKING CO., IN	1 10005 520514	00000	261442	INV	12/23/2025	T734007 56.08 56.08 Invoice Net	547504	-----	-----
21724 FANTINI BAKING CO., IN	1 10005 520514	00000	261442	INV	12/23/2025	T734009 40.82 40.82 Invoice Net	547505	-----	-----
21724 FANTINI BAKING CO., IN	1 10005 520514	00000	261442	INV	12/23/2025	T734006 187.50 187.50 Invoice Net	547506	-----	-----
21724 FANTINI BAKING CO., IN	1 10005 520514	00000	261442	INV	12/23/2025	T734008 427.00 427.00 Invoice Net	547507	-----	-----
21724 FANTINI BAKING CO., IN	1 10005 520514	00000	261442	INV	12/23/2025	T738004 59.00 59.00 Invoice Net	547595	-----	-----
21724 FANTINI BAKING CO., IN	1 10005 520514	00000	261442	INV	12/23/2025	T738003 186.36 186.36 Invoice Net	547596	-----	-----
21724 FANTINI BAKING CO., IN	1 10005 520514	00000	261442	INV	12/23/2025	T741156 372.00 372.00 Invoice Net	548173	-----	-----

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740512 190.60 190.60	548174		
				SCHOOL FOO	SM FOOD SU	Invoice Net			
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740514 572.40 572.40	548175		
				SCHOOL FOO	SM FOOD SU	Invoice Net			
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740513 232.40 232.40	548176		
				SCHOOL FOO	SM FOOD SU	Invoice Net			
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740515 98.76 98.76	548177		
				SCHOOL FOO	SM FOOD SU	Invoice Net			
						CHECK TOTAL 2,422.92			-----
19238	FERNANDES, JOSEPH 1 03256022 520402 3510	00000	261116	INV	12/23/2025	1275 33.42	548074		
				ATHLETICS	CTR ATHLET	Invoice Net			
2	03256082 520402 3510					2.79			
3	03256092 520402 3510					33.43			
4	03256162 520402 3510					2.79			
5	03256192 520402 3510					5.57			
						78.00			
						CHECK TOTAL 78.00			-----
36769	FISHER, DEAN H 1 12013802 510102 6200	00000	262332	INV	12/23/2025	Fall125 500.00 500.00	547715		
				ADULT FALL	PS TEACHER	Invoice Net			
						CHECK TOTAL 500.00			-----
40938	FOLLETT CONTENT SOLUTI 1 03101162 520528 2410	00001	262250	INV	12/23/2025	654413F 201.25 201.25	547220		
				BISHOP Lib	SM TEXTBOO	Invoice Net			
40938	FOLLETT CONTENT SOLUTI 1 03161162 520528 2410	00001	262525	INV	12/23/2025	647372B 1,575.08 1,575.08	547221		
				THOMPSON L	SM TEXTBOO	Invoice Net			
40938	FOLLETT CONTENT SOLUTI 1 03031162 520528 2410	00001	262527	INV	12/23/2025	663654 403.32 403.32	548097		
				GIBBS Libr	SM TEXTBOO	Invoice Net			
40938	FOLLETT CONTENT SOLUTI 1 03031162 520528 2410	00001	262527	INV	12/23/2025	663654A 411.36 411.36	548098		
				GIBBS Libr	SM TEXTBOO	Invoice Net			
						CHECK TOTAL 2,591.01			-----
45032	FORD, STEPHANIE 1 03214012 520601 1210	00000	263205	INV	12/23/2025	DUALENROLLMENTFALL25 1,560.00 1,560.00	547705		
				ADMIN Supe	OE OTHER E	Invoice Net			
						CHECK TOTAL 1,560.00			-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
45055 FORMAX LLC 1 03010052 520416 2420	00000 263267 INV 12/23/2025 AHS Second CTR PROFES Invoice Net					320728 325.00 325.00 CHECK TOTAL	547762		-----
44854 FORWARD EDUCATION INC 1 03221112 520504 2455	00000 262547 INV 12/23/2025 C&I Math SM COMPUTE Invoice Net					INV/2025/00903 402.50 402.50 CHECK TOTAL	547758		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					2257152411 228.23 228.23 2257152410	547557		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					495.15 495.15 2257152413	547558		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					899.05 899.05 2257157245	547559		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					1,095.13 1,095.13 2257157242	547560		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					496.03 496.03 2257157244	547561		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					494.86 494.86 2257157241	547562		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					1,197.90 1,197.90 2257155091	547564		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					1,290.45 1,290.45 2257146389	547565		-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					1,347.25 1,347.25 CHECK TOTAL	547566		-----
45154 GIAMBRONE, MICHAEL 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000 261116 INV 12/23/2025 ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET Invoice Net					1269 48.00 4.00 48.00 4.00 8.00 112.00 CHECK TOTAL	548109		-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
71736 GIFFORD SCH + DAY CTR 1 03233062 520645 9300	00001 260495 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net					026706 8,074.32 8,074.32	547948		
71736 GIFFORD SCH + DAY CTR 1 03233062 520645 9300	00001 261655 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net					026789 8,074.32 8,074.32	547949		
71736 GIFFORD SCH + DAY CTR 1 03233062 520645 9300	00001 260526 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net					026703 8,074.32 8,074.32	547951		
71736 GIFFORD SCH + DAY CTR 1 03233062 520645 9300	00001 260525 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net					026702 8,074.32 8,074.32	547952		
71736 GIFFORD SCH + DAY CTR 1 03233062 520645 9300	00001 260258 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net					026705 8,074.32 8,074.32	547953		
						CHECK TOTAL 40,371.60			-----
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3141683 276.90 276.90	547554		
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3141919 27.69 27.69	547555		
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3141693 184.60 184.60	547556		
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3143012 304.59 304.59	548160		
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3143066 184.60 184.60	548161		
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3143141 46.15 46.15	548162		
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3143013 313.82 313.82	548163		
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					3140670 184.60 184.60	548164		
						CHECK TOTAL 1,522.95			-----
71798 GOPHER 1 03011102 520518 2415	00001 263250 INV 12/23/2025 C&I HEALTH SM INSTRUC Invoice Net					IN483716 48.00 48.00	548208		

CHECK TOTAL 48.00 -----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73320 GOVCONNECTION, INC 1 12113902 520501 3520	00006 262545 INV 12/23/2025 EXTEND DAY SM SUPPLIE Invoice Net						77128229 635.70 635.70 CHECK TOTAL	548210		-----
30461 GREEN, KIMBER 1 12013802 510102 6200	00000 262327 INV 12/23/2025 ADULT FALL PS TEACHER Invoice Net						Fall125 270.00 270.00 CHECK TOTAL	547714		-----
41976 GUINEAFOWL ADVENTURE C 1 12013806 510102 6200	00000 262784 INV 12/23/2025 YOUTH FALL PS TEACHER Invoice Net						1053 5,543.00 5,543.00 CHECK TOTAL	547737		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10900481 311.63 311.63 CHECK TOTAL	547517		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10900539 354.12 354.12 CHECK TOTAL	547518		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10900821 275.95 275.95 CHECK TOTAL	547519		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10900893 665.87 665.87 CHECK TOTAL	547520		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10902035 431.24 431.24 CHECK TOTAL	547521		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10929708 621.31 621.31 CHECK TOTAL	547522		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10929779 694.26 694.26 CHECK TOTAL	547549		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10929868 610.98 610.98 CHECK TOTAL	547551		-----
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net						10929987 261.48 261.48 CHECK TOTAL	547552		-----

29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net	10948747 485.19 485.19	547611
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net	10948867 318.32 318.32	547612

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10949083 789.75 789.75	547613		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10956267 330.83 330.83	547614		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10983794 1,524.26 1,524.26	548157		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10982946 870.54 870.54	548158		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10982749 820.74 820.74	548159		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792056 17.22 17.22	548231		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792088 895.04 895.04	548232		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792102 608.69 608.69	548233		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792116 33.95 33.95	548234		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792128 286.86 286.86	548235		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792139 63.66 63.66	548236		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792156 216.42 216.42	548237		
29688 H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net					10792165 41.86	548238		

29688 H T BERRY COMPANY LLC 1 10005 520523	Invoice Net 00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net	41.86 10792171 437.64 437.64 CHECK TOTAL	548239 ----- 11,967.81
43688 HARVARD ALPACA RANCH I 1 03010052 520610 2440	00000 262994 INV 12/23/2025 AHS Second OE FIELD T Invoice Net	4965-13 300.00 300.00	547759

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	300.00		-----
44509 HEALTH AND SAFETY SERV 1 03325202 520416 4220	00000 263325 INV 12/23/2025 FAC Facili CTR PROFES Invoice Net					8653 434.00 434.00 CHECK TOTAL	547127 434.00		-----
33929 HIGHLAND SHREDDING, LL 1 03214012 520416 1210	00000 260227 INV 12/23/2025 ADMIN Supe CTR PROFES Invoice Net					52381 1,105.00 1,105.00 CHECK TOTAL	547200 1,105.00		-----
30175 HINOJOSA, MICHAEL 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000 261116 INV 12/23/2025 ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET Invoice Net					1265 44.58 3.71 44.57 3.71 7.43 104.00 CHECK TOTAL	548075 104.00		-----
40528 HD SUPPLY 1 03325212 520507 4110	00002 262576 INV 12/23/2025 FAC Custod SM CUSTODI Invoice Net					9243271158 136.54 136.54 CHECK TOTAL	547605 2,053.00 2,053.00 2,189.54		-----
40528 HD SUPPLY 1 03325212 520507 4110	00002 263431 INV 12/23/2025 FAC Custod SM CUSTODI Invoice Net					902032598 2,053.00 2,053.00 CHECK TOTAL	547827 2,189.54		-----
41861 HOWARD, CAROLANN 1 03992012 520508 2354	00000 262996 INV 12/23/2025 SYST HEALT SM EDUCATI Invoice Net					REIMMILEAGE_NOV2025 9.80 9.80 CHECK TOTAL	547207 9.80 9.80		-----

43494 HOWARD, HOPE	00000	262450	INV	12/23/2025	Fall 2025	548180
1 12013802 510102 6200	ADULT FALL	PS TEACHER			2,160.00	
2 12013802 520518 6200	ADULT FALL	SM INSTRUC			45.00	
3 12013806 510102 6200	YOUTH FALL	PS TEACHER			520.00	
	Invoice Net				2,725.00	
				CHECK TOTAL	2,725.00	
39286 HVAC PARTS DIRECT	00000	262705	INV	12/23/2025	830105569	547575
1 03325202 520517 4220	FAC Facili	SM HVAC SU			26.21	
	Invoice Net				26.21	
				CHECK TOTAL	26.21	
44851 IMEG CONSULTANTS CORP	00000	262584	INV	12/23/2025	25005623.00-1	547120

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 53002606 584004	PYGD RENOV			PLAYGROUND		4,875.00			
	Invoice Net					4,875.00			
						CHECK TOTAL	4,875.00		
41801 ISRAEL, SVETLANA	00000	262340	INV	12/23/2025	INV-1625		547717		
1 12013802 510102 6200	ADULT FALL	PS TEACHER			1,210.00				
	Invoice Net				1,210.00				
					CHECK TOTAL	1,210.00			
5853 J.B. SIMONS, INC.	00001	262253	INV	12/23/2025	144425		547903		
1 03345302 520508 3300	TRANSP Tra	SM EDUCATI			287.02				
	Invoice Net				287.02				
5853 J.B. SIMONS, INC.	00001	262253	INV	12/23/2025	144636		547913		
1 03345302 520508 3300	TRANSP Tra	SM EDUCATI			571.72				
	Invoice Net				571.72				
5853 J.B. SIMONS, INC.	00001	262253	INV	12/23/2025	144637		547914		
1 03345302 520508 3300	TRANSP Tra	SM EDUCATI			587.96				
	Invoice Net				587.96				
					CHECK TOTAL	1,446.70			
43827 JERRETT, ARTHUR J	00000	262357	INV	12/23/2025	10481		547722		
1 12013802 510102 6200	ADULT FALL	PS TEACHER			640.00				
	Invoice Net				640.00				
					CHECK TOTAL	640.00			
44735 J R BALSAN INC	00000	261965	INV	12/23/2025	\$102450250.001		547545		
1 03325202 520517 4220	FAC Facili	SM HVAC SU			24.59				
	Invoice Net				24.59				
					CHECK TOTAL	24.59			

33014 KRISTEN LALLY JOYCE 1 03233012 520603 2320	00000 261650 INV 12/23/2025 SpEd Speci OE BUSINES Invoice Net	REIMMILEAGE_SEPT2025 23.73 23.73	547862
33014 KRISTEN LALLY JOYCE 1 03233012 520603 2320	00000 261650 INV 12/23/2025 SpEd Speci OE BUSINES Invoice Net	REIMMILEAGE_NOV2025 22.89 22.89	547863
33014 KRISTEN LALLY JOYCE 1 03233012 520603 2320	00000 261650 INV 12/23/2025 SpEd Speci OE BUSINES Invoice Net	REIMMILEAGE_OCT2025 23.94 23.94	547865
		CHECK TOTAL 70.56	-----
43006 JOYCE, WILLIAM 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000 261116 INV 12/23/2025 ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET Invoice Net	1273 44.58 3.71 44.57 3.71 7.43 104.00	548076

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL 104.00			-----
31851 JTM PROVISIONS CO., INC 1 10005 520514	00001 262323 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net					646951 631.15 631.15	547593		
						CHECK TOTAL 631.15			-----
72233 JUDGE BAKER CHILDREN'S 1 11043306 520645 9300	00001 260496 INV 12/23/2025 CIRCUIT BR OE TUITION Invoice Net					NOV5552 13,483.55 13,483.55	547915		
72233 JUDGE BAKER CHILDREN'S 1 11043306 520645 9300	00001 260496 INV 12/23/2025 CIRCUIT BR OE TUITION Invoice Net					SEP5417 15,069.85 15,069.85	547916		
72233 JUDGE BAKER CHILDREN'S 1 11043306 520645 9300	00001 260496 INV 12/23/2025 CIRCUIT BR OE TUITION Invoice Net					OCT5483 16,656.15 16,656.15	547917		
						CHECK TOTAL 45,209.55			-----
43674 KALORA, JUDITH 1 12013802 510102 6200	00000 262352 INV 12/23/2025 ADULT FALL PS TEACHER Invoice Net					Fall125 840.00 840.00	547719		
						CHECK TOTAL 840.00			-----
41817 KIDCASSO ART STUDIO IN 1 12013806 510102 6200	00000 262888 INV 12/23/2025 YOUTH FALL PS TEACHER Invoice Net					1187 - Fall125 2,720.00 2,720.00	547785		

				CHECK TOTAL	2,720.00	-----
35458	KINDLE BEHAVIOR CONSUL	00000	260248 INV 12/23/2025	10578		
1	03233012 520416 2320	SpEd Speci	CTR PROFES	300.00	547905	
		Invoice Net		300.00		
35458	KINDLE BEHAVIOR CONSUL	00000	260247 INV 12/23/2025	10579		
1	03233012 520416 2320	SpEd Speci	CTR PROFES	991.00	547906	
		Invoice Net		991.00		
35458	KINDLE BEHAVIOR CONSUL	00000	260246 INV 12/23/2025	10580		
1	03233012 520416 2320	SpEd Speci	CTR PROFES	2,495.00	547907	
		Invoice Net		2,495.00		
				CHECK TOTAL	3,786.00	-----
43230	KINNICUTT, LAURA BONEC	00000	262348 INV 12/23/2025	Fall125		
1	12013802 510102 6200	ADULT FALL	PS TEACHER	1,460.00	547718	
		Invoice Net		1,460.00		
				CHECK TOTAL	1,460.00	-----
41336	KM EDUCATION LAW LLC	00000	260475 INV 12/23/2025	831		
1	03214002 520413 1430	ADMIN Scho	CTR LEGAL	1,365.00	547092	
		Invoice Net		1,365.00		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL			-----
41498	KNILL, RUTH	00000	262337 INV 12/23/2025			1,365.00			
1	12013802 510102 6200	ADULT FALL	PS TEACHER			Fall125			
		Invoice Net				320.00	547716		
						320.00			
						CHECK TOTAL	320.00		-----
40334	KUCHARIK, AMY	00000	262335 INV 12/23/2025			AC2025-04			
1	12013802 510102 6200	ADULT FALL	PS TEACHER			720.00	547898		
2	12013802 520518 6200	ADULT FALL	SM INSTRUC			78.00			
		Invoice Net				798.00			
						CHECK TOTAL	798.00		-----
72363	LABBB COLLABORATIVE	00000	260869 INV 12/23/2025			261473			
1	03343102 520404 3300	TRANSP Tra	CTR CONTRA			92,942.66	548018		
		Invoice Net				92,942.66			
						CHECK TOTAL	92,942.66		-----
42693	LAMBERT, KARINA	00000	262444 INV 12/23/2025			27			
1	12013802 510102 6200	ADULT FALL	PS TEACHER			825.00	547729		
		Invoice Net				825.00			
42693	LAMBERT, KARINA	00000	262444 INV 12/23/2025			26			
						CHECK TOTAL	547731		-----

1 12013802 510102 6200	ADULT FALL	PS TEACHER	937.50	
42693 LAMBERT, KARINA	Invoice Net		937.50	
1 12013802 510102 6200	ADULT FALL	PS TEACHER	25	547732
	Invoice Net		937.50	
			937.50	
			CHECK TOTAL	2,700.00

72376 LANDMARK SCHOOL INC	00001 263295	INV 12/23/2025	FY26-051814	547814
1 10102026 520401 2354	SPED 240	CTR CONTRA	2,648.00	
	Invoice Net		2,648.00	
72376 LANDMARK SCHOOL INC	00001 260259	INV 12/23/2025	37150	547923
1 11043306 520645 9300	CIRCUIT BR	OE TUITION	9,132.86	
	Invoice Net		9,132.86	
72376 LANDMARK SCHOOL INC	00001 260259	INV 12/23/2025	37151	547925
1 11043306 520645 9300	CIRCUIT BR	OE TUITION	5,811.82	
	Invoice Net		5,811.82	
72376 LANDMARK SCHOOL INC	00001 260510	INV 12/23/2025	39358	547947
1 03233062 520645 9300	SpEd Out o	OE TUITION	6,642.08	
	Invoice Net		6,642.08	
			CHECK TOTAL	24,234.76

26872 LANGELEIER, SARA	00000 262423	INV 12/23/2025	Fall125	547723
1 12013802 510102 6200	ADULT FALL	PS TEACHER	640.00	
	Invoice Net		640.00	
			CHECK TOTAL	640.00

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
30615 LARP ADVENTURE PROGRAM	00000 263190	INV 12/23/2025	0566			548139			
1 12013806 510102 6200	YOUTH FALL	PS TEACHER	7,296.00						
	Invoice Net		7,296.00						
			CHECK TOTAL	7,296.00					-----
72441 LEARNING PREP SCHOOL I	00001 260260	INV 12/23/2025	63788			547922			
1 11043306 520645 9300	CIRCUIT BR	OE TUITION	8,319.38						
	Invoice Net		8,319.38						
			CHECK TOTAL	8,319.38					-----
35962 LEON, ALEXANDER	00000 261116	INV 12/23/2025	1278			548077			
1 03256022 520402 3510	ATHLETICS	CTR ATHLET	21.42						
2 03256082 520402 3510	ATHLETICS	CTR ATHLET	1.79						
3 03256092 520402 3510	ATHLETICS	CTR ATHLET	21.43						
4 03256162 520402 3510	ATHLETICS	CTR ATHLET	1.79						
5 03256192 520402 3510	ATHLETICS	CTR ATHLET	3.57						
	Invoice Net		50.00						
35962 LEON, ALEXANDER	00000 261116	INV 12/23/2025	1280			548078			

1 03256022 520402 3510	ATHLETICS	CTR ATHLET	21.42	
2 03256082 520402 3510	ATHLETICS	CTR ATHLET	1.79	
3 03256092 520402 3510	ATHLETICS	CTR ATHLET	21.43	
4 03256162 520402 3510	ATHLETICS	CTR ATHLET	1.79	
5 03256192 520402 3510	ATHLETICS	CTR ATHLET	3.57	
Invoice Net			50.00	
CHECK TOTAL			100.00	-----
43689 LEOTSAKOS, JOY & CONST 00000 262314 INV 12/23/2025	REIMMILEAGE_NOV2025			547881
1 03343102 520404 3300 TRANSP Tra	CTR CONTRA	1,053.58		
Invoice Net			1,053.58	
CHECK TOTAL			1,053.58	-----
19234 LEXIA LEARNING SYSTEMS 00002 263186 INV 12/23/2025	CI-00472144			547754
1 03221022 520504 2455 C&I Englis	SM COMPUTE	5,060.00		
Invoice Net			5,060.00	
CHECK TOTAL			5,060.00	-----
39742 LEXIKEET LEARNING LLC 00001 261084 INV 12/23/2025	ARLING-050			547076
1 03994102 520416 1230 C&F ENGAGE	CTR PROFES	2,781.60		
Invoice Net			2,781.60	
39742 LEXIKEET LEARNING LLC 00001 261084 INV 12/23/2025	ARLING-051			547094
1 03994102 520416 1230 C&F ENGAGE	CTR PROFES	3,536.50		
Invoice Net			3,536.50	
CHECK TOTAL			6,318.10	-----
32784 MAID-RITE SPECIALTY FO 00002 262324 INV 12/23/2025	28343131			547591
1 10005 520514 SCHOOL FOO	SM FOOD SU	547.20		
Invoice Net			547.20	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
32784 MAID-RITE SPECIALTY FO 1 10005 520514	00002 SCHOOL FOO	262324	INV	12/23/2025	28341527	547592			
Invoice Net						547.20			
CHECK TOTAL						547.20			
						1,094.40			-----
36412 MALONE, MATTHEW 1 03256022 520402 3510	00000 ATHLETICS	261116	INV	12/23/2025	1282	548079			
2 03256082 520402 3510	ATHLETICS	CTR ATHLET	32.14						
3 03256092 520402 3510	ATHLETICS	CTR ATHLET	2.68						
4 03256162 520402 3510	ATHLETICS	CTR ATHLET	32.14						
5 03256192 520402 3510	ATHLETICS	CTR ATHLET	2.68						
Invoice Net						5.36			
CHECK TOTAL						75.00			
						75.00			-----

42702 MANTECA, DIANE C 1 12013802 510102 6200 2 12013802 520518 6200	00000 263339 INV 12/23/2025 ADULT FALL PS TEACHER ADULT FALL SM INSTRUC Invoice Net	Fall125 200.00 260.00 460.00 CHECK TOTAL	547802 460.00 -----
29812 MARKET BASKET 1 03021042 520518 2415	00001 260515 INV 12/23/2025 OMS Family SM INSTRUC Invoice Net	TRX:194572 67.72 67.72	547212
29812 MARKET BASKET 1 03021042 520518 2415	00001 260515 INV 12/23/2025 OMS Family SM INSTRUC Invoice Net	TRX:327660 40.99 40.99	547213
29812 MARKET BASKET 1 03021042 520518 2415	00001 260515 INV 12/23/2025 OMS Family SM INSTRUC Invoice Net	TRX:456694 79.97 79.97	547214
29812 MARKET BASKET 1 03011042 520518 2415	00001 260436 INV 12/23/2025 AHS Family SM INSTRUC Invoice Net	TRX:283027 65.43 65.43	548147
29812 MARKET BASKET 1 03011042 520518 2415	00001 260436 INV 12/23/2025 AHS Family SM INSTRUC Invoice Net	TRX:173569 83.94 83.94	548151
29812 MARKET BASKET 1 03011042 520518 2415	00001 260436 INV 12/23/2025 AHS Family SM INSTRUC Invoice Net	TRX:114267 60.78 60.78	548153
29812 MARKET BASKET 1 03011042 520518 2415	00001 260436 INV 12/23/2025 AHS Family SM INSTRUC Invoice Net	TRX:186998 86.96 86.96	548154
29812 MARKET BASKET 1 03021042 520518 2415	00001 260515 INV 12/23/2025 OMS Family SM INSTRUC Invoice Net	TRX:326860 117.46 117.46	548217
29812 MARKET BASKET 1 03021042 520518 2415	00001 260515 INV 12/23/2025 OMS Family SM INSTRUC Invoice Net	TRX:283243 59.67 59.67	548218

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	662.92		-----
4403 MASSACHUSETTS MUNICIPA 1 03335102 520523 1450	00004 262513 INV 12/23/2025 IT Informa SM OFFICE Invoice Net					MMA 48066 115.00 115.00 CHECK TOTAL	547079 115.00 115.00 115.00		-----
4327 MASSACHUSETTS BAR INST 1 13032515 520416 3520	00000 262721 INV 12/23/2025 MOCK TRIAL CTR PROFES Invoice Net					MOCKTRAILTOURNEYFY26 200.00 200.00	547071 200.00		-----

12897 THE MAY INSTITUTE INC.	00001 261068 INV 12/23/2025	CHECK TOTAL	200.00	-----
1 03233062 520645 9300	SpEd Out o OE TUITION		12312146	547944
	Invoice Net		12,207.06	
			12,207.06	
41515 MCCAULEY, SEAN M	00000 262441 INV 12/23/2025	CHECK TOTAL	12,207.06	-----
1 12013802 510102 6200	ADULT FALL PS TEACHER		Fall125	547728
	Invoice Net		472.50	
			472.50	
44966 MCCORMICK, KIMBERLY A	00000 262786 INV 12/23/2025	CHECK TOTAL	472.50	-----
1 12013802 510102 6200	ADULT FALL PS TEACHER		1 - Fall125	547739
	Invoice Net		2,511.00	
			2,511.00	
27189 MCCUNE, JAMES JR	00000 261116 INV 12/23/2025	CHECK TOTAL	2,511.00	-----
1 03256022 520402 3510	ATHLETICS CTR ATHLET		1271	548111
2 03256082 520402 3510	ATHLETICS CTR ATHLET		33.42	
3 03256092 520402 3510	ATHLETICS CTR ATHLET		2.79	
4 03256162 520402 3510	ATHLETICS CTR ATHLET		33.43	
5 03256192 520402 3510	ATHLETICS CTR ATHLET		2.79	
	Invoice Net		5.57	
			78.00	
		CHECK TOTAL	78.00	-----
34113 MCGOUGH, KATHERINE C.	00000 263466 INV 12/23/2025			
1 12013801 520601 6200	COMED ADMI OE OTHER E		Winter 26 Catalog	548144
	Invoice Net		300.00	
			300.00	
43828 MCGRATH, STEVE	00000 262453 INV 12/23/2025	CHECK TOTAL	300.00	-----
1 12013802 510102 6200	ADULT FALL PS TEACHER		190	547735
	Invoice Net		240.00	
			240.00	
30959 MARIO JIMENEZ	00000 262750 INV 12/23/2025	CHECK TOTAL	240.00	-----
			103.	547886

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 03343102 520404 3300	TRANSP Tra			CTR CONTRA		1,487.50			
	Invoice Net					1,487.50			
						CHECK TOTAL			
						1,487.50			-----
30959 MARIO JIMENEZ	00001 261648 INV 12/23/2025					102.			
1 03345322 520404 3300	TRANSP Tra			CTR CONTRA		1,200.00			
							547883		

Invoice Net										1,200.00	1,200.00	-----
										CHECK TOTAL	1,200.00	
43997	MDM ENGINEERING COMPAN	00000	254989	INV	12/23/2025					PROJ 24-09 APP 3	547106	
	1 53002409 582006		BISP ROOF	ROOF	RENOV					246,032.50		
	2 53002409 582006		BISP ROOF	ROOF	RENOV					9,252.06		
	3 53002515 585094		SCHOOL SOL	SOLAR	ARRY					21,550.00		
			Invoice Net							276,834.56		
									CHECK TOTAL	276,834.56		-----
43171	MERRIMAC HEIGHTS ACADE	00000	260487	INV	12/23/2025					2025-11/JM	547942	
	1 03233062 520645 9300		SpEd Out o	OE	TUITION					8,144.02		
			Invoice Net							8,144.02		
43171	MERRIMAC HEIGHTS ACADE	00000	260486	INV	12/23/2025					2025-11/ML	547943	
	1 03233062 520645 9300		SpEd out o	OE	TUITION					7,601.04		
			Invoice Net							7,601.04		
									CHECK TOTAL	15,745.06		-----
26308	METCO DIRECTORS' ASSOC	00000	263128	INV	12/23/2025					MDACONF2025	547499	
	1 11082026 520508 2354		METCO GRAN	SM	EDUCATI					1,350.00		
			Invoice Net							1,350.00		
26308	METCO DIRECTORS' ASSOC	00000	263357	INV	12/23/2025					MDACONF2025_AK	547756	
	1 03021222 520629 2354		OMS Profes	OE	PROFESS					450.00		
			Invoice Net							450.00		
									CHECK TOTAL	1,800.00		-----
72714	MIAA	00001	262600	INV	12/23/2025					0018922-IN	547757	
	1 03256002 520402 3510		ATHLETICS	CTR	ATHLET					600.00		
			Invoice Net							600.00		
									CHECK TOTAL	600.00		-----
36235	MIDDLESEX LEAGUE INC	00000	263332	INV	12/23/2025					WINTERINV_2025-2026	547761	
	1 03256002 520402 3510		ATHLETICS	CTR	ATHLET					1,920.00		
	2 03256012 520402 3510		ATHLETICS	CTR	ATHLET					832.00		
	3 03256082 520402 3510		ATHLETICS	CTR	ATHLET					208.00		
	4 03256092 520402 3510		ATHLETICS	CTR	ATHLET					520.00		
	5 03256102 520402 3510		ATHLETICS	CTR	ATHLET					416.00		
	6 03256162 520402 3510		ATHLETICS	CTR	ATHLET					88.00		
	7 03256192 520402 3510		ATHLETICS	CTR	ATHLET					208.00		
			Invoice Net							4,192.00		
									CHECK TOTAL	4,192.00		-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
43731 MILLER, CHERYL	00000 1 03343102 520404 3300	262315 TRANSP	INV Tra	12/23/2025	CTR CONTRA		REIMMILEAGE_NOV2025 606.11	547876		

Invoice Net							606.11	606.11	-----
							CHECK TOTAL		
36294	MILLER, GUERIN	00000	261116	INV	12/23/2025				
1	03256022	520402	3510	ATHLETICS	CTR ATHLET	1283		548110	
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	48.00			
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	4.00			
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	48.00			
5	03256192	520402	3510	ATHLETICS	CTR ATHLET	4.00			
				Invoice Net		8.00			
						112.00			
							CHECK TOTAL	112.00	-----
38539	MOTION ELEVATOR CORP	00000	262842	INV	12/23/2025				
1	03325202	520406	4220	FAC Facili	CTR ELEVAT	TC-54677		547121	
				Invoice Net		600.00			
						600.00			
							CHECK TOTAL	600.00	-----
43863	MUTYAL, SHRADDHA	00000	263472	INV	12/23/2025				
1	12013806	510328	6200	YOUTH FALL	OS TEMPORA	Fall2025		548149	
				Invoice Net		690.00			
						690.00			
							CHECK TOTAL	690.00	-----
20455	NASHOBA LEARNING GROUP	00000	260480	INV	12/23/2025				
1	03233062	520645	9300	SpEd Out o	OE TUITION	031528		547843	
				Invoice Net		4,301.70			
						4,301.70			
							CHECK TOTAL	4,301.70	-----
34176	NATIONAL ASSOC FOR MUS	00000	263278	INV	12/23/2025				
1	03221172	520416	2420	C&I Music	CTR PROFES	S0826917		547061	
				Invoice Net		1,341.00			
						1,341.00			
							CHECK TOTAL	1,341.00	-----
33157	NEW ENGLAND ICE CREAM	00001	261448	INV	12/23/2025				
1	10005	520514		SCHOOL FOO	SM FOOD SU	5632533508		547616	
				Invoice Net		536.92			
						536.92			
33157	NEW ENGLAND ICE CREAM	00001	261448	INV	12/23/2025				
1	10005	520514		SCHOOL FOO	SM FOOD SU	5632533509		547618	
				Invoice Net		159.86			
33157	NEW ENGLAND ICE CREAM	00001	261448	INV	12/23/2025				
1	10005	520514		SCHOOL FOO	SM FOOD SU	5632533510		547619	
				Invoice Net		414.62			
33157	NEW ENGLAND ICE CREAM	00001	261448	INV	12/23/2025				
1	10005	520514		SCHOOL FOO	SM FOOD SU	5632533511		547620	
				Invoice Net		207.31			
33157	NEW ENGLAND ICE CREAM	00001	261448	INV	12/23/2025				
						207.31			
						5632533512		547622	

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1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	304.75	
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	304.75 5632533513 158.59 158.59	547624
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	254.76 254.76	547625
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	5632533514 192.34 192.34	547627
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	5632533515 192.34 192.34	547631
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	5632533516 239.79 239.79	547643
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	5572533902 161.13 161.13	547649
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	5572533901 272.27 272.27	547652
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	5572533903 224.82 224.82	547655
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	5572533904 159.86 159.86	547659
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	5572533905 209.85 209.85	547662
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	5572533906 158.59 158.59	547665
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	5572533907 571.94 571.94	547669
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	5572533908 447.10 447.10	547673
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	5572533909 176.10 176.10	548119
33157	NEW ENGLAND	ICE CREAM	00001 261448 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	5632534607 629.38 629.38	548120
1	10005	520514	SCHOOL FOO SM FOOD SU Invoice Net	5632534604 254.76 254.76	

CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUEDATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534606 222.28 222.28	548121		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534603 272.27 272.27	548122		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534602 192.34 192.34	548124		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534610 271.00 271.00	548125		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534605 207.31 207.31	548126		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534601 304.75 304.75	548127		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	563253609 447.10 447.10	548128		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534608 159.86 159.86	548129		
						CHECK TOTAL 7,811.65			-----
24772	NEW ENGLAND ACADEMY,LL 1 03233062 520645 9300	00000	260484	INV	12/23/2025	ARL1125J 7,437.16 7,437.16	547940		
						CHECK TOTAL 7,437.16			-----
13556	NEW ENGLAND SCHOOL SER 1 53002509 582040	00000	261913	INV	12/23/2025	B6660-BishopRehang 9,981.00 9,981.00	547194		
						CHECK TOTAL 9,981.00			-----
32461	NEW ENGLAND TRANSIT SA 1 03345302 520621 3300	00001	260235	INV	12/23/2025	01S142345 4,209.70 4,209.70	547902		
						CHECK TOTAL 4,209.70			-----
44951	NEXPLORE LLC 1 12013806 510102 6200 2 12013806 520518 6200	00000	263201	INV	12/23/2025	5349 - Fall125 3,840.00 2,400.00 6,240.00	547795		
						CHECK TOTAL 6,240.00			-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUEDATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73227	NORTHSORE EDUCATION C 1 03233062 520645 9400	00001	260511	INV	12/23/2025	2026002484 6,128.16	547937		
			SpEd	Out o	OE TUITION	6,128.16			
				Invoice	Net	2026002486 4,868.96	547938		
73227	NORTHSORE EDUCATION C 1 03233052 520645 9300	00001	260705	INV	12/23/2025	4,868.96			
			SpEd	One t	OE TUITION	2026002485 11,696.64	547939		
				Invoice	Net	11,696.64			
73227	NORTHSORE EDUCATION C 1 03233062 520645 9400	00001	260705	INV	12/23/2025	CHECK TOTAL 22,693.76			-----
			SpEd	Out o	OE TUITION				
				Invoice	Net				
26908	NORTHEAST CUTLERY 1 10005 520401	00000	261444	INV	12/23/2025	188955 52.00	547502		
			SCHOOL	FOO	CTR CONTRA	52.00			
				Invoice	Net	189019 32.00	547503		
26908	NORTHEAST CUTLERY 1 10005 520401	00000	261444	INV	12/23/2025	32.00			
			SCHOOL	FOO	CTR CONTRA	197229 52.00	548178		
				Invoice	Net	52.00			
26908	NORTHEAST CUTLERY 1 10005 520401	00000	261444	INV	12/23/2025	197292 32.00	548179		
			SCHOOL	FOO	CTR CONTRA	32.00			
				Invoice	Net	CHECK TOTAL 168.00			-----
25713	NORTHEASTERN UNIVERSIT 1 11012026 520508 3200	00002	263277	INV	12/23/2025	NEUSHA-240375 3,549.00	547492		
			AFFILIATED	SM EDUCATI		3,549.00			
				Invoice	Net	CHECK TOTAL 3,549.00			-----
43611	O'DONNELL, SARAH 1 12013802 510328 6200	00000	263341	INV	12/23/2025	Fall25-Assist 240.00	547804		
			ADULT	FALL	OS TEMPORA	240.00			
				Invoice	Net	CHECK TOTAL 240.00			-----
32847	OLIVERE, KARA 1 03233012 520603 2352	00000	263368	INV	12/23/2025	REIMMILEAGE_NOV2025 24.85	547867		
			SpEd	Speci	OE BUSINES	24.85			
				Invoice	Net	REIMMILEAGE_OCT2025 30.45	547869		
32847	OLIVERE, KARA 1 03233012 520603 2352	00000	263368	INV	12/23/2025	30.45			
			SpEd	Speci	OE BUSINES	REIMMILEAGE_SEPT2025 12.60	547870		
				Invoice	Net	12.60			
						CHECK TOTAL 67.90			-----
45029	ORBIT RESEARCH LLC	00000	263046	INV	12/23/2025	IN-010544	547807		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 03233012 520615 2420	SpEd Speci Invoice Net		OE INSTRUC			45.00 45.00			-----
							CHECK TOTAL	45.00		
44968	ORELUP, ROSE 1 12013802 510102 6200	00000	263202	INV	12/23/2025		11-25 Model 70.00 70.00	547796		-----
		ADULT FALL Invoice Net		PS TEACHER			CHECK TOTAL	70.00		
45145	PANDRE, MASHA 1 03221222 520612 2354	00000	261536	INV	12/23/2025		V45145_696_PANDRE,M 101.00 101.00	548106		-----
		C&I Profes Invoice Net		OE GRADUAT			CHECK TOTAL	101.00		
41696	PARKOUR & MOVEMENT CON 1 12013802 510102 6200	00000	263193	INV	12/23/2025		2025-573 1,650.00 5,850.00 7,500.00	547791		-----
	2 12013806 510102 6200	ADULT FALL YOUTH FALL Invoice Net		PS TEACHER			CHECK TOTAL	7,500.00		
44979	PATKI, RUKMINI 1 12013802 510102 6200	00000	263473	INV	12/23/2025		Scarf Fall125 160.00 160.00	548150		-----
		ADULT FALL Invoice Net		PS TEACHER			CHECK TOTAL	160.00		
73408	PERKINS SCH FOR BLIND 1 11043306 520645 9300	00001	260512	INV	12/23/2025		CI00007610 21,986.95 21,986.95	547918		-----
		CIRCUIT BR Invoice Net		OE TUITION			CHECK TOTAL	21,986.95		
25843	PETE'S TIRE BARN INC 1 03345302 520621 3300	00000	260231	INV	12/23/2025		828467 2,046.40 2,046.40	547901		-----
		TRANSP Tra Invoice Net		OE MOTOR V			CHECK TOTAL	2,046.40		
73454	PINKOS, JOSEPH F 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000	261116	INV	12/23/2025		1286 33.42 2.79 33.43 2.79 5.57 78.00	548080		-----
		ATHLETICS ATHLETICS ATHLETICS ATHLETICS ATHLETICS Invoice Net		CTR ATHLET CTR ATHLET CTR ATHLET CTR ATHLET CTR ATHLET			CHECK TOTAL	78.00		
73471	PLAY TIME, INC. 1 12113902 520501 3520	00000	261733	INV	12/23/2025		5896/5897 125.19 125.19	547676		-----
		EXTEND DAY Invoice Net		SM SUPPLIE						

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73471 PLAY TIME, INC.	1 12113902 520501 3520	00000	261733	INV	12/23/2025		5820			547677
		EXTEND	DAY	SM SUPPLIE			49.66			
				Invoice Net			49.66			
73471 PLAY TIME, INC.	1 12113902 520501 3520	00000	261733	INV	12/23/2025		5895			547678
		EXTEND	DAY	SM SUPPLIE			34.39			
				Invoice Net			34.39			
73471 PLAY TIME, INC.	1 12113902 520501 3520	00000	261733	INV	12/23/2025		5917			547679
		EXTEND	DAY	SM SUPPLIE			26.25			
				Invoice Net			26.25			
73471 PLAY TIME, INC.	1 12113902 520501 3520	00000	261733	INV	12/23/2025		5818			547693
		EXTEND	DAY	SM SUPPLIE			91.08			
				Invoice Net			91.08			
73471 PLAY TIME, INC.	1 12113902 520501 3520	00000	261733	INV	12/23/2025		5898			547694
		EXTEND	DAY	SM SUPPLIE			8.54			
				Invoice Net			8.54			
73471 PLAY TIME, INC.	1 03010052 520518 2415	00000	260473	INV	12/23/2025		5786			547744
		AHS Second	SM INSTRUC				47.90			
73471 PLAY TIME, INC.	1 03010052 520518 2415	00000	260473	INV	12/23/2025		5817			547745
		AHS Second	SM INSTRUC				203.84			
				Invoice Net			203.84			
							CHECK TOTAL	586.85		-----
28157 PLUMBERS' SUPPLY COMPA	1 03325202 520524 4220	00001	260574	INV	12/23/2025		15415258-00			547116
		FAC Facili	SM PLUMBIN				33.02			
				Invoice Net			33.02			
28157 PLUMBERS' SUPPLY COMPA	1 03325202 520524 4220	00001	260574	INV	12/23/2025		15415330-00			547185
		FAC Facili	SM PLUMBIN				20.99			
				Invoice Net			20.99			
28157 PLUMBERS' SUPPLY COMPA	1 03325202 520524 4220	00001	260574	INV	12/23/2025		15415694-00			547543
		FAC Facili	SM PLUMBIN				15.49			
				Invoice Net			15.49			
28157 PLUMBERS' SUPPLY COMPA	1 03325202 520524 4220	00001	260574	INV	12/23/2025		15415957-00			548028
		FAC Facili	SM PLUMBIN				223.47			
				Invoice Net			223.47			
							CHECK TOTAL	292.97		-----
27958 PORTER, NATHAN	1 12013806 510102 6200	00000	262425	INV	12/23/2025		Fall125			547725
		YOUTH FALL	PS TEACHER				4,050.00			
				Invoice Net			4,050.00			
							CHECK TOTAL	4,050.00		-----
29536 PRO AV SYSTEMS INC	1 03030052 520518 2415	00001	263124	INV	12/23/2025		57291			547689
		GIBBS Seco	SM INSTRUC				2,770.00			

29536 PRO AV SYSTEMS INC 1 03130042 520518 2415	Invoice Net 00001 262954 INV 12/23/2025 HARDY Elem SM INSTRUC Invoice Net	2,770.00 57289 197.00 197.00	547772
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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
							CHECK TOTAL	2,967.00		-----
42077 QBS MIDCO LLC 1 10102026 520401 2354	00000 263148 INV 12/23/2025 SPED 240 CTR CONTRA Invoice Net						INV533212 258.00 258.00	547819		
42077 QBS MIDCO LLC 1 10102026 520401 2354	00000 263148 INV 12/23/2025 SPED 240 CTR CONTRA Invoice Net						INV532363 5,394.00 5,394.00	547904		
							CHECK TOTAL	5,652.00		-----
15719 R B ALLEN CO INC 1 03325202 520405 4220	00000 262556 INV 12/23/2025 FAC Facili CTR ELECTR FAC Facili CTR ELECTR Invoice Net						146000036-1 414.00 336.00 750.00	547129		
15719 R B ALLEN CO INC 1 03325202 520405 4220	00000 263302 INV 12/23/2025 FAC Facili CTR ELECTR Invoice Net						141000396-1 805.00 805.00	547184		
							CHECK TOTAL	1,555.00		-----
5801 R W SHATTUCK & CO INC 1 03325202 520503 4220	00001 260366 INV 12/23/2025 FAC Facili SM CARPENT Invoice Net						296685/1 6.99 6.99	547110		
5801 R W SHATTUCK & CO INC 1 03325202 520503 4220	00001 260366 INV 12/23/2025 FAC Facili SM CARPENT Invoice Net						296703/1 12.98 12.98	547112		
5801 R W SHATTUCK & CO INC 1 03325202 520503 4220	00001 260366 INV 12/23/2025 FAC Facili SM CARPENT Invoice Net						296664/1 59.90 59.90	547123		
5801 R W SHATTUCK & CO INC 1 03325202 520503 4220	00001 260366 INV 12/23/2025 FAC Facili SM CARPENT Invoice Net						296653/1 45.10 45.10	547124		
5801 R W SHATTUCK & CO INC 1 03325202 520503 4220	00001 260366 INV 12/23/2025 FAC Facili SM CARPENT Invoice Net						296753/1 19.99 19.99	547183		
5801 R W SHATTUCK & CO INC 1 03325202 520503 4220	00001 260366 INV 12/23/2025 FAC Facili SM CARPENT Invoice Net						296764/1 11.04 11.04	547186		
5801 R W SHATTUCK & CO INC 1 03325202 520503 4220	00001 260366 INV 12/23/2025 FAC Facili SM CARPENT Invoice Net						296737/1 19.99 19.99	547187		

5801 R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296925/1	547540
1 03325202 520503 4220	FAC Facili	SM CARPENT		8.36		
	Invoice Net			8.36		
5801 R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296882/1	547541
1 03325202 520503 4220	FAC Facili	SM CARPENT		47.97		
	Invoice Net			47.97		
5801 R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296952/1	547563

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 03325202 520503 4220	FAC Facili	SM CARPENT		8.36					
5801 R W SHATTUCK & CO INC	00001	260340	INV	12/23/2025	178229/4	547887			
1 03345302 520621 3300	TRANSP Tra	OE MOTOR V		15.18					
	Invoice Net			15.18					
5801 R W SHATTUCK & CO INC	00001	260340	INV	12/23/2025	178213/4	547888			
1 03345302 520621 3300	TRANSP Tra	OE MOTOR V		53.94					
	Invoice Net			53.94					
5801 R W SHATTUCK & CO INC	00001	260340	INV	12/23/2025	178156/4	547890			
1 03345302 520621 3300	TRANSP Tra	OE MOTOR V		47.16					
	Invoice Net			47.16					
5801 R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	297060/1	548083			
1 03325202 520503 4220	FAC Facili	SM CARPENT		12.97					
	Invoice Net			12.97					
5801 R W SHATTUCK & CO INC	00001	263271	INV	12/23/2025	296886/1	548095			
1 12345 520619 3520	GILBERT &	OE MISC EX		177.05					
	Invoice Net			177.05					
5801 R W SHATTUCK & CO INC	00001	260598	INV	12/23/2025	297086/1	548136			
1 03011202 520518 2415	AHS Art	SM INSTRUC		44.08					
	Invoice Net			44.08					
5801 R W SHATTUCK & CO INC	00001	261778	INV	12/23/2025	296995/1	548202			
1 12325 520619 3520	DRAMA GUIL	OE MISC EX		22.99					
	Invoice Net			22.99					
	CHECK TOTAL			614.05					-----
11938 RICOH USA, INC	00005	261507	INV	12/23/2025	109687643	548229			
1 03011162 520416 2420	AHS Librar	CTR PROFES		298.37					
	Invoice Net			298.37					
11938 RICOH USA, INC	00005	260799	INV	12/23/2025	109687642	548230			
1 43002605 524027	COPI LEASE	PHOTOCOPIE		9,531.75					
	Invoice Net			9,531.75					
	CHECK TOTAL			9,830.12					-----
45143 ROBERTS, DAVID	00000	263476	INV	12/23/2025	ACE-01-25	548155			
1 12013802 510102 6200	ADULT FALL	PS TEACHER		1,960.00					
	Invoice Net			1,960.00					

33041 ROLA CORPORATION	00000	263132	INV	12/23/2025	CHECK TOTAL	1,960.00	-----
1 12013806 510102 6200	YOUTH FALL	PS TEACHER			0000132- Fall125	547786	
2 12013806 520518 6200	YOUTH FALL	SM INSTRUC			9,576.00		
		Invoice Net			1,536.00		
					11,112.00		
					CHECK TOTAL	11,112.00	-----
41813 BRIAN HAREL	00000	263194	INV	12/23/2025			
1 12013806 510102 6200	YOUTH FALL	PS TEACHER			198 - Fall125	547794	
		Invoice Net			8,400.00		
					8,400.00		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	8,400.00		-----
45050 SCHINDELMAN, AMY	00000	263474	INV	12/23/2025		Cookie Box Fall125	548152		
1 12013802 510102 6200	ADULT FALL	PS TEACHER				200.00			
2 12013802 520518 6200	ADULT FALL	SM INSTRUC				325.00			
		Invoice Net				525.00			
						CHECK TOTAL	525.00		-----
37623 SCHOOL FOOD SERVICES O	00001	261644	INV	12/23/2025					
1 10005 520401	SCHOOL FOO	CTR CONTRA				21073	547594		
		Invoice Net				1,120.00			
						1,120.00			
						CHECK TOTAL	1,120.00		-----
29755 SCHOOL HEALTH CORPORAT	00004	261632	INV	12/23/2025		CINV000335084	547084		
1 03992012 520520 3200	SYST HEALT	SM MEDICAL				838.59			
		Invoice Net				838.59			
29755 SCHOOL HEALTH CORPORAT	00004	261635	INV	12/23/2025		CINV000337446	547687		
1 03992012 520520 3200	SYST HEALT	SM MEDICAL				14.78			
		Invoice Net				14.78			
29755 SCHOOL HEALTH CORPORAT	00004	261638	INV	12/23/2025		CINV000337013	547691		
1 03992012 520520 3200	SYST HEALT	SM MEDICAL				131.24			
		Invoice Net				131.24			
29755 SCHOOL HEALTH CORPORAT	00004	261638	INV	12/23/2025		CINV000337427	547692		
1 03992012 520520 3200	SYST HEALT	SM MEDICAL				25.22			
		Invoice Net				25.22			
29755 SCHOOL HEALTH CORPORAT	00004	261633	INV	12/23/2025		CINV000332197	547771		
1 03992012 520520 3200	SYST HEALT	SM MEDICAL				280.23			
		Invoice Net				280.23			
29755 SCHOOL HEALTH CORPORAT	00004	261633	INV	12/23/2025		CINV000337144	548215		
1 03992012 520520 3200	SYST HEALT	SM MEDICAL				242.74			
		Invoice Net				242.74			
						CHECK TOTAL	1,532.80		-----

29370 SCHOOL SPECIALTY 1 03121102 520518 2410	00026 262642 INV 12/23/2025 INSTRUCT SM INSTRUC Invoice Net	208136524102 66.78 66.78	547077
29370 SCHOOL SPECIALTY 1 12223001 520601 2415	00026 263116 INV 12/23/2025 FOREIGN LA OE OTHER E Invoice Net	208135616888 76.80 76.80	547080
29370 SCHOOL SPECIALTY 1 12113902 520501 3520	00026 262651 INV 12/23/2025 EXTEND DAY SM SUPPLIE Invoice Net	208136526103 355.89 355.89	547085
29370 SCHOOL SPECIALTY 1 12113902 520501 3520	00026 262197 INV 12/23/2025 EXTEND DAY SM SUPPLIE Invoice Net	208136575200 44.65 44.65	547086
29370 SCHOOL SPECIALTY 1 12113902 520501 3520	00026 262197 INV 12/23/2025 EXTEND DAY SM SUPPLIE Invoice Net	308104822983 4,415.83 4,415.83	547087

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370 SCHOOL SPECIALTY 1 12113902 520501 3520	00026 262197 INV 12/23/2025 EXTEND DAY SM SUPPLIE Invoice Net					208136585318 34.02 34.02	547088		
29370 SCHOOL SPECIALTY 1 12113902 520501 3520	00026 261049 INV 12/23/2025 EXTEND DAY SM SUPPLIE Invoice Net					208136592310 120.88 120.88	547089		
29370 SCHOOL SPECIALTY 1 03151202 520518 2415	00026 262161 INV 12/23/2025 STRATTON A SM INSTRUC Invoice Net					308104823002 582.30 582.30	547201		
29370 SCHOOL SPECIALTY 1 03110042 520518 2415	00026 262867 INV 12/23/2025 BRACKETT E SM INSTRUC Invoice Net					208136556317 27.14 27.14	547215		
29370 SCHOOL SPECIALTY 1 03151202 520518 2415	00026 262161 INV 12/23/2025 STRATTON A SM INSTRUC Invoice Net					208136589071 69.54 69.54	547222		
29370 SCHOOL SPECIALTY 1 03151102 520518 2410	00026 261976 INV 12/23/2025 INSTRUCT SM INSTRUC Invoice Net					208136596259 163.78 163.78	547486		
29370 SCHOOL SPECIALTY 1 12113902 520501 3520	00026 263210 INV 12/23/2025 EXTEND DAY SM SUPPLIE Invoice Net					308104828320 398.97 398.97	547746		
29370 SCHOOL SPECIALTY 1 03100042 520518 2415	00026 261762 INV 12/23/2025 BISHOP Ele SM INSTRUC Invoice Net					208136503229 639.76 639.76	547747		
29370 SCHOOL SPECIALTY 1 03131102 520518 2410	00026 262643 INV 12/23/2025 INSTRUCT SM INSTRUC Invoice Net					308104827263 449.61 449.61	547748		
29370 SCHOOL SPECIALTY	00026 262643 INV 12/23/2025					208136607200	547749		

1 03131102 520518 2410	INSTRUCT	SM INSTRUC	20.45	
	Invoice Net		20.45	
29370 SCHOOL SPECIALTY	00026	262643 INV 12/23/2025	208136600842	547750
1 03131102 520518 2410	INSTRUCT	SM INSTRUC	77.15	
	Invoice Net		77.15	
29370 SCHOOL SPECIALTY	00026	263065 INV 12/23/2025	208136585224	547751
1 03011102 520518 2415	C&I HEALTH	SM INSTRUC	49.35	
	Invoice Net		49.35	
29370 SCHOOL SPECIALTY	00026	261730 INV 12/23/2025	208136501110	547760
1 03150042 520604 2210	STRATTON E	OE CAPITAL	5,229.24	
	Invoice Net		5,229.24	
29370 SCHOOL SPECIALTY	00026	263207 INV 12/23/2025	208136600010	547764
1 03100042 520518 2415	BISHOP Ele	SM INSTRUC	78.30	
	Invoice Net		78.30	
29370 SCHOOL SPECIALTY	00026	263208 INV 12/23/2025	208136599797	547765
1 03100042 520518 2415	BISHOP Ele	SM INSTRUC	195.90	
	Invoice Net		195.90	
29370 SCHOOL SPECIALTY	00026	263350 INV 12/23/2025	30810429654	548133
1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE	547.55	
	Invoice Net		547.55	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370 SCHOOL SPECIALTY	00026	261750 INV 12/23/2025				208136623773	548135		
1 03160042 520518 2415	THOMPSON E	SM INSTRUC				73.00			
	Invoice Net					73.00			
						CHECK TOTAL	13,716.89		-----
73818 SCHOOLS FOR CHILDREN,	00000	260261 INV 12/23/2025				0000155521	547844		
1 03233062 520645 9300	SpEd Out o	OE TUITION				3,218.45			
	Invoice Net					3,218.45			
73818 SCHOOLS FOR CHILDREN,	00000	261656 INV 12/23/2025				0000155522	547936		
1 03233062 520645 9300	SpEd Out o	OE TUITION				10,942.73			
	Invoice Net					10,942.73			
						CHECK TOTAL	14,161.18		-----
73852 SEEM COLLABORATIVE	00001	260527 INV 12/23/2025				96987			
1 03233062 520645 9400	SpEd Out o	OE TUITION				7,288.00			
	Invoice Net					7,288.00			
73852 SEEM COLLABORATIVE	00001	261000 INV 12/23/2025				96986			
1 03233062 520645 9400	SpEd Out o	OE TUITION				7,288.00			
	Invoice Net					7,288.00			
73852 SEEM COLLABORATIVE	00001	261074 INV 12/23/2025				96985			
1 03233062 520645 9400	SpEd Out o	OE TUITION				7,288.00			
	Invoice Net					7,288.00			
73852 SEEM COLLABORATIVE	00001	261348 INV 12/23/2025				96984			
1 03233052 520645 9300	SpEd One t	OE TUITION				4,368.00			

2	03233062	520645	9400	SpEd Out o Invoice Net	OE TUITION	7,288.00 11,656.00 CHECK TOTAL	33,520.00	-----
44277	THE SENSORY PATH INC	1 13032517	520518	2415	00000 263333 INV 12/23/2025 SELF REGUL SM INSTRUC Invoice Net	R-10122 1,995.00 1,995.00 CHECK TOTAL	548212 1,995.00	-----
28807	SEVEN HILLS PEDIATRIC	1 03233062	520645	9300	00001 260243 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net	16902 5,852.88 5,852.88 16545 5,586.84 5,586.84 16546 5,586.84 5,586.84 16903 5,852.88 5,852.88 CHECK TOTAL	547846 547847 547848 547850 22,879.44	-----
28807	SEVEN HILLS PEDIATRIC	1 03233062	520645	9300	00001 260243 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net	16902 5,852.88 5,852.88 16545 5,586.84 5,586.84 16546 5,586.84 5,586.84 16903 5,852.88 5,852.88 CHECK TOTAL	547846 547847 547848 547850 22,879.44	-----
28807	SEVEN HILLS PEDIATRIC	1 03233062	520645	9300	00001 260244 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net	16902 5,852.88 5,852.88 16545 5,586.84 5,586.84 16546 5,586.84 5,586.84 16903 5,852.88 5,852.88 CHECK TOTAL	547846 547847 547848 547850 22,879.44	-----
28807	SEVEN HILLS PEDIATRIC	1 03233062	520645	9300	00001 260244 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net	16902 5,852.88 5,852.88 16545 5,586.84 5,586.84 16546 5,586.84 5,586.84 16903 5,852.88 5,852.88 CHECK TOTAL	547846 547847 547848 547850 22,879.44	-----

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CASH ACCOUNT: 0000	104013	VENDOR 8304	WARRANT: 26146	12/23/2025
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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73903	SHORE EDUCATIONAL COLL	1 03233062	520645	9400	00001 260513 INV 12/23/2025 SpEd Out o OE TUITION Invoice Net	2601217 7,441.44 7,441.44 CHECK TOTAL	547928 7,441.44	-----	
28903	SILVER HILL ENERGIZED	1 03325202	520509	4220	00000 262565 INV 12/23/2025 FAC Facili SM ELECTRI Invoice Net	P87279779 155.40 155.40 CHECK TOTAL	547603 155.40	-----	
41584	SKALECKI, MARGAUX	1 12013806	510102	6200	00000 262442 INV 12/23/2025 YOUTH FALL PS TEACHER Invoice Net	11242025 280.00 280.00 CHECK TOTAL	548131 280.00	-----	
38017	SMITH, GARY	1 03256022	520402	3510	00000 261116 INV 12/23/2025 ATHLETICS CTR ATHLET 2 03256082 520402 3510 ATHLETICS CTR ATHLET 3 03256092 520402 3510 ATHLETICS CTR ATHLET 4 03256162 520402 3510 ATHLETICS CTR ATHLET	1272 44.58 3.71 44.57 3.71 CHECK TOTAL	548081 44.58 3.71 44.57 3.71	-----	

5	03256192	520402	3510	ATHLETICS Invoice Net	CTR ATHLET	7.43 104.00	
42463	FIREPLACE INC	1 03994102	520416	1230	00001 263375 INV 12/23/2025 C&F ENGAGE CTR PROFES Invoice Net	INV-SS-3991 2,620.00 2,620.00 CHECK TOTAL	548101 2,620.00
43830	SPIELMAN, SUSAN	1 12013802	510102	6200	00000 262454 INV 12/23/2025 ADULT FALL PS TEACHER 2 12013802 520518 6200 ADULT FALL SM INSTRUC Invoice Net	Fall 2025 3,520.00 165.00 3,685.00 CHECK TOTAL	548134 3,685.00
74015	SPORTS ETC LLC	1 03256092	520502	3510	00000 263390 INV 12/23/2025 ATHLETICS SM ATHLETI Invoice Net	1-700820 360.00 360.00 CHECK TOTAL	548104 360.00
43660	ST CYR, VERONICA	1 12013802	510102	6200	00000 262451 INV 12/23/2025 ADULT FALL PS TEACHER Invoice Net	Fall25 140.00 140.00 CHECK TOTAL	547734 140.00
32904	INTERMEDIA INC.	1 03011172	520518	2415	00000 263249 INV 12/23/2025 AHS Music SM INSTRUC Invoice Net	475053 792.18 792.18 CHECK TOTAL	547775 792.18

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
32904	INTERMEDIA INC.	00000	263249	INV	12/23/2025	475110	547776		
	1 03011172 520518 2415	AHS Music		SM INSTRUC		74.12			
			Invoice Net			74.12			
					CHECK TOTAL	866.30			-----
36213	STICKNEY, PETER M	00000	263338	INV	12/23/2025	Fall125	547801		
	1 12013806 510102 6200	YOUTH FALL		PS TEACHER		740.00			
	2 12013806 520518 6200	YOUTH FALL		SM INSTRUC		25.00			
			Invoice Net			765.00			
					CHECK TOTAL	765.00			-----
43746	GLADDEN, STACIE	00000	263049	INV	12/23/2025	ARLINGTONMETCO_12.8.	547781		
	1 11082026 520518 2415	METCO GRAN		SM INSTRUC		3,000.00			
			Invoice Net			3,000.00			
					CHECK TOTAL	3,000.00			-----

32432 AHOLD USA, INC.	1 12113902 520514 3520	00004 260432 INV 12/23/2025	57118	547091
		EXTEND DAY SM FOOD SU	62.46	
		Invoice Net	62.46	
32432 AHOLD USA, INC.	1 12113902 520514 3520	00004 260432 INV 12/23/2025	57116	547700
		EXTEND DAY SM FOOD SU	53.40	
		Invoice Net	53.40	
32432 AHOLD USA, INC.	1 12113902 520514 3520	00004 260432 INV 12/23/2025	57123	547701
		EXTEND DAY SM FOOD SU	148.70	
		Invoice Net	148.70	
32432 AHOLD USA, INC.	1 12113902 520514 3520	00004 260432 INV 12/23/2025	57127	547702
		EXTEND DAY SM FOOD SU	80.14	
		Invoice Net	80.14	
32432 AHOLD USA, INC.	1 03010052 520514 2440	00004 260995 INV 12/23/2025	57128	547703
		AHS Second SM FOOD SU	32.03	
		Invoice Net	32.03	
32432 AHOLD USA, INC.	1 12113902 520514 3520	00004 260432 INV 12/23/2025	57130	547704
		EXTEND DAY SM FOOD SU	127.19	
		Invoice Net	127.19	
32432 AHOLD USA, INC.	1 03011042 520518 2415	00004 260437 INV 12/23/2025	57126	548156
		AHS Family SM INSTRUC	318.53	
		Invoice Net	318.53	
			CHECK TOTAL	822.45

34895 DATAPRINT	1 03141022 520518 2415	00001 262719 INV 12/23/2025	157731	547209
		ELA INSTRU SM INSTRUC	266.20	
		Invoice Net	266.20	
34895 DATAPRINT	1 12013801 520601 6200	00001 263467 INV 12/23/2025	157898	548146
		COMED ADMI OE OTHER E	73.00	
		Invoice Net	73.00	
			CHECK TOTAL	339.20

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
20728 TRICON SPORTS	1 03256102 520502 3510	00002 262958 INV 12/23/2025				37454			547491
		ATHLETICS SM ATHLETI				2,560.00			
		Invoice Net				2,560.00			
20728 TRICON SPORTS	1 03256022 520502 3510	00002 263119 INV 12/23/2025				37522			547497
		ATHLETICS SM ATHLETI				684.00			
		Invoice Net				684.00			
20728 TRICON SPORTS	1 03256002 520502 3510	00002 263118 INV 12/23/2025				37521			547498
	2 03256022 520502 3510	ATHLETICS SM ATHLETI				670.00			
		ATHLETICS SM ATHLETI				1,489.84			
20728 TRICON SPORTS	1 03010052 520522 2430	00002 263458 INV 12/23/2025				2,159.84			548142
		AHS Second SM MISC SU				37666			
		Invoice Net				240.00			

Invoice Net						240.00		
27240 TCI PRESS INC.	1 12013801	520601	6200	00000 261165 INV 12/23/2025	COMED ADMI OE OTHER E	CHECK TOTAL	5,643.84	-----
Invoice Net						104416 - Winter25	547713	
						15,820.75		
						15,820.75		
40977 THOMAS E SNOWDEN INC	1 23201923	582042		00000 253386 INV 12/23/2025	APRA-HVAC BRCKT HVAC	CHECK TOTAL	15,820.75	-----
Invoice Net						PROJ 24-52 APP 4	547108	
						128,203.00		
						128,203.00		
40977 THOMAS E SNOWDEN INC	1 23201923	582042		00000 253386 INV 12/23/2025	APRA-HVAC BRCKT HVAC	CHECK TOTAL	90,658.00	547109
Invoice Net						PROJ 24-52 APP 5		
						90,658.00		
						90,658.00		
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV 12/23/2025	SCHOOL FOO SM FOOD SU	CHECK TOTAL	218,861.00	-----
Invoice Net						1490841	547510	
						1,366.99		
						1,366.99		
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV 12/23/2025	SCHOOL FOO SM FOOD SU	CHECK TOTAL	1491391	547511
Invoice Net						4,908.51		
						4,908.51		
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV 12/23/2025	SCHOOL FOO SM FOOD SU	CHECK TOTAL	1492582	547512
Invoice Net						2,746.88		
						2,746.88		
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV 12/23/2025	SCHOOL FOO SM FOOD SU	CHECK TOTAL	1492580	547513
Invoice Net						3,045.57		
						3,045.57		
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV 12/23/2025	SCHOOL FOO SM FOOD SU	CHECK TOTAL	1492581	547514
Invoice Net						3,452.84		
						3,452.84		
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV 12/23/2025	SCHOOL FOO SM FOOD SU	CHECK TOTAL	1494215	547515
Invoice Net						2,769.33		
						2,769.33		
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV 12/23/2025	SCHOOL FOO SM FOOD SU	CHECK TOTAL	1494216	547516
Invoice Net								

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 10005	520514			SCHOOL FOO	SM FOOD SU	7,160.22			
Invoice Net						7,160.22			
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV	12/23/2025	1492579	547602		
SCHOOL FOO SM FOOD SU						9,441.81			
Invoice Net						9,441.81			
22736 THURSTON FOODS, INC.	1 10005	520514		00000 261443 INV	12/23/2025	1495202	547606		
SCHOOL FOO SM FOOD SU						3,597.42			
Invoice Net						3,597.42			

22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1491392 5,151.08 5,151.08	547608	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1495201 3,869.80 3,869.80	547609	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1495203 419.50 419.50	547610	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1496573 1,596.58 1,596.58	548165	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1496574 2,283.14 2,283.14	548166	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1496572 6,975.61 6,975.61	548167	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1496575 3,415.73 3,415.73	548168	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1495550 4,815.83 4,815.83	548169	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 12/23/2025 SCHOOL FOO SM FOOD SU Invoice Net	1495551 6,403.77 6,403.77	548170	
		CHECK TOTAL	73,420.61	-----
43430 TOP NOTCH SUPPLY INC 1 03325212 520507 4110	00001 263434 INV 12/23/2025 FAC Custod SM CUSTODI Invoice Net	115993 3,496.00 3,496.00	547832	
		CHECK TOTAL	3,496.00	-----
45057 TRAHAN, ERIN 1 13032502 520401 2358	00000 263331 INV 12/23/2025 VISIT ART CTR CONTRA Invoice Net	01-12-08-25 500.00 500.00	547753	
		CHECK TOTAL	500.00	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
23214 TRANE 1 03325202 520517 4220	00001 262692 INV 12/23/2025 FAC Facili SM HVAC SU Invoice Net					20597290 638.26 638.26	547117		-----
						CHECK TOTAL	638.26		-----

38672 TREADWELL, LISA 1 12013802 520518 6200	00000 263468 INV 12/23/2025 ADULT FALL SM INSTRUC Invoice Net	Reimb Fall 2025 127.31 127.31 CHECK TOTAL	548138 ----- 127.31
27002 ULINE 1 03191172 520616 2440	00001 263122 INV 12/23/2025 ELEMENTARY OE INSTRUC Invoice Net	200911329 937.65 937.65 CHECK TOTAL	547780 ----- 937.65
43550 UPSTANDER PROJECT INC 1 11192026 520416 2305	00001 261343 INV 12/23/2025 GENOCIDE CTR PROFES Invoice Net	750 6,000.00 6,000.00 CHECK TOTAL	548260 ----- 6,000.00
34776 VALERIO DOMINELLO & HI 1 03214002 520413 1430	00000 260474 INV 12/23/2025 ADMIN Scho CTR LEGAL Invoice Net	#104 874.50 874.50 CHECK TOTAL	547093 ----- 874.50
34116 VANDERPUT, HENRIETTE 1 12013802 510102 6200	00000 262430 INV 12/23/2025 ADULT FALL PS TEACHER Invoice Net	Fall125 900.00 900.00 CHECK TOTAL	547726 ----- 900.00
27638 VIVANTE, BEN 1 12013802 510102 6200	00000 262424 INV 12/23/2025 ADULT FALL PS TEACHER Invoice Net	Fall125 210.00 210.00 CHECK TOTAL	547724 ----- 210.00
13181 W. B. MASON CO INC 1 03010052 520525 2430	00001 262953 INV 12/23/2025 AHS Second SM REPRO P Invoice Net	258335050 4,079.20 4,079.20 CHECK TOTAL	547216 ----- 4,079.20
13181 W. B. MASON CO INC 1 03010052 520523 2430	00001 263120 INV 12/23/2025 AHS Second SM OFFICE Invoice Net	258408124 307.20 307.20 CHECK TOTAL	547219 ----- 307.20
13181 W. B. MASON CO INC 1 03305012 520523 1410	00001 263127 INV 12/23/2025 FINANCE Bu SM OFFICE Invoice Net	258488422 51.90 51.90 CHECK TOTAL	547500 ----- 51.90
13181 W. B. MASON CO INC 1 03294002 520523 1110	00001 263127 INV 12/23/2025 SC School SM OFFICE Invoice Net	258488166 51.90 51.90 CHECK TOTAL	547501 ----- 51.90

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
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13181 W. B. MASON CO INC 1 10005 520523	00001 261104 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net	258201906 38.56 38.56	547508
13181 W. B. MASON CO INC 1 10005 520523	00001 261104 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net	258213088 40.93 40.93	547509
13181 W. B. MASON CO INC 1 03221202 520518 2415	00001 262774 INV 12/23/2025 C&I Art SM INSTRUC Invoice Net	258023149 197.80 197.80	547690
13181 W. B. MASON CO INC 1 03010052 520523 2430	00001 263289 INV 12/23/2025 AHS Second SM OFFICE Invoice Net	258624946 328.04 328.04	547709
13181 W. B. MASON CO INC 1 03020052 520523 2430	00001 263275 INV 12/23/2025 OMS Second SM OFFICE Invoice Net	258621845 429.25 429.25	547763
13181 W. B. MASON CO INC 1 03305022 520523 1410	00001 260011 INV 12/23/2025 FINANCE Pa SM OFFICE Invoice Net	257720420 9.04 9.04	547766
13181 W. B. MASON CO INC 1 03110042 520525 2430	00001 263037 INV 12/23/2025 BRACKETT E SM REPRO P Invoice Net	258345135 186.12 186.12	547767
13181 W. B. MASON CO INC 1 03030052 520523 2430	00001 263180 INV 12/23/2025 GIBBS Seco SM OFFICE Invoice Net	258470916 204.97 204.97	547768
13181 W. B. MASON CO INC 1 03030052 520523 2430	00001 263180 INV 12/23/2025 GIBBS Seco SM OFFICE Invoice Net	258584318 33.99 33.99	547769
13181 W. B. MASON CO INC 1 03130042 520523 2430	00001 263355 INV 12/23/2025 HARDY Elem SM OFFICE Invoice Net	258691945 160.30 160.30	547770
13181 W. B. MASON CO INC 1 03021162 520528 2410	00001 263352 INV 12/23/2025 OMS Librar SM TEXTBOO Invoice Net	258688745 474.78 474.78	547773
13181 W. B. MASON CO INC 1 03021162 520528 2410	00001 263352 INV 12/23/2025 OMS Librar SM TEXTBOO Invoice Net	258720328 467.93 467.93	548115
13181 W. B. MASON CO INC 1 03214012 520523 1210	00001 260856 INV 12/23/2025 ADMIN Supe SM OFFICE Invoice Net	258767943 23.98 23.98	548116
13181 W. B. MASON CO INC 1 03214012 520523 1210	00001 260856 INV 12/23/2025 ADMIN Supe SM OFFICE Invoice Net	2585553804 97.48 97.48	548130
		CHECK TOTAL	7,183.37
71823 GRAINGER 1 03325202 520509 4220	00001 262937 INV 12/23/2025 FAC Facili SM ELECTRI Invoice Net	9734988844 180.92 180.92	547537

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9723655743			
		SCHOOL	FOO	SM OFFICE		653.57			
		Invoice	Net			653.57			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	972335787			
		SCHOOL	FOO	SM OFFICE		345.99			
		Invoice	Net			345.99			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9723068723			
		SCHOOL	FOO	SM OFFICE		356.55			
		Invoice	Net			356.55			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9723068632			
		SCHOOL	FOO	SM OFFICE		370.29			
		Invoice	Net			370.29			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9723068657			
		SCHOOL	FOO	SM OFFICE		315.85			
		Invoice	Net			315.85			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9723655735			
		SCHOOL	FOO	SM OFFICE		498.34			
		Invoice	Net			498.34			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9723068699			
		SCHOOL	FOO	SM OFFICE		335.86			
		Invoice	Net			335.86			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9724011896			
		SCHOOL	FOO	SM OFFICE		425.45			
		Invoice	Net			425.45			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9725478607			
		SCHOOL	FOO	SM OFFICE		190.08			
		Invoice	Net			190.08			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9724011888			
		SCHOOL	FOO	SM OFFICE		1,061.37			
		Invoice	Net			1,061.37			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9727283971			
		SCHOOL	FOO	SM OFFICE		6.86			
		Invoice	Net			6.86			
71823 GRAINGER 1 10005	520523	00001	261451	INV	12/23/2025	9655418128			
		SCHOOL	FOO	SM OFFICE		36.30			
		Invoice	Net			36.30			
		CHECK	TOTAL			4,777.43			-----
71823 W W GRAINGER, INC 1 03325202	520509 4220	00005	262937	INV	12/23/2025	9730121325			
		FAC	Facili	SM ELECTRI		97.90			
		Invoice	Net			97.90			
		CHECK	TOTAL			97.90			-----
43703 W&J TRANSPORTATION INC 1 03010052	520610 2440	00000	263284	INV	12/23/2025	1033			
		AHS	Second	OE FIELD T		9,000.00			
		Invoice	Net			9,000.00			
		CHECK	TOTAL			9,000.00			-----

CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
13184	WAKEFIELD HIGH ATHLETI 1 03256192 520402 3510	00001	262872	INV ATHLETICS	12/23/2025 CTR ATHLET Invoice Net	LISTANO_TOURNAMENT 300.00 300.00 CHECK TOTAL 300.00	548088		-----
15609	WALKER, INC 1 10102026 520401 2354	00000	263146	INV SPED 240	12/23/2025 CTR CONTRA Invoice Net	INV103286 912.50 912.50	547817		-----
15609	WALKER, INC 1 03233062 520645 9300	00000	260477	INV SpEd Out o	12/23/2025 OE TUITION Invoice Net	INV103186 6,765.66 6,765.66 6,765.66 6,765.66 6,765.66 CHECK TOTAL 14,443.82	547930		-----
15609	WALKER, INC 1 03233062 520645 9300	00000	261007	INV SpEd Out o	12/23/2025 OE TUITION Invoice Net	INV103187 6,765.66 6,765.66 6,765.66 6,765.66	547931		-----
74444	JEANNE WALL 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000	261116	INV ATHLETICS	12/23/2025 CTR ATHLET CTR ATHLET CTR ATHLET CTR ATHLET Invoice Net	1279 21.42 1.79 21.43 1.79 3.57 50.00 CHECK TOTAL 50.00	548082		-----
74519	WEST MUSIC COMPANY 1 03141172 520518 2415	00001	262257	INV PEIRCE Mus	12/23/2025 SM INSTRUC Invoice Net	SI2573435 181.57 181.57	547742		-----
74519	WEST MUSIC COMPANY 1 03131172 520518 2415	00001	262941	INV HARDY Musi	12/23/2025 SM INSTRUC Invoice Net	SI2587935 12.95 12.95 CHECK TOTAL 194.52	548201		-----
38710	WHITE, ADAM 1 03343102 520404 3300	00000	261069	INV TRANSP Tra	12/23/2025 CTR CONTRA Invoice Net	REIMMILEAGE_NOV2025 194.43 194.43 CHECK TOTAL 194.43	547879		-----
20866	WILLOW HILL SCHOOL 1 03233062 520645 9300	00000	260481	INV SpEd Out o	12/23/2025 OE TUITION Invoice Net	EL-26-3 3,478.88 3,478.88 CHECK TOTAL 3,478.88	547929		-----
44513	WINDOW SERVICES INC 1 53002511 582026	00000	262179	INV BRACKETT S	12/23/2025 EXTERIOR R Invoice Net	1233445 4,456.35 4,456.35 1233446	547853		-----
44513	WINDOW SERVICES INC	00000	262177	INV	12/23/2025	1233446	547859		

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 43002505 585088			SCH WEATHE	WEATHERIZA		1,393.45			
				Invoice Net			1,393.45			
44513	WINDOW SERVICES INC	00000		262176	INV	12/23/2025	1233447	547866		
	1 43002505 585088			SCH WEATHE	WEATHERIZA		865.80			
				Invoice Net			865.80			
44513	WINDOW SERVICES INC	00000		262175	INV	12/23/2025	1233448	547871		
	1 43002505 585088			SCH WEATHE	WEATHERIZA		868.30			
				Invoice Net			868.30			
							CHECK TOTAL	7,583.90		-----
40438	WORKCARE INC	00000		260347	INV	12/23/2025	WCI-00452598	547912		
	1 03345302 520416 3300			TRANSP Tra	CTR PROFES		64.90			
				Invoice Net			64.90			
							CHECK TOTAL	64.90		-----
25389	YEPEZ, JUAN	00000		261116	INV	12/23/2025	1266	548084		
	1 03256022 520402 3510			ATHLETICS	CTR ATHLET		44.58			
	2 03256082 520402 3510			ATHLETICS	CTR ATHLET		3.71			
	3 03256092 520402 3510			ATHLETICS	CTR ATHLET		44.57			
	4 03256162 520402 3510			ATHLETICS	CTR ATHLET		3.71			
	5 03256192 520402 3510			ATHLETICS	CTR ATHLET		7.43			
				Invoice Net			104.00			
							CHECK TOTAL	104.00		-----
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535 INVOICES							WARRANT TOTAL	1,668,258.98	1,668,258.98	
							CASH ACCOUNT BALANCE	136,733.84		
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FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET
0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520416 CTR PROFESSIONAL TECH	325.00	140,112.16	
0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520514 SM FOOD SUPPLIES	32.03	140,112.16	
0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520518 SM INSTRUCTIONAL MATER	251.74	140,112.16	
0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520522 SM MISC SUPPLIES	240.00	140,112.16	
0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520523 SM OFFICE SUPPLIES	635.24	140,112.16	
0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520525 SM REPRO PAPER TONER S	4,079.20	140,112.16	
0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520610 OE FIELD TRIPS	9,300.00	140,112.16	
0003	03011042	AHS Family and Con 0003-3-300-301-0004-003104-0001-02-520518 SM INSTRUCTIONAL MATER	5,069.92	4,206.58	
0003	03011102	C&I HEALTH WELLNES 0003-3-300-301-0004-003110-0001-02-520518 SM INSTRUCTIONAL MATER	492.47	490.27	
0003	03011162	AHS Library/Media 0003-3-300-301-0004-003116-0001-02-520416 CTR PROFESSIONAL TECH	298.37	41,741.28	
0003	03011172	AHS Music 0003-3-300-301-0004-003117-0001-02-520518 SM INSTRUCTIONAL MATER	1,269.14	45,686.31	
0003	03011202	AHS Art 0003-3-300-301-0004-003120-0001-02-520518 SM INSTRUCTIONAL MATER	180.69	7,508.47	
0003	03020052	OMS Secondary Educ 0003-3-300-302-0004-003005-0001-02-520523 SM OFFICE SUPPLIES	429.25	156,003.63	
0003	03020052	OMS Secondary Educ 0003-3-300-302-0004-003005-0001-02-520525 SM REPRO PAPER TONER S	117.07	156,003.63	
0003	03021042	OMS Family and Con 0003-3-300-302-0004-003104-0001-02-520518 SM INSTRUCTIONAL MATER	1,332.29	1,244.27	
0003	03021162	OMS Library/Media 0003-3-300-302-0004-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	942.71	5,714.66	
0003	03021222	OMS Professional D 0003-3-300-302-0002-003122-0001-02-520629 OE PROFESSIONAL AFFLIA	450.00	4,836.20	
0003	03030052	GIBBS Secondary Ed 0003-3-300-303-0004-003005-0001-02-520518 SM INSTRUCTIONAL MATER	2,770.00	163,820.64	
0003	03030052	GIBBS Secondary Ed 0003-3-300-303-0004-003005-0001-02-520523 SM OFFICE SUPPLIES	238.96	163,820.64	
0003	03030052	GIBBS Secondary Ed 0003-3-300-303-0004-003005-0001-02-520525 SM REPRO PAPER TONER S	2,461.70	163,820.64	
0003	03031162	GIBBS Library/Medi 0003-3-300-303-0004-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	814.68	3,734.72	
0003	03100042	BISHOP Elementary 0003-3-300-310-0003-003004-0001-02-520518 SM INSTRUCTIONAL MATER	913.96	41,597.94	
0003	03101162	BISHOP Library/Med 0003-3-300-310-0003-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	201.25	1,175.08	
0003	03110042	BRACKETT Elementar 0003-3-300-311-0003-003004-0001-02-520518 SM INSTRUCTIONAL MATER	27.14	45,479.55	
0003	03110042	BRACKETT Elementar 0003-3-300-311-0003-003004-0001-02-520525 SM REPRO PAPER TONER S	186.12	45,479.55	
0003	03121102	INSTRUCTIONAL MATE 0003-3-300-312-0003-003001-0000-02-520518 SM INSTRUCTIONAL MATER	66.78	21.62	
0003	03130042	HARDY Elementary E 0003-3-300-313-0003-003004-0001-02-520518 SM INSTRUCTIONAL MATER	197.00	42,209.71	
0003	03130042	HARDY Elementary E 0003-3-300-313-0003-003004-0001-02-520523 SM OFFICE SUPPLIES	160.30	42,209.71	
0003	03131102	INSTRUCTIONAL MATE 0003-3-300-313-0003-003110-0000-02-520518 SM INSTRUCTIONAL MATER	547.21	2.95	
0003	03131162	HARDY Library/Medi 0003-3-300-313-0003-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	145.59	1,089.13	
0003	03131172	HARDY Music 0003-3-300-313-0003-003117-0001-02-520518 SM INSTRUCTIONAL MATER	12.95	255.55	
0003	03141022	ELA INSTRUCTIONAL 0003-3-300-314-0003-003102-0002-02-520518 SM INSTRUCTIONAL MATER	266.20	312.36	
0003	03141172	PEIRCE Music 0003-3-300-314-0003-003117-0001-02-520518 SM INSTRUCTIONAL MATER	181.57	2,066.01	
0003	03141222	PEIRCE Professiona 0003-3-300-314-0002-003122-0001-02-520629 OE PROFESSIONAL AFFLIA	16.99	2,981.77	
0003	03150042	STRATTON Elementar 0003-3-300-315-0003-003004-0001-02-520604 OE CAPITAL EQUIPMENT/F	5,229.24	17,730.74	
0003	03151102	INSTRUCTIONAL MATE 0003-3-300-315-0003-003110-0000-02-520518 SM INSTRUCTIONAL MATER	163.78	7.61	
0003	03151202	STRATTON Art 0003-3-300-315-0003-003120-0001-02-520518 SM INSTRUCTIONAL MATER	651.84	1,503.88	
0003	03160042	THOMPSON Elementar 0003-3-300-316-0003-003004-0001-02-520518 SM INSTRUCTIONAL MATER	73.00	47,737.06	
0003	03161162	THOMPSON Library/M 0003-3-300-316-0003-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	1,575.08	1,156.24	
0003	03191172	ELEMENTARY Music 0003-3-300-319-0003-003117-0001-02-520616 OE INSTRUCTIONAL EQUIP	937.65	51,138.51	
0003	03214002	ADMIN School Commi 0003-3-300-321-0001-003400-0001-02-520413 CTR LEGAL SERVICES	2,239.50	27,376.64	
0003	03214012	ADMIN Superintende 0003-3-300-321-0001-003401-0001-02-520416 CTR PROFESSIONAL TECH	1,105.00	3,444.97	
0003	03214012	ADMIN Superintende 0003-3-300-321-0001-003401-0001-02-520416 CTR PROFESSIONAL TECH	17,500.00	3,444.97	
0003	03214012	ADMIN Superintende 0003-3-300-321-0001-003401-0001-02-520514 SM FOOD SUPPLIES	301.18	3,444.97	
0003	03214012	ADMIN Superintende 0003-3-300-321-0001-003401-0001-02-520522 SM MISC SUPPLIES	64.35	3,444.97	
0003	03214012	ADMIN Superintende 0003-3-300-321-0001-003401-0001-02-520523 SM OFFICE SUPPLIES	121.46	3,444.97	

0003 03214012	ADMIN	Superintende	0003-3-300-321-0001-003401-0001-02-520601	OE OTHER EXPENSES
0003 03221022	C&I	English/Langua	0003-3-300-322-0002-003102-0001-02-520504	SM COMPUTER SOFTWARE
0003 03221022	C&I	English/Langua	0003-3-300-322-0002-003102-0001-02-520518	SM INSTRUCTIONAL MATER

1,560.00	3,444.97
5,060.00	90,780.46
92.75	90,780.46

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FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET
0003	03221022	C&I English/Langua	0003-3-300-322-0002-003102-0001-02-520629	OE PROFESSIONAL AFFLIA	500.00
0003	03221112	C&I Math	0003-3-300-322-0002-003111-0001-02-520504	SM COMPUTER SOFTWARE	402.50
0003	03221112	C&I Math	0003-3-300-322-0002-003111-0001-02-520518	SM INSTRUCTIONAL MATER	711.07
0003	03221122	C&I Science	0003-3-300-322-0002-003112-0001-02-520518	SM INSTRUCTIONAL MATER	286.40
0003	03221152	C&I Social Studies	0003-3-300-322-0002-003115-0001-02-520629	OE PROFESSIONAL AFFLIA	25.00
0003	03221172	C&I Music	0003-3-300-322-0002-003117-0001-02-520416	CTR PROFESSIONAL TECH	1,341.00
0003	03221172	C&I Music	0003-3-300-322-0002-003117-0001-02-520508	SM EDUCATIONAL SUPPLIE	451.54
0003	03221202	C&I Art	0003-3-300-322-0002-003120-0001-02-520518	SM INSTRUCTIONAL MATER	197.80
0003	03221222	C&I Professional D	0003-3-300-322-0002-003122-0001-02-520612	OE GRADUATE COURSE REI	101.00
0003	03222022	C&I Guidance	0003-3-300-322-0002-003202-0001-02-520416	CTR PROFESSIONAL TECH	33,875.00
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	20,430.17
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	2,797.64
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520504	SM COMPUTER SOFTWARE	9,819.36
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520523	SM OFFICE SUPPLIES	34.32
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520525	SM REPRO PAPER TONER S	476.00
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520603	OE BUSINESS TRAVEL	70.56
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520603	OE BUSINESS TRAVEL	140.49
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520615	OE INSTRUCTION EQUIPME	128.33
0003	03233052	SpEd One to One As	0003-3-300-323-0005-003305-0002-02-520645	OE TUITION OTHER SCHO	14,581.08
0003	03233062	SpEd Out of Distri	0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHO	176,672.64
0003	03233062	SpEd Out of Distri	0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHO	62,168.59
0003	03233072	SpEd SPED summer p	0003-3-300-323-0005-003307-0002-02-520645	OE TUITION OTHER SCHO	7,489.62
0003	03256002	ATHLETICS Athletic	0003-3-300-325-0004-003600-0001-02-520402	CTR ATHLETIC SERVICES	2,520.00
0003	03256002	ATHLETICS Athletic	0003-3-300-325-0004-003600-0001-02-520404	CTR CONTRACTED TRANSP	1,850.00
0003	03256002	ATHLETICS Athletic	0003-3-300-325-0004-003600-0001-02-520502	SM ATHLETIC SUPPLIES	670.00
0003	03256012	ATHLETICS Athletic	0003-3-300-325-0004-003601-0001-02-520402	CTR ATHLETIC SERVICES	832.00
0003	03256022	ATHLETICS Athletic	0003-3-300-325-0004-003602-0001-02-520402	CTR ATHLETIC SERVICES	619.24
0003	03256022	ATHLETICS Athletic	0003-3-300-325-0004-003602-0001-02-520502	SM ATHLETIC SUPPLIES	2,173.84
0003	03256082	ATHLETICS Athletic	0003-3-300-325-0004-003608-0001-02-520402	CTR ATHLETIC SERVICES	259.63
0003	03256092	ATHLETICS Athletic	0003-3-300-325-0004-003609-0001-02-520402	CTR ATHLETIC SERVICES	1,139.29
0003	03256092	ATHLETICS Athletic	0003-3-300-325-0004-003609-0001-02-520502	SM ATHLETIC SUPPLIES	360.00
0003	03256102	ATHLETICS Athletic	0003-3-300-325-0004-003610-0001-02-520402	CTR ATHLETIC SERVICES	416.00
0003	03256102	ATHLETICS Athletic	0003-3-300-325-0004-003610-0001-02-520502	SM ATHLETIC SUPPLIES	2,560.00
0003	03256162	ATHLETICS Athletic	0003-3-300-325-0004-003616-0001-02-520402	CTR ATHLETIC SERVICES	139.63
0003	03256192	ATHLETICS Athletic	0003-3-300-325-0004-003619-0001-02-520402	CTR ATHLETIC SERVICES	611.21
0003	03294002	SC School Committe	0003-3-300-329-0001-003400-0001-02-520523	SM OFFICE SUPPLIES	51.90
0003	03305012	FINANCE Business	0003-3-300-330-0001-003501-0001-02-520523	SM OFFICE SUPPLIES	51.90
0003	03305022	FINANCE Payroll	0003-3-300-330-0001-003502-0001-02-520523	SM OFFICE SUPPLIES	9.04
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520403	CTR BOILER CONTRACTED	395.00
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520405	CTR ELECTRICAL SERVICE	5,430.00
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520406	CTR ELEVATOR MAINTENAN	600.00
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520411	CTR HVAC CONTRACTED SE	7,090.58

0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520416	CTR PROFESSIONAL TECH	434.00	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520418	CTR SECURITY SERVICES	10,615.41	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520503	SM CARPENTRY SUPPLIES	253.65	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520509	SM ELECTRICAL SUPPLIES	434.22	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520517	SM HVAC SUPPLIES	689.06	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520524	SM PLUMBING SUPPLIES	292.97	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520623	OE NATURAL GAS	24,235.72	-835.90

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FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET	
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520628	OE POWER ELECTRICITY	35,253.19	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520637	OE TELEPHONE/PAGERS	125.00	-835.90
0003	03325212	FAC Custodial Serv	0003-3-300-332-0008-003521-0001-02-520507	SM CUSTODIAL SUPPLIES	6,739.70	197,840.93
0003	03335102	IT Information Tec	0003-3-300-333-0008-003510-0001-02-520523	SM OFFICE SUPPLIES	115.00	113,610.09
0003	03343102	TRANSP Transportat	0003-3-300-334-0005-003310-0002-02-520404	CTR CONTRACTED TRANSP	101,115.63	-187,414.18
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520416	CTR PROFESSIONAL TECH	64.90	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520508	SM EDUCATIONAL SUPPLIE	1,446.70	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520621	OE MOTOR VEHICLE REPAI	6,493.78	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520625	OE OTHER PAYMENTS	87.50	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520628	OE POWER ELECTRICITY	1,617.82	6,678.64
0003	03345322	TRANSP Transportat	0003-3-300-334-0008-003532-0001-02-520404	CTR CONTRACTED TRANSP	1,200.00	-22,151.36
0003	03991032	DIGITAL LEARNING	0003-3-300-399-0002-003103-0000-02-520518	SM INSTRUCTIONAL MATER	182.22	2,678.06
0003	03992012	SYSTEM Health Serv	0003-3-300-399-0002-003201-0001-02-520508	SM EDUCATIONAL SUPPLIE	9.80	-3,690.95
0003	03992012	SYSTEM Health Serv	0003-3-300-399-0002-003201-0001-02-520520	SM MEDICAL SURGICAL SU	1,532.80	-3,690.95
0003	03994102	COMMUNICATIONS & F	0003-3-300-399-0001-003410-0001-02-520416	CTR PROFESSIONAL TECH	8,938.10	95,586.43
CASH ACCOUNT 0000 104013				FUND TOTAL	633,684.89	
CASH ACCOUNT 0000 104013				BALANCE	136,733.84	
1000 10005 SCHOOL FOOD				FUND TOTAL	1,288.00	
1000 10005 SCHOOL FOOD				BALANCE	529,323.80	
1000 10005 SCHOOL FOOD				FUND TOTAL	94,843.55	
1000 10005 SCHOOL FOOD				BALANCE	529,323.80	
CASH ACCOUNT 0000 104013				FUND TOTAL	16,643.81	
CASH ACCOUNT 0000 104013				BALANCE	112,775.36	
1010 10102026 SPED 240(94-142) A				FUND TOTAL	9,212.50	
1010 10102026 SPED 240(94-142) A				BALANCE	22,630.07	
CASH ACCOUNT 0000 104013				FUND TOTAL	9,212.50	
1101 11012026 AFFILIATED COMP SCH				BALANCE	4,049.00	
1101 11012026 AFFILIATED COMP SCH				FUND TOTAL	540.50	
CASH ACCOUNT 0000 104013				BALANCE	4,049.00	
CASH ACCOUNT 0000 104013				BALANCE	136,733.84	

1104 11043306 CIRCUIT BREAKER PR 1104-3-300-323-0000-003306-0007-00-520645 OE TUITION OTHER SCHO	183,659.88	1,121,136.18
	FUND TOTAL	183,659.88
CASH ACCOUNT 0000 104013 BALANCE 136,733.84		
1108 11082026 METCO GRANT 1108-3-300-326-2026-003404-0005-00-520404 CTR CONTRACTED TRANSP	13,090.00	42,845.76
1108 11082026 METCO GRANT 1108-3-300-326-2026-003404-0005-00-520416 CTR PROFESSIONAL TECH	36.01	11,963.99
1108 11082026 METCO GRANT 1108-3-300-326-2026-003404-0005-00-520508 SM EDUCATIONAL SUPPLIE	1,350.00	2,475.00

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WARRANT: 26146 12/23/2025

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
1108 11082026 METCO GRANT 1108-3-300-326-2026-003404-0005-00-520518 SM INSTRUCTIONAL MATER	3,000.00	4,471.01	
	FUND TOTAL	17,476.01	
CASH ACCOUNT 0000 104013 BALANCE 136,733.84			
1116 11162025 SUMMER PAC (317B M 1116-3-300-326-2026-003405-0005-00-520416 CTR PROFESSIONAL TECH	2,162.99	.00	
	FUND TOTAL	2,162.99	
CASH ACCOUNT 0000 104013 BALANCE 136,733.84			
1119 11192026 GENOCIDE EDUCATION 1119-3-300-322-2026-003115-0005-00-520416 CTR PROFESSIONAL TECH	6,000.00	.00	
	FUND TOTAL	6,000.00	
CASH ACCOUNT 0000 104013 BALANCE 136,733.84			
1201 12013801 COMM ED-GENERAL AD 1201-3-300-343-0000-003801-0011-00-510102 PS TEACHER SALARIES	1,710.00	1,753,290.35	
1201 12013801 COMM ED-GENERAL AD 1201-3-300-343-0000-003801-0011-00-520518 SM INSTRUCTIONAL MATER	434.24	1,753,290.35	
1201 12013801 COMM ED-GENERAL AD 1201-3-300-343-0000-003801-0011-00-520523 SM OFFICE SUPPLIES	7.99	1,753,290.35	
1201 12013801 COMM ED-GENERAL AD 1201-3-300-343-0000-003801-0011-00-520601 OE OTHER EXPENSES	16,193.75	1,753,290.35	
1201 12013802 COMM ED - ADULT ED 1201-3-300-343-0000-003802-0011-00-510102 PS TEACHER SALARIES	31,003.08	1,753,290.35	
1201 12013802 COMM ED - ADULT ED 1201-3-300-343-0000-003802-0011-00-510328 OS TEMPORARY SALARY WA	984.25	1,753,290.35	
1201 12013802 COMM ED - ADULT ED 1201-3-300-343-0000-003802-0011-00-520518 SM INSTRUCTIONAL MATER	1,426.98	1,753,290.35	
1201 12013806 COMM ED - YOUTH ED 1201-3-300-343-0000-003806-0011-00-510102 PS TEACHER SALARIES	90,685.00	1,753,290.35	
1201 12013806 COMM ED - YOUTH ED 1201-3-300-343-0000-003806-0011-00-510328 OS TEMPORARY SALARY WA	690.00	1,753,290.35	
1201 12013806 COMM ED - YOUTH ED 1201-3-300-343-0000-003806-0011-00-520518 SM INSTRUCTIONAL MATER	3,961.00	1,753,290.35	
	FUND TOTAL	147,096.29	
CASH ACCOUNT 0000 104013 BALANCE 136,733.84			
1205 12055 OUTDOOR ED 1205-3-300-336-0000-003999-0011-50-520601 OE OTHER EXPENSES	2,900.00	-47,712.50	

CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	2,900.00
1211 12113902 CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520501 SM SUPPLIES AND MATERI	6,888.60	379,275.36
1211 12113902 CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520514 SM FOOD SUPPLIES	5,719.85	379,275.36
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	12,608.45
1222 12223001 FOREIGN LANGUAGES	1222-3-300-301-0000-003001-0009-00-520601 OE OTHER EXPENSES	76.80	-563,271.92
		FUND TOTAL	76.80

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tzheng | WARRANT SUMMARY | apwarrnt

WARRANT: 26146 12/23/2025

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
CASH ACCOUNT 0000 104013	BALANCE 136,733.84		
1232 12325 DRAMA GUILD	1232-3-300-322-0000-003106-0011-50-520619 OE MISC EXPENSES	22.99	12,173.00
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	22.99
1234 12345 GILBERT & SULLIVAN	1234-3-300-322-0000-003117-0011-50-520619 OE MISC EXPENSES	177.05	47,605.05
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	177.05
1245 12455 AHS CAFE	1245-3-300-301-0004-003005-0011-50-520624 OE OTHER FOOD EXPENSES	192.43	25,943.51
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	192.43
1303 13032502 VISITING ARTIST SE	1303-3-300-336-2025-003120-0008-00-520401 CTR CONTRACTED SERVICE	500.00	600.00
1303 13032515 MOCK TRIAL CLUB-FY	1303-3-300-301-2025-003703-0008-00-520416 CTR PROFESSIONAL TECH	200.00	.00
1303 13032517 SELF REG THRU SENS	1303-3-300-336-2025-003003-0008-00-520518 SM INSTRUCTIONAL MATER	1,995.00	.00
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	2,695.00
2320 23201923 ARPA - HVAC	2320-1-192-192-0000-000000-1.4 -50-582042 BRACKETT HVAC	218,861.00	.00

CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	218,861.00
3210 32105 PARKING METERS EXP 3210-1-145-145-0000-000000-0000-50-585000 EQUIPMENT		355.13	770,640.41
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	355.13
4025 43002505 SCHOOL WEATHERIZAT 4025-3-300-300-2025-250043-0000-58-585088 WEATHERIZATION PROJECT		3,127.55	5,807.73
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	3,127.55
4026 43002605 ALL SCHOOLS - PHOT 4026-3-300-300-2026-260054-0000-58-524027 PHOTOCOPIER LEASE		9,531.75	5,619.00

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WARRANT: 26146	12/23/2025		
FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	9,531.75
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582022 BLDS FURNISHING / EQUI	5,447.00	3,322,991.10
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	5,447.00
5024 53002409 BISHOP SCHOOL ROOF 5024-3-300-300-2024-240045-0000-58-582006 ROOF RENOVATION		255,284.56	370,752.33
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	255,284.56
5025 53002509 BISHOP SCHOOL - FR 5025-3-300-300-2025-250052-0000-58-582040 INTERIOR RENOVATION		9,981.00	77,931.47
5025 53002511 BRACKETT SCHOOL - 5025-3-300-300-2025-250054-0000-58-582026 EXTERIOR REPAIRS		4,456.35	51,834.96
5025 53002515 SCHOOL SOLAR ARRAY 5025-3-300-300-2025-250058-0000-58-585094 SOLAR ARRAY		21,550.00	61,214.00
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	35,987.35
5026 53002606 ALL SCHOOLS - PLAY 5026-3-300-300-2026-260055-0000-58-584004 PLAYGROUND IMPROVEMENT		4,875.00	60,100.01

CASH ACCOUNT 0000 104013

BALANCE 136,733.84

FUND TOTAL

4,875.00

WARRANT SUMMARY TOTAL

1,668,258.98

GRAND TOTAL

1,668,258.98

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** END OF REPORT - Generated by Iris Zheng **

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| apwarrnt

DATE: 12/18/2025 WARRANT: 26159 AMOUNT: \$ 3,268,387.48

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS INDICATED.

TOWN MANAGER

COMPTROLLER

DocuSigned by:

James Fenley

12/22/2025

DocuSigned by:

ida cody

12/22/2025

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
32760 ABDO PUBLISHING COMPAN 1 76185 530006	00000 ANNE A RUS Invoice Net			INV	12/18/2025	CONTRACTED	0081368 501.05 501.05 CHECK TOTAL	547569		-----
32760 ABDO PUBLISHING COMPAN 1 76185 530006	00000 ANNE A RUS Invoice Net			INV	12/18/2025	CONTRACTED	0081368-1 36.95 36.95 CHECK TOTAL	547570		-----
38339 COMSTOCK, DOUGLAS CRAI 1 6363052 535015	00001 263427 INV RECREATION PRESCHOOL Invoice Net			12/18/2025			20736 2,322.15 2,322.15 CHECK TOTAL	547885		-----
37397 ALTA ENTERPRISES LLC 1 51232001 582021	00001 261428 INV HIGH SCHOOL BLDS MISCE Invoice Net			12/18/2025			SS5/293083 3,960.00 3,960.00 CHECK TOTAL	547018		-----
38648 AMAZON CAPITAL SERVICE 1 33425 530006	00001 263429 INV ARL LIBRAR CONTRACTED Invoice Net			12/18/2025			1TDD-X4F4-WDP7 519.35 519.35 CHECK TOTAL	547967		-----
38648 AMAZON CAPITAL SERVICE 1 33765 578045	00001 262396 INV FR OF ROBB PROGRAM EX Invoice Net			12/18/2025			1M3R-DV1W-D4WV 84.00 84.00 CHECK TOTAL	547979		-----
38648 AMAZON CAPITAL SERVICE 1 33765 578045	00001 262396 INV FR OF ROBB PROGRAM EX Invoice Net			12/18/2025			1RXG-FXD3-J1H3 251.50 251.50 CHECK TOTAL	547980		-----
1195 AMERICAN ALARM & COMMU 1 0119252 530006	00000 263212 INV FACILITIES CONTRACTED Invoice Net			12/18/2025			1711811 513.93 513.93 CHECK TOTAL	548065		-----
1376 ARLINGTON COAL & LUMBE 1 0149052 524010	00000 263394 INV NATURAL RE TREE PLANT Invoice Net			12/18/2025			1388719 664.50 664.50 CHECK TOTAL	547811		-----
1376 ARLINGTON COAL & LUMBE 1 0119252 543001	00000 260893 INV FACILITIES MAT SUPPL Invoice Net			12/18/2025			1341693 164.93 164.93 CHECK TOTAL	547958		-----
1376 ARLINGTON COAL & LUMBE 1 0119252 543001	00000 260893 INV FACILITIES MAT SUPPL			12/18/2025			1365041 367.92 CHECK TOTAL	547959		-----

1376 ARLINGTON COAL & LUMBE 1 0119252 543001	Invoice Net 00000 260893 INV 12/18/2025 FACILITIES MAT SUPPL Invoice Net	367.92 1362287 26.11 26.11	547960
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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1376 ARLINGTON COAL & LUMBE 1 0119252 543001	00000 260893 INV 12/18/2025 FACILITIES MAT SUPPL Invoice Net	1365088 67.17 67.17	547961						
1376 ARLINGTON COAL & LUMBE 1 0119252 543001	00000 260893 INV 12/18/2025 FACILITIES MAT SUPPL Invoice Net	1370809 31.68 31.68	547962						
		CHECK TOTAL	1,322.31	-----					
21399 ARLINGTON COMMUNITY ME 1 320626 535018	00001 PEG ACCESS INV 12/18/2025 CABLE TV Invoice Net	RCN 3RD QTR 25 CAP 3,554.59 3,554.59	548020						
		CHECK TOTAL	3,554.59	-----					
32123 ARLINGTON EATS 1 76175 578030	00000 JOHN F & INV 12/18/2025 SUPPLIES L Invoice Net	AE20251107 100.00 100.00	547621						
		CHECK TOTAL	100.00	-----					
64047 ARLINGTON RETIREMENT B 1 0191252 578023	00001 WORKER'S C INV 12/18/2025 WORKERS CO Invoice Net	DIA # 29561-21 10,092.10 10,092.10	548211						
		CHECK TOTAL	10,092.10	-----					
40787 ART THERAPISTS AT HOME 1 21445 530006	00000 260958 INV 12/18/2025 EOEA EXP CONTRACTED Invoice Net	374ATAH 325.00 325.00	548222						
		CHECK TOTAL	325.00	-----					
43759 ASSABET INTERACTIVE LL 1 0161052 573003	00000 263436 INV 12/18/2025 LIBRARY EX LICENSES Invoice Net	25270 800.00 800.00	547987						
		CHECK TOTAL	800.00	-----					
23525 BANK OF AMERICA 1 03214012 520416 1210 2 03221202 520518 2415 3 03305012 520504 1410 4 03994102 520601 1230 5 12013802 520518 6200 6 12113902 520514 3520	00001 INV 12/18/2025 ADMIN Supe CTR PROFES C&I Art SM INSTRUC FINANCE Bu SM COMPUTE C&F ENGAGE OE OTHER E ADULT FALL SM INSTRUC EXTEND DAY SM FOOD SU	xxxx-2109 NOV 25 SCH 15.94 430.45 313.44 167.60 699.80 105.41	546969						

7 12113902 520523 3520	EXTEND DAY Invoice Net	SM OFFICE	1,451.88
23525 BANK OF AMERICA	00001	INV 12/18/2025	3,184.52
1 0151252 530002	HEALTH & H	TRAINING/P	582.88
2 0151252 578000	HEALTH & H	OTHER UNCL	71.93
3 0151953 530040	DEI ARTCLE	HUMAN RIGH	14.00
4 31085 578045	COUNCIL ON	PROGRAM EX	956.00

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
5 32335 578081	OPPIOID	OPPIOID					74.35			
6 33165 578045	AYCC SYMME	PROGRAM EX					431.32			
7 33215 578045	ARL ENERGY	PROGRAM EX					348.24			
8 33345 578045	SANBORN GR	PROGRAM EX					4,830.58			
9 33365 578045	SEVOYAN PE	PROGRAM EX					452.81			
10 75055 578034	E SPRAGUE	WIDOWS PRG					419.99			
	Invoice Net						8,182.10			
23525 BANK OF AMERICA	00001	INV 12/18/2025								
1 0115552 542003	INFORMATIO	COMPUTER/P					59.99			
2 0115552 534011	INFORMATIO	NETWORK MA					1,468.41			
3 03335102 520416 1450	IT Informa	CTR PROFES					146.24			
4 03335112 520601 3100	IT STUDENT	OE OTHER E					599.00			
5 03335112 520601 3100	IT STUDENT	OE OTHER E					1,120.00			
	Invoice Net						3,393.64			
23525 BANK OF AMERICA	00001	INV 12/18/2025								
1 6363052 542000	RECREATION	OFFICE SUP					12.99			
2 6363052 535015	RECREATION	PRESCHOOL					98.94			
3 6363052 535016	RECREATION	AFTER SCHO					866.33			
4 6463152 535002	RINK EXPEN	CONCESSION					842.98			
5 46302604 584004	PLYGRD AUD	PLAYGROUND					2,443.74			
	Invoice Net						4,264.98			
23525 BANK OF AMERICA	00001	INV 12/18/2025								
1 0122052 558007	FIRE EXPEN	EMT SUPPLI					153.59			
2 0122052 524001	FIRE EXPEN	R&M - BUIL					226.37			
	Invoice Net						379.96			
23525 BANK OF AMERICA	00001	INV 12/18/2025								
1 0161052 530008	LIBRARY EX	DATA PROCE					481.34			
2 76225 578030	F D THOMPS	SUPPLIES L					280.00			
3 76175 578030	JOHN F &	SUPPLIES L					1,425.95			
	Invoice Net						2,187.29			
23525 BANK OF AMERICA	00001	INV 12/18/2025								
1 6545052 524004	WATER EXPE	R&M - CONT					40.00			
	Invoice Net						40.00			
23525 BANK OF AMERICA	00001	INV 12/18/2025								
1 0141152 530000	TOWN ENGIN	PROFESSION					230.65			
2 6545052 524004	WATER EXPE	R&M - CONT					496.07			

3 0115252 530002	PERSONNEL	TRAINING/P	280.51	
	Invoice Net		1,007.23	
23525 BANK OF AMERICA	00001	INV 12/18/2025	xxxx-2109 NOV 25 PLG	548275
1 0117552 530002	PLANNING E	TRAINING/P	1,080.00	
2 0117552 571000	PLANNING E	IN STATE T	543.14	
3 0117552 571000	PLANNING E	IN STATE T	543.14	
4 33085 578045	CLEAN ENER	PROGRAM EX	22.96	
5 0117552 542000	PLANNING E	OFFICE SUP	279.96	
	Invoice Net		2,469.20	
23525 BANK OF AMERICA	00001	INV 12/18/2025	xxxx-2109 NOV 25 FAC	548276
1 0119252 542000	FACILITIES	OFFICE SUP	118.98	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
2 0119252 524000	FACILITIES			REPAIRS AN		142.50			
	Invoice Net					261.48			
23525 BANK OF AMERICA	00001			INV 12/18/2025		xxxx-2109 NOV 25 MGR	548277		
1 0112352 542000	TOWN MANAG			OFFICE SUP		40.00			
2 0112352 530005	TOWN MANAG			WEBSITE SU		1,020.00			
3 23201236 578920	OTHER COVI			ARPA COMMU		40.00			
	Invoice Net					1,100.00			
23525 BANK OF AMERICA	00001			INV 12/18/2025		xxxx-2109 NOV 25 COM	548278		
1 0113452 542000	COMPTROLLE			OFFICE SUP		17.06			
	Invoice Net					17.06			
23525 BANK OF AMERICA	00001			INV 12/18/2025		xxxx-2109 NOV 25 POL	548280		
1 0121052 573000	POLICE EXP			DUES&MEM		7.99			
2 0121052 573000	POLICE EXP			DUES&MEM		10.00			
3 0121052 578000	POLICE EXP			OTHER UNCL		71.78			
	Invoice Net					89.77			
						CHECK TOTAL	26,577.23		-----
23008 BETH ISRAEL DEACONESS	00000			INV 12/18/2025		H160104818800	547587		
1 0191252 578023	WORKER'S C			WORKERS CO		5,066.61			
	Invoice Net					5,066.61			
						CHECK TOTAL	5,066.61		-----
31086 BLACK DIAMOND LANDSCAP	00000	263099	INV	12/18/2025		160320	548306		
1 0149052 524004	NATURAL RE			R&M - CONT		170.00			
	Invoice Net					170.00			
						CHECK TOTAL	170.00		-----
27000 PRIMO BRANDS	00002	260772	INV	12/18/2025		05L8730003705	548068		
1 0114552 542000	TREASURER/			OFFICE SUP		3.44			
	Invoice Net					3.44			
						CHECK TOTAL	3.44		-----

27000 PRIMO BRANDS 1 0115252 542000	00002 260664 INV 12/18/2025 PERSONNEL OFFICE SUP Invoice Net	05L8730001057 9.87 9.87 CHECK TOTAL	548016 9.87 -----
31091 BROX INDUSTRIES 1 0142052 543001	00000 263421 INV 12/18/2025 HIGHWAY EX MAT SUPPL Invoice Net	789292 1,315.20 1,315.20 CHECK TOTAL	547808 1,315.20 -----
34271 CACCARO, THOMAS S SU 1 32335 578081	00000 260946 INV 12/18/2025 OPIOID OPIOID Invoice Net	TSC25-12122025 620.00 620.00 CHECK TOTAL	548069 620.00 -----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
42952 CASON, THOMAS C IV 1 0149052 543001	00000 261272 INV 12/18/2025 NATURAL RE MAT SUPPL Invoice Net					375226 787.20 787.20 CHECK TOTAL	548184 787.20 -----		
10895 CHELMSFORD AUTO ELECTR 1 0142352 529007	00000 263405 INV 12/18/2025 SNOW & ICE S&I SUPPLY Invoice Net					35804 778.00 778.00 CHECK TOTAL	547851 778.00 -----		
32444 CONIGLIARO INDUSTRIES 1 0143352 543001	00000 261255 INV 12/18/2025 SOLID WAST MAT SUPPL Invoice Net					192042R 150.00 150.00 CHECK TOTAL	547830 150.00 -----		
32444 CONIGLIARO INDUSTRIES 1 0143352 543001	00000 260942 INV 12/18/2025 SOLID WAST MAT SUPPL Invoice Net					192013 621.00 621.00 CHECK TOTAL	547834 621.00 -----		
32444 CONIGLIARO INDUSTRIES 1 0143352 543001	00000 261254 INV 12/18/2025 SOLID WAST MAT SUPPL Invoice Net					191867 450.00 450.00 CHECK TOTAL	548317 450.00 1,221.00 -----		
37481 CONSIGLI CONSTRUCTION 1 51232001 582015	00000 263258 INV 12/18/2025 HIGH SCHOO BUILDING C Invoice Net					67 869,720.55 869,720.55 CHECK TOTAL	547021 869,720.55 -----		
36844 CU LEASING CORP 1 01145415 415025	00000 INV 12/18/2025 MOTOR VEH ^I MVX FY25					548049 52.05 -----	548049 52.05 -----		

Invoice Net				52.05		-----
				CHECK TOTAL	52.05	
36844 CU LEASING CORP 1 01145415 415025	00000 MOTOR VEH Invoice Net	INV 12/18/2025 MVX FY25		548050 176.37 176.37	548050	
				CHECK TOTAL	176.37	-----
2665 CUSTOM CHEMICAL 1 0119252 543001	00000 FACILITIES Invoice Net	262814 INV 12/18/2025 MAT SUPPL		10058727 1,199.00 1,199.00	548193	
				CHECK TOTAL	1,199.00	-----
45149 DEE, JOHN WILLIAM 1 01145415 415025	00000 MOTOR VEH Invoice Net	INV 12/18/2025 MVX FY25		548051 68.16 68.16	548051	
				CHECK TOTAL	68.16	-----
21112 DEVANEY ENERGY INC	00001	263220 INV 12/18/2025		1097314	547924	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 0119252 521002 2 6363052 521019				FACILITIES RECREATION Invoice Net	NATURAL GA UTILITIES	1,076.72 1,833.34 2,910.06			
						CHECK TOTAL	2,910.06		-----
45106 DG PHYSICAL THERAPY PC 1 6544052 578023	00000 SEWER EXPE Invoice Net			INV 12/18/2025 WORKERS CO		730680843-736893050 115.69 115.69	547597		
45106 DG PHYSICAL THERAPY PC 1 6544052 578023	00000 SEWER EXPE Invoice Net			INV 12/18/2025 WORKERS CO		730680843-736893051 67.81 67.81	547598		
45106 DG PHYSICAL THERAPY PC 1 6544052 578023	00000 SEWER EXPE Invoice Net			INV 12/18/2025 WORKERS CO		730680843-736893052 114.01 114.01	547599		
45106 DG PHYSICAL THERAPY PC 1 6544052 578023	00000 SEWER EXPE Invoice Net			INV 12/18/2025 WORKERS CO		730680843-736893053 114.01 114.01	547600		
45106 DG PHYSICAL THERAPY PC 1 6544052 578023	00000 SEWER EXPE Invoice Net			INV 12/18/2025 WORKERS CO		730680843-736901534 90.91 90.91	547601		
						CHECK TOTAL	502.43		-----
30560 NRG BUSINESS MARKETING 1 0119252 521002	00002 FACILITIES	261686 INV 12/18/2025 NATURAL GA		HS55165012 80.13	546677				

Invoice Net				80.13		-----
				CHECK TOTAL	80.13	
38021 DRX UC WATERTOWN 1 0191252 578023	00000 WORKER'S C Invoice Net	INV 12/18/2025 WORKERS CO		EXP490901 150.71 150.71	547579	-----
35223 DYNAMIC SOLUTIONS ASSO 1 33225 578045	00000 VETERAN'S Invoice Net	263362 INV 12/18/2025 PROGRAM EX		2247 1,558.63 1,558.63	548270	-----
27120 E-RATE ONLINE LLC. 1 03335102 520505 4450	00000 IT Informa Invoice Net	263420 INV 12/18/2025 SM COMPUTE		11175 3,000.00 3,000.00	548103	-----
5381 E J PRESCOTT, INC 1 6545052 543001 2 6544052 543001 3 6545052 543001	00001 WATER EXPE SEWER EXPE WATER EXPE Invoice Net	260910 INV 12/18/2025 MAT SUPPL MAT SUPPL MAT SUPPL		6579272 38.77 42.23 2,435.66 2,516.66	548015	-----

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CASH ACCOUNT: 0000	104013	VENDOR 8304	WARRANT: 26159	12/18/2025
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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
5381 E J PRESCOTT, INC 1 6545052 543001	00001 WATER EXPE Invoice Net	263073 INV 12/18/2025 MAT SUPPL				6584871 2,159.24 2,159.24	548021		-----
45037 ELLIOTT PHYSICAL THERA 1 0191252 578023	00000 WORKER'S C Invoice Net	INV 12/18/2025 WORKERS CO				ELL-312495 95.30 95.30	547585		-----
44452 ENTERPRISE FM TRUST 1 01145415 415025	00000 MOTOR VEH Invoice Net	INV 12/18/2025 MVX FY25				548052 58.20 58.20	548052		-----
1847 EVERSOURCE 1 6363052 521001	00007 RECREATION Invoice Net	263358 INV 12/18/2025 ELECTRICIT				74011770919 08/22/25 458.34 458.34	547487		-----
1847 EVERSOURCE 1 6363052 521001	00007 RECREATION Invoice Net	263358 INV 12/18/2025 ELECTRICIT				74011770919 09/10/25 386.81	547490		-----

1847 EVERSOURCE 1 6363052	521001	Invoice Net 00007 263358 INV 12/18/2025 RECREATION ELECTRICIT	386.81 74011770919 10/09/25	547493
1847 EVERSOURCE 1 6363052	521001	Invoice Net 00007 263358 INV 12/18/2025 RECREATION ELECTRICIT	20.72 74011770919 11/07/25	547495
1847 EVERSOURCE 1 6463152	521001	Invoice Net 00007 263395 INV 12/18/2025 RINK EXPEN ELECTRICIT	20.72 74013955948 8/22/25	547891
1847 EVERSOURCE 1 6463152	521001	Invoice Net 00007 263395 INV 12/18/2025 RINK EXPEN ELECTRICIT	20.90 9,961.63	
1847 EVERSOURCE 1 6463152	521001	Invoice Net 00007 263395 INV 12/18/2025 RINK EXPEN ELECTRICIT	9,961.63 74013955948 09/10/25	547892
1847 EVERSOURCE 1 6463152	521001	Invoice Net 00007 263395 INV 12/18/2025 RINK EXPEN ELECTRICIT	14,708.38 74013955948 10/09/25	547893
1847 EVERSOURCE 1 6463152	521001	Invoice Net 00007 263395 INV 12/18/2025 RINK EXPEN ELECTRICIT	15,515.36 74013955948 11/07/25	547896
1847 EVERSOURCE 1 6463152	521001	Invoice Net 00192 260895 INV 12/18/2025 FACILITIES ELECTRICIT	15,515.36 13,787.90	
1847 EVERSOURCE 1 0119252	521001	HIGHWAY EX ELECTRICIT	13,787.90 74014829670 12/03/25	547567
2 0142052	521001	WATER EXPE ELECTRICIT	7,635.42 3,817.70	
3 6545052	521001	Invoice Net 00192 261223 INV 12/18/2025	3,817.70 15,270.82	
			74011629578 12/09/25	547682
		CHECK TOTAL	54,860.04	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 0119252	521001	FACILITIES	Invoice Net	ELECTRICIT		37.33 37.33			
1847 EVERSOURCE 1 0119252	521001	00192 261223 INV 12/18/2025		FACILITIES	ELECTRICIT	2,903.79 2,903.79	74014217942 12/09/25	547683	
1847 EVERSOURCE 1 0119252	521001	00192 261223 INV 12/18/2025		FACILITIES	ELECTRICIT	2,936.85 2,936.85	74011613283 12/09/25	547684	
1847 EVERSOURCE 1 0119252	521001	00192 261223 INV 12/18/2025		FACILITIES	ELECTRICIT	631.76 631.76	74011645145 12/09/25	547686	
19027 EXCEL ORTHOPEDIC SPECI 1 0191252	578023	00000 WORKER'S C Invoice Net	INV	12/18/2025		1975846 137.31 137.31		547580	
		CHECK TOTAL	21,780.55	-----					

						CHECK TOTAL	137.31	-----
35744	FUSION AUTO FINANCE LL	00000	INV	12/18/2025		548053	548053	
1	01145415	415025	MOTOR VEH	MVX FY25		47.62		
			Invoice Net			47.62		
						CHECK TOTAL	47.62	-----
39300	GANNETT NEW ENGLAND LO	00002	263364	INV	12/18/2025	0007283078.	547476	
1	6363052	524004	RECREATION	R&M - CONT		158.24		
			Invoice Net			158.24		
						CHECK TOTAL	158.24	-----
33201	GEORGE WASHINGTON UNIV	00000	INV	12/18/2025		N Lauchlan FY24	501134	
1	71095	578029	DOLLARS FO	SCHOLARSHI		500.00		
			Invoice Net			500.00		
						CHECK TOTAL	500.00	-----
41738	GGY TRANSPORT LLC	00000	261950	INV	12/18/2025	2807	548297	
1	0143352	543001	SOLID WAST	MAT SUPPL		160.00		
2	0143352	543001	SOLID WAST	MAT SUPPL		537.40		
3	21545	530006	RECYCLING	CONTRACTED		73.08		
			Invoice Net			770.48		
						CHECK TOTAL	770.48	-----
15401	GLOBAL PETROLEUM	00001	261056	INV	12/18/2025	25774729	547946	
1	0121052	548001	POLICE EXP	VEHCL FUEL		4,323.93		
2	0122052	548001	FIRE EXPEN	VEHCL FUEL		631.67		
3	0124052	548001	INSPECTION	VEHCL FUEL		58.36		
4	0142052	548001	HIGHWAY EX	VEHCL FUEL		6,178.16		
5	0151252	548001	HEALTH & H	VEHCL FUEL		11.67		
6	03325202	520611	3300	FAC Facili	OE GAS & O	1,188.95		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
7 03345302	520611 3300	TRANSP Tra		OE GAS & O		529.89			
8 6154152	548001	COA EXPENS		VEHCL FUEL		466.86			
9 6463152	548001	RINK EXPEN		VEHCL FUEL		50.58			
		Invoice Net				13,440.07			
						CHECK TOTAL	13,440.07		-----
73320	GOVCONNECTION, INC	00006	260862	INV	12/18/2025	76767419	547023		
1	51232001	582022	HIGH SCHOO	BLDS FURNI		2,675.34			
			Invoice Net			2,675.34			
						CHECK TOTAL	2,675.34		-----
35015	HACKETT FEINBERG P.C	00000	244903	INV	12/18/2025	20865	548374		

1	88605	578049	ARL AFFORD Invoice Net	ADMIN EXPE	425.00			
					425.00	CHECK TOTAL	425.00	-----
3568	HARVARD PILGRIM HEALTH 1 0154352 578010	00000 VETERANS E Invoice Net	INV 12/18/2025 VETERAN'S		359815133625 315.15 315.15		547727	
					315.15	CHECK TOTAL	315.15	-----
3568	HARVARD PILGRIM HEALTH 1 0154352 578010	00000 VETERANS E Invoice Net	INV 12/18/2025 VETERAN'S		26222033625 315.15 315.15		547730	
					315.15	CHECK TOTAL	315.15	-----
3568	HARVARD PILGRIM HEALTH 1 0154352 578010	00000 VETERANS E Invoice Net	INV 12/18/2025 VETERAN'S		600620733625 315.15 315.15		547733	
					315.15	CHECK TOTAL	315.15	-----
21828	HENLEY ENTERPRISE 1 0119252 524000	00001 Invoice Net	263411 INV 12/18/2025 FACILITIES REPAIRS AN		286668 84.97 84.97		547810	
21828	HENLEY ENTERPRISE 1 0119252 524000	00001 Invoice Net	263411 INV 12/18/2025 FACILITIES REPAIRS AN		286666 99.43 99.43		547812	
					99.43	CHECK TOTAL	184.40	-----
3614	HERB'S LOCKSMITH SERVI 1 33395 578040	00001 Invoice Net	263396 INV 12/18/2025 FOX LIBRAR FOX SHOP		104163 90.00 90.00		547982	
					90.00	CHECK TOTAL	90.00	-----
45075	HILL, KRYSTEN SOPHIA 1 76175 578030	00000 Invoice Net	INV 12/18/2025 JOHN F & SUPPLIES L		POETRY AT ROBBINS 50.00 50.00		547617	
					50.00	CHECK TOTAL		-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	50.00		-----
26773	HMFH ARCHITECTS, INC 1 51232001 582019	00000 Invoice Net	263257 INV 12/18/2025 HIGH SCHO BLDG REIMB		4573 53,217.14 53,217.14		547025		
26773	HMFH ARCHITECTS, INC 1 51232001 582019	00000 Invoice Net	263257 INV 12/18/2025 HIGH SCHO BLDG REIMB		4574 7,986.00 7,986.00		547026		

							CHECK TOTAL	61,203.14	-----
14126	HOME DEPOT	CREDIT SERV	00001	263407	INV	12/18/2025	7902551	547797	
1	0119252	543001		FACILITIES	MAT SUPPL		438.00		
				Invoice Net			438.00		
14126	HOME DEPOT	CREDIT SERV	00001	263407	INV	12/18/2025	7266232	547800	
1	0119252	543001		FACILITIES	MAT SUPPL		438.00		
				Invoice Net			438.00		
14126	HOME DEPOT	CREDIT SERV	00001	263407	INV	12/18/2025	9480270	547805	
1	0119252	543001		FACILITIES	MAT SUPPL		25.30		
				Invoice Net			25.30		
14126	HOME DEPOT	CREDIT SERV	00001	263407	INV	12/18/2025	5908570	547806	
1	03325202	520521 4220		FAC Facili	SM MISC MA		135.63		
				Invoice Net			135.63		
14126	HOME DEPOT	CREDIT SERV	00001	263407	INV	12/18/2025	6596324	548024	
1	0119252	543001		FACILITIES	MAT SUPPL		234.99		
				Invoice Net			234.99		
14126	HOME DEPOT	CREDIT SERV	00001	263407	INV	12/18/2025	6451594	548025	
1	0119252	543001		FACILITIES	MAT SUPPL		24.99		
				Invoice Net			24.99		
						CHECK TOTAL	1,296.91	-----	
37994	HORSLEY & WITTEN GROUP		00000	263486	INV	12/18/2025	61548	548188	
1	23285	578035		HAZ MITIG	MISC GRNT		3,863.85		
				Invoice Net			3,863.85		
						CHECK TOTAL	3,863.85	-----	
43910	HOWARD S. DONO & ASSOC		00000	263437	INV	12/18/2025	file 25090073	547864	
1	41752302	530044		ADA	ENGINEERIN		1,343.04		
2	41752501	588013		DESIGN AND	D&E		4,434.08		
3	41752604	588013		TRAF CALMI	D&E		972.88		
				Invoice Net			6,750.00		
						CHECK TOTAL	6,750.00	-----	
3719	IGO'S WELDING CO INC		00000	261226	INV	12/18/2025	427345	547897	
1	0142952	530006		MOTOR EQUI	CONTRACTED		276.50		
				Invoice Net			276.50		
						CHECK TOTAL	276.50	-----	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
37256	IKEDA, STEWART	00000	263485	INV	12/18/2025	ACAC Ikeda 12132025	548189		
1	0117553 578052		PLANNING A	ARTS & CUL		38.18			
			Invoice Net			38.18			
						CHECK TOTAL	38.18	-----	

14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92455661	547990
1 0161052 542015	LIBRARY EX LIB MATERL	110.32	
2 0161052 542015	LIBRARY EX LIB MATERL	-1.98	
	Invoice Net	108.34	
14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92511378	547991
1 0161052 542015	LIBRARY EX LIB MATERL	71.07	
2 0161052 542015	LIBRARY EX LIB MATERL	-2.97	
	Invoice Net	68.10	
14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92455660	547994
1 0161052 542015	LIBRARY EX LIB MATERL	70.84	
	Invoice Net	70.84	
14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92681431	547995
1 0161052 542015	LIBRARY EX LIB MATERL	19.84	
	Invoice Net	19.84	
14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92582701	547996
1 0161052 542015	LIBRARY EX LIB MATERL	37.65	
	Invoice Net	37.65	
14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92582702	547997
1 0161052 542015	LIBRARY EX LIB MATERL	29.37	
	Invoice Net	29.37	
14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92582703	547998
1 0161052 542015	LIBRARY EX LIB MATERL	19.13	
	Invoice Net	19.13	
14358 INGRAM LIBRARY SERVICE	00002 260849 INV 12/18/2025	92511377	547999
1 0161052 542015	LIBRARY EX LIB MATERL	37.92	
	Invoice Net	37.92	
	CHECK TOTAL	391.19	-----
14358 INGRAM BOOK COMPANY	00003 INV 12/18/2025	92547807	547571
1 76185 530006	ANNE A RUS CONTRACTED	130.74	
	Invoice Net	130.74	
14358 INGRAM BOOK COMPANY	00003 INV 12/18/2025	92389944	547572
1 76185 530006	ANNE A RUS CONTRACTED	10.51	
	Invoice Net	10.51	
14358 INGRAM BOOK COMPANY	00003 INV 12/18/2025	92208308	547573
1 76185 530006	ANNE A RUS CONTRACTED	124.84	
	Invoice Net	124.84	
14358 INGRAM BOOK COMPANY	00003 INV 12/18/2025	91813402	547574
1 76185 530006	ANNE A RUS CONTRACTED	22.61	
	Invoice Net	22.61	
14358 INGRAM BOOK COMPANY	00003 INV 12/18/2025	92547806	547628
1 76275 578025	DANIEL D S MISC TRST	17.69	
	Invoice Net	17.69	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
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14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	92480909 26.18 26.18	547629
14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	92389938 199.97 199.97	547630
14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	92389945 22.42 22.42	547632
14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	92026822 17.57 17.57	547633
14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	91793456 9.20 9.20	547634
14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	91929128 17.70 17.70	547635
14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	91903793 109.67 109.67	547636
14358 INGRAM BOOK COMPANY 1 76275 578025	00003 DANIEL D S MISC TRST Invoice Net	INV 12/18/2025 12/18/2025	92252768 9.11 9.11	547637
14358 INGRAM BOOK COMPANY 1 76055 578030 2 76055 578030	00003 E S FARME SUPPLIES L E S FARME SUPPLIES L Invoice Net	INV 12/18/2025 12/18/2025	91741616 68.98 -2.64 66.34	547638
14358 INGRAM BOOK COMPANY 1 76055 578030 2 76055 578030	00003 E S FARME SUPPLIES L E S FARME SUPPLIES L Invoice Net	INV 12/18/2025 12/18/2025	92153687 197.40 -7.92 189.48	547639
14358 INGRAM BOOK COMPANY 1 33425 530006 2 33425 530006	00003 261915 INV 12/18/2025 ARL LIBRAR CONTRACTED ARL LIBRAR CONTRACTED Invoice Net	261915 INV 12/18/2025 12/18/2025	92382605 258.48 -6.27 252.21	547968
14358 INGRAM BOOK COMPANY 1 33425 530006	00003 261915 INV 12/18/2025 ARL LIBRAR CONTRACTED Invoice Net	261915 INV 12/18/2025 12/18/2025	92653785 5.51 5.51	547969
14358 INGRAM BOOK COMPANY 1 33425 530006	00003 261915 INV 12/18/2025 ARL LIBRAR CONTRACTED Invoice Net	261915 INV 12/18/2025 12/18/2025	92505480 12.72 12.72	547970
14358 INGRAM BOOK COMPANY 1 33425 530006	00003 261915 INV 12/18/2025 ARL LIBRAR CONTRACTED Invoice Net	261915 INV 12/18/2025 12/18/2025	92382591 11.35 11.35	547971
14358 INGRAM BOOK COMPANY 1 33425 530006	00003 261915 INV 12/18/2025 ARL LIBRAR CONTRACTED Invoice Net	261915 INV 12/18/2025 12/18/2025	92382604 18.05 18.05	547972

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691494 93.64 93.64	547973		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691486 17.98 17.98	547974		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691501 19.67 19.67	547975		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691496 36.56 36.56	547976		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691484 17.98 17.98	547977		
14358	INGRAM BOOK COMPANY 1 0161052 542015 2 0161052 542015	00003	260849	INV	12/18/2025	92505482 131.64 -5.28	547992		
14358	INGRAM BOOK COMPANY 1 0161052 542015	00003	260849	INV	12/18/2025	126.36 92653789 162.31 162.31	547993		
					CHECK TOTAL	1,748.37			-----
39002	INTERVAL DATA SYSTEMS 1 51232001 582019	00000	263259	INV	12/18/2025	AHS-022 2,800.00 2,800.00	547028		
					CHECK TOTAL	2,800.00			-----
15429	J. C. MADIGAN, INC 1 0142952 543001	00001	263408	INV	12/18/2025	351915 845.47 845.47	548182		
					CHECK TOTAL	845.47			-----
44735	J R BALSAN INC 1 0119252 524000	00000	262409	INV	12/18/2025	\$102457808.001 99.86 99.86	548022		
					CHECK TOTAL	99.86			-----
42045	JP MORGAN CHASE BANK N 1 01145415 415025	00000		INV	12/18/2025	548054 38.05 38.05	548054		
					CHECK TOTAL	38.05			-----
43211	KELLEY & RYAN ASSOCIAT 1 32105 530006	00000	261952	INV	12/18/2025	25-20442 2,720.00 2,720.00	547685		

CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL			-----
4023	LARCHMONT ENGINEERING 1 0142352 529007	00000	263397	INV SNOW & ICE	12/18/2025 S&I SUPPLY Invoice Net	3236310 1,269.10 1,269.10 CHECK TOTAL	548114		-----
4279	LAHEY CLINIC, INC. 1 0191252 578023	00009		INV WORKER'S C	12/18/2025 WORKERS CO Invoice Net	P401203940 44.71 44.71 CHECK TOTAL	547576		-----
26184	LCN DIVISION OF EDWARD 1 51232001 582023	00000	263378	INV HIGH SCHOO	12/18/2025 BLDS TECHN Invoice Net	54178 4,566.50 4,566.50 CHECK TOTAL	547697		-----
26184	LCN DIVISION OF EDWARD 1 03335102 520416 1450	00000	260448	INV IT Informa	12/18/2025 CTR PROFES Invoice Net	53937 1,160.00 1,160.00 CHECK TOTAL	548105		-----
26184	LCN DIVISION OF EDWARD 1 03335102 520416 1450	00000	260448	INV IT Informa	12/18/2025 CTR PROFES Invoice Net	53936 1,160.00 1,160.00 CHECK TOTAL	548107		-----
26184	LCN DIVISION OF EDWARD 1 03335102 520416 4400	00000	263418	INV IT Informa	12/18/2025 CTR PROFES Invoice Net	53938 1,012.00 1,012.00 CHECK TOTAL	548108		-----
32476	LEAF 1 6463152 524004	00001	262475	INV RINK EXPEN	12/18/2025 R&M - CONT Invoice Net	19419876 199.49 199.49 CHECK TOTAL	547485		-----
10039	TOWN OF LEXINGTON 1 0143352 529008	00001	260520	INV SOLID WAST	12/18/2025 HAZARDOUS Invoice Net	ARL NOV 2025 4,778.25 4,778.25 CHECK TOTAL	548289		-----
41108	LEXINGTON IMPLANT & RE 1 33355 578045	00000	263488	INV DENTAL SUB	12/18/2025 PROGRAM EX Invoice Net	Susan Gibbons 300.00 300.00 CHECK TOTAL	548204		-----
3985	LHS ASSOCIATES INC 1 0114952 534003	00001	263481	INV POSTAGE EX	12/18/2025 POSTAGE Invoice Net	88055 13,825.97 13,825.97 CHECK TOTAL	548186		-----
20136	LIQUID ICE	00000	263410	INV	12/18/2025	128236	547884		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 6463152	535002	RINK EXPEN Invoice Net		CONCESSION		410.00 410.00 CHECK TOTAL			-----
41395	LOTUS YOGA STUDIO LLC 1 33765	00000	263235	INV FR OF ROBB	12/18/2025 PROGRAM EX Invoice Net	1024 195.00 195.00 CHECK TOTAL	547978		-----
44491	LUBIEN, ERIN 1 34145	00000	260975	INV MOSAIC	12/18/2025 PROGRAM EX Invoice Net	MPHC022 558.00 558.00 CHECK TOTAL	548067		-----
30390	MARQUIS TREE SERVICE I 1 0149052	00000	261685	INV NATURAL RE	12/18/2025 R&M - CONT Invoice Net	36439-I 14,520.00 14,520.00 CHECK TOTAL	547957		-----
4336	MASS COLLECTORS & TREAS 1 0114552	00000		INV TREASURER/	12/18/2025 IN STATE T Invoice Net	200002644 150.00 150.00 CHECK TOTAL	547782		-----
18017	MASSACHUSETTS MODERATO 1 0161052	00000	263409	INV LIBRARY EX	12/18/2025 LIB MATERL Invoice Net	ROBBINS LIBRARY 55.00 55.00 CHECK TOTAL	547985		-----
45148	MEADOWS, AMY L 1 01145415	00000		INV MOTOR VEH	12/18/2025 MVX FY24 Invoice Net	548047 41.97 41.97 CHECK TOTAL	548047		-----
45148	MEADOWS, AMY L 1 01145415	00000		INV MOTOR VEH	12/18/2025 MVX FY24 Invoice Net	548048 65.78 65.78 CHECK TOTAL	548048		-----
20385	MEAGHER, MICHELE 1 76175	00000		INV JOHN F &	12/18/2025 SUPPLIES L Invoice Net	MMM-20251107 450.00 450.00 CHECK TOTAL	547966		-----
43267	MEDIANEWS GROUP INC. 1 32265	00000	263323	INV CONSERVATI	12/18/2025 BYLAW EXP Invoice Net	AD 2775621 153.61 153.61 CHECK TOTAL	547860		-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	153.61		-----
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508107681 37.48 37.48	547640		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508076171 89.96 89.96	547642		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508076172 119.19 119.19	547644		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508050589 94.48 94.48	547645		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508050655 61.47 61.47	547646		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508107683 29.99 29.99	547647		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508076173 66.72 66.72	547648		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508050588 89.97 89.97	547650		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508006033 11.24 11.24	547651		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508107680 338.11 338.11	547653		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508107686 18.74 18.74	547654		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508107685 101.96 101.96	547656		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508107682 41.23 41.23	547657		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508076177 14.24 14.24	547658		
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV JOHN F & Invoice Net	12/18/2025 SUPPLIES L	508076178 387.56	547660		

Invoice Net

387.56

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508076175		547661	
				JOHN F & Invoice Net	SUPPLIES L	20.98 20.98			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508076179		547663	
				JOHN F & Invoice Net	SUPPLIES L	82.47 82.47			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508076220		547664	
				JOHN F & Invoice Net	SUPPLIES L	14.99 14.99			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508050650		547666	
				JOHN F & Invoice Net	SUPPLIES L	11.24 11.24			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508050587		547667	
				JOHN F & Invoice Net	SUPPLIES L	381.57 381.57			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508050586		547668	
				JOHN F & Invoice Net	SUPPLIES L	98.93 98.93			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508050585		547670	
				JOHN F & Invoice Net	SUPPLIES L	109.47 109.47			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508050583		547671	
				JOHN F & Invoice Net	SUPPLIES L	11.24 11.24			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508050656		547672	
				JOHN F & Invoice Net	SUPPLIES L	29.98 29.98			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	508006034		547674	
				JOHN F & Invoice Net	SUPPLIES L	38.97 38.97			
25223 MIDWEST TAPE LLC	1 76175 578030	00001		INV	12/18/2025	507990872		547675	
				JOHN F & Invoice Net	SUPPLIES L	45.24 45.24			
25223 MIDWEST TAPE LLC	1 33395 578040	00001	262104	INV	12/18/2025	508148428		547983	
				FOX LIBRAR	FOX SHOP	26.99 26.99			
25223 MIDWEST TAPE LLC	1 33395 578040	00001	262104	INV	12/18/2025	508148429		547984	
				FOX LIBRAR	FOX SHOP	26.24 26.24			
25223 MIDWEST TAPE LLC	1 0161052 538003	00001	260818	INV	12/18/2025	508148425		547989	
				LIBRARY EX	RECORDINGS	130.97 130.97			
				Invoice Net					

						CHECK TOTAL	2,531.62	-----
4664 MIRAK CHEVROLET-HYUNDA	1 0142952	543001	00001	261574	INV 12/18/2025	5133251	547895	
MOTOR EQUI MAT SUPPL						450.22		
Invoice Net						450.22		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
4664 MIRAK CHEVROLET-HYUNDA	1 0142952 543001	00001	261574	INV 12/18/2025		5133473	548252		-----
MOTOR EQUI MAT SUPPL						71.61			
Invoice Net						71.61			
					CHECK TOTAL	521.83			-----
37285 MP2PRINT SOLUTIONS INC	1 0143352 529003	00000	263426	INV 12/18/2025		71732	547868		-----
SOLID WAST YARD WASTE						1,452.00			
Invoice Net						1,452.00			
37285 MP2PRINT SOLUTIONS INC	1 0143352 529003	00000	263426	INV 12/18/2025		71798	547873		-----
SOLID WAST YARD WASTE						840.00			
Invoice Net						840.00			
					CHECK TOTAL	2,292.00			-----
41501 NADKARNI, SANDHYA S	1 21445 530006	00000	260963	INV 12/18/2025		12/11/25	548207		-----
EOEA EXP CONTRACTED						350.00			
Invoice Net						350.00			
					CHECK TOTAL	350.00			-----
32283 NAPA AUTO PARTS	1 0142952 543001	00001	260467	INV 12/18/2025		872056	548256		-----
MOTOR EQUI MAT SUPPL						205.17			
Invoice Net						205.17			
32283 NAPA AUTO PARTS	1 0142952 543001	00001	260467	INV 12/18/2025		873900	548262		-----
MOTOR EQUI MAT SUPPL						44.87			
Invoice Net						44.87			
					CHECK TOTAL	250.04			-----
24571 NATIONAL GRID	1 31125 578045	00001	261547	INV 12/18/2025		51019-76000 10/27/25	547792		-----
TOWN HALL PROGRAM EX						49.60			
Invoice Net						49.60			
24571 NATIONAL GRID	1 31125 578045	00001	261547	INV 12/18/2025		51019-76000 11/26/25	547793		-----
TOWN HALL PROGRAM EX						186.02			
Invoice Net						186.02			
					CHECK TOTAL	235.62			-----
39700 NEIGHBORS EATING ALL T	1 0151953 530040	00000	263430	INV 12/18/2025		12/9/2025	548031		-----
DEI ARTCLE HUMAN RIGH						500.00			
Invoice Net						500.00			
					CHECK TOTAL	500.00			-----

73163 NEW ENGLAND COPY SPECI 1 0142152 530006	00000 263449 INV 12/18/2025 PUBLIC WOR CONTRACTED Invoice Net	AR269697 445.68 445.68 CHECK TOTAL	548241 445.68 -----
45144 NEWAH ORGANIZATION OF 1 0151953 530040	00000 263445 INV 12/18/2025 DEI ARTCLE HUMAN RIGH Invoice Net	10/22/2025 500.00 500.00	548027

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	500.00		-----
19385 NEWPORT CONSTRUCTION C 1 28002201 588005 2 280025 588017	00000 251822 INV 12/18/2025 8/2/22ROAD ROADWAYS R 2025 ROAD ROAD WORK Invoice Net					24-34 APP #5 378,567.73 232,219.68 610,787.41	548265		-----
19385 NEWPORT CONSTRUCTION C 1 28002201 588005 2 280025 588017 3 44202505 588005	00000 251822 INV 12/18/2025 8/2/22ROAD ROADWAYS R 2025 ROAD ROAD WORK ROADWAY RE ROADWAYS R Invoice Net					24-34 APP #3 204,560.16 277,334.15 125,365.10 607,259.41	548288		-----
36338 NISSAN INFINITI LT 1 01145415 415023	00000 INV 12/18/2025 MOTOR VEH _I MVX FY23 Invoice Net					548032 128.08 128.08 CHECK TOTAL	548032 128.08 -----		-----
36338 NISSAN INFINITI LT 1 01145415 415023	00000 INV 12/18/2025 MOTOR VEH _I MVX FY23 Invoice Net					548033 59.05 59.05 CHECK TOTAL	548033 59.05 -----		-----
36338 NISSAN INFINITI LT 1 01145415 415023	00000 INV 12/18/2025 MOTOR VEH _I MVX FY23 Invoice Net					548034 102.46 102.46 CHECK TOTAL	548034 102.46 -----		-----
36338 NISSAN INFINITI LT 1 01145415 415023	00000 INV 12/18/2025 MOTOR VEH _I MVX FY23 Invoice Net					548035 69.40 69.40 CHECK TOTAL	548035 69.40 -----		-----
36338 NISSAN INFINITI LT	00000 INV 12/18/2025 MOTOR VEH _I MVX FY23 Invoice Net					548037	548037		

1 01145415 415023	MOTOR VEH Invoice Net	MVX FY23	76.85 76.85	CHECK TOTAL	76.85	-----
36338 NISSAN INFINITI LT 1 01145415 415023	00000 MOTOR VEH Invoice Net	INV 12/18/2025 MVX FY23	548039 69.40 69.40	CHECK TOTAL	548039 69.40	-----
36338 NISSAN INFINITI LT 1 01145415 415023	00000 MOTOR VEH Invoice Net	INV 12/18/2025 MVX FY23	548040 102.46 102.46	CHECK TOTAL	548040 102.46	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
36338 NISSAN INFINITI LT 1 01145415 415023	00000 MOTOR VEH Invoice Net			INV MVX FY23	12/18/2025	548043 138.28 138.28	548043		-----
37314 NISSAN INFINITI LT 1 01145415 415023	00000 MOTOR VEH Invoice Net			INV MVX FY23	12/18/2025	548036 64.04 64.04	548036		-----
37314 NISSAN INFINITI LT 1 01145415 415023	00000 MOTOR VEH Invoice Net			INV MVX FY23	12/18/2025	548038 110.63 110.63	548038		-----
37314 NISSAN INFINITI LT 1 01145415 415023	00000 MOTOR VEH Invoice Net			INV MVX FY23	12/18/2025	548041 152.11 152.11	548041		-----
37314 NISSAN INFINITI LT 1 01145415 415023	00000 MOTOR VEH Invoice Net			INV MVX FY23	12/18/2025	548042 165.94 165.94	548042		-----
44784 NISSAN INFINITI LT LLC 1 01145415 415024	00000 MOTOR VEH Invoice Net			INV MVX FY24	12/18/2025	548044 74.85 74.85	548044		-----
						CHECK TOTAL		74.85	-----

44784 NISSAN INFINITI LT LLC 1 01145415 415024	00000 MOTOR VEH Invoice Net	INV MVX FY24	12/18/2025	548045 151.52 151.52 CHECK TOTAL	548045 151.52 -----
44858 NISSAN INFINITI LT LLC 1 01145415 415024	00000 MOTOR VEH Invoice Net	INV MVX FY24	12/18/2025	548046 70.44 70.44 CHECK TOTAL	548046 70.44 -----
45153 O'TOOLE, MICHELE KATE 1 01145415 415025	00000 MOTOR VEH Invoice Net	INV MVX FY25	12/18/2025	548061 182.27 182.27 CHECK TOTAL	548061 182.27 -----
19643 MOUNT AUBURN HOSPITAL 1 0121052 530006	00000 POLICE EXP	260762 INV CONTRACTED	12/18/2025	2000401394 245.00	548017 -----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
2 0142052 530006	HIGHWAY EX Invoice Net			CONTRACTED		242.00 487.00 CHECK TOTAL			-----
45158 OTTOBRE KATHLEEN M 1 6545040 421000	00000 WATER/SEW Invoice Net			INV USER CHARG	12/18/2025	548373 2,951.80 2,951.80 CHECK TOTAL	548373		-----
27843 OVERDRIVE 1 76175 578030	00001 JOHN F & Invoice Net			INV SUPPLIES L	12/18/2025	01758C025353533 2,672.39 2,672.39 CHECK TOTAL	547623		-----
27843 OVERDRIVE 1 76055 578030 2 76275 578025	00001 E S FARME DANIEL D S Invoice Net			INV SUPPLIES L MISC TRST	12/18/2025	01758C025353522 2,262.74 900.87 3,163.61 CHECK TOTAL	547626		-----
5200 PALMER'S GARAGE 1 0119252 524000	00000 FACILITIES Invoice Net			INV REPAIRS AN	12/18/2025	25642 1,912.12 1,912.12 CHECK TOTAL	547845		-----
5200 PALMER'S GARAGE 1 0119252 524000	00000 FACILITIES Invoice Net			INV REPAIRS AN	12/18/2025	251631 2,374.17 2,374.17 CHECK TOTAL	547849		-----
						4,286.29			

39667 PARTS AUTHORITY LLC 1 0142952 543001	00001 260954 INV 12/18/2025 MOTOR EQUI MAT SUPPL Invoice Net	349-377216 132.87 132.87 CHECK TOTAL	547950 132.87 -----
15561 PEARSON EDUCATION 1 03011152 520528 2410	00002 260214 INV 12/18/2025 AHS Social SM TEXTBOO Invoice Net	29258737 6,695.60 6,695.60 CHECK TOTAL	539903 6,695.60 -----
25843 PETE'S TIRE BARN INC 1 0142952 530006	00000 261590 INV 12/18/2025 MOTOR EQUI CONTRACTED Invoice Net	829431 551.60 551.60 CHECK TOTAL	547899 551.60 -----
5308 PIGOTT ELECTRIC CO 1 6463152 524021	00001 263399 INV 12/18/2025 RINK EXPEN RINK MAINT Invoice Net	42155 370.00 370.00 CHECK TOTAL	547880 370.00 -----
5326 PITNEY BOWES	00001 262966 INV 12/18/2025	1028583297	548183

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 0114952 542000	POSTAGE EX OFFICE SUP Invoice Net					150.00 150.00 CHECK TOTAL	150.00 -----		
5355 POSTMASTER BOSTON 1 0114952 534003	00000 263400 INV 12/18/2025 POSTAGE EX POSTAGE Invoice Net					POBOX167 DEC 2025 464.00 464.00 CHECK TOTAL	547783 464.00 -----		
42986 POYANT SIGNS INC 1 0119252 530006	00000 262174 INV 12/18/2025 FACILITIES CONTRACTED Invoice Net					32237 611.00 611.00 CHECK TOTAL	548191 611.00 -----		
5801 R W SHATTUCK & CO INC 1 31125 578045	00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX Invoice Net					292989/1 13.77 13.77 -----	548006		
5801 R W SHATTUCK & CO INC 1 31125 578045	00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX Invoice Net					292988/1 8.59 8.59 -----	548007		
5801 R W SHATTUCK & CO INC 1 31125 578045	00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX					290774/1 5.99 -----	548008		

5801 R W SHATTUCK & CO INC 1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	5.99 290067/1 45.54	548009
5801 R W SHATTUCK & CO INC 1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	45.54 290012/1 4.59	548010
5801 R W SHATTUCK & CO INC 1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	4.59 287760/1 75.96	548011
5801 R W SHATTUCK & CO INC 1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	75.96 286215/1 18.36	548012
5801 R W SHATTUCK & CO INC 1 6544052 543001 2 6545052 543001	Invoice Net 00001 260364 INV 12/18/2025 SEWER EXPE MAT SUPPL WATER EXPE MAT SUPPL	18.36 178254/4 23.98 55.97	548187
5801 R W SHATTUCK & CO INC 1 6544052 543001 2 6545052 543001	Invoice Net 00001 260364 INV 12/18/2025 SEWER EXPE MAT SUPPL WATER EXPE MAT SUPPL	79.95 296699/1 23.99 55.96	548190
5801 R W SHATTUCK & CO INC 1 0149052 524010	Invoice Net 00001 263403 INV 12/18/2025 NATURAL RE TREE PLANT	79.95 296620/1 23.99 23.99	548196
5801 R W SHATTUCK & CO INC	Invoice Net 00001 260362 INV 12/18/2025	295114/1	548242

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 0142052 543001				HIGHWAY EX	MAT SUPPL	15.18			
5801 R W SHATTUCK & CO INC 1 0142052 543001	Invoice Net 00001 260362 INV 12/18/2025 HIGHWAY EX MAT SUPPL					15.18 295479/1 21.16	548243		
5801 R W SHATTUCK & CO INC 1 0142352 529007	Invoice Net 00001 263402 INV 12/18/2025 SNOW & ICE S&I SUPPLY					21.16 178239/4 364.61	548245		
5801 R W SHATTUCK & CO INC 1 0149052 543001	Invoice Net 00001 260363 INV 12/18/2025 NATURAL RE MAT SUPPL					364.61 297186/1 47.97	548248		
						47.97 CHECK TOTAL	805.61		-----
42426 RCN 1 0115552 534011	00002 260470 INV 12/18/2025 INFORMATIO NETWORK MA Invoice Net					052532201-0015956 950.00 950.00	548096		-----
						CHECK TOTAL	950.00		-----

45150 RADOSLOVICH CHARLES J 1 01145415 415025	00000 MOTOR VEH Invoice Net	INV MVX FY25 12/18/2025	548055 54.98 54.98 CHECK TOTAL	548055 54.98 -----
43302 RBI CORPORATION 1 0149052 543001	00000 263104 INV NATURAL RE MAT SUPPL Invoice Net	12/18/2025	INV298007 269.99 269.99 CHECK TOTAL	547882 269.99 -----
13974 RCN 1 51232001 582023	00001 256236 INV HIGH SCHOO BLDS TECHN Invoice Net	12/18/2025	2301-0424523-02 AHS 7,385.15 7,385.15 CHECK TOTAL	547223 7,385.15 -----
43670 RECIRCLABLE LLC 1 0142153 529001	00000 263435 INV DPW ARTICL RECYCLING Invoice Net	12/18/2025	9/21/2025 342.00 342.00 CHECK TOTAL	547852 342.00 -----
43670 RECIRCLABLE LLC 1 0142153 529001	00000 263435 INV DPW ARTICL RECYCLING Invoice Net	12/18/2025	09/15/2025 240.00 240.00 CHECK TOTAL	547854 240.00 -----
45011 WM CORPORATE SERVICES 1 0143352 529004	00001 263438 INV SOLID WAST RUBBISH DI Invoice Net	12/18/2025	IAC7442910 35,370.98 35,370.98 CHECK TOTAL	548240 35,370.98 -----
42781 REDD, KIMBERLY MARIE	00000 261695 INV 12/18/2025		12 11 2025	547981 -----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 33395	578040	FOX LIBRAR Invoice Net		FOX SHOP		175.00 175.00 CHECK TOTAL	175.00 175.00 -----		
5525 REGISTRAR OF DEEDS 1 0114552 538005	00000 TREASURER/ Invoice Net			INV TAX TAKING 12/18/2025		259-BROADWAY 105.00 105.00 CHECK TOTAL	548249 105.00 105.00 -----		
45151 RICHARDSON JOSEPH J 1 01145415 415025	00000 MOTOR VEH Invoice Net			INV MVX FY25 12/18/2025		548056 158.35 158.35 CHECK TOTAL	548056 158.35 158.35 -----		

43765 RISE GROUP INC 1 23201925 585064 2 232525 582012	00000 253812 INV 12/18/2025 ARPA 23MPL 23 MAPLE 23 MAPLE HEAT PUMP Invoice Net	116105 92,898.00 76,470.00 169,368.00 CHECK TOTAL	547710 169,368.00 -----
29369 ROBERT H LORD CO INC 1 51232001 582022	00000 256171 INV 12/18/2025 HIGH SCHOO BLDS FURNI Invoice Net	70379INV#1 11,800.00 11,800.00 CHECK TOTAL	547695 11,800.00 -----
45152 ROSSELLI, MARCIA CORA 1 01145415 415025	00000 INV 12/18/2025 MOTOR VEHİ MVX FY25 Invoice Net	548057 43.61 43.61 CHECK TOTAL	548057 43.61 -----
45152 ROSSELLI, MARCIA CORA 1 01145415 415025	00000 INV 12/18/2025 MOTOR VEHİ MVX FY25 Invoice Net	548058 92.53 92.53 CHECK TOTAL	548058 92.53 -----
37186 SAMSARA NETWORKS INC 1 0142352 529007	00001 263425 INV 12/18/2025 SNOW & ICE S&I SUPPLY Invoice Net	310519554429332 1,917.00 1,917.00 CHECK TOTAL	548123 1,917.00 -----
41262 SANITARY EQUIPMENT CO, 1 6544052 543001	00000 263433 INV 12/18/2025 SEWER EXPE MAT SUPPL Invoice Net	01-125688 1,518.90 1,518.90 CHECK TOTAL	547842 1,518.90 -----
41523 SAWYER, KEITH RICHARD 1 01145415 415025	00000 INV 12/18/2025 MOTOR VEHİ MVX FY25 Invoice Net	548059 28.11 28.11 CHECK TOTAL	548059 28.11 -----

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUÉ DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL			-----
30903 SCSI 1 31105 578045	00000 262925 INV 12/18/2025 ROBBINS HO PROGRAM EX Invoice Net					25-119-1 3,085.82 3,085.82 CHECK TOTAL	547945 3,085.82 -----		
38646 SHARECARE HEALTH DATA 1 0191252 578023	00000 263428 INV 12/18/2025 WORKER'S C WORKERS CO Invoice Net					41761115 38.35 38.35 CHECK TOTAL	548089 38.35 -----		

						CHECK TOTAL	38.35	-----
31401	SHRED-IT USA 1 0114552 542000	00002 261550 INV 12/18/2025 TREASURER/ OFFICE SUP Invoice Net		8012681840 252.69 252.69		547548		
31401	SHRED-IT USA 1 0154152 542000	00002 261865 INV 12/18/2025 COA EXPENS OFFICE SUP Invoice Net		8012854808 151.43 151.43		548226		
			CHECK TOTAL	404.12			-----	
28903	SILVER HILL ENERGIZED 1 0119252 524000	00000 262565 INV 12/18/2025 FACILITIES REPAIRS AN Invoice Net		P87882374 62.86 62.86		548086		
			CHECK TOTAL	62.86			-----	
33735	SKANSKA USA BUILDING I 1 51232001 582018	00001 201696 INV 12/18/2025 HIGH SCHOO OPM Invoice Net		1317826-000-96 100,530.00 100,530.00		547053		
			CHECK TOTAL	100,530.00			-----	
33723	SOFRONAS JEAN D 1 01145415 415025	00000 MOTOR VEHIC INV 12/18/2025 Invoice Net		548060 21.11 21.11		548060		
			CHECK TOTAL	21.11			-----	
45146	SOPRANO, JULIANE 1 0191252 578023	00000 WORKER'S C INV 12/18/2025 WORKERS CO Invoice Net		DIA # 29561-21 9,000.00 9,000.00		548206		
			CHECK TOTAL	9,000.00			-----	
11366	SPRAGUE OPERATING RESO 1 0121052 548001 2 0122052 548001 3 0142052 548001 4 03325202 520611 3300 5 03345302 520611 3300	00001 261909 INV 12/18/2025 POLICE EXP VEHCL FUEL FIRE EXPEN VEHCL FUEL HIGHWAY EX VEHCL FUEL FAC Facili OE GAS & O TRANSF Tra OE GAS & O Invoice Net		25468516 16.32 3,799.93 7,955.74 2.51 7,552.94 19,327.44		547855		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
11366	SPRAGUE OPERATING RESO 1 0121052 548001 2 0122052 548001 3 0142052 548001 4 03325202 520611 3300 5 03345302 520611 3300	00001 261909 INV 12/18/2025 POLICE EXP VEHCL FUEL FIRE EXPEN VEHCL FUEL HIGHWAY EX VEHCL FUEL FAC Facili OE GAS & O TRANSF Tra OE GAS & O Invoice Net				25446258 12.37 2,882.91 6,035.81 1.90 5,730.21		547858	

Invoice Net						14,663.20	CHECK TOTAL	33,990.64	-----
32025 STANTEC CONSULTING SER	00001 243508 INV 12/18/2025	2500404		548062					
1 21725 578035	MASS/APP MISC GRNT	320.38							
2 41752302 530044	ADA ENGINEERIN	11.62							
32025 STANTEC CONSULTING SER	00001 253396 INV 12/18/2025	332.00		548064					
1 44112501 588003	ROADWAY CO ROADWAYS C	2497050							
	Invoice Net	8,554.00							
		8,554.00							
		CHECK TOTAL	8,886.00						
38385 JM INSTALLATIONS INC	00000 241958 INV 12/18/2025	673412		547054					
1 51232001 582021	HIGH SCHOO BLDS MISCE	2,413.00							
	Invoice Net	2,413.00							
45110 PUBLIC SAFETY CONSULTA	00001 263442 INV 12/18/2025	112425-Captain		548005					
1 0115252 530002	PERSONNEL TRAINING/P	3,740.00							
	Invoice Net	3,740.00							
45110 PUBLIC SAFETY CONSULTA	00001 263442 INV 12/18/2025	112425 Lieutenant		548013					
1 0115252 530002	PERSONNEL TRAINING/P	3,740.00							
	Invoice Net	3,740.00							
45110 PUBLIC SAFETY CONSULTA	00001 263442 INV 12/18/2025	112425 Sergeant		548014					
1 0115252 530002	PERSONNEL TRAINING/P	16,420.00							
	Invoice Net	16,420.00							
23386 SUNBELT RENTALS	00001 263413 INV 12/18/2025	176566529-0001		548370					
1 0149052 524004	NATURAL RE R&M - CONT	3,830.11							
	Invoice Net	3,830.11							
23386 SUNBELT RENTALS	00001 263413 INV 12/18/2025	176566529-0002		548372					
1 0149052 524004	NATURAL RE R&M - CONT	67.50							
	Invoice Net	67.50							
		CHECK TOTAL	3,897.61						
88888 ATTILA PILTMAN	00000	INV 12/18/2025	REFUND 72 PARK AVE	548192					

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 01240445 445014	PERMITS I BLDG PRM						292.80			
2 01240445 445016	PERMITS I OCCUPANCY						50.00			

Invoice Net				342.80	
88888 PAUL HIGHT 1 0191252 578023	00000 WORKER'S C Invoice Net	INV 12/18/2025 WORKERS CO	CHECK TOTAL	342.80	-----
			DIA # 29561-21 45,907.90 45,907.90	548213	
88888 RONALD SLINEY 1 53002514 582006	00000 HARDY SCHO Invoice Net	INV 12/18/2025 ROOF RENOV	CHECK TOTAL	45,907.90	-----
			CLAIM# 258-26-05 40.00 40.00	548185	
88888 WAN T NG 1 01240445 445021	00000 PERMITS I Invoice Net	INV 12/18/2025 GAS PERMIT	CHECK TOTAL	40.00	-----
			REFUND 45 GRAFTON ST 180.00 180.00	548195	
45003 THE LIGHTS OUT 1 6363052 524025	00000 RECREATION Invoice Net	262856 INV 12/18/2025 RESERVOIR	CHECK TOTAL	180.00	-----
			01092 500.00 500.00	544907	
45107 TRACY, MAGEN 1 6363052 524025	00000 RECREATION Invoice Net	263441 INV 12/18/2025 RESERVOIR	CHECK TOTAL	500.00	-----
			112225-01 500.00 500.00	547889	
43761 VALLEY MACHINE KNIFE L 1 6463152 524021	00000 RINK EXPEN Invoice Net	262237 INV 12/18/2025 RINK MAINT	CHECK TOTAL	90.00	-----
			129716 90.00 90.00	547877	
22852 VEOLIA TECHNICAL SOLUT 1 31075 578045	00000 WHITE GOOD Invoice Net	262374 INV 12/18/2025 PROGRAM EX	CHECK TOTAL	90.00	-----
			EW1764643 1,030.88 1,030.88	548315	
4955 VERIZON WIRELESS 1 0112252 534001 2 0113452 534001 3 0115152 534001 4 0124052 534001 5 0142052 534001 6 0142152 534001	00010 SELECT BD COMPTROLLE LEGAL EXPE INSPECTION HIGHWAY EX PUBLIC WOR	262965 INV 12/18/2025 TELEPHONE TELEPHONE TELEPHONE TELEPHONE TELEPHONE TELEPHONE	CHECK TOTAL	1,030.88	-----
			6129924904 30.35 30.35 129.54 227.94 60.70 205.39	548181	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
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7 0142352 534001	SNOW & ICE	TELEPHONE	30.35	
8 0149052 534001	NATURAL RE	TELEPHONE	205.38	
9 0154352 534001	VETERANS E	TELEPHONE	68.34	
10 03010052 520518 2415	AHS Second	SM INSTRUC	37.99	
11 03264022 520523 1230	DIV EQUTY	SM OFFICE	30.35	
12 03325202 520637 4230	FAC Facili	OE TELEPHO	603.18	
13 03335102 520637 4400	IT Informa	OE TELEPHO	1,129.30	
14 11012026 520634 3200	AFFILIATED	OE SOFTWARE	30.35	
15 11082026 520605 2440	METCO GRAN	OE COMPUTE	154.82	
16 12113902 520523 3520	EXTEND DAY	SM OFFICE	185.42	
17 31115 534001	VACCINATIO	TELEPHONE	333.63	
18 33275 534001	COA GIFT F	TELEPHONE	454.88	
19 6154152 534001	COA EXPENS	TELEPHONE	49.98	
20 6363052 534001	RECREATION	TELEPHONE	117.97	
21 6544052 534001	SEWER EXPE	TELEPHONE	466.23	
22 6545052 534001	WATER EXPE	TELEPHONE	98.49	
23 0142052 558001	HIGHWAY EX	SMALL EQUI	1,229.98	
	Invoice Net		5,910.91	
		CHECK TOTAL	5,910.91	-----
6406 VISI-FLASH RENTALS EAS	00000 261579 INV	12/18/2025		
1 0142052 530006	HIGHWAY EX	CONTRACTED	65747	547838
2 0142052 543001	HIGHWAY EX	MAT SUPPL	908.93	
	Invoice Net		1,995.07	
			2,904.00	
		CHECK TOTAL	2,904.00	-----
13181 W. B. MASON CO INC	00001 260093 INV	12/18/2025		
1 0116152 542000	TOWN CLERK	OFFICE SUP	IS1844010	547553
	Invoice Net		61.36	
			61.36	
13181 W. B. MASON CO INC	00001 260095 INV	12/18/2025		
1 0161052 542000	LIBRARY EX	OFFICE SUP	258570382	547988
	Invoice Net		121.14	
			121.14	
13181 W. B. MASON CO INC	00001 262466 INV	12/18/2025		
1 0117552 542000	PLANNING E	OFFICE SUP	258750379	548003
2 0117552 542000	PLANNING E	OFFICE SUP	11.91	
	Invoice Net		90.50	
			102.41	
13181 W. B. MASON CO INC	00001 260181 INV	12/18/2025		
1 0115552 542000	INFORMATIO	OFFICE SUP	258552678	548090
	Invoice Net		19.26	
			19.26	
13181 W. B. MASON CO INC	00001 260181 INV	12/18/2025		
1 0115552 542000	INFORMATIO	OFFICE SUP	258530506	548093
	Invoice Net		4.27	
			4.27	
13181 W. B. MASON CO INC	00001 260094 INV	12/18/2025		
1 03335102 520523 1450	IT Informa	SM OFFICE	258514633	548112
	Invoice Net		193.21	
			193.21	
		CHECK TOTAL	501.65	-----

CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUe	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29222 W.L. FRENCH EXCAVATING 1 0143352 529005		00000	263158	INV	12/18/2025		2011240 6,689.19 6,689.19	548004		-----
			SOLID WAST	SOLID FILL			CHECK TOTAL 6,689.19			
20662 WM CORPORATE SERVICES 1 0143352 529002		00003	261057	INV	12/18/2025		2222808-0209-1 1,160.00 1,160.00	548246		-----
20662 WM CORPORATE SERVICES 1 0143352 529002 2 0143352 529003		00003	261057	INV	12/18/2025		2222802-0209-4 247,799.85 46,841.66 294,641.51	548251		-----
20662 WM CORPORATE SERVICES 1 0143352 529002		00003	261057	INV	12/18/2025		2222820-0209-6 32.00 32.00	548267		-----
			SOLID WAST	CURBSIDE			CHECK TOTAL 295,833.51			
24166 WATER MANAGEMENT GROUP 1 6463152 524021		00000	261479	INV	12/18/2025		22065 235.00 235.00	547546		-----
			RINK EXPEN	RINK MAINT			CHECK TOTAL 235.00			
4414 WIN WASTE INNOVATIONS 1 0143352 529004		00004	261355	INV	12/18/2025		90463 66,404.68 66,404.68	548257		-----
4414 WIN WASTE INNOVATIONS 1 0143352 529004		00004	261355	INV	12/18/2025		90462 525.32 525.32	548259		-----
			SOLID WAST	RUBBISH DI			CHECK TOTAL 66,930.00			
43202 LAW OFFICE OF WILLIAM 1 0191252 578023		00000		INV	12/18/2025		DIA # 29561-21 5,000.00 5,000.00	548209		-----
			WORKER'S C	WORKERS CO			CHECK TOTAL 5,000.00			
45112 WYNER, BENJAMIN 1 33685 578045		00000	263443	INV	12/18/2025		10182025 779.00 779.00	548266		-----
			MIGRANT	PROGRAM EX			CHECK TOTAL 779.00			
<hr/>										
308 INVOICES							WARRANT TOTAL CASH ACCOUNT BALANCE	3,268,387.48	3,268,387.48	
								144,429.44		
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WARRANT: 26159 12/18/2025

FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET
0001	0112252	SELECT BOARD EXPEN 0001-1-122-122-0000-000000-0000-52-534001	TELEPHONE EXPENSES 30.35	135,267.44	
0001	0112352	TOWN MANAGER EXPEN 0001-1-123-123-0000-000000-0000-52-530005	WEBSITE SUPPORT SRVCS 1,020.00	23,434.04	
0001	0112352	TOWN MANAGER EXPEN 0001-1-123-123-0000-000000-0000-52-534001	OFFICE SUPPLIES 40.00	23,434.04	
0001	0113452	COMPTROLLER EXPENS 0001-1-134-134-0000-000000-0000-52-534001	TELEPHONE EXPENSES 30.35	19,160.66	
0001	0113452	COMPTROLLER EXPENS 0001-1-134-134-0000-000000-0000-52-534001	OFFICE SUPPLIES 17.06	19,160.66	
0001	01145415	MOTOR VEHICLE EXCI 0001-1-145-145-0000-000000-4150-40-415023	MVX FY23 1,238.70	.00	
0001	01145415	MOTOR VEHICLE EXCI 0001-1-145-145-0000-000000-4150-40-415024	MVX FY24 404.56	.00	
0001	01145415	MOTOR VEHICLE EXCI 0001-1-145-145-0000-000000-4150-40-415025	MVX FY25 1,021.41	.00	
0001	0114552	TREASURER/COLLECTO 0001-1-145-145-0000-000000-0000-52-538005	TAX TAKING 105.00	129,739.84	
0001	0114552	TREASURER/COLLECTO 0001-1-145-145-0000-000000-0000-52-542000	OFFICE SUPPLIES 256.13	129,739.84	
0001	0114552	TREASURER/COLLECTO 0001-1-145-145-0000-000000-0000-52-571000	IN STATE TRAVEL 150.00	129,739.84	
0001	0114952	POSTAGE EXPENSES 0001-1-149-149-0000-000000-0000-52-534003	POSTAGE 14,289.97	19,080.49	
0001	0114952	POSTAGE EXPENSES 0001-1-149-149-0000-000000-0000-52-542000	OFFICE SUPPLIES 150.00	19,080.49	
0001	0115152	LEGAL EXPENSES 0001-1-151-151-0000-000000-0000-52-534001	TELEPHONE EXPENSES 129.54	.50	
0001	0115252	PERSONNEL EXPENSES 0001-1-152-152-0000-000000-0000-52-530002	TRAINING/PROFESSIONAL 24,180.51	21,636.48	
0001	0115252	PERSONNEL EXPENSES 0001-1-152-152-0000-000000-0000-52-542000	OFFICE SUPPLIES 9.87	21,636.48	
0001	0115552	INFORMATION TECHNO 0001-1-155-155-0000-000000-0000-52-534011	NETWORK MAINTENANCE 2,418.41	405,735.94	
0001	0115552	INFORMATION TECHNO 0001-1-155-155-0000-000000-0000-52-542000	OFFICE SUPPLIES 23.53	405,735.94	
0001	0115552	INFORMATION TECHNO 0001-1-155-155-0000-000000-0000-52-542003	COMPUTER/PRINT SUPPLIE 59.99	405,735.94	
0001	0116152	TOWN CLERK EXPENSE 0001-1-161-161-0000-000000-0000-52-542000	OFFICE SUPPLIES 61.36	6,067.08	
0001	0117552	PLANNING EXPENSES 0001-1-175-175-0000-000000-0000-52-530002	TRAINING/PROFESSIONAL 1,080.00	22,241.65	
0001	0117552	PLANNING EXPENSES 0001-1-175-175-0000-000000-0000-52-542000	OFFICE SUPPLIES 382.37	22,241.65	
0001	0117552	PLANNING EXPENSES 0001-1-175-175-0000-000000-0000-52-571000	IN STATE TRAVEL 1,086.28	22,241.65	
0001	0117553	PLANNING ARTICLES 0001-1-175-175-0000-000000-0000-53-578052	ARLINGTON COM ARTS & C 38.18	14,612.24	
0001	0119252	FACILITIES EXPENSE 0001-1-192-192-0000-000000-0000-52-521001	ELECTRICITY 14,145.15	261,157.68	
0001	0119252	FACILITIES EXPENSE 0001-1-192-192-0000-000000-0000-52-521002	NATURAL GAS 1,156.85	261,157.68	
0001	0119252	FACILITIES EXPENSE 0001-1-192-192-0000-000000-0000-52-524000	REPAIRS AND MAINTENANC 4,775.91	261,157.68	
0001	0119252	FACILITIES EXPENSE 0001-1-192-192-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO 1,124.93	261,157.68	
0001	0119252	FACILITIES EXPENSE 0001-1-192-192-0000-000000-0000-52-542000	OFFICE SUPPLIES 118.98	261,157.68	
0001	0119252	FACILITIES EXPENSE 0001-1-192-192-0000-000000-0000-52-543001	MATERIALS SUPPLIES 3,018.09	261,157.68	
0001	0121052	POLICE EXPENSES 0001-2-210-210-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO 245.00	352,971.37	
0001	0121052	POLICE EXPENSES 0001-2-210-210-0000-000000-0000-52-548001	VEHICLE FUEL 4,352.62	352,971.37	
0001	0121052	POLICE EXPENSES 0001-2-210-210-0000-000000-0000-52-573000	DUES AND MEMBERSHIPS 17.99	352,971.37	
0001	0121052	POLICE EXPENSES 0001-2-210-210-0000-000000-0000-52-578000	OTHER UNCLASSIFIED EXP 71.78	352,971.37	
0001	0122052	FIRE EXPENSES 0001-2-220-220-0000-000000-0000-52-524001	R&M - BUILDINGS & GROU 226.37	4,136,416.68	
0001	0122052	FIRE EXPENSES 0001-2-220-220-0000-000000-0000-52-548001	VEHICLE FUEL 7,314.51	4,136,416.68	
0001	0122052	FIRE EXPENSES 0001-2-220-220-0000-000000-0000-52-558007	EMT SUPPLIES 153.59	4,136,416.68	
0001	01240445	PERMITS INSPECTIO 0001-2-240-240-0000-000000-4450-40-445014	BUILDING PERMITS 292.80	.00	
0001	01240445	PERMITS INSPECTIO 0001-2-240-240-0000-000000-4450-40-445016	OCCUPANCY CERTIFICATE 50.00	.00	
0001	01240445	PERMITS INSPECTIO 0001-2-240-240-0000-000000-4450-40-445021	GAS PERMITS 180.00	.00	
0001	0124052	INSPECTION SERVICE 0001-2-240-240-0000-000000-0000-52-534001	TELEPHONE EXPENSES 227.94	3,454.60	
0001	0124052	INSPECTION SERVICE 0001-2-240-240-0000-000000-0000-52-548001	VEHICLE FUEL 58.36	3,454.60	
0001	0141152	TOWN ENGINEER EXPE 0001-4-400-411-0000-000000-0000-52-530000	PROFESSIONAL & TECHNCA 230.65	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES 0001-4-400-420-0000-000000-0000-52-521001	ELECTRICITY 3,817.70	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES 0001-4-400-420-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO 1,150.93	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES 0001-4-400-420-0000-000000-0000-52-534001	TELEPHONE EXPENSES 60.70	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES 0001-4-400-420-0000-000000-0000-52-543001	MATERIALS SUPPLIES 3,346.61	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES 0001-4-400-420-0000-000000-0000-52-548001	VEHICLE FUEL 20,169.71	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES 0001-4-400-420-0000-000000-0000-52-558001	SMALL EQUIPMENT 1,229.98	4,414,624.13	

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FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET
0001	0142152	PUBLIC WORKS ADMIN 0001-4-400-421-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO	445.68	4,414,624.13
0001	0142152	PUBLIC WORKS ADMIN 0001-4-400-421-0000-000000-0000-52-534001	TELEPHONE EXPENSES	205.39	4,414,624.13
0001	0142153	DPW ARTICLES 0001-4-400-421-0000-000000-0000-53-529001	RECYCLING SERVICES	582.00	4,414,624.13
0001	0142352	SNOW & ICE EXPENSE 0001-4-400-423-0000-000000-0000-52-529007	S&I ICE MELT/SUPPLIES	4,328.71	4,414,624.13
0001	0142352	SNOW & ICE EXPENSE 0001-4-400-423-0000-000000-0000-52-534001	TELEPHONE EXPENSES	30.35	4,414,624.13
0001	0142952	MOTOR EQUIP REPAIR 0001-4-400-429-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO	828.10	4,414,624.13
0001	0142952	MOTOR EQUIP REPAIR 0001-4-400-430-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,750.21	4,414,624.13
0001	0143352	SOLID WASTE EXPENS 0001-4-400-433-0000-000000-0000-52-529002	CURBSIDE COLLECTION	248,991.85	4,414,624.13
0001	0143352	SOLID WASTE EXPENS 0001-4-400-433-0000-000000-0000-52-529003	YARD WASTE DISPOSAL	49,133.66	4,414,624.13
0001	0143352	SOLID WASTE EXPENS 0001-4-400-433-0000-000000-0000-52-529004	RUBBISH DISPOSAL	102,300.98	4,414,624.13
0001	0143352	SOLID WASTE EXPENS 0001-4-400-433-0000-000000-0000-52-529005	SOLID FILL DISPOSAL	6,689.19	4,414,624.13
0001	0143352	SOLID WASTE EXPENS 0001-4-400-433-0000-000000-0000-52-529008	HAZARDOUS WASTE	4,778.25	4,414,624.13
0001	0143352	SOLID WASTE EXPENS 0001-4-400-433-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,918.40	4,414,624.13
0001	0149052	NATURAL RESOURCES 0001-4-400-490-0000-000000-0000-52-524004	R&M - CONTRACTED SERVI	18,587.61	4,414,624.13
0001	0149052	NATURAL RESOURCES 0001-4-400-490-0000-000000-0000-52-524010	TREE PLANTING	688.49	4,414,624.13
0001	0149052	NATURAL RESOURCES 0001-4-400-490-0000-000000-0000-52-534001	TELEPHONE EXPENSES	205.38	4,414,624.13
0001	0149052	NATURAL RESOURCES 0001-4-400-490-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,105.16	4,414,624.13
0001	0151252	HEALTH & HUMAN SRV 0001-5-512-512-0000-000000-0000-52-530002	TRAINING/PROFESSIONAL	582.88	28,020.25
0001	0151252	HEALTH & HUMAN SRV 0001-5-512-512-0000-000000-0000-52-548001	VEHICLE FUEL	11.67	28,020.25
0001	0151252	HEALTH & HUMAN SRV 0001-5-512-512-0000-000000-0000-52-578000	OTHER UNCLASSIFIED EXP	71.93	28,020.25
0001	0151953	DEI ARTICLES 0001-5-512-519-0000-000000-0000-53-530040	HUMAN RIGHTS	1,014.00	8,013.68
0001	0154152	COA EXPENSES 0001-5-512-541-0000-000000-0000-52-542000	OFFICE SUPPLIES	151.43	1,900.00
0001	0154352	VETERANS EXPENSES 0001-5-512-543-0000-000000-0000-52-534001	TELEPHONE EXPENSES	68.34	186,098.37
0001	0154352	VETERANS EXPENSES 0001-5-512-543-0000-000000-0000-52-578010	VETERAN'S AID & ASSIST	945.45	186,098.37
0001	0161052	LIBRARY EXPENSES 0001-6-610-610-0000-000000-0000-52-530008	DATA PROCESSING	481.34	32,637.09
0001	0161052	LIBRARY EXPENSES 0001-6-610-610-0000-000000-0000-52-538003	RECORDINGS	130.97	32,637.09
0001	0161052	LIBRARY EXPENSES 0001-6-610-610-0000-000000-0000-52-542000	OFFICE SUPPLIES	121.14	32,637.09
0001	0161052	LIBRARY EXPENSES 0001-6-610-610-0000-000000-0000-52-542015	LIBRARY MATERIALS	734.86	32,637.09
0001	0161052	LIBRARY EXPENSES 0001-6-610-610-0000-000000-0000-52-573003	LICENSES AND ANNUAL FE	800.00	32,637.09
0001	0191252	WORKER'S COMP 0001-9-900-912-0000-000000-0000-52-578023	WORKERS COMP COST	75,532.99	13,516,406.62
FUND TOTAL				638,977.13	

CASH ACCOUNT 0000 104013 BALANCE 144,429.44

0003	03010052	AHS Secondary Educ 0003-3-300-301-0004-003005-0001-02-520518	SM INSTRUCTIONAL MATER	37.99	141,328.04
0003	03011152	AHS Social Studies 0003-3-300-301-0004-003115-0001-02-520528	SM TEXTBOOKS BOOKS PER	6,695.60	4,620.37
0003	03214012	ADMIN Superintende 0003-3-300-321-0001-003401-0001-02-520416	CTR PROFESSIONAL TECH	15.94	3,444.97
0003	03221202	C&I Art 0003-3-300-322-0002-003120-0001-02-520518	SM INSTRUCTIONAL MATER	430.45	15,332.47
0003	03264022	DIVERSITY EQUITY A 0003-3-300-326-0002-003402-0000-02-520523	SM OFFICE SUPPLIES	30.35	4,514.74
0003	03305012	FINANCE Business O 0003-3-300-330-0001-003501-0001-02-520504	SM COMPUTER SOFTWARE	313.44	-24,480.68
0003	03325202	FAC Facilities Mai 0003-3-300-332-0008-003520-0001-02-520521	SM MISC MAINTENANCE SU	135.63	-835.90
0003	03325202	FAC Facilities Mai 0003-3-300-332-0008-003520-0001-02-520611	OE GAS & OIL	1,193.36	-835.90
0003	03325202	FAC Facilities Mai 0003-3-300-332-0008-003520-0001-02-520637	OE TELEPHONE/PAGERS	603.18	-835.90
0003	03335102	IT Information Tec 0003-3-300-333-0008-003510-0001-02-520416	CTR PROFESSIONAL TECH	2,466.24	113,610.09
0003	03335102	IT Information Tec 0003-3-300-333-0008-003510-0001-02-520416	CTR PROFESSIONAL TECH	1,012.00	113,610.09
0003	03335102	IT Information Tec 0003-3-300-333-0008-003510-0001-02-520505	SM COMPUTER SUPPLIES	3,000.00	113,610.09
0003	03335102	IT Information Tec 0003-3-300-333-0008-003510-0001-02-520523	SM OFFICE SUPPLIES	193.21	113,610.09

0003 03335102 IT Information Tec 0003-3-300-333-0008-003510-0001-02-520637 OE TELEPHONE/PAGERS	1,129.30	113,610.09
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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
0003 03335112 IT STUDENT DATA & TRANSP Transportat COMMUNICATIONS & F	0003-3-300-333-0008-003511-0000-02-520601 OE OTHER EXPENSES 0003-3-300-334-0008-003530-0001-02-520611 OE GAS & OIL 0003-3-300-399-0001-003410-0001-02-520601 OE OTHER EXPENSES	1,719.00 13,813.04 167.60	24,534.79 6,678.64 95,586.43
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	32,956.33
1101 11012026 AFFILIATED COMP SCH	1101-3-300-336-2026-003201-0006-00-520634 OE SOFTWARE	30.35	.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	30.35
1108 11082026 METCO GRANT	1108-3-300-326-2026-003404-0005-00-520605 OE COMPUTER EQUIPMENT	154.82	.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	154.82
1201 12013802 COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-520518 SM INSTRUCTIONAL MATER	699.80	1,739,982.35
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	699.80
1211 12113902 CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520514 SM FOOD SUPPLIES 1211-3-300-341-0000-003902-0011-00-520523 SM OFFICE SUPPLIES	105.41 1,637.30	379,275.36 379,275.36
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	1,742.71
2144 21445 EOE A EXP	2144-5-541-541-0000-000000-0000-50-530006 CONTRACTED SRVCS - PRO	675.00	64,744.18
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	675.00
2154 21545 RECYCLING DIVIDEND	2154-4-400-421-0000-000000-0000-50-530006 CONTRACTED SRVCS - PRO	73.08	-9,746.12
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	73.08

2172 21725	MASS/APPLETON FINA	2172-1-175-175-2024-000000-0000-50-578035	MISCELLANEOUS GRANT EX	320.38	.00
				FUND TOTAL	320.38
CASH ACCOUNT 0000 104013	BALANCE	144,429.44			

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
2320 23201236 ARPA OTHER COVID P	2320-1-123-123-2022-000000-1.70-50-578920 ARPA COMMUNICATION	40.00	-193.99
2320 23201925 ARPA - 23 MAPLE HE	2320-1-192-192-2025-000000-1.4 -50-585064 23 MAPLE LIB HEAT PUMP	92,898.00	.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	92,938.00
2325 232525 EECBG-23 MAPLE ST	2325-1-175-175-2025-000000-0000-50-582012 HEAT PUMP	76,470.00	.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	76,470.00
2328 23285 HAZARD MITIGATION	2328-1-175-175-2026-000000-0000-50-578035 MISCELLANEOUS GRANT EX	3,863.85	2,615.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	3,863.85
2800 28002201 CH 90 -2022 ROAD W	2800-4-400-411-2022-902201-0000-00-588005 ROADWAYS RECONSTRUCTIO	583,127.89	391,276.36
2800 280025 2025 ROAD WRK MARA	2800-4-400-411-2025-902501-0000-00-588017 MARATHON HARLOW ACADEM	509,553.83	285,888.21
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	1,092,681.72
3107 31075 WHITE GOOD RECYCLI	3107-4-400-421-0000-000000-0000-50-578045 PROGRAM EXPENSES	1,030.88	19,946.05
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	1,030.88
3108 31085 COUNCIL ON AGING P	3108-5-541-541-0000-000000-0000-50-578045 PROGRAM EXPENSES	956.00	942.12
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	956.00

3110 31105	ROBBINS HOUSE RENT	3110-1-192-192-0000-000000-0000-50-578045	PROGRAM EXPENSES	3,085.82	24,489.98
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	3,085.82	
3111 31115	VACCINATIONS	3111-5-512-512-0000-000000-5115-00-534001	TELEPHONE EXPENSES	333.63	165,680.52
			FUND TOTAL	333.63	

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET		
CASH ACCOUNT 0000 104013	BALANCE 144,429.44				
3112 31125	TOWN HALL RENTAL E	3112-1-192-192-0000-000000-0000-50-578045	PROGRAM EXPENSES	408.42	22,053.89
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	408.42		
3206 320626	PEG ACCESS CABLE S	3206-1-123-123-2026-000000-0000-00-535018	CABLE TV	3,554.59	478,389.18
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	3,554.59		
3210 32105	PARKING METERS EXP	3210-1-145-145-0000-000000-0000-50-530006	CONTRACTED SRVCS - PRO	2,720.00	770,640.41
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	2,720.00		
3226 32265	CONSERVATION WETLA	3226-1-175-170-0000-000000-0000-50-578067	BY-LAW EXPENSE	153.61	7,951.12
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	153.61		
3233 32335	OPIOID SETTLEMENT	3233-5-512-512-0000-000000-0000-50-578081	OPIOID	694.35	228,856.02
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	694.35		
3308 33085	CLEAN ENERGY FUTUR	3308-1-175-175-0000-000000-0000-50-578045	PROGRAM EXPENSES	22.96	397.04
		FUND TOTAL	22.96		

CASH ACCOUNT 0000 104013	BALANCE 144,429.44			
3316 33165 AYCC SYMMES GRANT	3316-5-542-542-0000-000000-0000-50-578045	PROGRAM EXPENSES	431.32	94,303.34
		FUND TOTAL	431.32	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44			
3321 33215 ARL ENERGY ASSISTA	3321-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	348.24	239,824.13
		FUND TOTAL	348.24	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44			

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET	
3322 33225 VETERAN'S MEMORIAL	3322-5-543-543-0000-000000-0000-50-578045	PROGRAM EXPENSES	1,558.63	7,027.14
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	1,558.63	
3327 33275 COA GIFT FUND EXP	3327-5-541-541-0000-000000-0000-50-534001	TELEPHONE EXPENSES	454.88	.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	454.88	
3334 33345 SANBORN GRANT EXP	3334-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	4,830.58	.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	4,830.58	
3335 33355 DENTAL SUBSIDY PRO	3335-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	300.00	124.03
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	300.00	
3336 33365 SEVOYAN PERSONAL N	3336-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	452.81	4,978.78
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	452.81	

3339 33395	FOX LIBRARY GIFT F	3339-6-610-610-0000-000000-0000-50-578040	FOX SHOP MATERIAL & PR	318.23	173,562.06
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	318.23	
3342 33425	ARL LIBRARIES FOUN	3342-6-610-610-0000-000000-0000-50-530006	CONTRACTED SRVCS - PRO	1,005.02	44,604.89
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	1,005.02	
3368 33685	MIGRANT FAMILIES R	3368-5-512-512-2024-000000-0000-50-578045	PROGRAM EXPENSES	779.00	1,581.71
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	779.00	

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET	
3376 33765	FRIENDS OF ROBBINS 3376-6-610-610-2026-000000-0000-50-578045	PROGRAM EXPENSES	530.50	6,070.00
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	530.50
3414 34145	MOSAIC 3414-5-512-512-2025-000000-0000-50-578045	PROGRAM EXPENSES	558.00	133.91
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	558.00
4023 41752302	TOWNWIDE ADA 4023-1-175-175-2023-230015-0000-58-530044	ENGINEERING SERVICES	1,354.66	.00
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	1,354.66
4025 41752501	DESIGN AND ENGINEE 4025-1-175-175-2025-250018-0000-58-588013	DESIGN AND ENGINEERING	4,434.08	.00
4025 44112501	ROADWAY CONSULTING 4025-4-400-411-2025-250020-0000-58-588003	ROADWAYS CONSULT	8,554.00	183,035.00
4025 44202505	ROADWAY RECONSTRUC 4025-4-400-420-2025-250025-0000-58-588005	ROADWAYS RECONSTRUCTIO	125,365.10	218,838.50
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	138,353.18
4026 41752604	DESIGN AND ENGINEE 4026-1-175-175-2026-260030-0000-58-588013	DESIGN AND ENGINEERING	972.88	30,982.12

4026 46302604	PLAYGROUND AUDIT A	4026-6-630-630-2026-260049-0000-58-584004	PLAYGROUND IMPROVEMENT	2,443.74	62,808.19
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	3,416.62	
5020 51232001	HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582015	BUILDING CONSTRUCTION	869,720.55	3,322,991.10
5020 51232001	HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582018	OPM	100,530.00	3,322,991.10
5020 51232001	HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582019	BLDG REIMB SRVCS	64,003.14	3,322,991.10
5020 51232001	HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582021	BLDS MISCELLANEOUS	6,373.00	3,322,991.10
5020 51232001	HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582022	BLDS FURNISHING / EQUI	14,475.34	3,322,991.10
5020 51232001	HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582023	BLDS TECHNOLOGY	11,951.65	3,322,991.10
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	1,067,053.68	
5025 53002514	HARDY SCHOOL - ROO	5025-3-300-300-2025-250057-0000-58-582006	ROOF RENOVATION	40.00	345,714.55
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	40.00	

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET		
6100 6154152	COA EXPENSES	6100-5-541-541-0000-000000-0000-52-534001	TELEPHONE EXPENSES	49.98	.00
6100 6154152	COA EXPENSES	6100-5-541-541-0000-000000-0000-52-548001	VEHICLE FUEL	466.86	.00
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	516.84	
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-521001	ELECTRICITY	886.77	628,608.05
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-521019	UTILITIES - IRVING ST P	1,833.34	628,608.05
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-524004	R&M - CONTRACTED SERVI	158.24	628,608.05
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-524023	RESERVOIR EXPENSES	1,000.00	628,608.05
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-534001	TELEPHONE EXPENSES	117.97	628,608.05
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-535015	KID CARE PRESCHOOL	2,421.09	628,608.05
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-535016	KIDS CARE AFTER SCHOOL	866.33	628,608.05
6300 6363052	RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-542000	OFFICE SUPPLIES	12.99	628,608.05
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	7,296.73	
6400 6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-521001	ELECTRICITY	53,973.27	92,566.51
6400 6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-524004	R&M - CONTRACTED SERVI	199.49	92,566.51

6400 6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-524021	RINK MAINTENANCE	695.00	92,566.51
6400 6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-535002	CONCESSION STAND EXP	1,252.98	92,566.51
6400 6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-548001	VEHICLE FUEL	50.58	92,566.51
				FUND TOTAL	56,171.32
CASH ACCOUNT 0000 104013	BALANCE 144,429.44				
6500 6544052	SEWER EXPENSES	6500-4-450-440-0000-000000-0000-52-534001	TELEPHONE EXPENSES	466.23	11,356,429.95
6500 6544052	SEWER EXPENSES	6500-4-450-440-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,609.10	11,356,429.95
6500 6544052	SEWER EXPENSES	6500-4-450-440-0000-000000-0000-52-578023	WORKERS COMP COST	502.43	11,356,429.95
6500 6545040	WATER/SEWER REVENU	6500-4-450-450-0000-000000-0000-40-421000	USER CHARGES	2,951.80	.00
6500 6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-521001	ELECTRICITY	3,817.70	11,356,429.95
6500 6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-524004	R&M - CONTRACTED SERVI	536.07	11,356,429.95
6500 6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-534001	TELEPHONE EXPENSES	98.49	11,356,429.95
6500 6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-543001	MATERIALS SUPPLIES	4,745.60	11,356,429.95
				FUND TOTAL	14,727.42
CASH ACCOUNT 0000 104013	BALANCE 144,429.44				
7109 71095	DOLLARS FOR SCHOLA	7109-1-960-145-0000-000000-0109-50-578029	SCHOLARSHIP	500.00	660,975.25
				FUND TOTAL	500.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44				

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izheng	WARRANT SUMMARY	apwarrnt

WARRANT: 26159 12/18/2025

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET		
7505 75055	E SPRAGUE POOR WID 7505-5-960-541-0000-000000-0505-50-578034	WIDOWS VOTED PRGRM EXP	419.99	9,247.04	
				FUND TOTAL	419.99
CASH ACCOUNT 0000 104013	BALANCE 144,429.44				
7605 76055	E S FARMER LIBRAR 7605-6-960-610-0000-000000-0605-50-578030	SUPPLIES LIBRARY TF	2,518.56	366,092.05	
				FUND TOTAL	2,518.56
CASH ACCOUNT 0000 104013	BALANCE 144,429.44				
7617 76175	JOHN F & MARGARET 7617-6-960-610-0000-000000-0617-50-578030	SUPPLIES LIBRARY TF	7,045.76	1,582,436.70	
				FUND TOTAL	7,045.76
CASH ACCOUNT 0000 104013	BALANCE 144,429.44				

7618 76185	ANNE A RUSSELL CHI	7618-6-960-610-0000-000000-0618-50-530006	CONTRACTED SRVCS - PRO	826.70	1,218,304.77	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	826.70		
7622 76225	F D THOMPSON LIBRA	7622-6-960-610-0000-000000-0622-50-578030	SUPPLIES LIBRARY TF	280.00	327,146.06	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	280.00		
7627 76275	DANIEL D STRASSBER	7627-6-960-610-0000-000000-0627-50-578025	MISCELLANEOUS TRUST EX	1,330.38	638,854.17	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	1,330.38		
8860 88605	ARL AFFORDABLE HOU	8860-1-175-175-0000-000000-0000-50-578049	ADMIN EXPENSES	425.00	133,739.70	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	425.00		
=====					WARRANT SUMMARY TOTAL	3,268,387.48
=====					GRAND TOTAL	3,268,387.48
=====						

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WARRANT: 26159 12/18/2025

VOUCHER	VENDOR	VENDOR NAME	DOCUMENT	PO	TYPE	DU DATE	AMOUNT	COMMENT
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** END OF REPORT - Generated by Iris Zheng **

STATEMENT MADE UNDER THE PENALTIES OF PERJURY

I/WE CERTIFY THAT THERE IS DUE TO THE VENDORS NAMED WITHIN THIS ACCOUNTS PAYABLE WARRANT THE AMOUNT SET AGAINST THEIR RESPECTIVE NAMES, IN PAYMENT FOR SERVICES PERFORMED TO DATE.

Warrant Number: 26166

Dated: 01.06.26

Amount: \$469,503.85

Elizabeth C. Homan, PhD.
Superintendent of Schools



Jeff Thielman – Chair
School Committee



Paul Schlichtman – Secretary
School Committee

Liz Exton
School Committee



Alham Saadat
School Committee



Christopher Schweitzer
Chief Financial Officer



Laura Gitelson – Vice Chair
School Committee

Kirsi Allison-Ampe, MD
School Committee



Leonard Kardon
School Committee

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DATE: 01/06/2026 WARRANT: 26166 AMOUNT: \$ 469,503.85

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS INDICATED.

DEPUTY TOWN MANAGER

COMPTROLLER

DocuSigned by:

Christine Bongiorno 1/2/2026

DocuSigned by:

ida cody 1/2/2026

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 01/06/2026 EXTEND DAY SM FOOD SU Invoice Net						Q71398-00 733.12 733.12	548503		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 01/06/2026 EXTEND DAY SM FOOD SU Invoice Net						Q65770-00 1,270.48 1,270.48	548505		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 01/06/2026 EXTEND DAY SM FOOD SU Invoice Net						Q65095-00 24.85 24.85	548506		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 01/06/2026 EXTEND DAY SM FOOD SU Invoice Net						Q66523-00 676.60 676.60	548861		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 01/06/2026 EXTEND DAY SM FOOD SU Invoice Net						Q55355-00 451.00 451.00	548903		-----
41449 ACE ENDICO CORP 1 12113902 520514 3520	00000 260171 INV 01/06/2026 EXTEND DAY SM FOOD SU Invoice Net						Q68904-00 768.30 768.30	548905		-----
							CHECK TOTAL 3,191.23			-----
45052 AHIMSA KIDS INC 1 10005 520624	00000 263262 INV 01/06/2026 SCHOOL FOO OE OTHER F Invoice Net						#AC1191 2,995.00 2,995.00	548481		-----
							CHECK TOTAL 2,995.00			-----
38648 AMAZON CAPITAL SERVICE 1 03030052 520523 2430	00001 263381 INV 01/06/2026 GIBBS Seco SM OFFICE Invoice Net						1MJ4-743Y-1FKM 19.78 19.78	548435		-----
38648 AMAZON CAPITAL SERVICE 1 03030052 520518 2415	00001 263263 INV 01/06/2026 GIBBS Seco SM INSTRUC Invoice Net						1LF4-XMN4-W1QN 14.88 14.88	548436		-----
38648 AMAZON CAPITAL SERVICE 1 03221202 520518 2415	00001 263256 INV 01/06/2026 C&I Art SM INSTRUC Invoice Net						1W17-KFFL-6YVJ 208.34 208.34	548437		-----
38648 AMAZON CAPITAL SERVICE 1 13032507 520512 4230	00001 263334 INV 01/06/2026 SPY PONDER SM EQUIPME Invoice Net						1JC3-P79C-RJQF 165.39 165.39	548438		-----
38648 AMAZON CAPITAL SERVICE 1 12085 520506 2415	00001 263370 INV 01/06/2026 OTTOSON CO SM CURRICU Invoice Net						1GRV-1LMF-FWMH 52.79 52.79	548439		-----
38648 AMAZON CAPITAL SERVICE 1 03233012 520518 2415	00001 263150 INV 01/06/2026 SpEd Speci SM INSTRUC						1YDF-FKYH-9TK1 37.04	548705		-----

38648	AMAZON CAPITAL SERVICE 1 12013801 520523 6200	Invoice Net 00001 255421 INV 01/06/2026 COMED ADMI SM OFFICE Invoice Net	37.04 1GYK-FMCF-G1FP 39.99 39.99	548800
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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
38648	AMAZON CAPITAL SERVICE 1 12013801 520518 6200	00001	255421	INV	01/06/2026		1V9J-3PMX-HHL3 55.42 55.42	548802		
38648	AMAZON CAPITAL SERVICE 1 03011202 520518 2415	00001	263330	INV	01/06/2026		1KKQ-JGK4-GWGY 125.01 125.01	548921		
							CHECK TOTAL 20215 1,680.00 1,680.00	718.64		-----
44906	AMERICAN BLANKET COMPA 1 03214012 520522 1210	00000	262808	INV	01/06/2026				548715	
							CHECK TOTAL 2367 896.00 896.00	1,680.00		-----
15724	ARLINGTON CENTER FOR T 1 12013806 510102 6200	00002	262615	INV	01/06/2026				548615	
							CHECK TOTAL 2367 896.00 896.00	896.00		-----
24394	AUDIOLOGY AND HEARING 1 03233012 520416 2320	00000	260053	INV	01/06/2026				548654	
							CHECK TOTAL 45709 94.44 55.56 150.00	150.00		-----
30796	AUTOMATED BUILDING SYS 1 03325202 520411 4220	00002	263310	INV	01/06/2026				548694	
							CHECK TOTAL SD19768 1,125.00 1,125.00	1,125.00		-----
74780	B&H FOTO & ELECTRONICS 1 12113902 520501 3520	00002	262189	INV	01/06/2026				548433	
							CHECK TOTAL 239732980 39.99 39.99			-----
74780	B&H FOTO & ELECTRONICS 1 12113902 520501 3520	00002	262206	INV	01/06/2026				548434	
							CHECK TOTAL 239732978 29.99 29.99			-----
74780	B&H FOTO & ELECTRONICS 1 03991032 520518 2415	00002	263274	INV	01/06/2026				548458	
							CHECK TOTAL 239722092 6,760.65 6,760.65	6,830.63		-----

44923 BANNER SYSTEMS INC	00000 262855 INV 01/06/2026	080952	548664
1 03325212 520507 4110	FAC Custod SM CUSTODI	1,228.50	
	Invoice Net	1,228.50	
44923 BANNER SYSTEMS INC	00000 262855 INV 01/06/2026	080953	548668
1 03325212 520507 4110	FAC Custod SM CUSTODI	491.40	
	Invoice Net	491.40	
44923 BANNER SYSTEMS INC	00000 262855 INV 01/06/2026	080954	548684

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUET DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 03325212 520507 4110				FAC Custod	SM CUSTODI	737.10			
				Invoice Net		737.10			
						CHECK TOTAL	2,457.00		-----
43209 BECHLER, JULIA	00000 263550 INV 01/06/2026					Fall125			
1 12013806 510328 6200	YOUTH FALL				OS TEMPORA	165.00			
	Invoice Net					165.00			
						CHECK TOTAL	165.00		-----
34899 BHP DESIGNS LLC	00000 263547 INV 01/06/2026					ACE-2512			
1 12013802 510102 6200	ADULT FALL				PS TEACHER	1,735.00			
	Invoice Net					1,735.00			
						CHECK TOTAL	1,735.00		-----
44793 BISSERET, GABRIEL	00000 263588 INV 01/06/2026					Fall 2025			
1 12013802 510328 6200	ADULT FALL				OS TEMPORA	240.00			
	Invoice Net					240.00			
						CHECK TOTAL	240.00		-----
33263 BLUE RIBBON BBQ, INC.	00001 263369 INV 01/06/2026					E105530			
1 03264022 520601 1230	DIV EQUITY				OE OTHER E	277.00			
	Invoice Net					277.00			
						CHECK TOTAL	277.00		-----
27000 PRIMO BRANDS	00002 261794 INV 01/06/2026					05L8730003715			
1 12393202 520619 2710	GUIDANCE R				OE MISC EX	29.61			
	Invoice Net					29.61			
						CHECK TOTAL	29.61		-----
29782 PLAY-WELL-TEKNOLOGIES	00001 263189 INV 01/06/2026					DB27730			
1 12013806 510102 6200	YOUTH FALL				PS TEACHER	1,680.00			
	Invoice Net					1,680.00			
						CHECK TOTAL	1,680.00		-----
44463 BRADY INDUSTRIES LLC	00000 261960 INV 01/06/2026					10996377			
1 03325212 520507 4110	FAC Custod				SM CUSTODI	224.24			

2 03325212 520507 4110	FAC Custod	SM CUSTODI	369.76	
	Invoice Net		594.00	
44463 BRADY INDUSTRIES LLC	00000 262582 INV	01/06/2026	10996249	548570
1 03325212 520507 4110	FAC Custod	SM CUSTODI	656.00	
	Invoice Net		656.00	
		CHECK TOTAL	1,250.00	-----
43608 BRAINS AND MOTION EDUC	00000 263200 INV	01/06/2026	SI-701	
1 12013806 510102 6200	YOUTH FALL	PS TEACHER	5,004.00	548831
	Invoice Net		5,004.00	
		CHECK TOTAL	5,004.00	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
45015 BMI NEWCO INC	00001 262957 INV	00001	262957	INV	01/06/2026	12269	548429		
1 03221222 520629 2354	C&I Profes			OE PROFESS		150.00			
	Invoice Net					150.00			
						CHECK TOTAL	150.00		-----
43019 BRIDGING INDEPENDENT L	00000 260253 INV	00000	260253	INV	01/06/2026	101083	548692		
1 03233012 520416 2320	SpEd Speci			CTR PROFES		3,336.00			
	Invoice Net					3,336.00			
						CHECK TOTAL	3,336.00		-----
42565 BURDEAU, ZACHARY	00000 261536 INV	00000	261536	INV	01/06/2026	V42565_5568BURDEAUZ	548932		
1 03221222 520612 2354	C&I Profes			OE GRADUAT		400.00			
	Invoice Net					400.00			
42565 BURDEAU, ZACHARY	00000 261536 INV	00000	261536	INV	01/06/2026	V42565_5847BURDEAUZ	548933		
1 03221222 520612 2354	C&I Profes			OE GRADUAT		400.00			
	Invoice Net					400.00			
42565 BURDEAU, ZACHARY	00000 261536 INV	00000	261536	INV	01/06/2026	V42565_5849BURDEAUZ	548934		
1 03221222 520612 2354	C&I Profes			OE GRADUAT		400.00			
	Invoice Net					400.00			
						CHECK TOTAL	1,200.00		-----
34065 BURKE, KRISTIN	00000 261651 INV	00000	261651	INV	01/06/2026	REIMMILEAGE_DEC2025	548882		
1 03233002 520603 2110	SpEd Speci			OE BUSINES		14.70			
	Invoice Net					14.70			
34065 BURKE, KRISTIN	00000 261651 INV	00000	261651	INV	01/06/2026	REIMMILEAGE_NOV2025	548883		
1 03233002 520603 2110	SpEd Speci			OE BUSINES		11.90			
	Invoice Net					11.90			
						CHECK TOTAL	26.60		-----
43654 BURLINGTON NICKS PLACE	00000 263171 INV	00000	263171	INV	01/06/2026	TUE_12.16.25	548863		
1 03221092 520514 2415	C&I ELL			SM FOOD SU		236.50			
	Invoice Net					236.50			

39024 BUTTERNUT BAKEHOUSE 1 12305 520619 2210	00001 262243 INV 01/06/2026 PAC TEACHE OE MISC EX Invoice Net	CHECK TOTAL 000181 200.00 200.00 CHECK TOTAL 200.00	236.50 548866
45157 S3R3 INC 1 12013806 510102 6200	00000 263591 INV 01/06/2026 YOUTH FALL PS TEACHER Invoice Net	Fall 2025 9,126.00 9,126.00 CHECK TOTAL 9,126.00	548794
44944 CALLES LEONI, JUAN JOS 1 12013802 510102 6200	00000 262622 INV 01/06/2026 ADULT FALL PS TEACHER Invoice Net	Fall125 Spanish 1,000.00 1,000.00	548621

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
26112 CALVARY CHURCH, UNITED 1 12013801 520630 6200	00000 263584 INV 01/06/2026 COMED ADMI OE RENTALS Invoice Net	CHECK TOTAL Fall12025 2,132.00 2,132.00 CHECK TOTAL 2,132.00	1,000.00 548783						
44107 CERVERA, ALEJANDRA 1 12013802 510328 6200	00000 263587 INV 01/06/2026 ADULT FALL OS TEMPORA Invoice Net	Fall 2025 435.00 435.00 CHECK TOTAL 435.00	548787						
45142 CHAS, MONIKA 1 12013802 510102 6200	00000 263475 INV 01/06/2026 ADULT FALL PS TEACHER Invoice Net	LaBlast-Fall125 550.00 550.00 CHECK TOTAL 550.00	548634						
43483 CHATTERBOXES LLC 1 10102026 520651 2440	00001 263294 INV 01/06/2026 SPED 240 OE PROPORT Invoice Net	33799 1,519.25 1,519.25 CHECK TOTAL 1,519.25	548691						
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3876 115.92 115.92 22-3877 168.96 168.96	548656						
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3877 168.96 168.96	548657						

34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3878 1,141.44 1,141.44	548658
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3879 1,570.56 1,570.56	548676
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3863 926.04 926.04	548679
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3874 912.96 912.96	548680
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3847 480.60 480.60	548681
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3873 1,255.32 1,255.32	548682
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	22-3897	548884

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	823.08 823.08 22-3896	548885						
34159 JAMES M. DONAHER 1 03233012 520416 2330	00001 260067 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	137.40 137.40 22-3895	548886						
70925 CLARKE SCHOOL FOR THE 1 03233012 520416 2320	00000 262752 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	30003 5,136.00 5,136.00 CHECK TOTAL	548686						
43672 CODE ADVANTAGE LLC 1 12013806 510102 6200	00000 262889 INV 01/06/2026 YOUTH FALL PS TEACHER Invoice Net	10115 2,025.00 2,025.00 CHECK TOTAL	548626						
43382 COFFMAN SPECIALTIES CO 1 12455 520624 3520	00000 260992 INV 01/06/2026 AHS CAFE OE OTHER F Invoice Net	18747 321.45 321.45 18726	548716 548717						
43382 COFFMAN SPECIALTIES CO 1 03233012 520416 2330	00000 260992 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net								

1	12455	520624	3520	AHS CAFE Invoice Net	OE OTHER F		192.43 192.43		
25410	CRICK SOFTWARE INC 1 03233012 520504 2455	00000	263453	INV 01/06/2026 SpEd Speci Invoice Net	SM COMPUTE		29133 3,000.00 3,000.00	513.88	-----
71176	D'AGOSTINO'S DELI 1 12305 520619 2210	00001	263353	INV 01/06/2026 PAC TEACHE Invoice Net	OE MISC EX		/34395 214.19 214.19	548702 3,000.00	-----
71246	DEMCO, INC. 1 03161162 520528 2410	00005	263280	INV 01/06/2026 THOMPSON L Invoice Net	SM TEXTBOO		7737230 78.48 78.48	548432	
71246	DEMCO, INC. 1 03021162 520528 2410	00005	263283	INV 01/06/2026 OMS Librar Invoice Net	SM TEXTBOO		7737318 231.67 231.67	548446	
71246	DEMCO, INC. 1 03121162 520528 2410	00005	263279	INV 01/06/2026 DALLIN Lib Invoice Net	SM TEXTBOO		7737319 206.58 206.58	548873	

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CASH ACCOUNT: 0000	104013	VENDOR 8304	WARRANT: 26166	01/06/2026					
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
71246 DEMCO, INC. 1 03101162 520528 2410	00005	263281	INV 01/06/2026 BISHOP Lib Invoice Net	SM TEXTBOO		7737317 59.64 59.64	548874		
18399 DEVEREAUX 1 03233062 520645 9300	00002	260241	INV 01/06/2026 SpEd Out o Invoice Net	OE TUITION		612716OCT2025 10,258.38 10,258.38	548579		
18399 DEVEREAUX 1 03233062 520645 9300	00002	260241	INV 01/06/2026 SpEd Out o Invoice Net	OE TUITION		612716NOV2025 6,528.06 6,528.06	548581		
42609 METROPOLITAN FOODS INC 1 03011042 520518 2415	00000	260433	INV 01/06/2026 AHS Family Invoice Net	SM INSTRUUC		936097 160.67 160.67	548488		
42609 METROPOLITAN FOODS INC 1 03011042 520518 2415	00000	260433	INV 01/06/2026 AHS Family Invoice Net	SM INSTRUUC		936098 295.64 295.64	548489		
42609 METROPOLITAN FOODS INC	00000	260434	INV 01/06/2026			936099	548490		

1 03011042 520518 2415	AHS Family	SM INSTRUC	160.57	
	Invoice Net		160.57	
42609 METROPOLITAN FOODS INC	00000 260434	INV 01/06/2026	936100	548491
1 03011042 520518 2415	AHS Family	SM INSTRUC	121.20	
	Invoice Net		121.20	
42609 METROPOLITAN FOODS INC	00000 260433	INV 01/06/2026	942776	548896
1 03011042 520518 2415	AHS Family	SM INSTRUC	34.71	
	Invoice Net		34.71	
42609 METROPOLITAN FOODS INC	00000 260433	INV 01/06/2026	942775	548897
1 03011042 520518 2415	AHS Family	SM INSTRUC	26.25	
	Invoice Net		26.25	
42609 METROPOLITAN FOODS INC	00000 260435	INV 01/06/2026	942777	548898
1 03021042 520518 2415	OMS Family	SM INSTRUC	73.65	
	Invoice Net		73.65	
42609 METROPOLITAN FOODS INC	00000 260433	INV 01/06/2026	942774	548899
1 03011042 520518 2415	AHS Family	SM INSTRUC	333.65	
	Invoice Net		333.65	
	CHECK TOTAL		1,206.34	-----
45060 DURKIN, MICHAEL	00001 263590	INV 01/06/2026	12-2-25	
1 12013802 510102 6200	ADULT FALL	PS TEACHER	70.00	548792
	Invoice Net		70.00	
	CHECK TOTAL		70.00	-----
34229 EI US, LLC.	00003 260345	INV 01/06/2026	INV284493	548653
1 03233022 520416 2305	SpEd Pupil	CTR PROFES	86.10	
	Invoice Net		86.10	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE	DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
34229 EI US, LLC.	00003 260345	INV 01/06/2026	INV285803	548892						
1 03233022 520416 2305	SpEd Pupil	CTR PROFES	258.30							
	Invoice Net		258.30							
	CHECK TOTAL		344.40	-----						
1847 EVERSOURCE	00192 260806	INV 01/06/2026	74010894678 12/16/25	548451						
1 03325202 520628 4130	FAC Facili	OE POWER E	3.72							
	Invoice Net		3.72							
1847 EVERSOURCE	00192 260806	INV 01/06/2026	74013054908 12/16/25	548452						
1 03325202 520628 4130	FAC Facili	OE POWER E	901.65							
	Invoice Net		901.65							
1847 EVERSOURCE	00192 260806	INV 01/06/2026	74018071113 12/16/25	548453						
1 03325202 520628 4130	FAC Facili	OE POWER E	65,269.13							
	Invoice Net		65,269.13							
1847 EVERSOURCE	00192 260806	INV 01/06/2026	74014790955 12/17/25	548589						
1 03325202 520628 4130	FAC Facili	OE POWER E	57,139.88							

Invoice Net						57,139.88	123,314.38	-----
39103	EVERYDAY SPEECH LLC	00001	263270	INV	01/06/2026	CHECK TOTAL		
1	10012026 520504 2455	TITLE I DI	SM COMPUTE			215965		
		Invoice Net				2,849.95		
						2,849.95		
33004	FW WEBB COMPANY	00001	261192	INV	01/06/2026	CHECK TOTAL	2,849.95	-----
1	03325202 520517 4220	FAC Facili	SM HVAC SU			93932801		
		Invoice Net				637.89		
						637.89		
44436	FENNELLY, SARAH	00000	261784	INV	01/06/2026	CHECK TOTAL	637.89	-----
1	10102025 520651 2415	SPED 240	OE PROPORT			NOV_DEC_2025		
		Invoice Net				495.00		
						495.00		
40938	FOLLETT CONTENT SOLUTI	00001	262527	INV	01/06/2026	CHECK TOTAL	495.00	-----
1	03031162 520528 2410	GIBBS Libr	SM TEXTBOO			663654B		
		Invoice Net				825.19		
						825.19		
40938	FOLLETT CONTENT SOLUTI	00001	262527	INV	01/06/2026	CHECK TOTAL	825.19	-----
1	03031162 520528 2410	GIBBS Libr	SM TEXTBOO			663654D		
		Invoice Net				597.61		
						597.61		
30300	FOLLETT SCHOOL SOLUTIO	00001	262907	INV	01/06/2026	CHECK TOTAL	1,422.80	-----
1	03011162 520523 2430	AHS Librar	SM OFFICE			1601721		
		Invoice Net				120.00		
						120.00		
30300	FOLLETT SCHOOL SOLUTIO	00001	262907	INV	01/06/2026	CHECK TOTAL	1599418	-----
1	03011162 520523 2430	AHS Librar	SM OFFICE			159.18		
		Invoice Net				159.18		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	279.18		-----
37863	ACOUSTIC STRINGS OF NE	00001	263265	INV	01/06/2026				
1	03191172 520616 2440	ELEMENTARY	OE INSTRUC			56271			
		Invoice Net				230.00			
						230.00			
37863	ACOUSTIC STRINGS OF NE	00001	263265	INV	01/06/2026				
1	03191172 520616 2440	ELEMENTARY	OE INSTRUC			56274			
		Invoice Net				1,231.00			
37863	ACOUSTIC STRINGS OF NE	00001	263265	INV	01/06/2026				
1	03191172 520616 2440	ELEMENTARY	OE INSTRUC			56273			
		Invoice Net				265.00			
37863	ACOUSTIC STRINGS OF NE	00001	263265	INV	01/06/2026				
						265.00			
						56205			

1 03191172 520616 2440	ELEMENTARY Invoice Net	OE INSTRUC	150.00	150.00	CHECK TOTAL	1,876.00	-----
71635 FRANCISCAN HOSPITAL FO 1 11043306 520645 9300	00000 260257 INV CIRCUIT BR Invoice Net	01/06/2026 OE TUITION	300279 5,685.99 5,685.99	5,685.99	CHECK TOTAL	5,685.99	-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV SCHOOL FOO Invoice Net	01/06/2026 SM FOOD SU	2257160343 812.13 812.13	812.13	CHECK TOTAL	548477	-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV SCHOOL FOO Invoice Net	01/06/2026 SM FOOD SU	2257160342 1,147.00 1,147.00	1,147.00	CHECK TOTAL	548478	-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV SCHOOL FOO Invoice Net	01/06/2026 SM FOOD SU	2257160345 589.28 589.28	589.28	CHECK TOTAL	548479	-----
41357 FRESHPOINT CONNECTICUT 1 10005 520514	00000 261791 INV SCHOOL FOO Invoice Net	01/06/2026 SM FOOD SU	2257160346 1,195.91 1,195.91	1,195.91	CHECK TOTAL	548480	-----
33371 GERRY, BRUCE STEVEN 1 12013802 510102 6200	00000 262328 INV ADULT FALL Invoice Net	01/06/2026 PS TEACHER	Fall125 270.00 270.00	270.00	CHECK TOTAL	548602	-----
44024 GILSDORF, ETHAN 1 12013802 510102 6200 2 12013802 520518 6200	00000 262358 INV ADULT FALL ADULT FALL Invoice Net	01/06/2026 PS TEACHER SM INSTRUC	Inv 3 - Fall125 2of2 400.00 50.00 450.00	450.00	CHECK TOTAL	548605	-----
43526 GOLD STAR FOODS INC	00001 261449 INV	01/06/2026	3144342	3144342		548485	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1 10005 520514	SCHOOL FOO Invoice Net			SM FOOD SU		184.60 184.60			
43526 GOLD STAR FOODS INC 1 10005 520514	00001 261449 INV SCHOOL FOO Invoice Net	01/06/2026		01/06/2026 SM FOOD SU		3144752 18.46 18.46	548486		
73320 GOVCONNECTION, INC	00006 262190 INV	01/06/2026				CHECK TOTAL 76948310	203.06		-----
							548876		

1 03030052 520518 2415	GIBBS Seco Invoice Net	SM INSTRUC	38.31	
44911 GUIDA, JULIA 1 03343102 520404 3300	00000 262751 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	38.31	-----	
44911 GUIDA, JULIA 1 03343102 520404 3300	00000 262751 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	REIMMILEAGE_NOV2025 162.69	548696	
44911 GUIDA, JULIA 1 03343102 520404 3300	00000 262751 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	162.69 REIMMILEAGE_OCT2025 223.70	548697	
44911 GUIDA, JULIA 1 03343102 520404 3300	00000 262751 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	223.70 REIMMILEAGE_SEPT2025 213.53	548698	
41976 GUINEAFOWL ADVENTURE C 1 12013806 510102 6200 2 12013806 510102 6200	00000 263196 INV 01/06/2026 YOUTH FALL PS TEACHER YOUTH FALL PS TEACHER Invoice Net	CHECK TOTAL 1057 4,500.00 894.00 5,394.00	599.92	-----
44980 HADE, HIBATALLAH 1 12013802 510328 6200	00000 263589 INV 01/06/2026 ADULT FALL OS TEMPORA Invoice Net	4,500.00 894.00 5,394.00	548630	-----
44126 ALAN HASSELL & SUSAN Z 1 03343102 520404 3300	00000 262316 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	Fall 2025 300.00 300.00	548791	-----
44126 ALAN HASSELL & SUSAN Z 1 03343102 520404 3300	00000 262316 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	REIMMILEAGE_JULY2025 124.62	548887	
44126 ALAN HASSELL & SUSAN Z 1 03343102 520404 3300	00000 262316 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	124.62 REIMMILEAGE_NOV2025 132.93	548888	
44126 ALAN HASSELL & SUSAN Z 1 03343102 520404 3300	00000 262316 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	132.93 REIMMILEAGE_SEPT2025 166.16	548889	
44126 ALAN HASSELL & SUSAN Z 1 03343102 520404 3300	00000 262316 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	166.16 REIMMILEAGE_OCT2025 166.16	548890	
		CHECK TOTAL 166.16	589.87	-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
37894 HING, ROBERTA 1 12013802 510102 6200	00000 263548 INV 01/06/2026 ADULT FALL PS TEACHER Invoice Net	744.00 744.00	Thai Fall25	548778					
		CHECK TOTAL	744.00	-----					

73402 J. W. PEPPER & SON, IN 00004 261122 INV 01/06/2026 1 03031172 520518 2415 GIBBS Musi SM INSTRUC Invoice Net	368085112 65.00 65.00 368014611 50.00 50.00 368096295 20.10 20.10	548417
73402 J. W. PEPPER & SON, IN 00004 261121 INV 01/06/2026 1 03221172 520518 2415 C&I Music SM INSTRUC Invoice Net	548909	
73402 J. W. PEPPER & SON, IN 00004 261123 INV 01/06/2026 1 03021172 520518 2415 OMS Music SM INSTRUC Invoice Net	548911	
	CHECK TOTAL 135.10	-----
19317 JUSTICE RESOURCE INSTI 00000 261723 INV 01/06/2026 1 03233062 520645 9300 SpEd Out o OE TUITION Invoice Net	120650526ARLSH 7,443.62 7,443.62	548583
19317 JUSTICE RESOURCE INSTI 00000 260479 INV 01/06/2026 1 03233062 520645 9300 SpEd Out o OE TUITION Invoice Net	1207500526ARL 8,722.19 8,722.19	548585
19317 JUSTICE RESOURCE INSTI 00000 260479 INV 01/06/2026 1 03233062 520645 9300 SpEd Out o OE TUITION Invoice Net	120750526ARLFP 8,722.19 8,722.19	548586
19317 JUSTICE RESOURCE INSTI 00000 260242 INV 01/06/2026 1 11043306 520645 9300 CIRCUIT BR OE TUITION Invoice Net	12450526ARLKB 6,436.54 6,436.54	548587
	CHECK TOTAL 31,324.54	-----
72363 LABBB COLLABORATIVE 00000 261726 INV 01/06/2026 1 03233062 520645 9400 SpEd Out o OE TUITION Invoice Net	261528 5,912.00 5,912.00	548592
72363 LABBB COLLABORATIVE 00000 260509 INV 01/06/2026 1 03233062 520645 9400 SpEd Out o OE TUITION Invoice Net	261534 5,912.00 5,912.00	548593
72363 LABBB COLLABORATIVE 00000 260508 INV 01/06/2026 1 03233062 520645 9400 SpEd Out o OE TUITION Invoice Net	261540 5,250.56 5,250.56	548594
72363 LABBB COLLABORATIVE 00000 260507 INV 01/06/2026 1 03233052 520645 9300 SpEd One t OE TUITION Invoice Net	261803 4,432.00 4,432.00	548595
72363 LABBB COLLABORATIVE 00000 260507 INV 01/06/2026 1 03233062 520645 9400 SpEd Out o OE TUITION Invoice Net	261527 6,207.68 6,207.68	548596
72363 LABBB COLLABORATIVE 00000 260506 INV 01/06/2026 1 03233062 520645 9400 SpEd Out o OE TUITION Invoice Net	261538 6,207.68 6,207.68	548597

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
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72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260505 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261537 5,912.00 5,912.00	548598
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260504 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261533 6,207.68 6,207.68	548599
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260503 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261531 5,912.00 5,912.00	548600
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260502 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261535 6,207.68 6,207.68	548603
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260498 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261536 1,719.60 1,719.60	548606
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260501 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261529 6,207.68 6,207.68	548608
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260500 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261532 5,912.00 5,912.00	548612
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260499 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261539 6,207.68 6,207.68	548623
72363 LABBB COLLABORATIVE 1 03233052 520645 9300	00000 260497 INV 01/06/2026 SpEd One t OE TUITION Invoice Net	261802 4,432.00 4,432.00	548632
72363 LABBB COLLABORATIVE 1 03233062 520645 9400	00000 260497 INV 01/06/2026 SpEd Out o OE TUITION Invoice Net	261530 6,207.68 6,207.68	548651
72363 LABBB COLLABORATIVE 1 03233012 520416 2320	00000 261887 INV 01/06/2026 SpEd Speci CTR PROFES Invoice Net	261489 1,098.00 1,098.00	548683
72363 LABBB COLLABORATIVE 1 03343102 520404 3300	00000 262519 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	261495 204.00 204.00	548699
72363 LABBB COLLABORATIVE 1 03343102 520404 3300	00000 261888 INV 01/06/2026 TRANSP Tra CTR CONTRA Invoice Net	261490 816.00 816.00	548700
		CHECK TOTAL	90,965.92
32613 LAMINATING AND BINDING 1 03150042 520525 2430	00000 263354 INV 01/06/2026 STRATTON E SM REPRO P Invoice Net	390633 396.46 396.46	548711
72376 LANDMARK SCHOOL INC	00001 263295 INV 01/06/2026	CHECK TOTAL	396.46
		FY26-051856	548693

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 10102026 520401 2354	SPED 240 Invoice Net		CTR CONTRA		2,548.00 2,548.00 CHECK TOTAL			-----
40558	LEGO BRAND RETAIL INC 1 03991032 520518 2415	00001 DIGITAL LE Invoice Net	263268	INV SM INSTRUC	01/06/2026	1190695444 5,999.25 5,999.25 CHECK TOTAL	548712		-----
37864	LEXINGTON MEDICAL MANA 1 03345302 520416 3300	00000 TRANSP Tra Invoice Net	260249	CTR PROFES	01/06/2026	OCTOBER2025_CH 160.00 160.00 CHECK TOTAL	548695		-----
37783	MARCIA BRENNER ASSOCIA 1 03030052 520518 2415	00000 GIBBS Seco Invoice Net	262897	INV SM INSTRUC	01/06/2026	INV-253343 3,075.00 3,075.00 CHECK TOTAL	548461		-----
43078	MARTYS LOCAL INC 1 10005 520514	00000 SCHOOL FOO Invoice Net	261879	INV SM FOOD SU	01/06/2026	251627 792.33 792.33 CHECK TOTAL	548487		-----
72575	MASS BAY TRANSPORTATIO 1 03343092 520404 3300	00003 TRANSP Tra Invoice Net	261530	CTR CONTRA	01/06/2026	522539. 90.00 90.00 CHECK TOTAL	548894		-----
42867	DIVISION SEVEN TEA COR 1 12455 520624 3520	00000 AHS CAFE Invoice Net	260991	INV OE OTHER F	01/06/2026	MW82057 211.50 211.50 CHECK TOTAL	548710		-----
74887	METROPOLITAN PIPE & SU 1 03325202 520524 4220	00000 FAC Facili Invoice Net	261378	INV SM PLUMBIN	01/06/2026	S4113965.001 232.66 232.66 CHECK TOTAL	548318		-----
42708	MONIS, MICHAEL 1 12013806 510102 6200	00000 YOUTH FALL Invoice Net	263549	INV PS TEACHER	01/06/2026	Reimb ScallionFall125 30.50 30.50 CHECK TOTAL	548779		-----
17599	THE NEW ENGLAND CENTER 1 10102026 520401 2354	00002 SPED 240 Invoice Net	263182	INV CTR CONTRA	01/06/2026	25821 5,403.75 5,403.75 CHECK TOTAL	548685		-----

CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL			-----
42766	NSG LIFE SAFETY INC	00000	263322	INV	01/06/2026	4549			
	1 03325202 520521 4220	FAC	Facili	SM	MISC MA	1,860.00	548689		
				Invoice	Net	1,860.00			
25843	PETE'S TIRE BARN INC	00000	260231	INV	01/06/2026	829456			
	1 03345302 520621 3300	TRANSP	Tra	OE	MOTOR V	2,080.80	548701		
				Invoice	Net	2,080.80			
17294	P J DIONNE COMPANY INC	00000	263507	INV	01/06/2026	47522			
	1 03325202 520415 4220	FAC	Facili	CTR	PLUMBI	8,100.00	548462		
				Invoice	Net	8,100.00			
73471	PLAY TIME, INC.	00000	261733	INV	01/06/2026	5813			
	1 12113902 520501 3520	EXTEND	DAY	SM	SUPPLIE	170.40	548507		
				Invoice	Net	170.40			
28157	PLUMBERS' SUPPLY COMPA	00001	260574	INV	01/06/2026	15416235-00			
	1 03325202 520524 4220	FAC	Facili	SM	PLUMBIN	117.44	548571		
				Invoice	Net	117.44			
29536	PRO AV SYSTEMS INC	00001	262804	INV	01/06/2026	57405			
	1 03030052 520604 4230	GIBBS	Seco	OE	CAPITAL	1,862.00	548714		
				Invoice	Net	1,862.00			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	295565/1			
	1 03325202 520503 4220	FAC	Facili	SM	CARPENT	8.99	548316		
				Invoice	Net	8.99			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288939/1			
	1 03325202 520503 4220	FAC	Facili	SM	CARPENT	45.15	548376		
				Invoice	Net	45.15			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288885/1			
	1 03325202 520503 4220	FAC	Facili	SM	CARPENT	14.95	548377		
				Invoice	Net	14.95			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288887/1			
	1 03325202 520503 4220	FAC	Facili	SM	CARPENT	13.98	548378		
				Invoice	Net	13.98			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288900/1			
	1 03325202 520503 4220	FAC	Facili	SM	CARPENT	21.98	548379		
				Invoice	Net	21.98			

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					289078/1 1.74 1.74	548380		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					289079/1 18.18 18.18	548381		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					289054/1 11.32 11.32	548382		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					289048/1 16.79 16.79	548383		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					289133/1 12.99 12.99	548384		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					289157/1 8.17 8.17	548385		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					289299/1 53.56 53.56	548387		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					290097/1 6.99 6.99	548388		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					297300/1 5.97 5.97	548572		
5801 R W SHATTUCK & CO INC	00001 260366 INV 01/06/2026 1 03325202 520503 4220 FAC Facili SM CARPENT Invoice Net					297325/1 11.76 11.76	548690		
						CHECK TOTAL	252.52		-----
40215 RIO GRANDE INC	00000 260614 INV 01/06/2026 1 03011202 520518 2415 AHS Art SM INSTRUC Invoice Net					96720040 165.94 165.94	548920		
						CHECK TOTAL	165.94		-----
25978 RIVERVIEW SCHOOL	00000 260485 INV 01/06/2026 1 03233062 520645 9300 SpEd Out o OE TUITION Invoice Net					2025120100113 9,767.73 9,767.73	548588		
						CHECK TOTAL	9,767.73		-----
40443 RM MANAGEMENT AND OPER	00000 263383 INV 01/06/2026 1 03256132 520402 3510 SKI TEAM CTR ATHLET Invoice Net					A121425 1,980.00 1,980.00	548467		
						CHECK TOTAL	1,980.00		-----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370	SCHOOL SPECIALTY	00026	262658	INV	01/06/2026	208136525887			
1	03141102 520518 2410			INSTRUCT	SM INSTRUC	331.81			
				Invoice Net		331.81			
29370	SCHOOL SPECIALTY	00026	263336	INV	01/06/2026	308104829668			
1	03160042 520518 2415			THOMPSON E	SM INSTRUC	389.28			
				Invoice Net		389.28			
29370	SCHOOL SPECIALTY	00026	262199	INV	01/06/2026	208136587273			
1	03140042 520518 2415			PEIRCE Ele	SM INSTRUC	15.56			
				Invoice Net		15.56			
29370	SCHOOL SPECIALTY	00026	262199	INV	01/06/2026	308104823001			
1	03140042 520518 2415			PEIRCE Ele	SM INSTRUC	284.28			
				Invoice Net		284.28			
29370	SCHOOL SPECIALTY	00026	263297	INV	01/06/2026	208136617845			
1	03160042 520518 2415			THOMPSON E	SM INSTRUC	38.25			
				Invoice Net		38.25			
29370	SCHOOL SPECIALTY	00026	263348	INV	01/06/2026	208136621082			
1	03130042 520525 2430			HARDY Ele	SM REPRO P	106.31			
				Invoice Net		106.31			
29370	SCHOOL SPECIALTY	00026	263349	INV	01/06/2026	208136617935			
1	03120042 520518 2415			DALLIN Ele	SM INSTRUC	123.97			
				Invoice Net		123.97			
29370	SCHOOL SPECIALTY	00026	263335	INV	01/06/2026	308104829597			
1	03151102 520518 2410			INSTRUCT	SM INSTRUC	246.77			
				Invoice Net		246.77			
29370	SCHOOL SPECIALTY	00026	263002	INV	01/06/2026	308104826622			
1	03151202 520518 2415			STRATTON A	SM INSTRUC	316.81			
				Invoice Net		316.81			
29370	SCHOOL SPECIALTY	00026	263023	INV	01/06/2026	308104829287			
1	03161202 520518 2415			THOMPSON A	SM INSTRUC	408.16			
				Invoice Net		408.16			
29370	SCHOOL SPECIALTY	00026	65006326	INV	01/06/2026	208136601143			
1	03011202 520518 2415			AHS Art	SM INSTRUC	45.36			
				Invoice Net		45.36			
29370	SCHOOL SPECIALTY	00026	263351	INV	01/06/2026	308104829636			
1	12113902 520501 3520			EXTEND DAY	SM SUPPLIE	670.28			
				Invoice Net		670.28			
29370	SCHOOL SPECIALTY	00026	262650	INV	01/06/2026	208136624199			
1	03991032 520518 2415			DIGITAL LE	SM INSTRUC	86.70			
				Invoice Net		86.70			
29370	SCHOOL SPECIALTY	00026	262650	INV	01/06/2026	308104827265			
1	03991032 520518 2415			DIGITAL LE	SM INSTRUC	9,200.36			
				Invoice Net		9,200.36			
29370	SCHOOL SPECIALTY	00026	261388	INV	01/06/2026	208136588807			
1	03141122 520518 2455			INSTRUCT	SM INSTRUC	8.98			
				Invoice Net		8.98			
29370	SCHOOL SPECIALTY	00026	261388	INV	01/06/2026	208136545179			
						208136545179			

1 03141122 520518 2455	INSTRUCT	SM INSTRUC	15.96
	Invoice Net		15.96

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370	SCHOOL SPECIALTY	00026	261388	INV	01/06/2026	208136532423	548527		
1 03141122	520518 2455	INSTRUCT	SM INSTRUC			6.69			
		Invoice Net				6.69			
29370	SCHOOL SPECIALTY	00026	261388	INV	01/06/2026	208136497084	548528		
1 03141122	520518 2455	INSTRUCT	SM INSTRUC			56.78			
		Invoice Net				56.78			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136632659	548529		
1 03131122	520518 2455	INSTRUCTIO	SM INSTRUC			40.14			
		Invoice Net				40.14			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136519982	548530		
1 03131122	520518 2455	INSTRUCTIO	SM INSTRUC			34.70			
		Invoice Net				34.70			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136501005	548531		
1 03131122	520518 2455	INSTRUCTIO	SM INSTRUC			2.72			
		Invoice Net				2.72			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136497052	548532		
1 03131122	520518 2455	INSTRUCTIO	SM INSTRUC			46.24			
		Invoice Net				46.24			
29370	SCHOOL SPECIALTY	00026	261390	INV	01/06/2026	208136545187	548533		
1 03121122	520518 2455	INSTRUCT	SM INSTRUC			15.96			
		Invoice Net				15.96			
29370	SCHOOL SPECIALTY	00026	261391	INV	01/06/2026	208136497089	548534		
1 03111122	520518 2455	INSTRUCT	SM INSTRUC			11.56			
		Invoice Net				11.56			
29370	SCHOOL SPECIALTY	00026	261391	INV	01/06/2026	208136565146	548535		
1 03111122	520518 2455	INSTRUCT	SM INSTRUC			6.36			
		Invoice Net				6.36			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136541229	548536		
1 03151122	520518 2455	INSTRUCT	SM INSTRUC			17.80			
		Invoice Net				17.80			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136545038	548537		
1 03151122	520518 2455	INSTRUCT	SM INSTRUC			37.24			
		Invoice Net				37.24			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136588808	548538		
1 03151122	520518 2455	INSTRUCT	SM INSTRUC			13.47			
		Invoice Net				13.47			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136532625	548539		
1 03151122	520518 2455	INSTRUCT	SM INSTRUC			53.60			
		Invoice Net				53.60			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136515285	548540		
1 03151122	520518 2455	INSTRUCT	SM INSTRUC			11.94			
		Invoice Net				11.94			

29370 SCHOOL SPECIALTY 1 03161122 520518 2455	00026 261387 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136588941 4.49 4.49	548541
29370 SCHOOL SPECIALTY 1 03161122 520518 2455	00026 261387 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136575297 20.78 20.78	548542

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU ^E DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370 SCHOOL SPECIALTY 1 03161122 520518 2455	00026 261387 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136532299 53.68 53.68	548543						
29370 SCHOOL SPECIALTY 1 03161122 520518 2455	00026 261387 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136520177 10.00 10.00	548544						
29370 SCHOOL SPECIALTY 1 03161122 520518 2455	00026 261387 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136515237 3.44 3.44	548545						
29370 SCHOOL SPECIALTY 1 03161122 520518 2455	00026 261387 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136501308 21.02 21.02	548546						
29370 SCHOOL SPECIALTY 1 03140042 520518 2415	00026 261846 INV 01/06/2026 PEIRCE Ele SM INSTRUC Invoice Net	208136592044 46.96 46.96	548547						
29370 SCHOOL SPECIALTY 1 03101122 520518 2455	00026 261392 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136515287 35.82 35.82	548548						
29370 SCHOOL SPECIALTY 1 03101122 520518 2455	00026 261392 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136545008 5.32 5.32	548549						
29370 SCHOOL SPECIALTY 1 03101122 520518 2455	00026 261392 INV 01/06/2026 INSTRUCT SM INSTRUC Invoice Net	208136588917 4.49 4.49	548550						
29370 SCHOOL SPECIALTY 1 03221202 520518 2415	00026 263384 INV 01/06/2026 C&I Art SM INSTRUC Invoice Net	208136629213 111.79 111.79	548907						
29370 SCHOOL SPECIALTY 1 03120042 520518 2415	00026 263477 INV 01/06/2026 DALLIN Ele SM INSTRUC Invoice Net	308104831455 115.68 115.68	548922						
29370 SCHOOL SPECIALTY 1 12113902 520501 3520	00026 263465 INV 01/06/2026 EXTEND DAY SM SUPPLIE Invoice Net	208136636207 222.01 222.01	548923						
26203 SCHOOL NUTRITION ASSOC 1 10005 520420	00002 263034 INV 01/06/2026 SCHOOL FOO CTR PROFES Invoice Net	CHECK TOTAL 80254 80.00 80.00	13,299.52 ----- 548482						

						CHECK TOTAL	80.00	-----
32904	INTERMEDIA INC.	00000	263249	INV	01/06/2026	475239	548850	
1	03011172	520518	2415	AHS Music	SM INSTRUC	117.70		
				Invoice Net		117.70		
32904	INTERMEDIA INC.	00000	263249	INV	01/06/2026	475165	548852	
1	03011172	520518	2415	AHS Music	SM INSTRUC	29.43		
				Invoice Net		29.43		
					CHECK TOTAL	147.13	-----	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29569	STOE, SARAH	00000	261536	INV	01/06/2026	V29569_7203STOESARAH	548930		
1	03221222	520612	2354	C&I Profes	OE GRADUAT	858.00			
				Invoice Net		858.00			
29569	STOE, SARAH	00000	261536	INV	01/06/2026	V29569_8020STOESARAH	548931		
1	03221222	520612	2354	C&I Profes	OE GRADUAT	858.00			
				Invoice Net		858.00			
					CHECK TOTAL	1,716.00	-----		
32432	AHOLD USA, INC.	00004	260994	INV	01/06/2026	57129	548468		
1	03010052	520514	2440	AHS Second	SM FOOD SU	13.34			
				Invoice Net		13.34			
32432	AHOLD USA, INC.	00004	260994	INV	01/06/2026	57135	548469		
1	03010052	520514	2440	AHS Second	SM FOOD SU	7.29			
				Invoice Net		7.29			
32432	AHOLD USA, INC.	00004	260432	INV	01/06/2026	57134	548470		
1	12113902	520514	3520	EXTEND DAY	SM FOOD SU	51.66			
				Invoice Net		51.66			
32432	AHOLD USA, INC.	00004	260994	INV	01/06/2026	57138	548915		
1	03010052	520514	2440	AHS Second	SM FOOD SU	74.92			
				Invoice Net		74.92			
32432	AHOLD USA, INC.	00004	260432	INV	01/06/2026	57136	548916		
1	12113902	520514	3520	EXTEND DAY	SM FOOD SU	112.45			
				Invoice Net		112.45			
32432	AHOLD USA, INC.	00004	260432	INV	01/06/2026	57133	548917		
1	12113902	520514	3520	EXTEND DAY	SM FOOD SU	86.29			
				Invoice Net		86.29			
32432	AHOLD USA, INC.	00004	260432	INV	01/06/2026	57137	548918		
1	12113902	520514	3520	EXTEND DAY	SM FOOD SU	104.43			
				Invoice Net		104.43			
					CHECK TOTAL	450.38	-----		
41966	SWEETWATER SOUND HOLDI	00000	263251	INV	01/06/2026	48005268	548427		
1	03021172	520518	2415	OMS Music	SM INSTRUC	1,435.43			
				Invoice Net		1,435.43			

41966 SWEETWATER SOUND HOLDING 00000 263347 INV 01/06/2026 1 03221172 520615 2420 C&I Music OE INSTRUC Invoice Net	48070078 232.07 232.07 CHECK TOTAL	548870 1,667.50 -----
44043 RUBENSTEIN, ERIC 00000 263557 INV 01/06/2026 1 03221152 520518 2415 C&I Social SM INSTRUC Invoice Net	UOISENFX-0002 1,800.00 1,800.00 CHECK TOTAL	548709 1,800.00 -----
41819 TAKANG, ESTEEBELL BESE 00000 263585 INV 01/06/2026 1 12013802 510328 6200 ADULT FALL OS TEMPORA Invoice Net	Fall 2025 468.75 468.75 CHECK TOTAL	548784 468.75 -----

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	468.75		-----
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 01/06/2026 SCHOOL FOO SM FOOD SU Invoice Net					1498222 3,165.19 3,165.19		548471	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 01/06/2026 SCHOOL FOO SM FOOD SU Invoice Net					1498223 6,094.75 6,094.75		548472	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 01/06/2026 SCHOOL FOO SM FOOD SU Invoice Net					1499358 8,403.81 8,403.81		548473	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 01/06/2026 SCHOOL FOO SM FOOD SU Invoice Net					1499359 2,809.27 2,809.27		548474	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 01/06/2026 SCHOOL FOO SM FOOD SU Invoice Net					1499360 3,336.98 3,336.98		548475	
22736 THURSTON FOODS, INC. 1 10005 520514	00000 261443 INV 01/06/2026 SCHOOL FOO SM FOOD SU Invoice Net					1499361 3,899.97 3,899.97		548476	
						CHECK TOTAL	27,709.97		-----
23214 TRANE 1 03325202 520517 4220	00001 262692 INV 01/06/2026 FAC Facili SM HVAC SU Invoice Net					20703221 97.66 97.66		548358	
						CHECK TOTAL	97.66		-----
74298 TURF EQUIPMENT COMPANY 1 03325212 520510 4110	00000 261287 INV 01/06/2026 FAC Custod SM EQUIPME Invoice Net					109646 7.99 7.99		548688	

40495 US OMNI & TSACG COMPLI 1 03284032 520626 5100	00000 260884 INV 01/06/2026 C&I Human Invoice Net	OE PENSION	CHECK TOTAL 129327 343.10 343.10	7.99	548864	-----
28421 VARGHESE, ROBIN 1 03010052 520629 3520	00000 262899 INV 01/06/2026 AHS Second Invoice Net	OE PROFESS	REIM_PDCOURSE_DEC25 295.00 295.00	548460	-----	
22691 VARONE, LINDA R. 1 12013802 510102 6200	00000 262422 INV 01/06/2026 ADULT FALL Invoice Net	PS TEACHER	Fall125 70.00 70.00	548610	-----	
			CHECK TOTAL -----	70.00	-----	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DU DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
43378 VENKATESH, MAYA DOROTH 1 12013802 510328 6200	00000 263586 INV 01/06/2026 ADULT FALL OS TEMPORA Invoice Net	Fall 2025 340.00 340.00	548786	-----					
13181 W. B. MASON CO INC 1 03264022 520523 1230	00001 263452 INV 01/06/2026 DIV EQUITY SM OFFICE Invoice Net	258815630 126.96 126.96	548425	-----					
13181 W. B. MASON CO INC 1 10005 520523	00001 261104 INV 01/06/2026 SCHOOL FOO SM OFFICE Invoice Net	258520095 72.00 72.00	548483	-----					
13181 W. B. MASON CO INC 1 10005 520523	00001 261104 INV 01/06/2026 SCHOOL FOO SM OFFICE Invoice Net	258534192 155.44 155.44	548484	-----					
13181 W. B. MASON CO INC 1 03233002 520523 2430	00001 263292 INV 01/06/2026 SpEd Speci SM OFFICE Invoice Net	258649249 157.68 157.68	548703	-----					
13181 W. B. MASON CO INC 1 03233012 520523 2430	00001 263291 INV 01/06/2026 SpEd Speci SM OFFICE Invoice Net	258637067 509.90 509.90	548704	-----					
13181 W. B. MASON CO INC 1 03160042 520525 2430	00001 263382 INV 01/06/2026 THOMPSON E SM REPRO P Invoice Net	258937232 2,039.60 2,039.60	548854	-----					
13181 W. B. MASON CO INC 1 03150042 520525 2430	00001 263371 INV 01/06/2026 STRATTON E SM REPRO P Invoice Net	258936905 2,039.60 2,039.60	548856	-----					

13181 W. B. MASON CO INC 1 03140042 520525 2430	00001 263247 INV 01/06/2026 PEIRCE Ele SM REPRO P Invoice Net	258936343 2,549.50 2,549.50	548857
13181 W. B. MASON CO INC 1 03160042 520525 2430	00001 263382 INV 01/06/2026 THOMPSON E SM REPRO P Invoice Net	258766929 73.35 73.35	548858
13181 W. B. MASON CO INC 1 03110042 520525 2430	00001 263037 INV 01/06/2026 BRACKETT E SM REPRO P Invoice Net	258362062 48.74 48.74	548860
13181 W. B. MASON CO INC 1 03010052 520523 2430	00001 260077 INV 01/06/2026 AHS Second SM OFFICE Invoice Net	258790300 306.59 306.59	548869
13181 W. B. MASON CO INC 1 03010052 520523 2430	00001 260077 INV 01/06/2026 AHS Second SM OFFICE Invoice Net	258694938 54.28 54.28	548871
13181 W. B. MASON CO INC 1 03991032 520518 2455	00001 263356 INV 01/06/2026 DIGITAL LE SM INSTRUC Invoice Net	258688116 319.88 319.88	548872
13181 W. B. MASON CO INC 1 03130042 520525 2430	00001 263372 INV 01/06/2026 HARDY Elem SM REPRO P Invoice Net	258936945 4,049.20 4,049.20	548914

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL			-----
71823 GRAINGER 1 10005	520523	00001 261451 INV 01/06/2026 SCHOOL FOO SM OFFICE Invoice Net				9649375616 109.50 109.50	548450		
71823 W W GRAINGER, INC 1 03325202 520509 4220		00005 262937 INV 01/06/2026 FAC Facili SM ELECTRI Invoice Net				9740763090 233.78 233.78	548327		
44986 WAEHLER, CHARLES A 1 12013802 510102 6200		00000 262794 INV 01/06/2026 ADULT FALL PS TEACHER Invoice Net				Fall125 240.00 240.00	548624		
74519 WEST MUSIC COMPANY 1 03131172 520518 2415		00001 262941 INV 01/06/2026 HARDY Musi SM INSTRUC Invoice Net				SI2591814 494.10 494.10	548908		
						CHECK TOTAL			-----
						494.10			

41586 WULANSARI, SATYAWIDYA	00000	263140 INV	01/06/2026	Fall125	548748
1 12013802 510102 6200	ADULT FALL	PS TEACHER		1,960.00	
Invoice Net				1,960.00	
				CHECK TOTAL	1,960.00

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270 INVOICES				WARRANT TOTAL	469,503.85
				CASH ACCOUNT BALANCE	469,503.85
					144,429.44
=====					=====

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WARRANT: 26166 01/06/2026

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
0003 03010052 AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520514 SM FOOD SUPPLIES	95.55	133,378.04
0003 03010052 AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520523 SM OFFICE SUPPLIES	360.87	133,378.04
0003 03010052 AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520629 OE PROFESSIONAL AFFLIA	295.00	133,378.04
0003 03011042 AHS Family and Con	0003-3-300-301-0004-003104-0001-02-520518 SM INSTRUCTIONAL MATER	1,132.69	4,242.08
0003 03011162 AHS Library/Media	0003-3-300-301-0004-003116-0001-02-520523 SM OFFICE SUPPLIES	279.18	40,935.95
0003 03011172 AHS Music	0003-3-300-301-0004-003117-0001-02-520518 SM INSTRUCTIONAL MATER	147.13	44,470.43
0003 03011202 AHS Art	0003-3-300-301-0004-003120-0001-02-520518 SM INSTRUCTIONAL MATER	336.31	6,914.41
0003 03021042 OMS Family and Con	0003-3-300-302-0004-003104-0001-02-520518 SM INSTRUCTIONAL MATER	73.65	1,244.27
0003 03021162 OMS Library/Media	0003-3-300-302-0004-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	231.67	5,714.66
0003 03021172 OMS Music	0003-3-300-302-0004-003117-0001-02-520518 SM INSTRUCTIONAL MATER	1,455.53	27,240.56
0003 03030052 GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520518 SM INSTRUCTIONAL MATER	3,128.19	161,829.73
0003 03030052 GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520523 SM OFFICE SUPPLIES	19.78	161,829.73
0003 03030052 GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520604 OE CAPITAL EQUIPMENT/F	1,862.00	161,829.73
0003 03031162 GIBBS Library/Medi	0003-3-300-303-0004-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	1,422.80	3,734.72
0003 03031172 GIBBS Music	0003-3-300-303-0004-003117-0001-02-520518 SM INSTRUCTIONAL MATER	65.00	7,220.76
0003 03101122 INSTRUCTIONAL MATE	0003-3-300-310-0003-003112-0000-02-520518 SM INSTRUCTIONAL MATER	45.63	4,341.53
0003 03101162 BISHOP Library/Med	0003-3-300-310-0003-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	59.64	1,175.08
0003 03110042 BRACKETT Elementar	0003-3-300-311-0003-003004-0001-02-520525 SM REPRO PAPER TONER S	48.74	44,549.55

0003	03111122	INSTRUCTIONAL MATE	0003-3-300-311-0003-003112-0000-02-520518	SM INSTRUCTIONAL MATER	17.92	3,056.33
0003	03120042	DALLIN Elementary	0003-3-300-312-0003-003004-0001-02-520518	SM INSTRUCTIONAL MATER	239.65	44,231.47
0003	03121122	INSTRUCTIONAL MATE	0003-3-300-312-0003-003112-0000-02-520518	SM INSTRUCTIONAL MATER	15.96	993.58
0003	03121162	DALLIN Library/Med	0003-3-300-312-0003-003116-0001-02-520528	SM TEXTBOOKS BOOKS PER	206.58	1,028.14
0003	03130042	HARDY Elementary E	0003-3-300-313-0003-003004-0001-02-520525	SM REPRO PAPER TONER S	4,155.51	41,895.31
0003	03131122	INSTRUCTIONAL MION	0003-3-300-313-0003-003112-0000-02-520518	SM INSTRUCTIONAL MATER	123.80	3,308.92
0003	03131172	HARDY Music	0003-3-300-313-0003-003117-0001-02-520518	SM INSTRUCTIONAL MATER	494.10	255.55
0003	03140042	PEIRCE Elementary	0003-3-300-314-0003-003004-0001-02-520518	SM INSTRUCTIONAL MATER	346.80	44,880.63
0003	03140042	PEIRCE Elementary	0003-3-300-314-0003-003004-0001-02-520525	SM REPRO PAPER TONER S	2,549.50	44,880.63
0003	03141102	INSTRUCTIONAL MATE	0003-3-300-314-0003-003110-0000-02-520518	SM INSTRUCTIONAL MATER	331.81	218.35
0003	03141122	INSTRUCTIONAL MATE	0003-3-300-314-0003-003112-0000-02-520518	SM INSTRUCTIONAL MATER	88.41	2,661.55
0003	03150042	STRATTON Elementar	0003-3-300-315-0003-003004-0001-02-520525	SM REPRO PAPER TONER S	2,436.06	14,130.74
0003	03151102	INSTRUCTIONAL MATE	0003-3-300-315-0003-003110-0000-02-520518	SM INSTRUCTIONAL MATER	246.77	7.61
0003	03151122	INSTRUCTIONAL MATE	0003-3-300-315-0003-003112-0000-02-520518	SM INSTRUCTIONAL MATER	134.05	1,642.01
0003	03151202	STRATTON Art	0003-3-300-315-0003-003120-0001-02-520518	SM INSTRUCTIONAL MATER	316.81	1,503.88
0003	03160042	THOMPSON Elementar	0003-3-300-316-0003-003004-0001-02-520518	SM INSTRUCTIONAL MATER	427.53	48,386.94
0003	03160042	THOMPSON Elementar	0003-3-300-316-0003-003004-0001-02-520525	SM REPRO PAPER TONER S	2,112.95	48,386.94
0003	03161122	INSTRUCTIONAL MATE	0003-3-300-316-0003-003112-0000-02-520518	SM INSTRUCTIONAL MATER	113.41	2,716.01
0003	03161162	THOMPSON Library/M	0003-3-300-316-0003-003116-0001-02-520528	SM TEXTBOOKS BOOKS PER	78.48	1,156.24
0003	03161202	THOMPSON Art	0003-3-300-316-0003-003120-0001-02-520518	SM INSTRUCTIONAL MATER	408.16	2,406.69
0003	03191172	ELEMENTARY Music	0003-3-300-319-0003-003117-0001-02-520616	OE INSTRUCTIONAL EQUIP	1,876.00	50,418.51
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520522	SM MISC SUPPLIES	1,680.00	3,444.97
0003	03221092	C&I ELL	0003-3-300-322-0002-003109-0001-02-520514	SM FOOD SUPPLIES	236.50	12,448.00
0003	03221152	C&I Social Studies	0003-3-300-322-0002-003115-0001-02-520518	SM INSTRUCTIONAL MATER	1,800.00	8,458.96
0003	03221172	C&I Music	0003-3-300-322-0002-003117-0001-02-520518	SM INSTRUCTIONAL MATER	50.00	20,993.65
0003	03221172	C&I Music	0003-3-300-322-0002-003117-0001-02-520615	OE INSTRUCTION EQUIPME	232.07	20,993.65
0003	03221202	C&I Art	0003-3-300-322-0002-003120-0001-02-520518	SM INSTRUCTIONAL MATER	320.13	15,332.47
0003	03221222	C&I Professional D	0003-3-300-322-0002-003122-0001-02-520612	OE GRADUATE COURSE REI	2,916.00	24,148.71
0003	03221222	C&I Professional D	0003-3-300-322-0002-003122-0001-02-520629	OE PROFESSIONAL AFFLIA	150.00	24,148.71
0003	03233002	SpEd Special Ed Ad	0003-3-300-323-0005-003300-0002-02-520523	SM OFFICE SUPPLIES	157.68	-468,343.70
0003	03233002	SpEd Special Ed Ad	0003-3-300-323-0005-003300-0002-02-520603	OE BUSINESS TRAVEL	26.60	-468,343.70

12/23/2025 11:33 | TOWN OF ARLINGTON
izheng | WARRANT SUMMARY

| P 25
| apwarrnt

WARRANT: 26166 01/06/2026

FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET	
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	9,664.44	-468,343.70
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	7,913.04	-468,343.70
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520504	SM COMPUTER SOFTWARE	3,000.00	-468,343.70
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520518	SM INSTRUCTIONAL MATER	37.04	-468,343.70
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520523	SM OFFICE SUPPLIES	509.90	-468,343.70
0003	03233012	SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520615	OE INSTRUCTION EQUIPME	55.56	-468,343.70
0003	03233022	SpEd Pupil Service	0003-3-300-323-0005-003302-0002-02-520416	CTR PROFESSIONAL TECH	344.40	-468,343.70
0003	03233052	SpEd One to One As	0003-3-300-323-0005-003305-0002-02-520645	OE TUITION OTHER SCHOO	8,864.00	-468,343.70
0003	03233062	SpEd Out of Distri	0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHOO	51,442.17	-468,343.70
0003	03233062	SpEd Out of Distri	0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHOO	79,983.92	-468,343.70
0003	03256132	ATHLETICS-SKI TEAM	0003-3-300-325-0004-003613-0001-02-520402	CTR ATHLETIC SERVICES	1,980.00	13,305.62
0003	03264022	DIVERSITY EQUITY A	0003-3-300-326-0002-003402-0000-02-520523	SM OFFICE SUPPLIES	126.96	4,514.74
0003	03264022	DIVERSITY EQUITY A	0003-3-300-326-0002-003402-0000-02-520601	OE OTHER EXPENSES	277.00	4,514.74
0003	03284032	C&I Human Resource	0003-3-300-328-0001-003403-0001-02-520626	OE PENSIONS	343.10	-8,164.16

0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520411	CTR HVAC CONTRACTED SE	1,125.00	-1,226.98
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520415	CTR PLUMBING SERVICES	8,100.00	-1,226.98
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520503	SM CARPENTRY SUPPLIES	252.52	-1,226.98
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520509	SM ELECTRICAL SUPPLIES	233.78	-1,226.98
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520517	SM HVAC SUPPLIES	735.55	-1,226.98
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520521	SM MISC MAINTENANCE SU	1,860.00	-1,226.98
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520524	SM PLUMBING SUPPLIES	350.10	-1,226.98
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520628	OE POWER ELECTRICITY	123,314.38	-1,226.98
0003	03325212	FAC Custodial Serv	0003-3-300-332-0008-003521-0001-02-520510	SM CUSTODIAL SUPPLIES	3,707.00	168,227.71
0003	03325212	FAC Custodial Serv	0003-3-300-332-0008-003521-0001-02-520510	SM EQUIPMENT MAINTENAN	7.99	168,227.71
0003	03343092	TRANSP Transportat	0003-3-300-334-0005-003309-0002-02-520404	CTR CONTRACTED TRANSP	90.00	-98,473.01
0003	03343102	TRANSP Transportat	0003-3-300-334-0005-003310-0002-02-520404	CTR CONTRACTED TRANSP	2,209.79	-188,314.18
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520416	CTR PROFESSIONAL TECH	160.00	6,537.12
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520621	OE MOTOR VEHICLE REPAI	2,080.80	6,537.12
0003	03991032	DIGITAL LEARNING	0003-3-300-399-0002-003103-0000-02-520518	SM INSTRUCTIONAL MATER	22,046.96	2,446.56
0003	03991032	DIGITAL LEARNING	0003-3-300-399-0002-003103-0000-02-520518	SM INSTRUCTIONAL MATER	319.88	10,292.28

CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	366,483.88
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1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520420	CTR PROFESSIONAL DEV S	80.00	493,463.46
1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520514	SM FOOD SUPPLIES	32,449.68	493,463.46
1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520523	SM OFFICE SUPPLIES	336.94	493,463.46
1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520624	OE OTHER FOOD EXPENSES	2,995.00	493,463.46

CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	35,861.62
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1001 10012026 TITLE I DISTRIBUTI	1001-3-300-336-2026-003701-0013-00-520504	SM COMPUTER SOFTWARE	2,849.95	19,606.15
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	2,849.95	

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izheng	WARRANT SUMMARY	apwarrnt

WARRANT: 26166 01/06/2026

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET	
1010 10102025 SPED 240(94-142) A	1010-3-300-323-2025-003301-0003-00-520651	OE PROPORTIONATE SHARE	495.00	-6,522.49
1010 10102026 SPED 240(94-142) A	1010-3-300-323-2026-003301-0003-00-520401	CTR CONTRACTED SERVICE	7,951.75	22,630.07
1010 10102026 SPED 240(94-142) A	1010-3-300-323-2026-003301-0003-00-520651	OE PROPORTIONATE SHARE	1,519.25	36,293.31

CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	9,966.00
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1104 11043306 CIRCUIT BREAKER PR	1104-3-300-323-0000-003306-0007-00-520645	OE TUITION OTHER SCHO	12,122.53	1,121,136.18
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CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	12,122.53
1201 12013801 COMM ED-GENERAL AD 1201-3-300-343-0000-003801-0011-00-520518 SM INSTRUCTIONAL MATER	55.42	1,804,299.02	
1201 12013801 COMM ED-GENERAL AD 1201-3-300-343-0000-003801-0011-00-520523 SM OFFICE SUPPLIES	39.99	1,804,299.02	
1201 12013801 COMM ED-GENERAL AD 1201-3-300-343-0000-003801-0011-00-520630 OE RENTALS	2,132.00	1,804,299.02	
1201 12013802 COMM ED - ADULT ED 1201-3-300-343-0000-003802-0011-00-510102 PS TEACHER SALARIES	7,039.00	1,804,299.02	
1201 12013802 COMM ED - ADULT ED 1201-3-300-343-0000-003802-0011-00-520518 SM INSTRUCTIONAL MATER	1,783.75	1,804,299.02	
1201 12013802 COMM ED - ADULT ED 1201-3-300-343-0000-003802-0011-00-520619 OE MISC EXPENSES	50.00	1,804,299.02	
1201 12013806 COMM ED - YOUTH ED 1201-3-300-343-0000-003806-0011-00-510102 PS TEACHER SALARIES	24,155.50	1,804,299.02	
1201 12013806 COMM ED - YOUTH ED 1201-3-300-343-0000-003806-0011-00-510328 OS TEMPORARY SALARY WA	165.00	1,804,299.02	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	35,420.66
1208 12085 OTTOSON CO-CURRICU 1208-3-300-336-0000-003005-0011-50-520506 SM CURRICULUM SUPPLIES	52.79	193,835.03	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	52.79
1211 12113902 CH71/47 EXTENDED D 1211-3-300-341-0000-003902-0011-00-520501 SM SUPPLIES AND MATERI	1,132.67	284,859.36	
1211 12113902 CH71/47 EXTENDED D 1211-3-300-341-0000-003902-0011-00-520514 SM FOOD SUPPLIES	4,279.18	284,859.36	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	5,411.85
1230 12305 PAC TEACHER APPREC 1230-3-300-301-0000-003005-0008-50-520619 OE MISC EXPENSES	414.19	6,620.16	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	414.19
1239 12393202 GUIDANCE REVOLVING 1239-3-300-323-0000-003202-0011-00-520619 OE MISC EXPENSES	29.61	366,346.44	

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izheng | warrant

WARRANT: 26166 01/06/2026

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	29.61
1245 12455 AHS CAFE	1245-3-300-301-0004-003005-0011-50-520624 OE OTHER FOOD EXPENSES	725.38	27,706.86

CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	725.38
1303 13032507 SPY PONDERS THREAD 1303-3-300-336-2025-003410-0008-00-520512 SM EQUIPMENT SUPPLIES		165.39	3,970.26
CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	165.39
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		WARRANT SUMMARY TOTAL	469,503.85
		GRAND TOTAL	469,503.85
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** END OF REPORT - Generated by Iris Zheng **

TITLE	Warrant 26166 With Signature Page
DOCUMENT ID	253564260481053
DOCUMENT PAGES	30
STATUS	COMPLETED
TIME ZONE	America/Los Angeles

DOCUMENT HISTORY

 Process Started	Dec 23, 2025 08:42 AM	The document has been sent for signature.
 Invitations Sent	Dec 23, 2025 08:42 AM	Sent for signature to (cschweitzer@arlington.k12.ma.us) IP: 208.58.177.214
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 Process Completed	Dec 23, 2025 09:28 AM	The document has been completed.

Arlington School Committee Draft Meeting Minutes

Arlington Public Schools District Office

14 Mill Brook Drive

Arlington, Massachusetts 02476

Thursday, December 18, 2025

6:30 p.m.

6:30 p.m. Open Meeting

The Chair opened the meeting. In attendance: J. Thielman, L. Gitelson, P. Schlichtman, K. Allison-Ampe, L. Kardon, L. Exton (arrived at 6:37 p.m.), A. Saadat

Superintendent E. Homan, Deputy Superintendent of Teaching and Learning M. Ford Walker, Assistant Superintendent of Finance and Operations C. Schweitzer, Assistant Superintendent of Student Services A. Elmer, Director of Human Resources R. Spiegel, resident AC Vreeland,, AEA Representative J. Keyes, J. Medeiros, Erica Tonachel, AHS Principal M. Janger, AHS Assistant Principal William McCarthy, AHS History and Social Studies Director, Michael Kozuch, Director of High School Counseling and Social Work Department Scott O'Brien, Director of English C. Cooney, 10th grade English Teacher Lianna Bessette, 10th grade English Teacher Erin McLean

6:30 p.m. Public Comment

Stephanie Ford

12 Lockeland Avenue

RE: CPAC and ELPAC

S. Ford discussed policy KBG, House Bill 504, and the Nature's Classroom trip, questioning why 16% of students did not attend the trip.

Cheryl Miller

10 Thesda Street

RE: Disability Issues

C. Miller, an autistic parent, expressed frustration with the lack of action from the School Committee despite repeated attempts to address issues related to her children's special education needs.

6:36 p.m. AEA Representative

Juli Keyes had no comment.

6:36 p.m. AHS Student Representatives

Not in attendance.

6:37 p.m. English 10 HGI - Christina Cooney, Matt Janger, Lianna Bessette, Erin McLean

Dr. Janger and C. Cooney presented on the HGI proposal, explaining the context and the potential benefits of expanding the heterogeneous grouping model to 10th grade English. E. McLean and L. Bessette also contributed to the presentation. The presentation included data showing positive outcomes from the pilot in English 9, such as increased participation in honors-level courses and improved academic performance. The proposal aims to maintain or improve these outcomes in 10th grade, with a focus on ensuring rigorous and equitable education for all students.

Comments from members included support for the proposal, highlighting the importance of balanced classes and the positive impact on students with IEPs, the independent reading component and how it is evaluated, concerns about the perceived lack of challenge for some students and the need for greater depth and breadth in the curriculum, the importance of maintaining or improving outcomes for all students, particularly those not in focal groups, the challenge of defining rigor and the importance of students engaging in meaningful work, the possibility of cross-pollinating teachers between ninth and tenth grades to ensure continuity and consistency, concerns about the decline in Black and Hispanic student participation and the need to monitor and address this trend.

7:40 p.m. Program of Studies and Innovation Career Pathways Program - Matt Janger, Bill McCarthy, Scott O'Brien, Michael Kozuch

Michael Kozak, Director of Social Studies, introduced the Innovation Career Pathways Program, which includes enhanced student supports, increased internships and new courses aligned with career pathways. He noted that the Program starts with a healthcare pathway, with plans to expand to other pathways in the future. A new course, Introduction to Healthcare Seminar, will be offered for ninth graders, providing college-level lectures and career guidance. The Program aims to build equity and access, with a focus on pre-K through 12 education and business and finance pathways.

William McCarthy, AHS Assistant Principal, presented updates to the Program of Studies, including new courses and changes to existing ones. The media arts and digital arts program will be updated, with a year-long class replacing level-one courses. Innovative career pathways, including intro to software engineering and woodworking with sculpting, are being introduced. The Program also includes changes to AP pre-calculus, unified PE, and economic ideas and policy, with some courses being reactivated or retired.

Comments included a question about the elimination of bi-weekly string orchestra and chorale courses, the availability of non-honors string orchestra courses. It was clarified that all performing arts classes are honors, despite past distinctions. A new math course, Integrated Statistics and Quantitative Reasoning, replacing Quantitative Reasoning, was announced, with

the new course aiming to provide an alternative path for students not on the calculus track. Also noted was the retirement of the Italian course due to the retirement of the Italian teacher and the difficulty in sustaining it.

A discussion took place on the changes in AP Pre-Calculus, combining Pre-Calculus Honors and Pre-Calculus A into one weighted course. The new AP Pre-Calculus course prepares students for the AP exam and BC Calculus. There is concern about the ICP program's budget and resource needs. It was explained that there is grant support available for the ICP program and potential opportunities for students.

Graduation and History Course changes were presented, specifically the inclusion of two US history courses. The changes were explained as well as the State's competency determination requirements. The Committee discussed the need to revert to the old language for clarity and consistency. The importance of including nurses in the healthcare seminar course was emphasized.

Orchestra scheduling and concert feedback was discussed with an explanation of the bi-weekly chorus and orchestra schedule for freshmen and the challenges for upperclassmen. Independent studies are available for students who want to take orchestra but cannot fit it into their schedule. The Committee discussed the success of the recent concert and the positive feedback received. There was discussion about the orchestra's impact on students' ability to take other electives.

Dr. Allison-Ampe said she will vote no because she is still uncomfortable with the heterogeneous English being extended into the tenth grade.

On a **motion** by P. Schlichtman, **seconded** by L. Exton, it was **voted** (6-1-0) to approve the Program of Studies with administrative changes to restore history requirements to the one found in the previous version. (Dr. Allison-Ampe voted in the negative.)

8:17 AEA Budget Requests to the School Committee - Juli Keyes, E. Tonachel and J. Mederois.

J. Keyes presented the Arlington Education Association's budget priorities, emphasizing the need to preserve jobs and high-quality practice with additional input from E. Tonachel and J. Mederois. The Association encourages staff to broaden their licensure and work at the State level to secure more funding. The Committee discussed the impact of budget shortfalls on staff morale, absence rates, and the ability to provide tailored support to students. J. Keyes highlighted the importance of preserving jobs for vulnerable students and the need for more ML support and paraprofessional positions.

8:40 p.m. APS Budget Update - E. Homan and AC Vreeland

The Superintendent outlined the typical budget process and the differences for the current year, including earlier start and role-based workshops. A. Vreeland provided an overview of the FY27 budget scenarios: level funding and level service. The Committee discussed the importance of maintaining operational budgets and the challenges of increasing class sizes. Emphasis was placed on the need for stakeholder input and the importance of centering budget decisions around the District's values. The stakeholder interviews and workshops conducted to gather input on budget decisions were described. The Committee discussed the importance of considering the unique needs of each school and the potential impact of reductions. The Superintendent explained the process of developing a list of potential reductions for the Committee's review. The Committee emphasized the need to prioritize student-facing roles and protect vulnerable students.

The Superintendent asked the Committee to consider additional guiding principles and areas for potential reductions. The Committee discussed the importance of distributing reductions across the board and maintaining reasonable class sizes. It was suggested that a tiered list of reductions, starting with less disruptive changes and moving to more significant cuts, be provided. The Committee considered reinstating fees for music and athletics and examining Central Office and Budget Office efficiencies.

The Superintendent summarized the key points discussed and outlined the next steps in the budget development process. The Committee emphasized the importance of transparency and honesty in communicating potential reductions. It was acknowledged that a healthy debate and disagreement within the organization is a sign of a strong system. The Committee prepared for the upcoming workshops and the presentation of potential reduction scenarios.

The importance of class size, particularly at lower grade levels, and the need to preserve gains in special education staffing was noted with a suggestion to look for efficiencies and equity considerations across elementary schools, including sharing positions and decreasing frequency of offerings if necessary. The symbolism of losing licensed librarians at the elementary level is highlighted as a painful prospect. L. Gitelson stressed the importance of literacy interventionists for maintaining community trust and staff morale.

The Chair mentioned the need to clarify the adoption of two budgets. P Schlichtman argued against reinstating fees, citing equity issues and the positive impact of fee removal on participation rates. The Chair acknowledged the grim conversation about budget cuts and the need to have realistic discussions about fees and extracurricular programs and emphasized the importance of waivers for students who cannot afford fees and the potential impact of fee reinstatement on the District's resources and staffing.

9:28 p.m. File IKFE (Competency Determination) - Second Reading - P. Schlichtman

On a **motion** by P. Schlichtman, **seconded** by L Gitelson, it was **voted (7-0-0)** to adopt File IKFE (Competency Determination) as amended.

9:29 p.m. Superintendent's Evaluation - J. Thielman

The Chair discussed the evaluation process, noting that the Committee selected "significant progress" for professional practice and student learning goals, with the overall summative performance rated as "proficient." Clarification was made that the final evaluation score is the only one required to be submitted to the State.

9:32 p.m. Superintendent's Update - E. Homan

The Superintendent provided updates on various initiatives, including instructional rounds, student work protocols, and the MSBA eligibility period for the new Ottoson Middle School. She mentioned hosting FY27 budget forums and the creation of a new budget updates page on the website as well as listening sessions for all stakeholders planned for January, with a focus on understanding critical resources for student success. She also addressed enrollment increases at AHS and the trend of more students joining from private schools. The need for a waiver for the preschool class size requirement due to the high number of students with disabilities was discussed.

The Superintendent highlighted the District's achievements, including recognition by DESE for surpassing pre-pandemic outcomes and the acceptance into two MSBA grant programs. She noted that the District has expanded opportunities for family engagement, athletic and performing arts events, and advanced coursework at AHS as well as a new town- and district-wide school safety program which has been launched, and six new contracts that have been bargained collaboratively. Lastly, AHS has been certified as a Platinum school, one of only five in the State.

9:48 p.m. Consent Agenda - J. Thielman

The Chair noted the Consent Agenda items and asked for a motion to approve:

- School Committee Draft Meeting Minutes, December 9, 2025
- Warrant # 26141, 12-09-2025, \$603,313.23
- Model Congress Overnight Trip, February 19-22, 2026

On a **motion** by L. Exton, **seconded** by A. Saadat, it was **voted (7-0-0)** to approve the Consent Agenda.

9:48 p.m. Subcommittee/Liaison Reports/Announcements - J. Thielman

- Budget - K. Allison-Ampe, Chair - Met on Monday on upcoming budget presentations.
- Community Relations - L. Gitelson, Chair - Meeting scheduled for February 5, 2026.
- Curriculum, Instruction, Assessment & Accountability - L. Exton, Chair - Meeting scheduled for January 6, 2026 Re Math Task Force.
- Facilities - J. Thielman, Chair - Meeting sometime next year.
- Policy and Procedures - P. Schlichtman, Chair - Need to schedule a meeting.
- Arlington High School Building Committee - J. Thielman, Chair - All things are moving forward.

- Liaison Reports - None.
- Announcements - None.
- Future Agenda Items - None.

9:50 p.m. Executive Session

There was no Executive Session this evening.

9:50 p.m. Adjournment

On a **motion** by L. Exton, **seconded** by L. Gitelson, it was **voted** (7-0-0) to adjourn at 9:50 p.m..

Respectfully submitted
Elizabeth M. Diggins
Administrative Assistant to the School Committee

Revised letter of intent

Barbara Goodman <barbara.goodman1@gmail.com>

Tue, Jan 6, 2026 at 11:08 PM

To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>, Jeff Thielman <jeff.thielman@gmail.com>, Lynn Gallagher <lgallagher@town.arlington.ma.us>

January 6, 2026

Dear Members of the Arlington School Committee:

I have recently moved from Arlington to Newton, Mass. The decision was personal and difficult. I love and miss Arlington, and I am excited and thrilled with the many new opportunities here for me in Newton.

I contacted the Office of the Town Treasurer to inquire about establishing a scholarship fund for seniors graduating from Arlington High School. I learned that the process starts with you- The Arlington School Committee.

It is my intent to establish a scholarship with an initial donation of \$20,000. I hope these funds will be invested so that, under the direction of the AHS Scholarship committee, a grant of \$1000 will be given annually to a student who has demonstrated a passion and commitment to create a welcoming and inclusive community for staff and students of historically marginalized racial, ethnic and religious backgrounds, as well as first generation immigrants and LGBTQ+ students and staff.

I hope this letter initiates a process that will recognize the student activists who work to make the high school an accepting and safe place for everyone.

Barbara Goodman, former member of the Arlington School Committee (1993 -2005)

<777 Winchester Street Apt 7504>
<Newton Ma. 02459>

339 223 4041



Town of Arlington, Massachusetts

8:25 p.m. Subcommittee/Liaison Reports/Announcements (J. Thielman)

Summary:

- Budget – K. Allison-Ampe, Chair
- Community Relations – L. Gitelson, Chair
- Curriculum, Instruction, Assessment & Accountability – L. Exton, Chair
- Facilities – J. Thielman, Chair
- Policy & Procedures – P. Schlichtman, Chair
- Arlington High School Building Committee, J. Thielman, Chair

- Liaison Reports
- Announcements
- Future Agenda Items



Town of Arlington, Massachusetts

8:30 p.m. EXECUTIVE SESSION (J. Thielman)

Summary:

- To conduct strategy sessions in preparation for negotiations with nonunion personnel or to conduct collective bargaining sessions or contract negotiations with nonunion personnel;
- To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares;



Town of Arlington, Massachusetts

8:30 p.m. Adjournment (J. Thielman)



Town of Arlington, Massachusetts

Submitted by J. Thielman



Town of Arlington, Massachusetts

Correspondence Received (J. Thielman)

Summary:

- Email to School Committee from S. Ford, RE: Printed materials - A casual read about a systemic problem, with a free solution, 12-19-2025.
- Email to School Committee from S. Ford, RE: Happy New Year, 1-6-2026
- Email to School Committee from S. Ford, RE: Student Records, 1-8-2026
- Email to School Committee from S. Ford, RE: To the School Committee again, 1-8-2026
- Email to School Committee from S. Ford, RE: Fwd: To the School Committee again, 1-8-2026

ATTACHMENTS:

Type	File Name	Description
□ Correspondence	Printed_Materials_- _A_Casual_Read.....for_Correspondence.pdf	From S. Ford - Printed Materials - A Casual Read
□ Correspondence	Happy_New_Year_- _Correspondence_Received.pdf	From S. Ford - Happy New Year
□ Correspondence	From_Stephanie_Ford_- _RE_Student_Records_- _Correspondence_Received.pdf	Email to SC from Stephanie Ford, RE Student Records
□ Correspondence	From_S._Ford_- _To_the_school_committee_again_1-8- 2026.pdf	From S. Ford - To the school committee again, 1-8-2026
□ Correspondence	Email_from_S._Ford_- _Re_Fwd_To_the_school_committee_again_- _correspondence_received.pdf	From. S. Ford - To the School Committee Again

Printed materials - A casual read about a systemic problem, with a free solution.

5 messages

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Fri, Dec 19, 2025 at 8:29 AM

This is a perfect example of problem that winds up costing tons of money to the schools and destroys the education of a student, over something that would have cost no money at all to solve.

Printed materials for coursework.

Please listen to this as a request from all parents for systemic help.

Last night, I heard the teacher union express their inability to provide printed materials.

I don't want to blame Ms. Keyes, or the teachers, but this is an example of a real problem the school needs to address. Ms. Keyes also mentioned addressing problems early and avoiding the costs of litigation.

I am going to give you some highlights of how this impacted my daughter.

Please don't ignore the story because you cannot help one child. It is too late for her at APS. She has no path to get an education at APS.

She is an honor student who is getting scholarships to go to college even though she is only a junior. But she is achieving that in spite of APS not because of them.

This is the same experience the more capable students have in the heterogeneous courses, but that is a different email.

Printed materials.

My daughter has a physical disability. There is no support from anyone in the school for students with physical disabilities. A leader in the special education department even told me I should start a SEPAC for kids with physical disabilities.

Despite the name, SEPAC is for everyone in the community with disabilities of any kind. Not only parents of kids on IEPs.

In contrast, the DESE evaluation going on right now is only for students with current IEPs.

My daughter has a disease that impacts her in a variety of ways. One is that her eyes cannot align with each other and cannot track at the same pace as normal eyes. This cannot be corrected with lenses. You cannot see this issue by looking at her.

(It is possible that physical therapy could help her eyes. We were forced to discontinue her physical therapy when she was injured at school. During the time between when she was injured at school and the months she waited to have surgery as a result of this injury, her grades dropped from As into the 30s and 40s. The school was supposedly providing her support during that time, but instead labeled her as a delinquent student with school avoidance. That can also be another email.)

The 504 accommodation that would make her as successful as any honors or AP students is to have access to the course materials in printed form and/or substantially in advance.

We have learned the college courses actually work really well for her because she gets a syllabus of all of the assigned readings at the beginning of the course. She can print what she needs and pace herself. It is all she needs.

APS has never been willing to meet this need. Or even acknowledge it. This was part of her 504 when she was released from her rehabilitation stay at Children's in 7th grade.

Two courses during the last school year give perfect examples of the damage this causes her academically, and demonstrate what students face in the heterogeneous courses.

In two of her classes last year a portion of the work was only available online. In each of those courses the online portion of the work was about 30% of her grade. Both teachers said she didn't need "extra time" on her work or exams. She was one of the brightest students in the class. She could go on to take any course offered at APS. She didn't need to do the online work in order to get exceptional grades on her other work and lead classroom discussions. In heterogeneous courses, this is the same way that students go on to succeed on the AP exams, despite a lack of appropriate instruction in their courses. The smart kids will succeed without teaching.

But how does that actually play out?

For 30% of her grade she got zeroes. This was not seen as an academic issue because it was a "small enough part of her grade that it wasn't significant". She was flagged as being a student with a behavior issue. Dr. Janger said she should have never been enrolled in advanced courses. He had never met her. But he was on a secret SST that met *about* her. Full of people who had never met her.

The results in those courses were a D- and a C. In courses where she was one of the brightest kids in the class and lead classroom discussion. Where she got exceptional grades on her work, except the online assignments. With teachers who would welcome her to take the next levels of their AP classes and would expect her to "succeed".

Parents have no relief from situations like this. The school isn't being fair or kind. They aren't following accommodations. This is an example of where Dr. Homan gives false information to DESE. They want to fight with families instead of having conversations.

Giving my daughter access to course materials is free.

When Dr. Janger said "all accommodations are about the same". What he meant was that he saw my daughter as having anxiety and needing emotional support. My daughter has a physical disease and needs things like a good chair and access to the elevator. And access to course materials.

What he further meant was that kids who have anxiety and need emotional support shouldn't have access to advanced courses. He reiterated this in meetings about the heterogeneous English.

Dr. Homan seconded this guidance for my daughter in the following school year as we tried to register for Pre Calculus and other appropriate courses for my daughter.

The school didn't want to allow her to register for appropriate courses. Dr. Janger and Dr. Homan believed, based on grades, that my daughter didn't belong in advanced courses. That is not what her teachers say. That is not what her school work that she can see says. They are basing that on the impact of her disability. The school wanted to punish her for delinquency and put her in special education pull outs for executive support, but no academic support. And no access to course materials despite her 504 accommodations.

There is no relief for families who find themselves in this situation.

Again, I am reporting to you systemic issues that many families face. These families have no relief. There is no support for families from staff in special education as students move to Ottoson and High School. Information that goes to DESE is designed to defend the school, not improve the situation for students or teachers. Nothing is improving. Students who cannot overcome these situations on their own are sidelined and excluded. Secretly. Not in the data.

When students express concerns in the Panorama data, they are flagged as needing mental health support.

A moment on heterogeneous English. No one at the table discussing the heterogeneous courses asked about the experience and impact of students with disabilities or multilingual students. "The data" shows that "the gap" is closing. Part of the reason for that is that students who need accommodations are being forced out of courses or forced out of school entirely.

The community wants to have ways to help. Not to bring another job to the School Committee. But please bring governance and oversight to these situations.

Thank you.

Sent via [Superhuman](#)

**Elizabeth Diggins <ediggins@arlington.k12.ma.us>**

Happy New Year!

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Tue, Jan 6, 2026 at 3:53 PM

Please share with the school committee.

I am in the Subcommittee meeting right now and there is talk about a survey, and experiences, etc around math.

Please find a place where people can say all of the things they face.

We were forced out of an honors math class because of retaliation. We asked for help with discrimination and bullying. The teacher was fired/placed on leave. But my daughter has not been in a math class for two years. Liz refused to let her register for a math class this September because "she might be absent because of her disease". Which is inappropriate, and also not true.

As many of you know, Dr. Janger used the trip to Italy to bribe her to drop her classes and to agree to not register for advanced classes.

Liz offered her no path to be able to complete her coursework by graduation.

Please listen to the experiences of families. My daughter has a 3.7 GPA at Middlesex Community college. But Liz and Dr. Janger say that my daughter cannot take honors or advanced courses. Without allowing a placement test, or listening to teachers.

Parents need for there to be oversight over these decisions.

Sent via [Superhuman](#)

[Quoted text hidden]

To the school committee, please, student records.

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Thu, Jan 8, 2026 at 2:23 PM

Could you please forward this email to them?

Records for my daughter.

To the School Committee, do you support the decision by Dr. Homan and Rob Spiegel to deny my access to records for my child? Are you deciding together with them to withhold the records?

I am going to request records for my daughter, again. I will send the list again to Dr. Homan and to Rob Spiegel.

I made requests last May/June. Including going to DESE.

I made requests in August and September. Including going to DESE.

I have previously reported to the School Committee that I am being denied access to my child's records.

Unfortunately, my only next step will need to be a hearing with a subpoena. I think it is ridiculous to sue, or need to sue a school.

As a Town resident, is there any reason for the school to withhold, or have a legal standing to withhold the records for my child?

Is there any reason for me to spend money on attorneys both for myself and for the school to argue over access to records?

Is there any nuance that impacts access to records?

The school must provide access to records within 10 days?

To the School Committee, do you support the decision by Dr. Homan and Rob Spiegel to deny my access to records for my child?

To Paul Schlichtman and the Subcommittee on Policies and Procedures, is there a policy that supports this?

Thank you, Stephanie

Sent via [Superhuman](#)

To the school committee again

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Thu, Jan 8, 2026 at 4:57 PM

Student records. Thank you to some of you for your responses.

It is the job of the school committee to hold the superintendent accountable to the school policies. Do you feel there is a school policy which allows the school to withhold records?

I am not the only family and this is not the only time. This is the practice of the school. Is this a practice of the school that the School Committee supports?

I will follow up with the Secretary of the Commonwealth.

I appreciate the lead for a new agency for appeal.

These processes do not make sense in the context of students. A school year goes by as parents try to navigate the simplest things. In High School, when you lose a year, the student's education is destroyed.

As a follow up, the school does not follow policies in your policy manual regarding bullying, discrimination, harassment, and discrimination. The Superintendent sends information to DESE that is intentionally false. She admits doing so.

MASC advised me that it is the duty of the Chair of the School Committee to address false information from the Superintendent.

What parents want for records for their students, and for other policies and procedures is a method for safety going forward. Not a legal battle about the past.

Does it matter than the school wouldn't give me a specific record from a specific date that might years ago? It would not matter at all if I could know that the school would be honest and transparent always in the future.

Does it matter whether an incident meets a definition of "bad enough" to be called bullying or harassment? It wouldn't matter if people could feel safe now.

Sent via [Superhuman](#)

Re: Fwd: To the school committee again

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Thu, Jan 8, 2026 at 5:16 PM

Hopefully the last one.

<https://malegislature.gov/Laws/GeneralLaws/PartI/TitleXII/Chapter71/section34h>

Section 34E: Inspection of student records; persons authorized

Section 34E. Each school committee shall, at the request of a parent or guardian of a student, allow such parent or guardian to inspect academic, scholastic, or any other records concerning such student that are kept or are required to be kept, regardless of the age of such student. Each school committee shall, at the request of a student eighteen years of age or older, allow such student complete access to all school records relative to him or her.

Sent via [Superhuman](#)