

ARLINGTON PUBLIC SCHOOLS

In accordance with the provisions of the Massachusetts General laws, Chapter 30A, Section 20, notice is hereby given for the following meeting of the:

***Arlington School Committee
School Committee Meeting
Thursday, January 8, 2026
6:30 PM***

Via Zoom:
Zoom Link Here

In Person:
*Arlington Public Schools District Office
14 Mill Brook Drive
2nd Floor, School Committee Room
Arlington, MA 02476*

6:30 p.m. Open Meeting (J. Thielman)

6:30 p.m. Public Comment (J. Thielman)

For members of the public who wish to address the Committee, there will be 20 minutes of public comment. If you would like to sign up to speak, either remotely via Zoom or in-person, you must email ediggins@arlington.k12.ma.us by 6:00 p.m. Thursday, the date of the meeting. Depending on how many people sign up, time allotments may be reduced, but will not exceed three minutes each. If the number of people who sign up exceeds what can be reasonably done in 20 minutes, the number of speakers may be capped or speaking times may be reduced at the discretion of the Chair. All requests to speak received after the date and time indicated, will be invited to speak at the next School Committee Regular Meeting.

6:50 p.m. AEA Representative

6:55 p.m. AHS Student Representative(s) to School Committee

7:00 p.m. Discussion and Possible Vote - Field Trip to The Netherlands, Belgium, France, April, 2027 (L. Clark)

- Field Trip - International Travel Application - Lisa Clark*
- Field Trip - Signature Page - Lisa Clark*
- Field Trip - Travel Participation Criteria - April 17-25, 2027 - Lisa Clark*
- Field Trip - Medical Information Sheet - Lisa Clark*
- Field Trip Permission Form - Lisa Clark*
- Field Trip - EF Educational Tours - Amsterdam to Paris - Lisa Clark*

7:05 p.m. Superintendent's Recommended Scenarios and Potential Reductions for FY27 Budget (E. Homan)

- SCENARIOS_FY27 CLASS SIZE - SCENARIO 1_LEVEL SERVICE*
- SCENARIOS_FY27 CLASS SIZE - SCENARIO 2_MODERATE CUT*

- *SCENARIOS_FY27 CLASS SIZE - SCENARIO 3_MAX CUT*
- *FY28-29 Implications*
- *FY27 Alternatives*
- *FY27-29 Combined Reductions*
- *FY27 Potential Reduction List*
- *FY27-29 Reductions Presentation to SC 1_8_26 (1)*

8:05 p.m. Superintendent's Update (E. Homan)

- *Update on Administrative Hiring Searches*
- *Update on Competitive Grants Awarded*
- *Monthly Update on Enrollments / Class Sizes*
- *Strategic Plan update*

8:15 p.m. Consent Agenda (J. Thielman)

All items listed with an asterisk are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a member of the committee so requests, in which event the item will be considered in its normal sequence:

- *Warrant # 26146, \$1,668,258.98, 12-23-2025*
- *Warrant # 26159, \$3,268,387.48, 12-18-2025*
- *Warrant #26166, \$469,503.85, 1-6-2026*
- *School Committee DRAFT Meeting Minutes, December 18, 2025*
- *Letter of Intent - Revised, Barbara Goodman*

8:25 p.m. Subcommittee/Liaison Reports/Announcements (J. Thielman)

- *Budget – K. Allison-Ampe, Chair*
- *Community Relations – L. Gitelson, Chair*
- *Curriculum, Instruction, Assessment & Accountability – L. Exton, Chair*
- *Facilities – J. Thielman, Chair*
- *Policy & Procedures – P. Schlichtman, Chair*
- *Arlington High School Building Committee, J. Thielman, Chair*
- *Liaison Reports*
- *Announcements*
- *Future Agenda Items*

8:30 p.m. EXECUTIVE SESSION (J. Thielman)

- *To conduct strategy sessions in preparation for negotiations with nonunion personnel or to conduct collective bargaining sessions or contract negotiations with nonunion personnel;*
- *To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares;*

8:30 p.m. Adjournment (J. Thielman)

The listings of matters are those reasonably anticipated by the Chair, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.

Stated times and time amounts, listed in parenthesis, are the estimated amount of time for that particular agenda item. Actual times may be shorter or longer depending on the time needed to fully explore the topic.

Submitted by J. Thielman

Correspondence Received (J. Thielman)

- *Email to School Committee from S. Ford, RE: Printed materials - A casual read about a systemic problem, with a free solution, 12-19-2025.*
- *Email to School Committee from S. Ford, RE: Happy New Year, 1-6-2026*
- *Email to School Committee from S. Ford, RE: Student Records, 1-8-2026*
- *Email to School Committee from S. Ford, RE: To the School Committee again, 1-8-2026*
- *Email to School Committee from S. Ford, RE: Fwd: To the School Committee again, 1-8-2026*

Massachusetts law requires all open session meetings of public bodies to be accessible to members of the public, including those with disabilities. If you need reasonable accommodations in order to participate in the meeting, contact the Administrative Assistant to the Arlington School Committee Liz Diggins at ediggins@arlington.k12.ma.us.



Town of Arlington, Massachusetts

Meeting Location - Hybrid

Summary:

Via Zoom:

[Zoom Link Here](#)

In Person:

Arlington Public Schools District Office
14 Mill Brook Drive
2nd Floor, School Committee Room
Arlington, MA 02476



Town of Arlington, Massachusetts

6:30 p.m. Open Meeting (J. Thielman)



Town of Arlington, Massachusetts

6:30 p.m. Public Comment (J. Thielman)

Summary:

For members of the public who wish to address the Committee, there will be 20 minutes of public comment. If you would like to sign up to speak, either remotely via Zoom or in-person, you must email ediggins@arlington.k12.ma.us by 6:00 p.m. Thursday, the date of the meeting. Depending on how many people sign up, time allotments may be reduced, but will not exceed three minutes each. If the number of people who sign up exceeds what can be reasonably done in 20 minutes, the number of speakers may be capped or speaking times may be reduced at the discretion of the Chair. All requests to speak received after the date and time indicated, will be invited to speak at the next School Committee Regular Meeting.



Town of Arlington, Massachusetts

6:50 p.m. AEA Representative



Town of Arlington, Massachusetts

6:55 p.m. AHS Student Representative(s) to School Committee



Town of Arlington, Massachusetts

7:00 p.m. Discussion and Possible Vote - Field Trip to The Netherlands, Belgium, France, April, 2027 (L. Clark)

Summary:

- Field Trip - International Travel Application - Lisa Clark
- Field Trip - Signature Page - Lisa Clark
- Field Trip - Travel Participation Criteria - April 17-25, 2027 - Lisa Clark
- Field Trip - Medical Information Sheet - Lisa Clark
- Field Trip Permission Form - Lisa Clark
- Field Trip - EF Educational Tours - Amsterdam to Paris - Lisa Clark

ATTACHMENTS:

Type	File Name	Description
▣ Trip Approval	Field_Trip_-_International_Travel_Application_-_Lisa_Clark.pdf	Field Trip - International Travel Application - Lisa Clark
▣ Trip Approval	Field_Trip_-_Signature_Page_-_Lisa_Clark.pdf	Field Trip - Signature Page - Lisa Clark
▣ Trip Approval	Field_Trip_-_Travel_Participation_Criteria_-_April_17-25_2027_-_Lisa_Clark.pdf	Field Trip - Travel Participation Criteria - April 17-25, 2027 - Lisa Clark
▣ Trip Approval	Field_Trip_-_Medical_Information_Sheet_-_Lisa_Clark.pdf	Field Trip - Medical Information Sheet - Lisa Clark
▣ Trip Approval	Field_Trip_Permission_Form_-_Lisa_Clark.pdf	Field Trip Permission Form - Lisa Clark
▣ Trip Approval	Field_Trip_-_EF_Educational_Tours_-_Amsterdam_to_Paris_-_Lisa_Clark.pdf	Field Trip - EF Educational Tours - Amsterdam to Paris - Lisa Clark

Thanks for filling out this form: 4. International Travel Application

1 message

Forms Response Receipts <forms-receipts-noreply@google.com>
To: lclark@arlington.k12.ma.us

Mon, Jan 5, 2026 at 4:02 PM

Thanks for filling out this form: 4. International Travel Application

Here's what was received.

[Edit response](#)

4. International Travel Application

Please fill out this form. YOU WILL NEED TO PRINT IT AND SUBMIT A HARDCOPY. The form will go to the Principal, the Superintendent, and then the School Committee for approval. Please leave time to meet with the Principal and revise before submission. Complete the first draft to the best of your ability.

PROCESS FOR SUBMISSION: Please make a copy of, personalize the copy (if necessary) & print a copy of each and schedule a meeting with the International Travel Coordinator (currently the Principal).

AHS - International Travel Application (THIS FORM)
International Trip Application - Signature Form
Legal Documents - Medical Info, Permission to Treat & Release from liability
Trip Selection Criteria & Behavior Contract

Trip "School Board Packet"
Trip Itinerary
Any other trip provider forms and contracts

You may also want to send the Travel Questionnaire for Travel Agencies to your travel representative before filling out this form, so that you can simply cut and paste their answers into this document.

SEE FORMS AND INSTRUCTIONS HERE:

<https://drive.google.com/drive/folders/1VzeNTstMksLgvb8oyonObPeZdP-RSi4N?usp=sharing>

Your email (lclark@arlington.k12.ma.us) was recorded when you submitted this form.

Your Name *

Lisa Clark

In what department and at which school does the lead teacher work? *

History Department at AHS

Trip Basics

Please provide some basic information about this trip.

Destination (City(s)/Country): *

The Netherlands, Belgium, France

Departure Date *

MM DD YYYY

04 / 17 / 2027

Return Date *

MM DD YYYY

04 / 25 / 2027

How will you be traveling to your destination? (bus, plane, train, etc) *

Plane

How will you be traveling around your destination once you have arrived? (bus, plane, train, etc) *

Private motorcoach bus in The Netherlands, Belgium, and throughout the Normandy region in France. The Metro will be used in Paris, France as will the private motorcoach bus.

What is the purpose of this trip? (cultural, student exchange, homestay, etc) *

Cultural

Briefly describe the educational purpose/value of this trip. *

This is a WWII-themed trip to experience how the global conflict is memorialized in various countries in Europe. WWII is covered in multiple history classes at AHS, including the required courses of World History and U.S. History II.

Will any school be missed by those attending? (Yes or No) *

Ideally no school will be missed. One day of wiggle room is required by the travel company (EF).

If school will be missed, what steps will be taken to minimize the impact?

Ideally no school will be missed. Students will inform their teachers that they are participating in this trip and will acknowledge that they are responsible for any missed work if they have to miss school due to flight times.

Who can attend this trip? Is it geared toward particular students? Grade levels? etc. (Requirements for participation should be clearly stated on the Trip Policy & Behavior Contract to be signed by parents. Edits to this document can be made on your own copy) *

Any student enrolled at AHS who is in good academic and behavioral standing is eligible to attend.

How much does the trip cost (an estimate is fine) per student? *

\$4200

What is included in the cost of the trip? *

Round trip airfare from BOS to AMS and CDG to BOS
Hotels
Breakfast and dinner daily
All on-tour transportation
A 24-7 bilingual Tour Director
All entrances and guided tours as listed on the itinerary
A private motorcoach
1 free spot for every 6 travelers
Basic Global Travel Protection
\$100 APS Administrative Fee

What is NOT included in the cost of the trip? What expenses will students incur during the trip? *

A passport
Lunch daily (estimated ~\$140 USD or \$20 USD/day)
Gratuities (estimated ~\$135 USD)

Chaperones

Arlington Public Schools requires a minimum of 2 teacher chaperones for all international travel (3 preferred). Chaperones of at least 2 gender identities are required.

What is the name and email address for the lead chaperone? *

Lisa Clark, lclark@arlington.k12.ma.us

Please provide the names and emails of all chaperones. (Non-district employees must be approved by administration and complete a CORI before the trip)

Sarah Stoe, sstoe@arlington.k12.ma.us
Ian MacKay, imackay@arlington.k12.ma.us
Roni Tivnan, rtivnan@arlington.k12.ma.us
Michael Sandler, msandler@arlington.k12.ma.us
other chaperones who work at AHS will be recruited depending on enrollment

Travel Company

What is the name of the agency with whom you have worked to plan this trip? *

EF

What is the name, phone number and/or email address of the individual agent(s) with whom you have worked? *

Lindsay Tavarozzi, (901)-480-4614, lindsay.tavarozzi@ef.com

Describe the trip insurance plan and liability. (Trip insurance usually includes coverage for emergency travel home, trip cancellation, etc. This is NOT just liability.) *

Our included travel protection plan covers trip cancellation for the specific reasons listed in the policy, reimbursing non-refundable, prepaid payments if a traveler must cancel; it also provides benefits for on-tour illness or injury, including hospital bills, doctors' fees, medically necessary transportation, and travel/accommodation expenses for a family member to be with your child in the event of a life-threatening illness. In addition, the plan includes trip interruption benefits if a traveler must leave the tour due to a serious illness or injury, protection for baggage in cases of theft or delay, coverage for expenses related to trip delays (such as lodging, meals, and other reasonable costs, plus limited reimbursement of unused, forfeited, prepaid non-refundable arrangements), and emergency evacuation benefits should a traveler need to return home unexpectedly due to natural disasters or unrest. Families also have the option to upgrade to a Cancel For Any Reason version of this plan, which includes all the same protections but allows cancellation for any reason rather than only for specified reasons. Separately, EF carries a \$50 million liability policy to help protect the school, district, and chaperones/group leaders. If a student were to cancel for a reason not covered by insurance, cancellation fees would be dependent on what date in which they cancel, as certain costs are non-refundable after certain dates, and whether or not another student can replace their spot.

In the event of cancellation, describe the refund date(s) and policy. (Include a print out of this information attached the Trip Policy & Behavior Contract that is signed by students and parents/guardians) *

Every EF traveler is automatically covered by EF's Global Travel Protection plan from the moment they enroll (trip cancellation for covered reasons, on-tour illness or injury, trip interruption, baggage protection, trip delay, and emergency evacuation). You also have a 7-day, 100% risk-free window after enrollment—cancel within seven days and receive a full refund, including the \$95 enrollment fee. After that window, if a traveler cancels within 365 days of departure, they may file a claim under the included insurance for a refund if their reason is

covered; if the reason isn't covered, the refund will follow EF's Standard Cancellation Policy below. Families who prefer maximum flexibility can upgrade to the Global Travel Protection Plus plan, which keeps all the same protections and adds a Cancel For Any Reason (CFAR) waiver that allows cancellation for any reason up to 24 hours before departure for a cash refund of trip costs paid to EF (minus the plan cost and other non-refundable fees).

EF's Standard Cancellation Policy

360 days or more prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and a \$100 cancellation fee.

359 to 180 days prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and a \$300 cancellation fee.

179 to 110 days prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and a \$500 cancellation fee.

109 to 60 days prior to departure: Full refund less the \$95 non-refundable enrollment fee, all Non-Refundable Fees, and 50% of the program price.

59 days or less prior to departure: No refund will be issued.

If a Group Leader cancels or is removed for any reason, they will be asked to assign a new Group Leader. Any travelers who cancel at this point and choose not to travel with their replacement Group Leader will be treated as standard cancellations. If no replacement Group Leader is found, the affected travelers will need to cancel to be eligible for EF's Standard Cancellation Policy. Those travelers interested in being placed with a new tour group should contact EF at 800-665-5364. If we cannot find a new tour for these travelers, EF's Standard Cancellation Policy will apply.

How do students register for this trip? (online with travel company, through lead teacher, through the school, etc) *

They can register online at www.eftours.com/2937252FB, or by calling Traveler Support at 800-665-5364.

If there is a payment plan, or options, please describe. *

Pay in Full (extra savings): You can pay the full trip cost at enrollment and receive an additional \$100 discount.

Automatic Payment Plan (monthly, bi-weekly or weekly): Make smaller payments that are automatically debited from a checking account or debit/credit card (Visa/Mastercard logo). You pick the charge date (monthly: 1st-26th; bi-weekly: choose a weekday).

Manual Payment Plan (standard EF tours): If you don't pay in full or use the automatic plan, you'll receive up to three invoices based on when you enroll: \$500 due 30 days after enrollment, \$500 due 90 days after enrollment, and the remaining balance due 110 days before departure.

What is the process for students who may have difficulty paying for this trip? *

EF offers a Global Citizen Scholarship. 100 students receive this scholarship annually and recipients receive \$1,000. <https://www.eftours.com/global-citizen>

EF provides a tour donation page at no cost to every single traveler upon enrollment. In

addition, we provide a bingo fundraiser that we present to families at the info session. This fundraiser is for the family to do, and not something that falls on the Group Leader/school. We also have fundraiser ideas/options for schools that wish to do their own fundraising. AHS students may apply for financial assistance via the principal's office. Potential fundraising event to be held to reduce costs for all participants.

If the company provides fundraising opportunities, please explain.

EF offers a Global Citizen Scholarship. 100 students receive this scholarship annually and recipients receive \$1,000. <https://www.eftours.com/global-citizen>

EF provides a tour donation page at no cost to every single traveler upon enrollment. In addition, we provide a bingo fundraiser that we present to families at the info session. This fundraiser is for the family to do, and not something that falls on the Group Leader/school. We also have fundraiser ideas/options for schools that wish to do their own fundraising.

Please upload a "School Board Packet," if provided by the travel agency. (Be sure the document includes the lead teacher name, the phrase "School Board Packet" and destination city in its title)

No files submitted

Pre-Trip Prep

Describe how you will disseminate information about this trip to students. *

Information will be shared via the AHS website and Principal's Newsletter, flyers will be posted around AHS, history teachers may share information about this trip with their students via Google Classroom.

Describe how you will communicate with parents before the trip. (Parent meetings, informational website, etc) *

I will communicate with parents/guardians before the trip via email and will hold an informational meeting, either in person or via Google Meet, before the trip departs.

During the Trip

Please attach your trip itinerary. (Be sure the document includes the lead teacher name, the phrase "Itinerary" and destination city in its title) *

Submitted files



Lisa Clark Itinerary The Netherlands, Belgium, France April 2027 - Lisa Clark.pdf

Describe how you will factor emergency expenses into the trip budget. *

In the event of emergency expenses, chaperones are willing to use personal credit cards while abroad to then be reimbursed upon return.

Describe how you will communicate with parents/guardians during the trip. *

I will email parents/guardians during the trip with updates and photos. On the last trip I led, I was able to email parents daily. This is my intention but depends on timing of travel and access to wifi.

Describe how you will communicate with administration during the trip. *

I will email administration with updates and photos throughout the trip. Additionally, administration can reach me on my personal cell phone.

In order to officially submit this, you will need to PRINT AND SUBMIT to the Principal all of the required documents (See above). Have you submitted? *



I have printed and submitted the required documents to the Principal.

Create your own Google Form


Does this form look suspicious? Report

REQUIRED DOCUMENTS: *Please make a copy of, personalize the copy (if necessary) & print a copy of each for the International Travel Coordinator.*

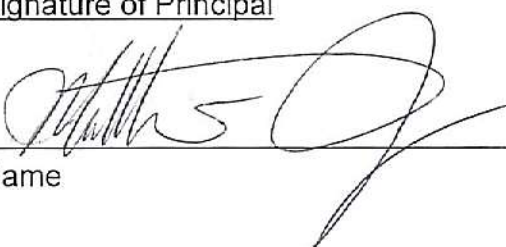
- AHS - International Travel Application
- International Trip Application - Signature Form (this form)
- Legal Documents - Medical Info, Permission to Treat & Release from liability
- Trip Selection Criteria & Behavior Contract

Before submitting the completed application (with all necessary paperwork and this signature page) to the School Committee, please get approval from your department head then schedule a meeting with the Building Principal(s).


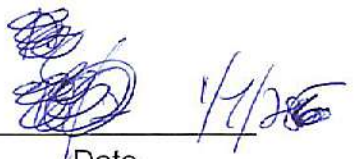
Signature of Department Head

 History & SS 10/22/25
Name Department Date

Signature of Principal

 AHS 10/22/25
Name School Date

Signature of Superintendent

 
Name Date

From Amsterdam to Paris, a WWII-themed travel experience
Lisa Clark, April 17-25, 2027

Travel Participation Criteria

Participation in international and out-of-state school trips is a privilege accorded to full-time students in good standing at Arlington High School. It is not a requirement or a component of any course or course grade. International and out-of-state trips are an optional enrichment activity offered by school staff. Families are responsible for the full cost of the trip. Offering these trips provides us with opportunities to raise scholarships and create accessible opportunities for students. We will make every reasonable effort to support and accommodate students to make these options available to a wide range of students.

As trips vary in levels of educational mission, risk, distance, length, and commitment, the criteria for participation vary among trips.

The school must be conscious of the safety of all students as well as the way in which the trip represents the school in our community. Students who are not in good standing in the 30 days before a trip will be excluded from trip participation. At this point, **funds or deposits will not be returned**, as deposits and shared costs may not be recouped by the trip group. Students may be excluded from a trip in the 30 days before the trip for any of the following reasons:

- Is not carrying a full AHS course load.
- Has been suspended from school in the past month.
- Would be under suspension from extracurricular activities or athletics.
- Is carrying an F in any classes (Grades will be reviewed by the administration.)
- Is in danger of receiving an FA or an M due to attendance
- Has current conditions that will affect the safety of the student or other students. (We will provide reasonable accommodations for students' health conditions).
- Or other reasonable exclusions at the sole discretion of the Principal, including issues impacting the safety of the student or other students.

Prior to INITIAL approval for any trip, we will review all students who do not meet any of the above criteria. We do not want to accept non-refundable deposits or reserve spaces for students who are not likely to meet criteria for participation.

Travel Behavior Contract

Participation in international and overnight school trips is a privilege accorded to full-time students in good standing at Arlington High School. It is not a requirement or a component of any course or course grade. International and overnight trips are an optional enrichment activity offered by school staff. Families are responsible for the full cost of the trip.

During school trips, it is important to remember we are representing our school and our community. Students are subject to all school rules and expectations while on the trip. While in another country or state, it is important to remember that we are also subject to the rules and customs of the places we are visiting. A violation of any rules and expectations, including but not limited to those set forth in the Student Handbook, may result in both school and travel consequences that all students and their families need to be aware of.

In situations when students have violated rules and/or expectations and safety is a concern, students may be removed from the group. Although rare, parents/caregivers may be called to come pick up their child and take them home. It is also important to note that in emergency situations, students may not be able to participate in all group activities and/or may need to separate from the group. In the event of separation due to disciplinary infractions or emergencies, we will follow disciplinary and safety procedures outlined in the AHS Handbook. Students will be supervised, and staff and chaperones will coordinate and communicate with administration and families in these situations. **By signing below, parents/caregivers accept the responsibility that they may need to travel to join their student in cases of disciplinary infractions or emergencies.**

When traveling, students will be part of a large group. The scheduled activities are group activities, and students are expected to participate so that they really learn something during the experience. As a member of a group, therefore, students carry a certain responsibility- not just for themselves, their teachers, and their parents, but to others as well. Below are some guidelines that are designed to ensure safety and adherence to school policies and procedures:

- No traveler is permitted to carry knives, firearms, or any other dangerous weapons.
- No traveler is to be in possession of any controlled substances or liquor.
- No smoking.
- No verbal abuse will be tolerated.
- Cell phone/Internet use should be kept to a minimum during group moments, unless to take pictures.
- Students are expected to have breakfast, lunch and dinner with their group unless otherwise specified.
- No traveler is permitted to rent a motor vehicle of any kind or to obtain any body piercing and/or tattoos.
- Students are required to participate in all group activities such as sightseeing and excursions since this constitutes the trip. Travelers are never to go off alone during free periods. Travelers should always be with a partner when they are not with their teachers. Always be sure to have a chaperone/director contact number with you at all times.
- Naturally, students should always be punctual. Other people will be counting on you.
- No littering or leaving trash behind *anywhere*. Respect other people's property. Students are financially responsible for damage they cause.

You are representing not only your school and your town, but also your country. We are all good-will ambassadors when we travel. We will provide you with as much information as possible to help you understand the places you will be visiting and the people you will be meeting.

Travel Cancellation Policy

Please see the attached page (inserted by teacher) concerning the cancellation policy of _____, our travel company.

By signing below, I acknowledge that I have read and understand the Travel Participation Criteria, Behavior Contract, and Cancellation Policy:

(Traveler's Signature)

(date)

(Parent's/ Guardian's Signature)

(date)

Medical Information Sheet

Student's Name: _____ **Date of Birth:** ____/____/____

Home Address: _____

Parent/Guardian Name: _____ **Relationship:** _____

Home phone: _____ **Work phone:** _____

Cell Phone: _____

Parent/Guardian Name: _____ **Relationship:** _____

Home phone: _____ **Work phone:** _____

Cell Phone: _____

Emergency Contact: _____ **Relationship:** _____

Home phone: _____ **Work phone:** _____

Cell Phone: _____

Insurance Company: _____

Insurance Policy Number: _____

****Check with your insurance about coverage for the country of travel**

Medical Conditions or Diagnoses ~~**Physical Issues or Restrictions:**~~

Is student currently on any medications: Yes ____ No ____

If yes, please list:

Allergies:

Other Important/Needed Information:

Date of last tetanus shot: ____/____/____

Permission for Treatment

In case of injury during an activity with Arlington Public Schools, I hereby consent to have STUDENT NAME: _____ examined and, if required, to be treated by a physician or hospital. I understand that in the case of injury, Arlington Public Schools will make every effort to contact me prior to taking the student to a physician or hospital. In the event that I cannot be notified, the Arlington Public Schools and its representatives have my permission to take appropriate steps to ensure the safety and well-being of my child. I, the Parent or Guardian of the above named children, give the Arlington Public Schools and authorized personnel, permission to sign for treatment in case of accident or injury. I understand that I am responsible for informing the school of any changes in my student's health condition.

I have notified the trip organizers of any and all medical or mental health conditions, in writing, which may affect the safety of the student or impact the trip. I will notify them of any changes.

Parent or Guardian signature: _____

Date: ____/____/____

School: _____

Dates of trip: _____

PERMISSION TO PARTICIPATE AND RELEASE FROM LIABILITY

Your child's teacher has volunteered to organize a school-sponsored trip requiring travel to another state or out of the country. Participation in this trip is voluntary, but you must give permission before your child can go. If you do not give permission, your child will not be allowed to participate.

Your child will be under supervision by teachers and/or chaperones, It is possible that your child may face more risks by participating in this trip than if your child did not. We cannot enumerate every risk, but we believe that you are generally familiar with this activity and your child, and you are in the best position to decide whether your child should participate. The School Department and Principal have approved this trip, but we cannot and do not guarantee that there will be no injuries or damages as a result of this trip.

This is a legal document and you are free to obtain a lawyer's advice before signing it. You may not, however, change the language of this form, and any additions or deletions you make to this permission and release have no effect.

By signing this form, you agree that your child may participate in the trip. By signing this form, you also agree to release the Town of Arlington, Town officials, Town employees/teachers and all parental program and activity volunteers or chaperones from any and all damages, death and/or injuries of any kind you and your child might suffer as a result of participating in this trip, except for those that result from gross negligence or wanton and willful misconduct. This agreement to release does not apply to any independent contractor.

PLEASE BE ADVISED There will be no AHS medical staff on trips out of the country or abroad. In case of emergencies, students will be taken to local hospitals.

Signed: _____

Parent/Guardian of: _____
student name

Parent/Guardian Signature _____ DATE _____



From Amsterdam to Paris

9 Days | Spring 2027

The experience of a lifetime is waiting for you. Every detail from the cities you'll stay in to the cultural discoveries you'll make have been customized by your teacher for your group. Take a look at your personal itinerary for a sneak peek of what's in store.

Included on tour



Round-trip flights on major carriers; full-time Tour Director; project-based learning program, EF's personalized learning experience; hotels with private bathrooms; breakfast and dinner daily unless otherwise specified.

Sightseeing: Amsterdam

Entrances: Immersive Scavenger Hunt, Amsterdam; Van Gogh Museum; Anne Frank House; Volendam & Zaanse Schans; Belgian chocolate workshop; American Cemetery at Colleville; Utah Beach D-Day Museum; Pointe du Hoc; Seine River cruise

Overnights: Amsterdam (2); Brussels (1); Normandy region (3); Paris (1)



Your Itinerary

Day 1: Fly to the Netherlands

Board your overnight flight to Amsterdam!

Day 2: Amsterdam

Arrive in Amsterdam

Welcome to Amsterdam, capital of the Netherlands. Known both as a center of entertainment and as a city of classic design and architecture, Amsterdam is a city of astonishing contrast.

Explore Amsterdam on an immersive scavenger hunt

Explore the city during a self-guided, immersive scavenger hunt designed exclusively for EF. See the city's hidden gems and iconic landmarks, solve clues, complete challenges, and uncover the stories that bring the culture and history of the city to life.

Visit the Van Gogh Museum

This museum, whose collection of over 200 Van Gogh paintings and 600 drawings provides a comprehensive view of the artist's works, is one of the highlights of the city. Learn more about the artist's life, his time in England and then in a mining community in Belgium as you tour this impressive site.

Day 3: Amsterdam

Guided sightseeing tour of Amsterdam

With a local guide your bus will circle the city to give you the lay of the canal-laced land. Your tour will end close to the Anne Frank House.

Visit the Anne Frank House

Enter through the secret staircase up to where the young girl hid with her family from 1942 to 1944—and where she penned the poignant diary that has been translated into dozens of languages worldwide. *(Please note: This visit is pending availability due to entrance capacities and limited group reservations.)*

Excursion to Volendam and Zaanse Schans

Journey to the heart of the Dutch countryside. Visit the picturesque fishing village of Volendam and the living and working neighborhood of Zaanse Schans, re-created to look like an old Dutch village. Make your way down the winding, cobblestone streets, past windmills, charming shops and crooked houses. Enjoy demonstrations on cheese and clog making.

Day 4: Amsterdam | Brussels

Travel to Brussels

Welcome to Brussels! Learn how Brussels transformed from a small settlement to the capital of Belgium, unofficial capital of Europe, and the headquarters for both NATO and the European Union.

Belgian chocolate workshop

Learn about the history of cocoa and chocolate-making in Belgium and later try your hand at making a chocolate confection with a Belgian chocolatier.

Tour director-led sightseeing of Brussels

Pass the EU buildings as you head into the heart of medieval Brussels. Here you'll see the Guild Houses lining the Grand'Place, "the most beautiful square in the world," according to Victor Hugo (who lived here after being exiled from France). You'll also stroll past Brussels' oldest citizen, the Manneken Pis—ask about the legends surrounding the statue. In addition, you'll view the Atomium; Brussels' lasting exhibit for the 1958 World's Fair represents an iron molecule magnified 200 billion times.

Day 5: Brussels | Normandy region

Travel via Dunkirk to the Normandy region

Take time to make your own explorations of Dunkirk before continuing to the Normandy region.

Arrive in the Normandy region

Welcome to the Normandy region, the location of many of the battles that turned the course of World War II. See why Normandy is not only known for its connection with major military events, but for its scenic beauty, elegant landscapes and patchwork fields, as well.

Day 6: Normandy region

Visit the American Cemetery

Visit the final resting place of 9,386 American military soldiers, most of whom gave their lives during the landings and ensuing operations of World War II. The site also includes a memorial commemorating the soldiers and a chapel bearing the poignant words: "These endured all and gave all that justice among nations might prevail and that mankind might enjoy freedom and inherit peace."

Exploration time in Caen

The rest of the afternoon is yours to make your own explorations of Caen.

Day 7: Normandy region

Visit the Utah Beach D-Day Museum

See the site of the US landing on the 6th of June 1944. The Allies needed a deep water harbor in order to bring supplies to the troops ashore. Therefore, the prime objective of the US troops stationed at Utah Beach was to capture the port of Cherbourg, which became the world's biggest port used for military purposes. Utah Beach was one of the two American landing beaches used during the Normandy Invasion of June 1944.

See La Pointe du Hoc

The Pointe du Hoc was a vital position on the Atlantic Wall because it contained guns capable of firing on Omaha and Utah Beaches. It was one of the strongholds in the German fortifications. Colonel Rudder's "Rangers" battled the German observation post on the edge of the Point and the monument commemorates their courage on the morning of June 6th.

Exploration time in Arromanches

Visit the seaside town of Arromanches, whose coastline hosted some of the D-Day landings in 1944. As part of the designated 'Gold Beach' area, British troops landed here. Arromanches was also important in WWII as one of the chosen sites for the Mulberry Harbours built by the British forces to aid in the allied invasion of Normandy. The massive concrete blocks can still be seen today.

Day 8: Normandy region | Paris

Travel to Paris

Welcome to Paris, the cosmopolitan City of Light. While visiting, learn why Paris has grown to become the undisputed center of France, and one of the world's most important cities both culturally and politically.

Exploration time in Paris

Enjoy time to explore Paris on your own. You may wish to visit one of Paris' many museums, or stroll through one of its iconic neighborhoods, like the Latin Quarter.

Seine River cruise

Take a narrated river cruise along the Seine. As your boat glides from one graceful bridge to the next, sit back and gaze at the illuminated landmarks of Paris as they pan into view.

Day 9: Depart for home

Transfer to the airport for your return flight

Your Tour Director assists with your transfer to the airport, where you'll check in for your return flight home.

Itinerary is subject to change

For complete financial and registration details, please refer to the Booking Conditions at www.eftours.com/bc.



Town of Arlington, Massachusetts

7:05 p.m. Superintendent's Recommended Scenarios and Potential Reductions for FY27 Budget (E. Homan)

Summary:

- SCENARIOS_ FY27 CLASS SIZE - SCENARIO 1_ LEVEL SERVICE
- SCENARIOS_ FY27 CLASS SIZE - SCENARIO 2_ MODERATE CUT
- SCENARIOS_ FY27 CLASS SIZE - SCENARIO 3_ MAX CUT
- FY28-29 Implications
- FY27 Alternatives
- FY27-29 Combined Reductions
- FY27 Potential Reduction List
- FY27-29 Reductions Presentation to SC 1_8_26 (1)

ATTACHMENTS:

	Type	File Name	Description
▢	Enrollment/Class Sizes	SCENARIOS_ FY27 CLASS SIZE - _SCENARIO_1_ LEVEL SERVICE.pdf	SCENARIOS_ FY27 CLASS SIZE - SCENARIO 1_ LEVEL SERVICE
▢	Enrollment/Class Sizes	SCENARIOS_ FY27 CLASS SIZE - _SCENARIO_2_ MODERATE CUT.pdf	SCENARIOS_ FY27 CLASS SIZE - SCENARIO 2_ MODERATE CUT
▢	Enrollment/Class Sizes	SCENARIOS_ FY27 CLASS SIZE - _SCENARIO_3_ MAX CUT.pdf	SCENARIOS_ FY27 CLASS SIZE - SCENARIO 3_ MAX CUT
▢	Presentation	FY27_POTENTIAL_REDUCTIONS_LIST_- _1.8.26.pdf	FY27 POTENTIAL REDUCTIONS LIST - 1.8.26
▢	Presentation	FY27_ALTERNATIVES_1.8.26.pdf	FY27 ALTERNATIVES 1.8.26
▢	Presentation	FY28-29_IMPLICATIONS_- _1.8.26.pdf	FY28-29 IMPLICATIONS - 1.8.26
▢	Presentation	FY27-29_Reductions_Presentation_to_SC__1_8_26.pdf	FY27-29 Reductions Presentation to SC 1_8_26
▢	Presentation	FY27-29_APS_Potential_Reductions_List_1-8-26_(1).pdf	FY27-29 APS Potential Reductions List 1-8-26 (1)

ENROLLMENTS / Class Averages as of 1/7/2025																																
	OK	Sec	Ave	10/1	1	Sec	Ave	10/1	2	Sec	Ave	10/1	3	Sec	Ave	10/1	4	Sec	Ave	10/1	5	Sec	Ave	10/1	Secs	TOTAL:	FY27	10/1	Diff.			
Bishop	57	3	19.0	57	57	3	19.0	64	62	3	20.7	56	56	3	18.7	60	60	3	20.0	72	72	3	24.0	67	18	BIS	364	376	-12			
Brackett	54	3	18.0	54	54	3	18.0	56	55	3	18.3	63	62	3	20.7	83	83	4	20.8	55	55	3	18.3	69	19	BRA	363	380	-17			
Dallin	50	3	16.7	50	50	3	16.7	65	66	3	22.0	60	60	3	20.0	74	73	4	18.3	62	62	3	20.7	62	19	DAL	361	373	-12			
Hardy	76	4	19.0	75	76	4	19.0	66	64	3	21.3	62	64	3	21.3	65	65	3	21.7	81	81	4	20.3	61	21	HAR	426	410	16			
Peirce	51	3	17.0	50	51	3	17.0	48	47	2	23.5	41	40	2	20.0	71	70	3	23.3	55	54	3	18.0	62	16	PEI	313	327	-14			
Stratton	62	3	20.7	64	62	3	20.7	68	67	3	22.3	79	78	4	19.5	54	54	3	18.0	82	81	4	20.3	76	20	STR	404	423	-19			
Thompson	79	4	19.8	79	79	4	19.8	88	88	4	22.0	82	84	4	21.0	87	86	4	21.5	91	90	4	22.5	89	24	THO	506	516	-10			
TOTALS:																									137		2737	2805	-68			
Totals:	429	23	18.7	429	429	23	18.7	455	449	21	21.4	443	444	22	20.2	494	491	24	20.5	498	495	24	20.6	486	137		2737	2805	-68			
Menotomy	PK																													Diff.		
	85																										MEN	85	79	6		
Gibbs	6	LC	Ave																													
	486	5	97.2																										GIBBS	486	480	6
Ottoson	7	LC	Ave	8	LC	Ave																										
	480	5	96.0	526	5	105.2																							OTT	1006	977	29
AHS	9	10	11	12																												
	456	468	432	443																									AHS	1799	1757	42
OOD	OK	1	2	3	4	5	6	7	8	9	10	11	12	12+																		
	0	0	0	0	2	2	2	4	5	3	7	8	7	15															OOD	55	63	-8

this scenario keeps the FY27 average enrollment cap at 25 students/section, but raises the average enrollment cap in grades 3-5 to 27 students/class, and raises the LC level in grades 6-8 to over 100 students per LC, which will result in classes of 25-27 in some disciplinary areas or individual courses.

[illegible]

this scenario sets the maximum average class size in grades K-5 at 28. It does not make any assumptions about redistricting, buffer zones, or closure of a school, all of which would need to be explored if the override does not pass. For middle school, this scenario sets the average LC size around 120 students/grade by cutting an entire LC and redistributing students across the remaining LCs, meaning that classes would be significantly larger than they currently are across content areas.

	OK	Sec	Ave	10/1	1	Sec	Ave	10/1	2	Sec	Ave	10/1	3	Sec	Ave	10/1	4	Sec	Ave	10/1	5	Sec	Ave	10/1	Secs	TOTAL: FY26	10/1	Diff.								
Bishop	57	3	19.0	57	57	3	19.0	64	57	3	19.0	56	62	3	20.7	60	56	2	28.0	72	60	3	20.0	67	17	BIS	349	376	-27							
Brackett	54	2	27.0	54	54	2	27.0	56	54	2	27.0	63	55	2	27.5	83	62	3	20.7	55	83	3	27.7	69	14	BRA	362	380	-18							
Dallin	50	2	25.0	50	50	2	25.0	65	50	2	25.0	60	66	3	22.0	74	60	3	20.0	62	73	3	24.3	62	15	DAL	349	373	-24							
Hardy	76	3	25.3	75	76	3	25.3	66	76	3	25.3	62	64	3	21.3	65	64	3	21.3	81	65	3	21.7	61	18	HAR	421	410	11							
Peirce	51	2	25.5	50	51	2	25.5	48	51	2	25.5	41	47	2	23.5	71	40	2	20.0	55	70	3	23.3	62	13	PEI	310	327	-17							
Stratton	62	3	20.7	64	62	3	20.7	68	62	3	20.7	79	67	3	22.3	54	78	3	26.0	82	54	2	27.0	76	17	STR	385	423	-38							
Thompson	79	3	26.3	79	79	3	26.3	88	79	3	26.3	82	88	4	22.0	87	84	4	21.0	91	86	4	21.5	89	21	THO	495	516	-21							
TOTALS:																									115	2671	2805	-134								
Totals:	429	18	23.8	429	429	18	23.8	455	429	18	23.8	443	449	20	22.5	494	444	20	22.2	498	491	21	23.4	486	115	2671	2805	-134								
Menotomy	PK											Sections, Level Service:					137	Elem Class Size, Level:					20.0					Diff.								
	85											Sections, Max Cut Scenario:					115	Elem Class Size, Max Cut:					23.5	MEN				85	79	6						
Gibbs	6 LC	Ave											Difference:					-22	Difference:					3.6												
	495	4	123.8											LCs, Level Service:					97.4	MS Class Size, Level:					24.4	GIBBS				495	480	15				
Ottoson	7 LC	Ave	8 LC	Ave											LCs, Max Cut Scenario:					121.8	MS Class Size, Max Cut:					30.4										
	486	4	121.5	480	4	120.0											Difference:					24.4	Difference:					6.1	OTT				966	977	-11	
AHS	9	10	11	12																										AHS				1833	1757	76
	500	433	468	432																										OOD				55	63	-8
OOD	OK	1	2	3	4	5	6	7	8	9	10	11	12	12+															APS				6105	6161	-56	
	0	0	0	0	2	2	2	4	5	3	7	8	7	15															W/O PK				6020	6082	-62	

FY27-29 Potential Reductions List: 1/8/26

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
1.2	Consolidation and Reduction of Central Office Roles and Departments	Consolidate full-time specialist functions in Central Office wherever possible, across multiple offices, creating shared positions or eliminating positions	Could include the consolidation of functions in grants and communications, consolidation of functions in business office and payroll, consolidation of functions in EAO and Welcome Center, and potential elimination of central office positions in other areas.	3.0	N/A	\$240,000.00	APS's Mission Statement focuses on the whole child, acknowledging the impact of support systems that allow families and staff to receive timely information and support. Consolidating and cutting central office roles means fewer people focused on supporting families, securing grant funding, and implementing or building systems that help students feel connected and supported. Families would see slower communication, fewer services, and fewer resources coming into our schools—while students, especially those in focal populations, would lose access to the supports that help them belong and succeed. The system would also have fewer resources for high-quality internally-sourced professional development; without the resources to contract professional development, educator practice would suffer considerably. The Central Offices have added a net of 1 additional staff person when you compare FY22 and FY26, and reductions to the Central Office will significantly compromise district operations, responsiveness, and the ability to provide high-quality and thoughtful support, accountability, and leadership district-wide.
1.4	Consolidation or Reduction of Central Office Roles and Departments	Reduce non-operational functions of EAO and CF&E Departments	This option would eliminate all non-core operations from EAO and Community Engagement Offices. Core operations include enrollment, district website management, testing, monitoring, and implementation of district-wide communications and related emergency systems, and compliance reporting and response protocols. This scenario would reduce response time on all of these.	4.8	1.2 1.3	\$462,000.00	
16.1	Reduce Operational Functions	Reduce Facilities Maintenance Staff	Would reduce budgeted Plumbers from 2 to 1, and would eliminate one additional FTE. This reduction would underserve our buildings and delay responses to service tickets. The district would also need to rely on contracting our plumbing work to a vendor, reducing the savings of this option.	2.0	N/A	\$140,000.00	If the Facilities Dept. needs to reduce staffing by two, full time positions, this will significantly impact our day-to-day operations and level of service. Custodial requests and work orders may have a longer response time and take more time to complete, the cleanliness of the schools could be impacted, and we may lose our ability to have floaters in place when custodians call in sick or are on vacation. This will also result in more overtime to cover absences and may hinder our ability to fill overtime shifts with other custodians which will result in supervisors covering these shifts at a much higher overtime rate. Ultimately, this could impact building security, life safety, health and wellness, and learning environments.
16.2	Reduce Operational Functions	Reduce Information Technology Technicians	Current vacant Network Engineer FTE would be filled as a Junior Network Engineer from within. The FTE promoted would not be back-filled, and an additional technician would be reduced	2.0	16.4	\$140,000.00	These positions support both Town and School IT. Reductions will mean a slower response to help requests, less capacity for maintaining employee and student devices, elimination of site-based technology support, and a lower quality of technology services. This could also compromise the Town's ability to monitor for and address issues that could become cybersecurity threats.
2.2	Restructure Pk-12 curriculum leadership model	Create shared teacher/administrator roles in Specialist Departments (e.g. teach for .5, administrator for .5)	This option would require current Directors in specialty areas to be assigned to teach/cover sections or caseloads based on licensure, up to .5FTE. This option would require impact bargaining with Unit A and AAA for shared teacher/administrator roles.	3.0	2.1	\$225,000.00	Arlington prioritizes rigorous content instruction and ensuring all students are held to high expectations and grade-level standards. This relies on content area expertise and leadership. Creating shared teacher/administrator roles in specialist departments would reduce the district's capacity to provide content leadership in specialty areas across all schools. By consolidating positions, the district would have fewer leaders focused on coherence, improvement, and program quality across buildings. The likely short-term impact is less consistent support and greater variation in student access and experience from school to school. Over time, this model would deprioritize the innovations in teaching that Arlington is known for, weakening the district's ability to sustain and advance high-quality specialist programming. The long-term consequence is reduced student access to innovative learning experiences and diminished preparation for long-term success.
2.5	Restructure Pk-12 curriculum leadership model	Restructure elementary coaching model	This would require school-based coaches to share an elementary section OR for school-based coaches to serve as .5 interventionists in their subject areas (math or literacy)	7.0	13.2	\$498,000.00	Reducing content-area coaching by restructuring the elementary coaching model would directly weaken the quality and consistency of literacy and math instruction across schools. Coaches are the primary way teachers receive ongoing, job-embedded support in curriculum implementation, differentiation, assessment, and data use. When coaches are reduced or split between coaching and other roles, teachers lose access to the guidance that strengthens instruction, supports new educators, and ensures students receive rigorous, aligned learning experiences.
3.1	Reduce School Building Leadership and Administrative Support Model	Consolidate and Restructure Elementary Assistant Principal positions, for example by sharing across schools or by combining with special education coordinators. This would raise administrator caseloads by at least 30 students per administrator.	This would include assigning AP FTEs based on student enrollment, OR combining AP roles with Coordinator roles, reducing administrative support to elementary school buildings and reducing special education leadership at the elementary level.	2.5	N/A	\$325,000.00	APS has prioritized excellent instructional and operational leadership in every school by providing principals, assistant principals, and coordinators. Reducing school building leadership by consolidating elementary Assistant Principals or combining those roles with Special Education Coordinators would significantly weaken the systems that support some of the district's most vulnerable students, and would relegate principals to operational leadership, compromising instructional quality. While the intent may be efficiency, this model would dramatically increase administrator caseloads and dilute highly specialized expertise that is essential to implementing IEPs, supporting inclusive practices, and ensuring students receive appropriate accommodations, instruction, and services.

FY27-29 Potential Reductions List: 1/8/26

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.2	Reduce School Building Leadership and Administrative Support Model	Reduce Administrator positions at the Secondary level to provide at least 1 administrator per 300 students. This would raise school-based administrator caseloads by at least 50 students per administrator.	Reduction of staff at the secondary level across Assistant Principals, Coordinators, Deans, and/or Assistant Directors; this option would require an assessment of necessary administrative roles and would use an enrollment formula to assign administrative positions. It would result in less support for teachers and students in response to disciplinary or academic issues, and would reduce accountability and feedback/evaluation at the secondary level.	2.5	N/A	\$325,000.00	Reducing secondary school administrators by increasing caseloads to at least 300 students per administrator would significantly weaken the systems that keep students connected, supported, and safe in a large school environment. At AHS, deans and counselors are intentionally structured to know students over multiple years, monitor attendance and academic progress, address conflict in real time, and ensure students do not "fall through the cracks." Increasing caseloads would reduce daily monitoring, slow follow-up with struggling students, increase absenteeism, and compromise graduation rates.
3.3	Restructure Building-Level Admin Assistants	Reduce administrative assistants at OMS and AHS, with consideration for school-based enrollment and administrative responsibilities	Reduction of secondary building administrative assistants at OMS and AHS to reflect the current ratio at other schools: Total reduction of 2.8 Administrative Assistants	2.8	3.3	\$155,000.00	Administrative assistants support the operations of secondary schools, including monitoring and following up on attendance, conducting analysis and troubleshooting in student data systems, updating student data and other critical data systems, responding to staff inquiries and needs, and ensuring timely communication with families in emergency situations. They often serve multiple roles and functions, depending on the immediate needs of students, and many of them are the first point of contact for families and students. Loss of these positions will result in slower operational response times, less timely communication, and overall less support for the operational capacity and safety of our schools.
4.3	Reduce Tiered Supports and Programming	Assign School Social Workers based on enrollment, with 1.0 School Social Workers per approx 250 students at elementary, and 1.0 social worker or school counselor per approx 200 students at secondary	This would include: - Redistribution of non-SLC social workers at elementary level - Reduction of counselors/social workers at Gibbs/OMS/AHS - Total reduction of 3.0 Social Workers/School Counselors	3.0	N/A	\$213,000.00	Reducing K-12 school counselors and social workers by assigning them strictly by enrollment and cutting positions would fundamentally change how students experience support in our schools. In the short term, students and families would feel this immediately as slower response times, missed or delayed counseling sessions, fewer group supports, and less availability for check-ins when concerns arise. Students with IEPs and 504 plans would face increased disruptions in required services, while general education students would have fewer proactive supports to address stress, social challenges, and self-regulation before issues escalate.
4.4	Reduce Tiered Supports and Programming	Reset ML Caseloads (currently 15-25 students/teacher) to 30 students per ML teacher, and adjust staffing accordingly	This would include: - Increased caseloads of approximately 30 students (currently 15-25 students) - Reduction of 4.5 FTEs in Multilingual Learning	4.5	N/A	\$357,000.00	Our most high needs students will feel isolated and alone without adequate support learning both the English language and grade-level content at the same time. Arlington is a highly culturally and linguistically diverse community, so cutting teachers who support students learning English goes against the Towns' culture of welcoming and supporting all residents. Also, fewer teachers that work with students learning English and content would compromise our commitment to inclusive teaching. Our efforts to provide inclusive learning through push-in would be compromised, and our multilingual learners would have less access to grade-level instruction and their English-speaking peers, slowing their progress in learning English.
6.1	Restructure Digital Learning and Libraries	Reduce positions in Digital Learning to district-wide specialists	This would require the elimination of school- or level-based Digital Learning Teachers and the creation of 1.0 digital learning specialist for elementary and 1.0 for secondary, to support digital applications and technologies at all schools	2.0	6.2	\$150,000.00	All troubleshooting for students would be delayed, and these reductions would put APS at a disadvantage with explicit instruction vs other districts. These professionals teach online and technology safety, application navigation, and how to choose appropriate digital tools for various curricular tasks. The district will fall out of alignment with DESE guidelines, the director will be spending more time on troubleshooting and less on proactive teacher development on feedback, and digital learning collaborations in schools that expose elementary students to robotics and have been funded by the Arlington Education Foundation would be halted. There would be significant delays for teachers in gaining educational technology support from a qualified educator, and students in the lower grades would not be taught any of the digital literacy and computer science standards. Digital Learning teachers receive 1,000 requests per month, many of which would go unanswered.
6.3	Restructure Digital Learning and Libraries	Reduce Library Paraprofessionals	Would reduce all library paraprofessional support K-12, and reduce to district-wide paraprofessional(s) to support the department with cataloguing and weeding of collections	4.8	N/A	\$147,000.00	Library paraprofessionals provide significant support to the daily operations of a school library. It is entirely unrealistic to expect that a full-time librarian can collaborate with teachers to teach information literacy skills, oversee the management of collections of thousands of books, order replacements and supplies to maintain the collection, supervise all students in the library while checking students out, teach specialist lessons, and maintain a fully-functioning school library that is always open for students to access. Library paraprofessionals support these functions so that the librarian can focus on tasks that are specific to their expertise and licensure. In an ideal scenario, we would have paraprofessionals in all of our school libraries so that our librarians could focus on teaching; however, we recognize that this is not possible given the myriad needs of students throughout our buildings. This scenario would not support our efforts to have fully-staffed libraries, but would only guarantee that libraries would not be open for the entire school day, and that the librarians we only recently restored would be stretched thin across the demands of running a fully-functional school library.

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
8.1	Reinstate User Fees	Implement athletic fees to cover all athletic coaching stipends	<p>Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year. At current participation levels, this equates to \$433 per student, per sport. For example, if fees were spread equally across student athletes regardless of sport, a tri-sport athlete would pay \$1299.</p> <p>This is only an example: the district would need to establish a new fee structure to ensure equity and access for all students who wish to participate.</p>	N/A	8.2	\$650,000.00	The district eliminated user fees in both athletics and instrumental music in 2022, because studies have repeatedly demonstrated the positive impact on student attendance, belonging, and academic achievement of participation in extracurriculars. Arlington's dedication to the arts and athletics is a testament to our belief in engaging learning experiences that go beyond traditional academics; we all know how important physical activity and the arts are to ALL students' mental health and school engagement, and our results are proving promising. Since removing fees, achievement for students in low-income households has significantly improved, and all students and families have benefited from the positive impact on student belonging due to stronger connections to school. Reinstating athletic user fees would create new financial barriers to participation, reversing the progress the district has made in expanding access to sports. Since fees were removed, participation has grown significantly, allowing more students to benefit from the physical, social, and emotional advantages of being part of a team. Reintroducing fees would force many families to make difficult choices about whether their children can participate at all or how many sports they can afford.
8.3	Reinstate User Fees	Implement fees to cover all elementary instrumental part-time salaries	Would reinstate instrumental fees to cover the cost of part-time instrumental instructors. At current participation levels, this equates to \$365/student; however, the district anticipates a precipitous reduction in participation if fees are implemented, because participation has nearly doubled since fees were eliminated.	N/A	8.4	\$330,000.00	
9.2	Increase General Education Class Sizes	Increase Middle School Class Sizes	Reduce 6th and 7th grades to 4.5 LCs, keep 5 LCs at 8th: This would create core class sizes between about 22-25 students, going over 25 in some instances. LCs would be over 100 students/community.	4.0	N/A	\$313,500.00	Increasing middle school section sizes would directly compromise students' day-to-day school experience. Larger classes mean teachers and support staff would be responsible for significantly more students, limiting their ability to provide individualized attention, monitor progress closely, and build strong relationships with students and families. Fewer adults will truly know each student well.
9.4	Increase General Education Class Sizes	Reduce OMS Electives	Would eliminate elective courses added in FY26 to expand electives at OMS. Eliminate .5 elective added in FY27 while maintaining class sizes between 25-30 in other specialty classes. Electives were primarily added at OMS in FY26 to reduce class sizes in arts and Tech Engineering. This does not impact visual arts and technology education, which were added to bring down class sizes that were already over 25.	0.5	N/A	\$35,000.00	Studies have repeatedly shown that students in general, but especially middle school adolescents, crave choice and agency in their learning. In order to prepare students for the rich array of opportunities at Arlington High School, and to maximize time on learning in areas of interest, APS added elective options to the OMS schedule, with two goals: diversify offerings in specialty areas, and bring down class sizes in already-overcrowded specials. Eliminating electives at OMS will compromise these efforts, and will remove course choice from the middle school student experience, resulting in less engaged learning and poorer preparation for high school.
9.6	Increase General Education Class Sizes	Increase Elementary Class Sizes	<p>Would include:</p> <ul style="list-style-type: none"> - Reduction of 9 elementary sections districtwide - Class sizes in grades 3-5 ranging from 19 to 27 students per class - Higher class sizes in specials - Further reduction of elementary specialists due to fewer sections - Could combine grade levels at some schools to reduce class sizes 	9.0	N/A	\$778,000.00	Increasing elementary class size caps—especially raising grades 3–5 to as many as 27 students per classroom—would significantly change the learning environment for young children. Larger classes mean less individual time with teachers, more crowded classroom spaces not designed for higher enrollment, and fewer opportunities for students to be seen, supported, and challenged. Teachers would have less capacity to respond to learning differences, support behavior needs, and build the strong relationships that are foundational at the elementary level.
Grand Total						\$5,483,500.00	

FY27-29 Potential Reductions List: 1/8/26

FY27 Alternatives							
These are alternatives to the FY27 reduction list above. Several of them are alternative staffing models to the options above. They are "alternatives" because they represent a greater impact on students or more structural changes to the district, and therefore are not the primary recommendation. Should the override fail, these reductions may be necessary in FY28-29.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.4	Restructure Building-Level Admin Assistants	Reduce administrative assistants at AHS, with consideration for school-based enrollment and administrative responsibilities	Consolidate Administrative Assistant Roles at AHS to reduce 2 positions and add back 1 new position	1.0	N/A	\$50,000.00	Lower-savings alternative to 3.3 above: see impact statement.
1.1	Consolidation or Reduction of Central Office Roles and Departments	Consolidate School Central Office Functions with similar Town Departments	Share the salaries of 1 director and 1 specialist between Town and Schools, reducing Schools' salary budget by half for each salary	1.0	1.3	\$125,000.00	These two options are lower-savings alternatives to 1.3, which is included in the list above. These savings are included in item 1.3. This impact statement articulates the impact of reducing administrator roles, specifically. The district added a Family Welcome Center and an Office of Equity, Access, and Opportunity within the past 5 years, specifically to support the school system to meet the needs of all learners and to provide a holistic experience for families and ensure communications consistency and capacity for the schools. Elimination of leadership in these domains will mean fewer people responsible for responding concerns from families, overseeing the operational needs of the district (regulations compliance, investigations, and registration/enrollment), providing information and compiling reports for community members, boards, and elected officials, responding to records requests, ensuring compliance with various federal and state laws, and conducting investigations. These individuals are also the first point of contact for building administrators who need support with professional learning or crisis situations.
1.3	Consolidation or Reduction of Central Office Roles and Departments	Consolidate Administrator Roles at Central Office	Consolidation/elimination of Central Office Administrator in Equity, Access, and Opportunity or Welcome Center/Enrollment/Engagement	1.0	N/A	\$145,400.00	
2.1	Restructure Pk-12 curriculum leadership model	Combine non-Core Specialist PK-12 Director Roles into larger K-12 departments (e.g. Fine and Performing Arts)	Would include the creation of Director of Fine and Performing Arts to oversee all Visual and Performing Arts staff and programming and the consideration of other opportunities for consolidation in Libraries/Digital Learning, PE/Wellness, Multilingual Learning, Counseling, or other smaller departments.	3.0	2.2	\$225,000.00	
4.1	Reduce Tiered Supports and Programming	Reduce District-wide Related Service Providers in Student Services	Reduction of related service providers who serve the full district: .5 Physical Therapist, .5 BCBA, 1.6 Districtwide Nurses, and 1.0 Districtwide Social Workers	4.6	N/A	\$344,000.00	This is a higher-savings alternative to 4.3 above, but is not recommended because of the potential impact across service provision areas. It may be required depending on the final override number. Reducing districtwide related service providers—including physical therapists, BCBAs, nurses, and social workers—would directly weaken the tiered systems that support students with the most complex needs. These highly specialized professionals make it possible for students to safely attend school, access instruction, and receive required services in their home district. With student needs growing more complex, cutting these roles would reduce the district's ability to implement IEPs effectively, support school teams, and intervene early—pushing more students toward restrictive or out-of-district placements and separating families from their community schools.
4.2	Reduce Tiered Supports and Programming	Restructure school-based interventionists in favor of a district-wide shared service model, and assign caseloads at the start of the year based on needs from assessments at each school	This would assign interventionists to schools following assessments, likely at the end of the school year to avoid contractual violations	TBD	N/A	\$100,000.00	This model would assign interventionists to schools based on assessment data, which may sound like a productive approach, but it significantly compromises inclusion for students who require intervention. The exact degree to which interventionists would need to be reduced would be dependent upon an analysis of current caseloads. Schools require maximum flexibility in order to provide responsive Tier II interventions in inclusive settings. Over the past many years, APS has prioritized building schedules that allow for push-in intervention and teacher support with students who struggle with content, so that students can return to grade-level instruction as quickly as possible. Any reductions to Tier II intervention compromises our efforts to build flexible tiered systems.
8.2	Reinstate User Fees	Implement athletic fees to cover all athletics expenses	Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year and to cover the cost of administration, supplies, and transportation	N/A	8.1	\$1,083,000.00	These are higher-savings options to 8.1 and 8.3 above and would result in higher fees for families. See impact statement.
8.4	Reinstate User Fees	Implement fees to cover all elementary instrumental expenses	Would reinstate instrumental fees to cover the cost of the full instrumental music program.	N/A	8.3	\$525,000.00	
8.5	Reinstate User Fees	Institute Technology User Fee	This would involve adding a user fee that would offset the cost of providing devices to all students. The exact amount to charge could vary, and would be used to sustain 1:1 devices in the grade levels where they are required for core academic work.	N/A	N/A	\$400,000.00	
Grand Total						\$2,997,400.00	

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
14.2	Equitable Allocation of Specialists across Elementary Schools	Eliminate ACE planning blocks at all elementary schools, reducing specialists accordingly	Would eliminate ACE planning time for teachers and the 6th special across the elementary level. Would reduce specialist teachers.	TBD	14.1	\$250,000.00
15.1	Close Schools and/or Redraw School and Buffer Boundaries	Close schools and/or restructure school grade levels and/or redraw school boundaries (redistricting)	Could include: - Closing one or more schools. - Assessing the feasibility of grade-level-band schools (e.g. all students in one area of town attend one school for K-3, another school for 4-6). - Redrawing neighborhood and buffer boundaries to balance sections.	TBD	N/A	\$3,500,000.00
16.3	Reduce Operational Functions	Reduce APS bus drivers	Would eliminate one budgeted bus driver positions. There is no buffer in staffing in transportation and the current director backfills routes when there are absences. May need to reduce bus services.	1.0	N/A	\$62,500.00
2.3	Restructure Pk-12 curriculum leadership model	Combine Core Area PK-12 Director Roles into single, larger K-12 departments (e.g. Humanities, STEM)	This would combine Science and Math to create PK-12 STEM Executive Director, with 1 additional STEM coach/lead teacher for HS (keep MS coach). It would also combine ELA, Libraries, WL, and Social Studies to create PK-12 Humanities Executive Director, with 2 additional Humanities coach/lead teacher for MS and HS	6.0	2.1 2.2	\$175,000.00
2.4	Restructure Pk-12 curriculum leadership model	Eliminate math and literacy coaching in all schools and content areas	Would eliminate all math and literacy coaching at the elementary and secondary schools.	15.0	13.1	\$1,290,000.00
2.6	Restructure Pk-12 curriculum leadership model	Eliminate elementary curriculum specialists	Would eliminate districtwide specialists in two core content areas at the elementary level	2.0	N/A	\$220,000.00
5.1	Restructure World Language timing and offerings	Eliminate 6th grade world language courses	This would include: - Elimination of all world language programming at grade 6, starting with four world languages in grade 7 - Reduction of 3.7 WL Teachers at Gibbs	3.7	5.2	\$346,500.00
5.2	Restructure World Language timing and offerings	Eliminate Latin and Mandarin offerings	This would include elimination or reduction of programming in Latin, Mandarin across grade levels	3.0	5.1	\$568,000.00
6.2	Restructure Digital Learning and Libraries	Combine positions in Digital Learning with existing IT and Library Roles	Would require elimination of all digital learning specialists and revised job responsibilities for information technology technicians and librarians, contingent on bargaining	4.0	6.1	\$290,000.00

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
9.1	Increase General Education Class Sizes	Increase AHS Class Sizes by Consolidating Core Courses	Could include: - Heterogeneous leveling across more content areas and grade levels to redistribute class sizes and consolidate sections, - Elimination of AP and elective options, especially courses that only run one or two sections, to improve schedule efficiency and maintain manageable class sizes, - Higher class sizes at AHS, regardless of what is eliminated or consolidated	TBD	N/A	\$0.00
9.3	Increase General Education Class Sizes	Reduce middle schools to 4 LCs for each grade level	This would create core class sizes between about 25 students, going over 25 in many instances. LCs would be over 115 students/community	10.0	N/A	\$818,000.00
9.5	Increase General Education Class Sizes	Eliminate all additional specialists added in FY26, raising class sizes above 30 in specialist areas	Would eliminate ALL additional specialist staffing at OMS added in FY26, bringing class sizes over 30 in visual arts, PE, and technology education classes at OMS.	2.5	N/A	\$173,000.00
9.7	Increase General Education Class Sizes	Raise maximum class size to 28 in grades K-5.	Would include: - Reduction of 22 elementary sections. - Class sizes ranging from 19 to 28 across all elementary sections - Higher class sizes in specials and reduction of specialists - Could, and may need, to combine grade levels to reduce class sizes. - Would need to consider significant expansion of buffer boundaries, or redistricting or closing a school, to mitigate impact.	22.0	N/A	\$1,067,000.00
Grand Total						\$8,760,000.00

Planning for Uncertain Times:

Projected Reductions to Arlington's Schools in the Event of a Failed
Operating Override

Dr. Elizabeth C. Homan
Superintendent, Arlington Public Schools



Agenda



Arlington Public Schools
Education That Empowers

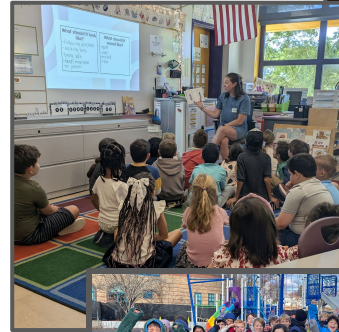
- Overview and Context
- Planned Reductions for FY27 Regardless of Override Outcome
- Superintendent's FY27 Suggested Reductions in the Event of a Failed Override
- FY27 Alternative Reductions for School Committee Consideration
- FY28-29 Potential Impacts of a Failed Override
- Closing

Impacts of a Failed Operating Override



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- **Reduced Instructional Quality, Rigor, and Consistency, including Reversal of Recent Achievement Gains**
- **Reduced Ability to Respond Proactively to Students' Social, Emotional, and Academic Needs**
- **Reduced Retention, High Turnover, and Compromised Operational and Instructional Capacity**



Criteria for Identifying Reductions

From the Arlington School Committee and Stakeholder Feedback



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Principles to Guide Reduction Decisions:

- Minimize impact on students as much as possible, especially students in the focal groups
- Acknowledging that we must reduce student-facing roles, start reductions far away from students and work towards student-facing reductions
- Distribute reductions throughout the system
- Consider all options and think outside the box
- Allow for the unique differences in programming between and across schools and levels
- Ensure that the list contains action items that will be executed if the override fails

Areas to Explore for Reductions:

- School assignments and buffer zones
- Reinstitution of fees over elimination of programming
- Central office and leadership positions
- Schools and programs with declining enrollment

Areas to Avoid Reductions if Possible:

- Special education
- Grades K-2
- Secondary grades due to growing enrollment
- Resources that have supported gains in literacy, including full time school librarians

Understanding the Reduction List



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PART 1: REDUCTIONS FOR FY27 IF NO OVERRIDE

- *This is the first list on the sheet. These reductions will be implemented if the override does not pass.*
- *Required total reductions will be somewhere between \$5M and \$6M*

PART 2: FY27 ALTERNATIVES

- *This is the second list on the sheet. These are options that the School Committee might want to consider for FY27.*
- *If these reductions are not implemented in FY27, some of them will likely need to be implemented in future years.*

PART 3: THE LONGER-TERM IMPLICATIONS

- *This is the final list, and is not exhaustive or representative of the full scale of reductions that will be required in the out years if an override fails. This list is intended to provide a broader picture of the impact if an override bid fails, which will require deep and devastating cuts to our schools and significantly compromised instructional quality.*
- *The implications of a failed override will be most deeply felt in FY28 and FY29.*

Understanding the List



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Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
<p><i>This is just a reference number.</i></p> <p><i>The first number aligns with the “reduction category” (which refers to a group of scenarios that are related) and the second number indicates the scenario in that category.</i></p>	<p><i>Scenarios are organized by category based on the areas they impact and the type of reductions in that category. These could be primarily defined by function, level, or department.</i></p>	<p><i>This provides a very short one-line description of each reduction scenario.</i></p>	<p><i>The explanation gives more details about what exactly would be reduced in that scenario, even if we do not know exactly which positions would be reduced yet. Some of these are more specific than others because they have been modeled more thoroughly.</i></p>	<p><i>This defines roughly how many FTEs would be impacted to achieve the projected savings in the staffing scenario.</i></p> <p><i>Note that all of the reductions are salary reductions. That is because our bottom line for operations <u>must</u> increase, not decrease.</i></p>	<p><i>This indicates other scenarios that are financially linked. If another scenario is listed in this column, it means that we must do one or the other because some salaries are included in both. If the column says “N/A,” then it could be adjusted, added, or deleted on its own</i></p>	<p><i>This provides an approximate cost-out of the savings for the scenario.</i></p> <p><i>These are rough estimates in almost all cases, because we do not know who will land in which positions due to contractual rights and seniority.</i></p>	<p><i>This provides a summary of the educational and system-wide impacts on students, staff, and families for each reduction on the FY27 list and the Alternatives list.</i></p> <p><i>Impacts on the FY28-29 list are just as, if not more, significant, and are under development.</i></p>

What about operating costs?

Will APS audit operational expenses for reduction or reallocation as well?



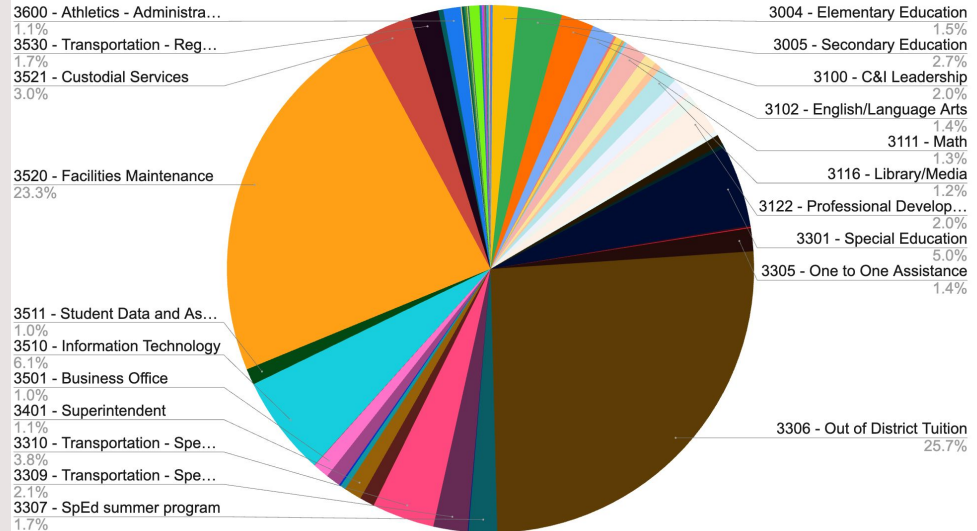
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YES! We plan to examine several operational costs, including software licenses, energy and facilities, professional development, etc. However, any savings must stay in operations - they cannot be used to restore salary expenses.

Why? 14.5% of the FY26 Budget is allocated to operational costs (goal: 18-20%)

- 41% to student services, including special education programming, transportation, and tuition
- 32% to shared operational departments (facilities, payroll, and IT)
- 16% to core curricular materials and professional learning
- 5% to district wide operational budgets
- 2.8% to athletics
- 2% to general transportation

FY26 Operational Allocations



Planned Reductions for FY27 Regardless of Override Outcome



Planned Reductions for FY27

(regardless of override outcome)



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Short Description	FTE	Potential Savings
Reduce non-student-facing positions budgeted in FY26 through attrition, retirement, and/or reassignment	7.0-10.0	\$660,000-\$800,000
Reduce some paraprofessionals in general education / non-regulatory roles	3.5-10.0	\$100,000-\$300,000
Assign elementary specialists to maximize efficiency and full schedules	2.0-5.0	\$150,000-\$375,000
TOTAL:	12.0-25.0	\$910,000-\$1,475,000

Planned reductions for FY27 (regardless of override outcome)



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TOTAL PLANNED REDUCTIONS FROM FY26 to FY27:
12.0-25.0 FTE
\$910,000-\$1,475,000

While these reductions will undoubtedly present challenges, we believe that with proactive leadership at the department and building levels, these impacts can be substantially minimized through strategic resource allocation and support systems.

The district has placed a “HOLD” on filling non-student-facing vacancies since Spring 2025, which has resulted in a significant reduction of central office and operational staff during the 2025 calendar year; there has been a 10% reduction in Central Office staffing despite planned additions in HR and Finance in the FY26 budget. Additional reductions will prioritize equitable distribution of resources and maximizing the expertise of licensed and student-facing positions.

FY27 reductions are required regardless of the override outcome in order to reduce the percentage of the overall APS budget that is dedicated to salaries and contractual obligations. Our goal for FY27 is to bring this to a sustainable level of 82-83%. Several of these reductions were already implemented in FY26 by not backfilling vacancies, and some reflect anticipated vacancies for FY27. If the override passes, the District will plan for at least \$1M in salary reductions in order for the FY27 budget in order to accommodate rising operating expenses and anticipated contractual and salary expenses.

Superintendent Suggestions for FY27 Reductions In the Event of a Failed Override Vote



Suggested Reductions for FY27

(if no override)



Arlington Public Schools
Education That Empowers

Reduction Category: Consolidation and Reduction of Central Office Roles and Departments

#	Short Description	FTE	Cost Savings
1.2	Consolidate full-time specialist functions in Central Office , across multiple offices, creating shared positions or eliminating positions. This could include consolidation of functions in grants and communications, consolidation of functions in business office and payroll, consolidation of functions in EAO and Welcome Center, and possible elimination of additional central office positions	3.0	\$240,000
1.4	Reduce non-operational functions of EAO and CF&E Departments: Would eliminate all non-core operations from EAO and Community Engagement Offices. Core operations include enrollment, website management, emergency communications, and compliance reporting. Oversight of these functions would be reduced. Non-core eliminated functions would include additional family support and education, professional development for teachers, survey implementation, and support of the Sister City Partnership, and district sustainability support and initiatives. These functions, along with leadership of one or both departments, would be eliminated or consolidated.	4.8	\$462,000
	TOTAL SAVINGS:	7.8	\$702,000

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
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Reduction Category: Restructure Pk-12 Curriculum Leadership Model

#	Short Description	FTE	Cost Savings
2.2	Create shared teacher/administrator roles in Specialist Departments (e.g. teach for .5, administrator for .5). Directors in specialty areas assigned to teach/cover sections or caseloads based on licensure, up to .5FTE. <i>**Requires impact bargaining with Unit A and AAA for shared teacher/administrator roles.**</i>	3.0	\$225,000
2.5	Restructure elementary coaching model. School-based coaches share an elementary section OR School-based coaches are .5, and are also .5 interventionists in their subject areas (math or literacy).	7.0	\$498,000
	TOTAL SAVINGS:	10.0	\$723,000

Suggested Reductions for FY27

(if no override)



Reduction Category: Reduce School Building Leadership and Administrative Support Model

#	Short Description	FTE	Cost Savings
3.1	Consolidate and Restructure Elementary Assistant Principal positions , for example by sharing across schools or by combining with special education coordinators. This would raise administrator caseloads by at least 30 students per administrator.	2.5	\$325,000
3.2	Reduce Administrator positions at the Secondary level to provide at least 1 administrator per 300 students. This would raise school-based administrator caseloads by at least 50 students per administrator.	2.5	\$325,000
3.3	Reduce administrative assistants at OMS and AHS , with consideration for school-based enrollment and administrative responsibilities	2.8	\$155,000
	TOTAL SAVINGS:	7.8	\$805,000

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
Education That Empowers

Reduction Category: Reduce Operational Functions

#	Short Description	FTE	Cost Savings
16.1	Reduce Facilities Maintenance Staff: Would reduce budgeted Plumbers from 2 to 1, and one additional FTE May delay responses to service tickets and rely on contracting our plumbing work to on-call town vendor.	2.0	\$140,000
16.2	Reduce Information Technology Technicians: Reduce 2.0 technicians serving Schools and Town departments (all technicians are funded under School budget)	2.0	\$140,000
	TOTAL SAVINGS:	4.0	\$280,000

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
Education That Empowers

TOTAL SUGGESTED REDUCTIONS FOR FY27

**in Central Office, School Administration, District Operations, and PreK-12
Curriculum Leadership and Coaching**

\$2,510,000

29.6 FTE

**~10% of staff in leadership, central office, and
operations**

Impact Pause:

Implications of Reduced Curriculum and Building Leadership and Coaching



Arlington Public Schools

Education That Empowers

Impact Summary:

- Reduced educator retention due to inadequate leadership structures and supports;
- Reduced instructional quality in math and literacy due to less professional and operational support for teachers;
- Reduced school safety due to stretched administrative capacity;
- Reduced support for teachers to respond to peer conflicts, bullying, and disciplinary issues;
- Reduced capacity of Central Office and Directors to provide district-wide and school-based professional development;
- Principals return to being primarily operational leaders;
- Reduced instructional consistency across buildings;
- Reduced principal collaboration due to need for building oversight; reduced cross-school consistency in implementation of policies and procedures;
- Reduced capacity to respond to family concerns and ensure compliance with regulations and local policy.

“Splitting specialist leaders between teaching and administration would make support less equitable across schools and put Arlington’s tradition of instructional innovation at significant risk.”

“Cutting coaching weakens the support teachers need to teach well—leading to less consistent literacy and math instruction, growing inequities between schools, and fewer opportunities for students, especially those who need the most support, to thrive.”

“These cuts would reduce the specialized leadership that protects our most vulnerable students—showing up as less support for children with disabilities, slower help for families, and growing inequities in how schools meet students’ needs.”

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
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Reduction Category: Reduce Tiered Supports and Programming

#	Short Description	FTE	Cost Savings
4.3	Assign School Social Workers and Counselors based on overall enrollment , with 1.0 School Social Workers per approx 250 students at elementary, and 1.0 social worker or school counselor per approx 200 students at secondary.	3.0	\$213,000
4.4	Reset ML Caseloads (currently 15-25 students/teacher) to 30 students per ML teacher, and adjust staffing accordingly	4.5	\$357,000
	TOTAL SAVINGS:	7.5	\$570,000

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
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Reduction Category: Restructure Digital Learning and Libraries

#	Short Description	FTE	Cost Savings
6.1	Reduce positions in Digital Learning to district-wide specialists: Would include elimination of school- or level-based Digital Learning Teachers, and creation of 1.0 digital learning specialist for elementary and 1.0 for secondary, to support digital applications and technologies at all schools. May be implemented in FY27 regardless in response to attrition.	2.0	\$150,000
6.3	Reduce Library Paraprofessionals. Would reduce all library paraprofessionals in K-12, and assign 1-2 district-wide paraprofessional to support the department with cataloguing and weeding of collections	4.8	\$147,000
	Total:	6.8	\$297,000

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
Education That Empowers

Reduction Category: Reinstate User Fees			
#	Short Description	FTE	Cost Savings
8.1	Implement athletic fees to cover the cost of coaching stipends. At current participation levels, this equates to \$433 per student, per sport. For example, if fees were spread equally across student athletes regardless of sport, a tri-sport athlete would pay \$1299.	N/A	\$650,000
8.3	Implement instrumental fees to cover all elementary instrumental part-time salaries. At current participation levels, this equates to \$365/student; however, the district anticipates a precipitous reduction in participation if fees are implemented, because participation has grown over 30% since fees were eliminated.	N/A	\$330,000
	Total:	N/A	\$980,000

(Fees are examples: the district would need to establish a new fee structure)

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
Education That Empowers

Reduction Category: Increase General Education Class Averages

#	Short Description	FTE	Cost Savings
9.2	Reduce LC's at Middle School Level: 6th and 7th grades to 4.5, keep 5 LC's at 8th. This would create core class sizes between about 22-25 students, going over 25 in some instances. LCs would be over 100 students/community.	4.0	\$313,500
9.4	Eliminate Middle School electives added in FY27 while maintaining class sizes between 25-30 in other specialty classes. Electives were primarily added at OMS in FY26 to reduce class sizes in Arts and Tech Engineering.	.5	\$35,000
9.6	Increase class size cap in grades 3-5 to 27 students per class; maintain current class size cap in K-2 at 25. Would include reduction of 9 elementary sections districtwide, higher class sizes in specials, and further reduction of elementary specialists due to fewer sections	9.0	\$778,000
	TOTAL SAVINGS:	13.5	\$1,126,500

Suggested Reductions for FY27

(if no override)



Arlington Public Schools
Education That Empowers

TOTAL SUGGESTED REDUCTIONS FOR FY27

in student-facing teacher and service provider roles

\$2,973,500

27.8 FTE

~4% of staff in student-facing positions

Impact Pause: Implications of Reductions of Student-Facing Roles, Support Systems, and Opportunities Across our Schools



Arlington Public Schools
Education That Empowers

Impact Summary:

- Reduced educator retention due to increased caseloads and class sizes, inadequate crisis response supports, and reduced teacher sense of professional efficacy;
- Reduced access to necessary tiered supports and resources in mental health, nursing, and counseling, particularly in moments of crisis or heightened need;
- Reduced teacher connection and attention for each student;
- Undermined efforts to implement interventions in inclusive classrooms with enough space for small-group and push-in instruction;
- Compromised access to critical arts and athletics programming that have been proven to improve student connections to school, student attendance, and student outcomes;
- **All of which contribute to declining student achievement, reactive instead of proactive protocols, and widening opportunity and achievement gaps for students.**

Impact Pause: Implications of Reductions of Student-Facing Roles, Support Systems, and Opportunities Across our Schools



Arlington Public Schools
Education That Empowers

“Cutting counselors and social workers means students wait longer for help, miss critical supports, and lose trusted adults who keep them connected—pushing schools from prevention to crisis and leaving our most vulnerable students with fewer paths to belonging and success.”

“Bringing back athletic fees puts a price tag on belonging—forcing families to choose who gets to play, reducing access to sports, and taking away one of the strongest ways students stay connected, healthy, and engaged in school.”

“Larger elementary classes mean less teacher time for each child—leading to weaker relationships, more behavior challenges, diluted supports, and lower academic outcomes.”

“Larger middle school classes mean fewer adults who truly know each student—leading to less individual support, weaker connections with families, and more kids getting lost in the crowd at a time when they need attention most.”

Suggested Reductions for FY27

(if no override)



FY27 Possible Reductions Summary:

\$5,483,500
57.4 FTE

- **Reduced Instructional Quality, Rigor, and Consistency, including Reversal of Recent Achievement Gains**
- **Reduced Ability to Respond Proactively to Students' Social, Emotional, and Academic Needs**
- **Reduced Retention, High Turnover, and Compromised Operational and Instructional Capacity**

Suggested Reductions for FY27 (if no override)



Arlington Public Schools
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TOTAL SUGGESTED REDUCTIONS FOR FY27:
\$5,483,500

These reductions represent a devastating impact on Arlington students and abandons our implementation of the strategic plan that was developed by constituents and adopted by the School Committee in 2022.

APS makes excellent and efficient use of limited resources on a daily basis. The district is not overstaffed compared to neighboring districts, and does not overpay its staff. We are appropriately staffed, and salaries and benefits across roles are appropriately competitive.

APS educators care deeply about their students' current and future success, and appreciate their colleagues, leadership, and the operational improvements we have made over the past many years. APS Central Offices have added a net of 1 staff member if you compare 2025 to 2021. APS administrators, central office, assistants, and operational staff provide essential systems supports so that teachers and service providers can focus on students' needs.

These cuts will undermine the improvements we have made that led to state recognition for academic outcomes, and will result in inconsistent communication and response, widening achievement gaps, poor educator and leadership retention, and reactive interventions.

FY27 Reduction Alternatives for School Committee Consideration and Discussion



These are alternatives to the FY27 reduction list above. Several of them are alternative staffing models to the options above. They are "alternatives" because they may represent a greater impact on students or more structural changes to the district, and therefore are not the primary recommendation. Should the override fail, these reductions may be necessary in FY28-29.

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Arlington Public Schools
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Reduction Category: Consolidation or Reduction of Central Office Roles and Departments			
#	Short Description	FTE	Cost Savings
1.1	Consolidate School Central Office Functions with similar Town Departments. Share the salaries of 1 director and 1 specialist between Town and Schools, reducing Schools' salary budget by half for each salary	1.3	\$125,000
1.3	Consolidate Administrator Roles at Central Office. Consolidation/elimination of Central Office Administrator in Equity, Access, and Opportunity or Welcome Center/Enrollment/Engagement	1.0	\$150,000
	TOTAL SAVINGS:	2.3	\$275,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Reduction Category: Restructure Pk-12 curriculum leadership model			
#	Short Description	FTE	Cost Savings
2.1	Combine non-Core Specialist PK-12 Director Roles into larger K-12 departments. Could include: <ul style="list-style-type: none">- Create Director of Fine and Performing Arts to oversee all Visual and Performing Arts staff and programming- Consider other opportunities for consolidation in Libraries/Digital Learning, PE/Wellness, Multilingual Learning, Counseling, or other departments.	3.0	\$225,000
	TOTAL SAVINGS:	3.0	\$225,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Reduction Category: Restructure Building-Level Admin Assistants			
#	Short Description	FTE	Cost Savings
3.4	Reduce administrative assistants at AHS, with consideration for school-based enrollment and administrative responsibilities; reduce 2 positions and add back 1 new position.	1.0	\$50,000
	TOTAL SAVINGS:	1.0	\$50,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



Arlington Public Schools
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Reduction Category: Reduce Tiered Supports and Programming

#	Short Description	FTE	Cost Savings
4.1	Reduction of related district-wide service providers , which serve the full district to provide coverage, flexibility, and crisis response across physical therapy, behavior analysis, nursing, and social work.	4.6	\$344,000
4.2	Restructure school-based interventionists in favor of a district-wide shared service model, and assign caseloads at the start of the year based on needs from assessments at each school.	TBD	\$100,000
	TOTAL SAVINGS:		\$444,000

FY27 Reduction Alternatives for School Committee Consideration and Discussion



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Reduction Category: Reinstitute Fees			
#	Short Description	FTE	Cost Savings
8.2	Implement athletic fees to cover all athletics expenses including coaching stipends, administration, supplies, and transportation.	N/A	\$1,083,000
8.4	Implement fees to cover all elementary instrumental expenses.	N/A	\$525,000
8.5	Institute Technology User Fee. This would involve adding a user fee that would offset the cost of providing devices to all students. The exact amount to charge could vary, and would be used to sustain 1:1 devices in the grade levels where they are required for core academic work.	N/A	\$400,000
	TOTAL SAVINGS:	N/A	\$2,008,000

Pause for Questions and Discussion



Possible Reductions for FY28 & FY29: The Longer-Term Implications of a Failed Override



In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions that would be required in FY28 and FY29, which are currently carrying the largest projected deficits. This list is not exhaustive - additional reductions will need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
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Reduction Category: Restructure Pk-12 curriculum leadership model

#	Short Description	FTE	Cost Savings
2.3	Combine Core Area PK-12 Director Roles into single, larger K-12 departments. Would include: <ul style="list-style-type: none"> - Combine Science and Math to create PK-12 STEM Executive Director, with 1 additional STEM coach/lead teacher for HS (keep MS coach) - Combine ELA, Libraries, WL, and Social Studies to create PK-12 Humanities Executive Director, with 2 add'l Humanities coach/lead teacher for MS and HS 	6.0	\$840,000
2.4	Eliminate math and literacy coaching in all schools and content areas	15.0	\$1,290,000
2.6	Eliminate elementary core curriculum specialists.	2.0	\$220,000
	TOTAL SAVINGS:	23.0	\$2,350,000

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Restructure World Language timing and offerings			
#	Short Description	FTE	Cost Savings
5.1	Eliminate 6th Grade World Language	3.7	\$346,500
5.2	Eliminate Latin and Mandarin	3.0	\$568,000
Reduction Category: Restructure Digital Learning and Libraries			
6.2	Combine positions in Digital Learning with existing IT and Library Roles. Elimination of all digital learning specialists and revised job responsibilities for IT technicians and librarians, contingent on bargaining	4.0	\$290,000
	TOTAL SAVINGS:	10.7	\$1,204,500

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Increase General Education Class Sizes

#	Short Description	FTE	Cost Savings
9.7	Raise maximum class size to 28 in grades K-5. Would include: <ul style="list-style-type: none">- Reduction of 22 elementary sections.- Class sizes ranging from 19 to 28 across all elementary sections- Higher class sizes in specials and reduction of specialists- Could, and may need, to combine grade levels to reduce class sizes.- Would need to consider significant expansion of buffer boundaries, or redistricting or closing a school, to mitigate impact.	22.0	\$1,067,000
	TOTAL SAVINGS:	22.0	\$1,067,000

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Increase General Education Class Sizes (con't)

#	Short Description	FTE	Cost Savings
9.1	Increase AHS Class Sizes by Consolidating Core Courses. Could include: <ul style="list-style-type: none"> - Heterogeneous leveling across more content areas & grade levels - Elimination of some AP & elective options - Higher class sizes at AHS, regardless of what is eliminated or consolidated 	TBD	TBD
9.3	Reduce middle schools to 4 LCs for each grade level. This would create core class sizes of 25+ students (going over 25 in many instances). LCs would be over 115 students/community.	10.0	\$818,000
9.5	Eliminate all additional specialists added in FY26, raising class sizes above 30 in specialist areas	2.5	\$173,000
	TOTAL SAVINGS:	>12.5	>\$991,000

Possible Reductions for FY28 & FY29: (The Longer-Term Implications of a Failed Override)



Arlington Public Schools
Education That Empowers

Reduction Category: Equitable Allocation of Specialists across Elementary Schools

#	Short Description	FTE	Cost Savings
14.2	Eliminate ACE planning blocks at all elementary schools , reducing specialists accordingly.	TBD	\$250,000

Reduction Category: Reduce Operational Functions

16.3	Reduce APS bus drivers. Would eliminate one budgeted bus driver positions. There is no buffer in staffing in transportation and the current director backfills routes when there are absences. May need to reduce bus services.	1.0	\$62,500
	Total:	>1.0	~\$310,000

Impact Pause: Long-term Implications of a Failed Override



Arlington Public Schools
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Impact Summary:

- Classes over 28 students/class districtwide
- Larger achievement gaps
- Reduced instructional rigor and access to social, behavioral, emotional, and academic interventions
- Elimination of programming and elective courses, including Advanced Placement courses
- Declining achievement for all students
- Lack of access for some students to extracurricular programming
- Potential loss of a neighborhood school or reassignment to another school

Deep, damaging cuts to Arlington's schools, resulting in families choosing options other than APS, significantly impacting teacher and leadership retention, instructional quality, and ultimately, the positive reputation of Arlington's Schools, which has improved over the past few decades.

“Cutting districtwide nurses and related service providers would immediately reduce care, delay required screenings, and leave schools without reliable medical coverage. This directly compromises student health and safety.”

“Eliminating ACE time would disrupt targeted collaboration that drives instructional improvement. This would weaken curriculum implementation, data-informed practice, and ultimately student achievement.”

“Combining curriculum leadership roles would spread directors across too many content areas, weakening instructional quality, coherence, and proactive program development. Over time, this risks degrading programs, limiting growth, and reducing the district's ability to sustain strong learning experiences for students.”

Questions and Discussion



FY27-29 Potential Reductions List: 1/8/26

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
1.2	Consolidation and Reduction of Central Office Roles and Departments	Consolidate full-time specialist functions in Central Office wherever possible, across multiple offices, creating shared positions or eliminating positions	Could include the consolidation of functions in grants and communications, consolidation of functions in business office and payroll, consolidation of functions in EAO and Welcome Center, and potential elimination of central office positions in other areas.	3.0	N/A	\$240,000.00	APS's Mission Statement focuses on the whole child, acknowledging the impact of support systems that allow families and staff to receive timely information and support. Consolidating and cutting central office roles means fewer people focused on supporting families, securing grant funding, and implementing or building systems that help students feel connected and supported. Families would see slower communication, fewer services, and fewer resources coming into our schools—while students, especially those in focal populations, would lose access to the supports that help them belong and succeed. The system would also have fewer resources for high-quality internally-sourced professional development; without the resources to contract professional development, educator practice would suffer considerably. The Central Offices have added a net of 1 additional staff person when you compare FY22 and FY26, and reductions to the Central Office will significantly compromise district operations, responsiveness, and the ability to provide high-quality and thoughtful support, accountability, and leadership district-wide.
1.4	Consolidation or Reduction of Central Office Roles and Departments	Reduce non-operational functions of EAO and CF&E Departments	This option would eliminate all non-core operations from EAO and Community Engagement Offices. Core operations include enrollment, district website management, testing, monitoring, and implementation of district-wide communications and related emergency systems, and compliance reporting and response protocols. This scenario would reduce response time on all of these.	4.8	1.2 1.3	\$462,000.00	
16.1	Reduce Operational Functions	Reduce Facilities Maintenance Staff	Would reduce budgeted Plumbers from 2 to 1, and would eliminate one additional FTE. This reduction would underserve our buildings and delay responses to service tickets. The district would also need to rely on contracting our plumbing work to a vendor, reducing the savings of this option.	2.0	N/A	\$140,000.00	If the Facilities Dept. needs to reduce staffing by two, full time positions, this will significantly impact our day-to-day operations and level of service. Custodial requests and work orders may have a longer response time and take more time to complete, the cleanliness of the schools could be impacted, and we may lose our ability to have floaters in place when custodians call in sick or are on vacation. This will also result in more overtime to cover absences and may hinder our ability to fill overtime shifts with other custodians which will result in supervisors covering these shifts at a much higher overtime rate. Ultimately, this could impact building security, life safety, health and wellness, and learning environments.
16.2	Reduce Operational Functions	Reduce Information Technology Technicians	Current vacant Network Engineer FTE would be filled as a Junior Network Engineer from within. The FTE promoted would not be back-filled, and an additional technician would be reduced	2.0	16.4	\$140,000.00	These positions support both Town and School IT. Reductions will mean a slower response to help requests, less capacity for maintaining employee and student devices, elimination of site-based technology support, and a lower quality of technology services. This could also compromise the Town's ability to monitor for and address issues that could become cybersecurity threats.
2.2	Restructure Pk-12 curriculum leadership model	Create shared teacher/administrator roles in Specialist Departments (e.g. teach for .5, administrator for .5)	This option would require current Directors in specialty areas to be assigned to teach/cover sections or caseloads based on licensure, up to .5FTE. This option would require impact bargaining with Unit A and AAA for shared teacher/administrator roles.	3.0	2.1	\$225,000.00	Arlington prioritizes rigorous content instruction and ensuring all students are held to high expectations and grade-level standards. This relies on content area expertise and leadership. Creating shared teacher/administrator roles in specialist departments would reduce the district's capacity to provide content leadership in specialty areas across all schools. By consolidating positions, the district would have fewer leaders focused on coherence, improvement, and program quality across buildings. The likely short-term impact is less consistent support and greater variation in student access and experience from school to school. Over time, this model would deprioritize the innovations in teaching that Arlington is known for, weakening the district's ability to sustain and advance high-quality specialist programming. The long-term consequence is reduced student access to innovative learning experiences and diminished preparation for long-term success.
2.5	Restructure Pk-12 curriculum leadership model	Restructure elementary coaching model	This would require school-based coaches to share an elementary section OR for school-based coaches to serve as .5 interventionists in their subject areas (math or literacy)	7.0	13.2	\$498,000.00	Reducing content-area coaching by restructuring the elementary coaching model would directly weaken the quality and consistency of literacy and math instruction across schools. Coaches are the primary way teachers receive ongoing, job-embedded support in curriculum implementation, differentiation, assessment, and data use. When coaches are reduced or split between coaching and other roles, teachers lose access to the guidance that strengthens instruction, supports new educators, and ensures students receive rigorous, aligned learning experiences.
3.1	Reduce School Building Leadership and Administrative Support Model	Consolidate and Restructure Elementary Assistant Principal positions, for example by sharing across schools or by combining with special education coordinators. This would raise administrator caseloads by at least 30 students per administrator.	This would include assigning AP FTEs based on student enrollment, OR combining AP roles with Coordinator roles, reducing administrative support to elementary school buildings and reducing special education leadership at the elementary level.	2.5	N/A	\$325,000.00	APS has prioritized excellent instructional and operational leadership in every school by providing principals, assistant principals, and coordinators. Reducing school building leadership by consolidating elementary Assistant Principals or combining those roles with Special Education Coordinators would significantly weaken the systems that support some of the district's most vulnerable students, and would relegate principals to operational leadership, compromising instructional quality. While the intent may be efficiency, this model would dramatically increase administrator caseloads and dilute highly specialized expertise that is essential to implementing IEPs, supporting inclusive practices, and ensuring students receive appropriate accommodations, instruction, and services.

FY27-29 Potential Reductions List: 1/8/26

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.2	Reduce School Building Leadership and Administrative Support Model	Reduce Administrator positions at the Secondary level to provide at least 1 administrator per 300 students. This would raise school-based administrator caseloads by at least 50 students per administrator.	Reduction of staff at the secondary level across Assistant Principals, Coordinators, Deans, and/or Assistant Directors; this option would require an assessment of necessary administrative roles and would use an enrollment formula to assign administrative positions. It would result in less support for teachers and students in response to disciplinary or academic issues, and would reduce accountability and feedback/evaluation at the secondary level.	2.5	N/A	\$325,000.00	Reducing secondary school administrators by increasing caseloads to at least 300 students per administrator would significantly weaken the systems that keep students connected, supported, and safe in a large school environment. At AHS, deans and counselors are intentionally structured to know students over multiple years, monitor attendance and academic progress, address conflict in real time, and ensure students do not "fall through the cracks." Increasing caseloads would reduce daily monitoring, slow follow-up with struggling students, increase absenteeism, and compromise graduation rates.
3.3	Restructure Building-Level Admin Assistants	Reduce administrative assistants at OMS and AHS, with consideration for school-based enrollment and administrative responsibilities	Reduction of secondary building administrative assistants at OMS and AHS to reflect the current ratio at other schools: Total reduction of 2.8 Administrative Assistants	2.8	3.3	\$155,000.00	Administrative assistants support the operations of secondary schools, including monitoring and following up on attendance, conducting analysis and troubleshooting in student data systems, updating student data and other critical data systems, responding to staff inquiries and needs, and ensuring timely communication with families in emergency situations. They often serve multiple roles and functions, depending on the immediate needs of students, and many of them are the first point of contact for families and students. Loss of these positions will result in slower operational response times, less timely communication, and overall less support for the operational capacity and safety of our schools.
4.3	Reduce Tiered Supports and Programming	Assign School Social Workers based on enrollment, with 1.0 School Social Workers per approx 250 students at elementary, and 1.0 social worker or school counselor per approx 200 students at secondary	This would include: - Redistribution of non-SLC social workers at elementary level - Reduction of counselors/social workers at Gibbs/OMS/AHS - Total reduction of 3.0 Social Workers/School Counselors	3.0	N/A	\$213,000.00	Reducing K-12 school counselors and social workers by assigning them strictly by enrollment and cutting positions would fundamentally change how students experience support in our schools. In the short term, students and families would feel this immediately as slower response times, missed or delayed counseling sessions, fewer group supports, and less availability for check-ins when concerns arise. Students with IEPs and 504 plans would face increased disruptions in required services, while general education students would have fewer proactive supports to address stress, social challenges, and self-regulation before issues escalate.
4.4	Reduce Tiered Supports and Programming	Reset ML Caseloads (currently 15-25 students/teacher) to 30 students per ML teacher, and adjust staffing accordingly	This would include: - Increased caseloads of approximately 30 students (currently 15-25 students) - Reduction of 4.5 FTEs in Multilingual Learning	4.5	N/A	\$357,000.00	Our most high needs students will feel isolated and alone without adequate support learning both the English language and grade-level content at the same time. Arlington is a highly culturally and linguistically diverse community, so cutting teachers who support students learning English goes against the Towns' culture of welcoming and supporting all residents. Also, fewer teachers that work with students learning English and content would compromise our commitment to inclusive teaching. Our efforts to provide inclusive learning through push-in would be compromised, and our multilingual learners would have less access to grade-level instruction and their English-speaking peers, slowing their progress in learning English.
6.1	Restructure Digital Learning and Libraries	Reduce positions in Digital Learning to district-wide specialists	This would require the elimination of school- or level-based Digital Learning Teachers and the creation of 1.0 digital learning specialist for elementary and 1.0 for secondary, to support digital applications and technologies at all schools	2.0	6.2	\$150,000.00	All troubleshooting for students would be delayed, and these reductions would put APS at a disadvantage with explicit instruction vs other districts. These professionals teach online and technology safety, application navigation, and how to choose appropriate digital tools for various curricular tasks. The district will fall out of alignment with DESE guidelines, the director will be spending more time on troubleshooting and less on proactive teacher development on feedback, and digital learning collaborations in schools that expose elementary students to robotics and have been funded by the Arlington Education Foundation would be halted. There would be significant delays for teachers in gaining educational technology support from a qualified educator, and students in the lower grades would not be taught any of the digital literacy and computer science standards. Digital Learning teachers receive 1,000 requests per month, many of which would go unanswered.
6.3	Restructure Digital Learning and Libraries	Reduce Library Paraprofessionals	Would reduce all library paraprofessional support K-12, and reduce to district-wide paraprofessional(s) to support the department with cataloguing and weeding of collections	4.8	N/A	\$147,000.00	Library paraprofessionals provide significant support to the daily operations of a school library. It is entirely unrealistic to expect that a full-time librarian can collaborate with teachers to teach information literacy skills, oversee the management of collections of thousands of books, order replacements and supplies to maintain the collection, supervise all students in the library while checking students out, teach specialist lessons, and maintain a fully-functioning school library that is always open for students to access. Library paraprofessionals support these functions so that the librarian can focus on tasks that are specific to their expertise and licensure. In an ideal scenario, we would have paraprofessionals in all of our school libraries so that our librarians could focus on teaching; however, we recognize that this is not possible given the myriad needs of students throughout our buildings. This scenario would not support our efforts to have fully-staffed libraries, but would only guarantee that libraries would not be open for the entire school day, and that the librarians we only recently restored would be stretched thin across the demands of running a fully-functional school library.

FY27 Suggested Reductions							
These staffing reductions would only be implemented in the event of a failed override for FY27. They will be built into the FY27 "No Override" budget scenario and adjusted based on School Committee input.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
8.1	Reinstate User Fees	Implement athletic fees to cover all athletic coaching stipends	<p>Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year. At current participation levels, this equates to \$433 per student, per sport. For example, if fees were spread equally across student athletes regardless of sport, a tri-sport athlete would pay \$1299.</p> <p>This is only an example: the district would need to establish a new fee structure to ensure equity and access for all students who wish to participate.</p>	N/A	8.2	\$650,000.00	The district eliminated user fees in both athletics and instrumental music in 2022, because studies have repeatedly demonstrated the positive impact on student attendance, belonging, and academic achievement of participation in extracurriculars. Arlington's dedication to the arts and athletics is a testament to our belief in engaging learning experiences that go beyond traditional academics; we all know how important physical activity and the arts are to ALL students' mental health and school engagement, and our results are proving promising. Since removing fees, achievement for students in low-income households has significantly improved, and all students and families have benefited from the positive impact on student belonging due to stronger connections to school. Reinstating athletic user fees would create new financial barriers to participation, reversing the progress the district has made in expanding access to sports. Since fees were removed, participation has grown significantly, allowing more students to benefit from the physical, social, and emotional advantages of being part of a team. Reintroducing fees would force many families to make difficult choices about whether their children can participate at all or how many sports they can afford.
8.3	Reinstate User Fees	Implement fees to cover all elementary instrumental part-time salaries	Would reinstate instrumental fees to cover the cost of part-time instrumental instructors. At current participation levels, this equates to \$365/student; however, the district anticipates a precipitous reduction in participation if fees are implemented, because participation has nearly doubled since fees were eliminated.	N/A	8.4	\$330,000.00	
9.2	Increase General Education Class Sizes	Increase Middle School Class Sizes	Reduce 6th and 7th grades to 4.5 LCs, keep 5 LCs at 8th: This would create core class sizes between about 22-25 students, going over 25 in some instances. LCs would be over 100 students/community.	4.0	N/A	\$313,500.00	Increasing middle school section sizes would directly compromise students' day-to-day school experience. Larger classes mean teachers and support staff would be responsible for significantly more students, limiting their ability to provide individualized attention, monitor progress closely, and build strong relationships with students and families. Fewer adults will truly know each student well.
9.4	Increase General Education Class Sizes	Reduce OMS Electives	Would eliminate elective courses added in FY26 to expand electives at OMS. Eliminate .5 elective added in FY27 while maintaining class sizes between 25-30 in other specialty classes. Electives were primarily added at OMS in FY26 to reduce class sizes in arts and Tech Engineering. This does not impact visual arts and technology education, which were added to bring down class sizes that were already over 25.	0.5	N/A	\$35,000.00	Studies have repeatedly shown that students in general, but especially middle school adolescents, crave choice and agency in their learning. In order to prepare students for the rich array of opportunities at Arlington High School, and to maximize time on learning in areas of interest, APS added elective options to the OMS schedule, with two goals: diversify offerings in specialty areas, and bring down class sizes in already-overcrowded specials. Eliminating electives at OMS will compromise these efforts, and will remove course choice from the middle school student experience, resulting in less engaged learning and poorer preparation for high school.
9.6	Increase General Education Class Sizes	Increase Elementary Class Sizes	<p>Would include:</p> <ul style="list-style-type: none"> - Reduction of 9 elementary sections districtwide - Class sizes in grades 3-5 ranging from 19 to 27 students per class - Higher class sizes in specials - Further reduction of elementary specialists due to fewer sections - Could combine grade levels at some schools to reduce class sizes 	9.0	N/A	\$778,000.00	Increasing elementary class size caps—especially raising grades 3–5 to as many as 27 students per classroom—would significantly change the learning environment for young children. Larger classes mean less individual time with teachers, more crowded classroom spaces not designed for higher enrollment, and fewer opportunities for students to be seen, supported, and challenged. Teachers would have less capacity to respond to learning differences, support behavior needs, and build the strong relationships that are foundational at the elementary level.
Grand Total						\$5,483,500.00	

FY27-29 Potential Reductions List: 1/8/26

FY27 Alternatives							
These are alternatives to the FY27 reduction list above. Several of them are alternative staffing models to the options above. They are "alternatives" because they represent a greater impact on students or more structural changes to the district, and therefore are not the primary recommendation. Should the override fail, these reductions may be necessary in FY28-29.							
Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings	Educational Impact
3.4	Restructure Building-Level Admin Assistants	Reduce administrative assistants at AHS, with consideration for school-based enrollment and administrative responsibilities	Consolidate Administrative Assistant Roles at AHS to reduce 2 positions and add back 1 new position	1.0	N/A	\$50,000.00	Lower-savings alternative to 3.3 above: see impact statement.
1.1	Consolidation or Reduction of Central Office Roles and Departments	Consolidate School Central Office Functions with similar Town Departments	Share the salaries of 1 director and 1 specialist between Town and Schools, reducing Schools' salary budget by half for each salary	1.0	1.3	\$125,000.00	These two options are lower-savings alternatives to 1.3, which is included in the list above. These savings are included in item 1.3. This impact statement articulates the impact of reducing administrator roles, specifically. The district added a Family Welcome Center and an Office of Equity, Access, and Opportunity within the past 5 years, specifically to support the school system to meet the needs of all learners and to provide a holistic experience for families and ensure communications consistency and capacity for the schools. Elimination of leadership in these domains will mean fewer people responsible for responding concerns from families, overseeing the operational needs of the district (regulations compliance, investigations, and registration/enrollment), providing information and compiling reports for community members, boards, and elected officials, responding to records requests, ensuring compliance with various federal and state laws, and conducting investigations. These individuals are also the first point of contact for building administrators who need support with professional learning or crisis situations.
1.3	Consolidation or Reduction of Central Office Roles and Departments	Consolidate Administrator Roles at Central Office	Consolidation/elimination of Central Office Administrator in Equity, Access, and Opportunity or Welcome Center/Enrollment/Engagement	1.0	N/A	\$145,400.00	
2.1	Restructure Pk-12 curriculum leadership model	Combine non-Core Specialist PK-12 Director Roles into larger K-12 departments (e.g. Fine and Performing Arts)	Would include the creation of Director of Fine and Performing Arts to oversee all Visual and Performing Arts staff and programming and the consideration of other opportunities for consolidation in Libraries/Digital Learning, PE/Wellness, Multilingual Learning, Counseling, or other smaller departments.	3.0	2.2	\$225,000.00	
4.1	Reduce Tiered Supports and Programming	Reduce District-wide Related Service Providers in Student Services	Reduction of related service providers who serve the full district: .5 Physical Therapist, .5 BCBA, 1.6 Districtwide Nurses, and 1.0 Districtwide Social Workers	4.6	N/A	\$344,000.00	This is a higher-savings alternative to 4.3 above, but is not recommended because of the potential impact across service provision areas. It may be required depending on the final override number. Reducing districtwide related service providers—including physical therapists, BCBAs, nurses, and social workers—would directly weaken the tiered systems that support students with the most complex needs. These highly specialized professionals make it possible for students to safely attend school, access instruction, and receive required services in their home district. With student needs growing more complex, cutting these roles would reduce the district's ability to implement IEPs effectively, support school teams, and intervene early—pushing more students toward restrictive or out-of-district placements and separating families from their community schools.
4.2	Reduce Tiered Supports and Programming	Restructure school-based interventionists in favor of a district-wide shared service model, and assign caseloads at the start of the year based on needs from assessments at each school	This would assign interventionists to schools following assessments, likely at the end of the school year to avoid contractual violations	TBD	N/A	\$100,000.00	This model would assign interventionists to schools based on assessment data, which may sound like a productive approach, but it significantly compromises inclusion for students who require intervention. The exact degree to which interventionists would need to be reduced would be dependent upon an analysis of current caseloads. Schools require maximum flexibility in order to provide responsive Tier II interventions in inclusive settings. Over the past many years, APS has prioritized building schedules that allow for push-in intervention and teacher support with students who struggle with content, so that students can return to grade-level instruction as quickly as possible. Any reductions to Tier II intervention compromises our efforts to build flexible tiered systems.
8.2	Reinstate User Fees	Implement athletic fees to cover all athletics expenses	Would reinstate athletic fees to cover the cost of each sport's coaching stipend for the year and to cover the cost of administration, supplies, and transportation	N/A	8.1	\$1,083,000.00	These are higher-savings options to 8.1 and 8.3 above and would result in higher fees for families. See impact statement.
8.4	Reinstate User Fees	Implement fees to cover all elementary instrumental expenses	Would reinstate instrumental fees to cover the cost of the full instrumental music program.	N/A	8.3	\$525,000.00	
8.5	Reinstate User Fees	Institute Technology User Fee	This would involve adding a user fee that would offset the cost of providing devices to all students. The exact amount to charge could vary, and would be used to sustain 1:1 devices in the grade levels where they are required for core academic work.	N/A	N/A	\$400,000.00	
Grand Total						\$2,997,400.00	

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
14.2	Equitable Allocation of Specialists across Elementary Schools	Eliminate ACE planning blocks at all elementary schools, reducing specialists accordingly	Would eliminate ACE planning time for teachers and the 6th special across the elementary level. Would reduce specialist teachers.	TBD	14.1	\$250,000.00
15.1	Close Schools and/or Redraw School and Buffer Boundaries	Close schools and/or restructure school grade levels and/or redraw school boundaries (redistricting)	Could include: - Closing one or more schools. - Assessing the feasibility of grade-level-band schools (e.g. all students in one area of town attend one school for K-3, another school for 4-6). - Redrawing neighborhood and buffer boundaries to balance sections.	TBD	N/A	\$3,500,000.00
16.3	Reduce Operational Functions	Reduce APS bus drivers	Would eliminate one budgeted bus driver positions. There is no buffer in staffing in transportation and the current director backfills routes when there are absences. May need to reduce bus services.	1.0	N/A	\$62,500.00
2.3	Restructure Pk-12 curriculum leadership model	Combine Core Area PK-12 Director Roles into single, larger K-12 departments (e.g. Humanities, STEM)	This would combine Science and Math to create PK-12 STEM Executive Director, with 1 additional STEM coach/lead teacher for HS (keep MS coach). It would also combine ELA, Libraries, WL, and Social Studies to create PK-12 Humanities Executive Director, with 2 additional Humanities coach/lead teacher for MS and HS	6.0	2.1 2.2	\$840,000.00
2.4	Restructure Pk-12 curriculum leadership model	Eliminate math and literacy coaching in all schools and content areas	Would eliminate all math and literacy coaching at the elementary and secondary schools.	15.0	13.1	\$1,290,000.00
2.6	Restructure Pk-12 curriculum leadership model	Eliminate elementary curriculum specialists	Would eliminate districtwide specialists in two core content areas at the elementary level	2.0	N/A	\$220,000.00
5.1	Restructure World Language timing and offerings	Eliminate 6th grade world language courses	This would include: - Elimination of all world language programming at grade 6, starting with four world languages in grade 7 - Reduction of 3.7 WL Teachers at Gibbs	3.7	5.2	\$346,500.00
5.2	Restructure World Language timing and offerings	Eliminate Latin and Mandarin offerings	This would include elimination or reduction of programming in Latin, Mandarin across grade levels	3.0	5.1	\$568,000.00
6.2	Restructure Digital Learning and Libraries	Combine positions in Digital Learning with existing IT and Library Roles	Would require elimination of all digital learning specialists and revised job responsibilities for information technology technicians and librarians, contingent on bargaining	4.0	6.1	\$290,000.00

FY28-29 Preliminary Reductions

In the event of a failed override, the following reductions are intended to provide a preliminary picture of the depth of reductions to the Arlington Public Schools that would be required in FY28 and FY29, which are currently carrying the largest projected deficits over the next three years.

This list is not exhaustive!

significant additional reductions would need to be identified to balance the budget in FY28 and FY29 in the event of a failed override.

Scenario #	Reduction Category	Short Description	Explanation	FTEs	Scenario Overlap	Approximate Savings
9.1	Increase General Education Class Sizes	Increase AHS Class Sizes by Consolidating Core Courses	Could include: - Heterogeneous leveling across more content areas and grade levels to redistribute class sizes and consolidate sections, - Elimination of AP and elective options, especially courses that only run one or two sections, to improve schedule efficiency and maintain manageable class sizes, - Higher class sizes at AHS, regardless of what is eliminated or consolidated	TBD	N/A	\$0.00
9.3	Increase General Education Class Sizes	Reduce middle schools to 4 LCs for each grade level	This would create core class sizes between about 25 students, going over 25 in many instances. LCs would be over 115 students/community	10.0	N/A	\$818,000.00
9.5	Increase General Education Class Sizes	Eliminate all additional specialists added in FY26, raising class sizes above 30 in specialist areas	Would eliminate ALL additional specialist staffing at OMS added in FY26, bringing class sizes over 30 in visual arts, PE, and technology education classes at OMS.	2.5	N/A	\$173,000.00
9.7	Increase General Education Class Sizes	Raise maximum class size to 28 in grades K-5.	Would include: - Reduction of 22 elementary sections. - Class sizes ranging from 19 to 28 across all elementary sections - Higher class sizes in specials and reduction of specialists - Could, and may need, to combine grade levels to reduce class sizes. - Would need to consider significant expansion of buffer boundaries, or redistricting or closing a school, to mitigate impact.	22.0	N/A	\$1,067,000.00
Grand Total						\$9,425,000.00



Town of Arlington, Massachusetts

8:05 p.m. Superintendent's Update (E. Homan)

Summary:

- Update on Administrative Hiring Searches
- Update on Competitive Grants Awarded
- Monthly Update on Enrollments / Class Sizes
- Strategic Plan update

ATTACHMENTS:

	Type	File Name	Description
▢	Enrollment/Class Sizes	2025-26_ENROLLMENT_REPORTS_-_1_8_26.pdf	2025-26 ENROLLMENT REPORTS - 1_8_26

ENROLLMENTS / Class Averages as of 1/7/2026																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
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Town of Arlington, Massachusetts

8:15 p.m. Consent Agenda (J. Thielman)

Summary:

- *Warrant # 26146, \$1,668,258.98, 12-23-2025
- *Warrant # 26159, \$3,268,387.48, 12-18-2025
- *Warrant #26166, \$469,503.85, 1-6-2026
- *School Committee DRAFT Meeting Minutes, December 18, 2025
- *Letter of Intent - Revised, Barbara Goodman

ATTACHMENTS:

Type	File Name	Description
▢ Warrant	Warrant_#_26146__\$1_668_258.98__12-23-2025.pdf	Warrant # 26146, \$1,668,258.98, 12-23-2025
▢ Warrant	Warrant_#_26159__\$3_268_387.48__12-18-2025.pdf	Warrant # 26159, \$3,268,387.48, 12-18-2025
▢ Warrant	Warrant_#26166__\$469_503.85__1-06-2026.pdf	Warrant #26166, \$469,503.85, 1-06-2026
▢ Minutes	Arlington_School_Committee_Draft_Meeting_Minutes_-_December_18__2025.pdf	Arlington School Committee Draft Meeting Minutes - December 18, 2025
▢ Notice of Intent	Letter_of_Intent_-_Revised__Barbara_Goodman.pdf	Letter of Intent - Revised, Barbara Goodman



STATEMENT MADE UNDER THE PENALTIES OF PERJURY

I/WE CERTIFY THAT THERE IS DUE TO THE VENDORS NAMED WITHIN THIS ACCOUNTS PAYABLE WARRANT THE AMOUNT SET AGAINST THEIR RESPECTIVE NAMES, IN PAYMENT FOR SERVICES PERFORMED TO DATE.

Warrant Number: 26146

Dated: 12.23.25

Amount: \$1,668,258.98

Elizabeth C. Homan, PhD.
Superintendent of Schools

Jeff Thielman

Jeff Thielman – Chair
School Committee

Paul Schlichtman

Paul Schlichtman – Secretary
School Committee

Liz Exton
School Committee

Alham Saadat

Alham Saadat
School Committee

Chris Schweitzer

Christopher Schweitzer
Chief Financial Officer

Laura Gitelson

Laura Gitelson – Vice Chair
School Committee

Kirsi Allison-Ampe, MD
School Committee

Leonard Kardon
School Committee

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DATE: 12/23/2025 WARRANT: 26146 AMOUNT: \$ 1,668,258.98

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS INDICATED.

TOWN MANAGER

DocuSigned by:
James Feeney 12/22/2025
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COMPTROLLER

DocuSigned by:
ida cody 12/22/2025
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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
39400	ABCO RENTAL & STORAGE 1 03345302 520625 3300	00000	260250	INV	12/23/2025	149195 87.50 87.50 Invoice Net	547874		
				TRANSP Tra	OE OTHER P	CHECK TOTAL	87.50		-----
11773	ACCEPT EDUCATION COLLA 1 03233072 520645 9400	00001	262747	INV	12/23/2025	2600738 7,489.62 7,489.62 Invoice Net	547964		
				SpEd SPED	OE TUITION	CHECK TOTAL	7,489.62		-----
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	12/23/2025	Q40742-00 743.24 743.24 Invoice Net	547208		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	12/23/2025	Q42559-00 294.36 294.36 Invoice Net	547211		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	12/23/2025	Q48664-00 1,241.06 1,241.06 Invoice Net	547696		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	12/23/2025	Q51385-00 513.46 513.46 Invoice Net	547698		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	12/23/2025	Q55306-00 1,339.00 1,339.00 Invoice Net	548091		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	12/23/2025	Q59689-00 658.15 658.15 Invoice Net	548092		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	12/23/2025	P31081-00 458.69 458.69 Invoice Net	548228		
				EXTEND DAY	SM FOOD SU	CHECK TOTAL	5,247.96		-----
43477	ALMOND, ERIN & STEVEN 1 03233062 520645 9300	00000	261008	INV	12/23/2025	DECEMBER_12.2.25 2,072.50 2,072.50 Invoice Net	547841		
43477	ALMOND, ERIN & STEVEN 1 03343102 520404 3300	00000	261071	INV	12/23/2025	REIMMILEAGE_NOV2025 303.15 303.15 Invoice Net	547875		
				TRANSP Tra	CTR CONTRA	CHECK TOTAL	2,375.65		-----
38648	AMAZON CAPITAL SERVICE 1 03221172 520508 2354	00001	262812	INV	12/23/2025	14CJ-9PK3-KX9H 451.54 451.54 Invoice Net	547074		
				C&I Music	SM EDUCATI				

38648 AMAZON CAPITAL SERVICE 00001 255421 INV 12/23/2025
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 Invoice Net

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 262.70

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
38648	AMAZON CAPITAL SERVICE 1 12013801 520518 6200	00001	255421	INV	12/23/2025	13XW-VTHQ-RRW4 20.99 Invoice Net 20.99	547712		
38648	AMAZON CAPITAL SERVICE 1 12013801 520523 6200	00001	255421	INV	12/23/2025	1P1G-6W6M-6WH3 7.99 Invoice Net 7.99	547856		
38648	AMAZON CAPITAL SERVICE 1 12013801 520518 6200	00001	255421	INV	12/23/2025	13LL-RVGV-LKR7 150.55 Invoice Net 150.55	547857		
						CHECK TOTAL	893.77		-----
32425	AMBIENT TEMPERATURE CO 1 03325202 520411 4220	00000	260828	INV	12/23/2025	130003723 395.44 Invoice Net 395.44	547104		
32425	AMBIENT TEMPERATURE CO 1 03325202 520411 4220	00000	260828	INV	12/23/2025	130003735 2,247.64 Invoice Net 2,247.64	547105		
						CHECK TOTAL	2,643.08		-----
32127	ARLINGTON MUNICIPAL SO 1 03325202 520628 4130	00001	260827	INV	12/23/2025	ES-20637 4,455.04 Invoice Net 4,455.04	547327		
						CHECK TOTAL	4,455.04		-----
1195	AMERICAN ALARM & COMMU 1 03325202 520418 4225	00000	260546	INV	12/23/2025	1713263 10,615.41 Invoice Net 10,615.41	548029		
						CHECK TOTAL	10,615.41		-----
33100	ANDCO INC 1 03345302 520621 3300	00000	261344	INV	12/23/2025	217347 121.40 Invoice Net 121.40	547872		
						CHECK TOTAL	121.40		-----
41257	ANDERSON, DANIEL S 1 03214012 520416 2440	00000	263387	INV	12/23/2025	2092 17,500.00 Invoice Net 17,500.00	548197		
						CHECK TOTAL	17,500.00		-----
24592	ANNS CHRISTIAN LEARNIN	00000	261836	INV	12/23/2025	AM-1051	548227		

1 11082026 520416 2440 METCO GRAN CTR PROFES

2 11162025 520416 2440 SUMM PAC CTR PROFES

Invoice Net

36.01

2,162.99

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70197 APPLE INC.00005 263033 INV 12/23/2025

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	5,447.00	-----	
29770	ARISE CONSULTING SERVI	00001	260055	INV	12/23/2025	NOVEMBER2025_RB	547820		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			1,332.50			
		Invoice Net				1,332.50			
29770	ARISE CONSULTING SERVI	00001	262748	INV	12/23/2025	NOVEMBER2025_SC	547821		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			180.00			
		Invoice Net				180.00			
29770	ARISE CONSULTING SERVI	00001	260056	INV	12/23/2025	NOVEMBER2025_LC	547822		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			1,430.00			
		Invoice Net				1,430.00			
29770	ARISE CONSULTING SERVI	00001	260058	INV	12/23/2025	NOVEMBER2025_AG	547823		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			1,575.00			
		Invoice Net				1,575.00			
29770	ARISE CONSULTING SERVI	00001	260234	INV	12/23/2025	NOVEMBER2025_EG	547824		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			842.50			
		Invoice Net				842.50			
29770	ARISE CONSULTING SERVI	00001	260059	INV	12/23/2025	NOVEMBER2025_BH	547825		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			1,510.00			
		Invoice Net				1,510.00			
29770	ARISE CONSULTING SERVI	00001	260060	INV	12/23/2025	NOVEMBER2025_JH	547826		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			600.00			
		Invoice Net				600.00			
29770	ARISE CONSULTING SERVI	00001	260062	INV	12/23/2025	NOVEMBER2025_DL	547828		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			330.00			
		Invoice Net				330.00			
29770	ARISE CONSULTING SERVI	00001	260063	INV	12/23/2025	NOVEMBER2025_AM	547829		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			1,260.00			
		Invoice Net				1,260.00			
29770	ARISE CONSULTING SERVI	00001	260233	INV	12/23/2025	NOVEMBER2025_MS	547831		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			580.00			
		Invoice Net				580.00			
29770	ARISE CONSULTING SERVI	00001	260065	INV	12/23/2025	NOVEMBER2025_AT	547833		
	1 03233012 520416 2320	SpEd Spec	CTR PROFES			1,520.00			
		Invoice Net				1,520.00			
29770	ARISE CONSULTING SERVI	00001	260232	INV	12/23/2025	NOVEMBER2025_EV	547835		

1	03233012	520416	2320	SpEd Speci	CTR PROFES	1,562.50			
				Invoice Net		1,562.50			
						CHECK TOTAL	12,722.50		-----
1376	ARLINGTON COAL & LUMBE	00000	263175	INV	12/23/2025	1401809		547073	
1	03011172	520518	2415	AHS Music	SM INSTRUC	402.84			
				Invoice Net		402.84			
						CHECK TOTAL	402.84		-----
42777	HOWIE, DAVID S	00000	263198	INV	12/23/2025	1148		548141	
1	12013801	510102	6200	COMED ADMI	PS TEACHER	1,710.00			

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26146

12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	2 12013802 510102 6200	ADULT FALL	PS TEACHER	2,052.00					
	3 12013806 510102 6200	YOUTH FALL	PS TEACHER	5,130.00					
		Invoice Net		8,892.00					
				CHECK TOTAL		8,892.00			-----
24394	AUDIOLOGY AND HEARING	00000	260053	INV	12/23/2025	45574		547815	
1	03233012 520416 2320	SpEd Speci	CTR PROFES	141.67					
2	03233012 520615 2420	SpEd Speci	OE INSTRUC	83.33					
		Invoice Net		225.00					
				CHECK TOTAL		225.00			-----
30796	AUTOMATED BUILDING SYS	00002	261935	INV	12/23/2025	SD19717		547119	
1	03325202 520411 4220	FAC Facili	CTR HVAC C	107.50					
		Invoice Net		107.50					
30796	AUTOMATED BUILDING SYS	00002	261935	INV	12/23/2025	SD19655		547125	
1	03325202 520411 4220	FAC Facili	CTR HVAC C	1,403.86					
2	03325202 520411 4220	FAC Facili	CTR HVAC C	366.14					
		Invoice Net		1,770.00					
				CHECK TOTAL		1,877.50			-----
74780	B&H FOTO & ELECTRONICS	00002	263252	INV	12/23/2025	239637219		548199	
1	03011202 520518 2415	AHS Art	SM INSTRUC	108.13					
		Invoice Net		108.13					
74780	B&H FOTO & ELECTRONICS	00002	263252	INV	12/23/2025	239654815		548200	
1	03011202 520518 2415	AHS Art	SM INSTRUC	28.48					
		Invoice Net		28.48					
74780	B&H FOTO & ELECTRONICS	00002	263274	INV	12/23/2025	239989113		548203	
1	03991032 520518 2415	DIGITAL LE	SM INSTRUC	182.22					
		Invoice Net		182.22					
				CHECK TOTAL		318.83			-----
18572	BEEBE, FRANK	00000	261116	INV	12/23/2025	1274		548070	

1	03256022	520402	3510	ATHLETICS	CTR ATHLET	33.42		
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	2.79		
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	33.43		
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	2.79		
5	03256192	520402	3510	ATHLETICS	CTR ATHLET	5.57		
				Invoice Net		78.00		
				CHECK TOTAL		78.00		-----
39028	BELLON, LAUREN			00000	261070 INV 12/23/2025	REIMMILEAGE_NOV2025	547878	
1	03343102	520404	3300	TRANSP Tra	CTR CONTRA	316.20		
				Invoice Net		316.20		
				CHECK TOTAL		316.20		-----
24170	THE CHILDREN'S CENTER			00001	260482 INV 12/23/2025		547955	
1	03233052	520645	9300	SpEd one t	OE TUITION	66132		
						5,344.12		

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CASH ACCOUNT: 0000104013VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
2	03233062 520645 9300	SpEd Out o		OE TUITION		8,791.89			
		Invoice Net				14,136.01			
				CHECK TOTAL		14,136.01			-----
41812	BHARGAVA, SWASTI			00000	262341 INV 12/23/2025	Fall125	547784		
1	12013802 510102 6200	ADULT FALL		PS TEACHER		1,000.00			
		Invoice Net				1,000.00			
				CHECK TOTAL		1,000.00			-----
43929	BILSKY-ENDO, SOPHIE			00000	263261 INV 12/23/2025	Fall125-Assist	547799		
1	12013802 510328 6200	ADULT FALL		OS TEMPORA		300.00			
		Invoice Net				300.00			
				CHECK TOTAL		300.00			-----
27000	PRIMO BRANDS			00002	260865 INV 12/23/2025	05k8730208093	547217		
1	03233012 520523 2430	SpEd Speci		SM OFFICE		34.32			
		Invoice Net				34.32			
27000	PRIMO BRANDS			00002	260401 INV 12/23/2025	05L8730003687	548143		
1	03214012 520522 1210	ADMIN supe		SM MISC SU		64.35			
		Invoice Net				64.35			
				CHECK TOTAL		98.67			-----
32609	BODA BORG BOSTON LLC			00000	262803 INV 12/23/2025	104247716-344352	548132		
1	12055520601 3520	OUTDOOR ED		OE OTHER E		2,900.00			
		Invoice Net				2,900.00			
				CHECK TOTAL		2,900.00			-----
43673	BONIKOWSKI, ANNA			00000	263471 INV 12/23/2025	Fall125	548148		

1	12013802	510328	6200	ADULT FALL	OS TEMPORA	324.25			
				Invoice Net		324.25			
				CHECK	TOTAL		324.25		-----
22234	THE BOOK RACK			00001	262944 INV 12/23/2025	359049		548100	
1	03221122	520518	2415	C&I Scienc	SM INSTRUC	286.40			
				Invoice Net		286.40			
				CHECK	TOTAL		286.40		-----
26145	BORDEN, HANNAH			00000	263206 INV 12/23/2025	REIM_SCREENPROTECTOR		547064	
1	03141222	520629	2354	PEIRCE Pro	OE PROFESS	16.99			
				Invoice Net		16.99			
				CHECK	TOTAL		16.99		-----
29985	BOSTON AREA GLEANERS I			00001	261878 INV 12/23/2025	15683		548172	
1	10005	520514		SCHOOL FOO	SM FOOD SU	395.82			
				Invoice Net		395.82			
				CHECK	TOTAL		395.82		-----

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
70513	TRUSTEES OF BOSTON UNI	00008	263272	INV	12/23/2025	1800117373	547082		
1	11012026 520508 3200			AFFILIATED	SM EDUCATI	100.00			
				Invoice Net		100.00			
				CHECK	TOTAL		100.00		-----
29782	PLAY-WELL-TEKNOLOGIES	00001	263189	INV	12/23/2025	DB27667	547788		
1	12013806 510102 6200			YOUTH FALL	PS TEACHER	1,656.00			
				Invoice Net		1,656.00			
29782	PLAY-WELL-TEKNOLOGIES	00001	263189	INV	12/23/2025	DB27651	547789		
1	12013806 510102 6200			YOUTH FALL	PS TEACHER	1,680.00			
				Invoice Net		1,680.00			
				CHECK	TOTAL		3,336.00		-----
44463	BRADY INDUSTRIES LLC	00000	261960	INV	12/23/2025	10927810	547122		
1	03325212 520507 4110			FAC Custod	SM CUSTODI	163.16			
				Invoice Net		163.16			
44463	BRADY INDUSTRIES LLC	00000	262582	INV	12/23/2025	10982537	547604		
1	03325212 520507 4110			FAC Custod	SM CUSTODI	891.00			
				Invoice Net		891.00			
				CHECK	TOTAL		1,054.16		-----
43206	BUILDING WINGS LLC	00000	261511	INV	12/23/2025	604928	547809		
1	03233012 520504 2455			SpEd Speci	SM COMPUTE	9,819.36			
				Invoice Net		9,819.36			

				CHECK TOTAL	9,819.36	-----
71020	C.A.S.E. COLLABORATIVE	00001	260256 INV 12/23/2025	ST2511-0020	547956	
	1 03233062 520645 9400	SpEd Out o	OE TUITION	7,750.35		
		Invoice Net		7,750.35		
				CHECK TOTAL	7,750.35	-----
70693	CAM OFFICE SERVICES, I	00000	263178 INV 12/23/2025	12943A	547068	
	1 03030052 520525 2430	GIBBS Seco	SM REPRO P	1,803.51		
		Invoice Net		1,803.51		
70693	CAM OFFICE SERVICES, I	00000	263178 INV 12/23/2025	12591A	547069	
	1 03030052 520525 2430	GIBBS Seco	SM REPRO P	658.19		
		Invoice Net		658.19		
70693	CAM OFFICE SERVICES, I	00000	262541 INV 12/23/2025	12686A	547813	
	1 03233012 520525 2430	SpEd Speci	SM REPRO P	476.00		
		Invoice Net		476.00		
70693	CAM OFFICE SERVICES, I	00000	262530 INV 12/23/2025	12648A	548102	
	1 03020052 520525 2430	OMS Second	SM REPRO P	117.07		
		Invoice Net		117.07		
				CHECK TOTAL	3,054.77	-----
70701	CITY OF CAMBRIDGE	00005	261886 INV 12/23/2025	INVOICE_#2	547965	
	1 03343102 520404 3300	TRANSP Tra	CTR CONTRA	4,212.00		
		Invoice Net		4,212.00		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
				CHECK TOTAL		4,212.00		-----	
71159	CARDINAL CUSHING CENTE	00000	260494 INV 12/23/2025	93670		547921			
	1 11043306 520645 9300	CIRCUIT BR	OE TUITION	27,064.20					
		Invoice Net		27,064.20					
				CHECK TOTAL		27,064.20		-----	
70762	CAROLINA BIOLOGICAL SU	00001	262150 INV 12/23/2025	53227343 RI		547688			
	1 03221022 520518 2415	C&I Englis	SM INSTRUC	92.75					
		Invoice Net		92.75					
				CHECK TOTAL		92.75		-----	
42451	CARTWHEEL HEALTH SERVI	00001	261516 INV 12/23/2025	1925		548113			
	1 03222022 520416 2710	C&I Guidan	CTR PROFES	33,875.00					
		Invoice Net		33,875.00					
				CHECK TOTAL		33,875.00		-----	
45048	CENTURY LLC	00000	263151 INV 12/23/2025	SO100954134		547195			
	1 03011102 520518 2415	C&I HEALTH	SM INSTRUC	395.12					
		Invoice Net		395.12					

				CHECK TOTAL	395.12	-----
34197	CHES WIZARDS INC	00000	263260 INV 12/23/2025	9004	547798	
1	12013802 510102 6200	ADULT FALL	PS TEACHER	615.00		
2	12013806 510102 6200	YOUTH FALL	PS TEACHER	20,664.00		
				Invoice Net	21,279.00	
				CHECK TOTAL	21,279.00	-----
70887	BOSTON CHILDREN'S HOSP	00006	263276 INV 12/23/2025	APS-111025	547494	
1	11012026 520508 3200	AFFILIATED	SM EDUCATI	400.00		
				Invoice Net	400.00	
				CHECK TOTAL	400.00	-----
43374	CHOW, BETHANY	00000	263340 INV 12/23/2025	Fall125-Assist	547803	
1	12013802 510328 6200	ADULT FALL	OS TEMPORA	120.00		
				Invoice Net	120.00	
				CHECK TOTAL	120.00	-----
28881	CIRRONE, JOE	00000	261116 INV 12/23/2025	1270	548071	
1	03256022 520402 3510	ATHLETICS	CTR ATHLET	33.42		
2	03256082 520402 3510	ATHLETICS	CTR ATHLET	2.79		
3	03256092 520402 3510	ATHLETICS	CTR ATHLET	33.43		
4	03256162 520402 3510	ATHLETICS	CTR ATHLET	2.79		
5	03256192 520402 3510	ATHLETICS	CTR ATHLET	5.57		
				Invoice Net	78.00	
				CHECK TOTAL	78.00	-----

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CASH ACCOUNT: 0000104013VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
34159	JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3846	547836				
1	03233012 520416 2330	SpEd Speci	CTR PROFES	589.68					
				Invoice Net	589.68				
34159	JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3852	547837				
1	03233012 520416 2330	SpEd Speci	CTR PROFES	423.84					
				Invoice Net	423.84				
34159	JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3840	547839				
1	03233012 520416 2330	SpEd Speci	CTR PROFES	20.00					
				Invoice Net	20.00				
34159	JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3838	547840				
1	03233012 520416 2330	SpEd Speci	CTR PROFES	703.20					
				Invoice Net	703.20				
34159	JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3858	547908				
1	03233012 520416 2330	SpEd Speci	CTR PROFES	81.12					
				Invoice Net	81.12				
34159	JAMES M. DONAHER	00001	260067 INV 12/23/2025	22-3862	547909				

1	03233012	520416	2330	SpEd Speci	CTR PROFES		336.72		
				Invoice Net			336.72		
34159	JAMES M. DONAHER			00001	260067 INV	12/23/2025	22-3857	547910	
1	03233012	520416	2330	SpEd Speci	CTR PROFES		372.24		
				Invoice Net			372.24		
34159	JAMES M. DONAHER			00001	260067 INV	12/23/2025	22-3856	547911	
1	03233012	520416	2330	SpEd Speci	CTR PROFES		270.84		
				Invoice Net			270.84		
				CHECK	TOTAL		2,797.64		-----
16856	CITY PUMP & MOTOR SERV			00000	261919 INV	12/23/2025	30562	547189	
1	03325202	520411	4220	FAC Facili	CTR HVAC C		2,570.00		
				Invoice Net			2,570.00		
				CHECK	TOTAL		2,570.00		-----
70934	CLEARWAY SCHOOL			00000	260490 INV	12/23/2025	2025-2026-108	547927	
1	11043306	520645	9300	CIRCUIT BR	OE TUITION		6,659.52		
				Invoice Net			6,659.52		
70934	CLEARWAY SCHOOL			00000	260491 INV	12/23/2025	2025-2026-107	547954	
1	03233062	520645	9300	SpEd out o	OE TUITION		6,437.28		
				Invoice Net			6,437.28		
				CHECK	TOTAL		13,096.80		-----
41697	COACH EXPRESS MA INC			00000	263391 INV	12/23/2025	C1214-25AHS	548087	
1	03256002	520404	3510	ATHLETICS	CTR CONTRA		1,850.00		
				Invoice Net			1,850.00		
				CHECK	TOTAL		1,850.00		-----
43382	COFFMAN SPECIALTIES CO			00000	260992 INV	12/23/2025	18710	547218	
1	12455	520624	3520	AHS CAFE	OE OTHER F		192.43		
				Invoice Net			192.43		

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|DETAIL INVOICE LIST

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CASH ACCOUNT: 0000104013VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	192.43		-----
25897	COMBUSTION SERVICE COM			00000	260819 INV	12/23/2025	37727	547188	
1	03325202	520403	4220	FAC Facili	CTR BOILER		395.00		
				Invoice Net			395.00		
				CHECK	TOTAL		395.00		-----
43820	COMMONWEALTH CLAYWORKS			00000	263143 INV	12/23/2025	202512	547787	
1	12013802	510102	6200	ADULT FALL	PS TEACHER		928.00		
				Invoice Net			928.00		
				CHECK	TOTAL		928.00		-----

12853	CONSILVIO, EDWARD	00000	261116	INV	12/23/2025	1285	548072
1	03256022 520402 3510	ATHLETICS	CTR	ATHLET		33.42	
2	03256082 520402 3510	ATHLETICS	CTR	ATHLET		2.79	
3	03256092 520402 3510	ATHLETICS	CTR	ATHLET		33.43	
4	03256162 520402 3510	ATHLETICS	CTR	ATHLET		2.79	
5	03256192 520402 3510	ATHLETICS	CTR	ATHLET		5.57	
		Invoice Net				78.00	
		CHECK TOTAL				78.00	-----
44945	CORMIER, NANETTE L	00000	262623	INV	12/23/2025	Fall125	547736
1	12013802 510102 6200	ADULT FALL	PS	TEACHER		50.00	
2	12013802 520518 6200	ADULT FALL	SM	INSTRUC		10.00	
		Invoice Net				60.00	
		CHECK TOTAL				60.00	-----
71078	CORWIN PRESS INC	00002	262659	INV	12/23/2025	229701KI	547752
1	03221112 520518 2415	C&I Math	SM	INSTRUC		711.07	
		Invoice Net				711.07	
		CHECK TOTAL				711.07	-----
71088	COTTING SCHOOL INC	00000	260492	INV	12/23/2025	INV3262	547919
1	11043306 520645 9300	CIRCUIT BR	OE	TUITION		11,286.30	
		Invoice Net				11,286.30	
71088	COTTING SCHOOL INC	00000	260493	INV	12/23/2025	INV3263	547920
1	11043306 520645 9300	CIRCUIT BR	OE	TUITION		11,286.30	
		Invoice Net				11,286.30	
		CHECK TOTAL				22,572.60	-----
32644	COUNCIL OF ADMINISTRAT	00001	263248	INV	12/23/2025	2025CACE_LDRSHIPCONF	547755
1	03221022 520629 2354	C&I Englis	OE	PROFESS		500.00	
		Invoice Net				500.00	
		CHECK TOTAL				500.00	-----
43678	CROWE, CEDRIC	00000	262353	INV	12/23/2025	Fall125	547720
1	12013802 510102 6200	ADULT FALL	PS	TEACHER		1,500.00	
		Invoice Net				1,500.00	

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	1,500.00		-----
17924	CRYSTAL SPRINGS INC.	00000	260478	INV	12/23/2025	4181	547926		
1	11043306 520645 9300	CIRCUIT BR	OE	TUITION		36,903.00			
		Invoice Net				36,903.00			
		CHECK TOTAL				36,903.00			-----
10906	CYBER COMMUNICATIONS S	00000	263406	INV	12/23/2025	101010003-1	547818		

1	03325202	520637	4230	FAC Facili	OE TELEPHO	125.00			
				Invoice Net		125.00			
						CHECK	125.00		-----
27227	CZAR, PAUL			00000	261116 INV 12/23/2025	1284		548073	
1	03256022	520402	3510	ATHLETICS	CTR ATHLET	48.00			
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	4.00			
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	48.00			
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	4.00			
5	03256192	520402	3510	ATHLETICS	CTR ATHLET	8.00			
				Invoice Net		112.00			
						CHECK	112.00		-----
71176	D'AGOSTINO'S DELI			00001	262873 INV 12/23/2025	/33977		548198	
1	03214012	520514	1210	ADMIN Supe	SM FOOD SU	301.18			
				Invoice Net		301.18			
						CHECK	301.18		-----
43821	DE OLIVEIRA, JUNIA	CIN		00000	262355 INV 12/23/2025	Fall25-Portuguse		547721	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	956.25			
				Invoice Net		956.25			
						CHECK	956.25		-----
71246	DEMCO, INC.			00005	263282 INV 12/23/2025	7737220		548216	
1	03131162	520528	2410	HARDY Libr	SM TEXTBOO	145.59			
				Invoice Net		145.59			
						CHECK	145.59		-----
44984	DINTINO, CANDICE CRUZ			00000	262793 INV 12/23/2025	Fall25		548118	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	208.33			
2	12013802	520518	6200	ADULT FALL	SM INSTRUC	416.67			
				Invoice Net		625.00			
						CHECK	625.00		-----
30560	NRG BUSINESS MARKETING			00002	260823 INV 12/23/2025	HS55165019		547097	
1	03325202	520623	4120	FAC Facili	OE NATURAL	1,470.05			
				Invoice Net		1,470.05			
30560	NRG BUSINESS MARKETING			00002	260823 INV 12/23/2025	HS55165251		547099	
1	03325202	520623	4120	FAC Facili	OE NATURAL	2,364.80			
				Invoice Net		2,364.80			

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26146

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
30560	NRG BUSINESS MARKETING	00002	260823	INV	12/23/2025	HS55165821	547100		
1	03325202 520623 4120			FAC Facili	OE NATURAL	1,380.02			
				Invoice Net		1,380.02			
30560	NRG BUSINESS MARKETING	00002	260823	INV	12/23/2025	HS55166360	548099		

1	03325202	520623	4120	FAC Facili	OE NATURAL	19,020.85			
				Invoice Net		19,020.85			
						CHECK TOTAL	24,235.72		-----
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	903906		547202	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		190.00			
		Invoice Net				190.00			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	898818		547203	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		134.61			
		Invoice Net				134.61			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	898817		547204	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		583.29			
		Invoice Net				583.29			
42609	METROPOLITAN FOODS INC	00000	260435	INV	12/23/2025	898819		547205	
1	03021042 520518 2415	OMS Family	SM	INSTRUC		389.53			
		Invoice Net				389.53			
42609	METROPOLITAN FOODS INC	00000	260435	INV	12/23/2025	903907		547206	
1	03021042 520518 2415	OMS Family	SM	INSTRUC		366.58			
		Invoice Net				366.58			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	924386		547706	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		44.13			
		Invoice Net				44.13			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	924385		547707	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		478.70			
		Invoice Net				478.70			
42609	METROPOLITAN FOODS INC	00000	260435	INV	12/23/2025	924387		547708	
1	03021042 520518 2415	OMS Family	SM	INSTRUC		210.37			
		Invoice Net				210.37			
42609	METROPOLITAN FOODS INC	00000	260434	INV	12/23/2025	919380		547774	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		502.41			
		Invoice Net				502.41			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	912512		547777	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		237.92			
		Invoice Net				237.92			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	912511		547778	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		844.37			
		Invoice Net				844.37			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	919381		547779	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		648.25			
		Invoice Net				648.25			
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	931350		548219	
1	03011042 520518 2415	AHS Family	SM	INSTRUC		334.07			
		Invoice Net				334.07			

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CASH ACCOUNT: 0000	104013	VENDOR 8304	WARRANT: 26146	12/23/2025					
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK

42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	931351	548221
1	03011042 520518 2415	AHS Family	SM INSTRUC			51.95	
		Invoice Net				51.95	
42609	METROPOLITAN FOODS INC	00000	260433	INV	12/23/2025	931352	548223
1	03011042 520518 2415	AHS Family	SM INSTRUC			27.40	
		Invoice Net				27.40	
42609	METROPOLITAN FOODS INC	00000	260434	INV	12/23/2025	931349	548224
1	03011042 520518 2415	AHS Family	SM INSTRUC			57.83	
		Invoice Net				57.83	
42609	METROPOLITAN FOODS INC	00000	260434	INV	12/23/2025	931348	548225
1	03011042 520518 2415	AHS Family	SM INSTRUC			319.35	
		Invoice Net				319.35	
		CHECK TOTAL				5,420.76	-----
15252	EASTER SEALS OF MASSAC	00000	261882	INV	12/23/2025	112336	547816
1	03233012 520416 2320	SpEd Speci	CTR PROFES			3,780.00	
		Invoice Net				3,780.00	
		CHECK TOTAL				3,780.00	-----
13769	EASTERN BUS COMPANY IN	00001	262810	INV	12/23/2025	102219-1125ARL	547063
1	11082026 520404 3300	METCO GRAN	CTR CONTRA			13,090.00	
		Invoice Net				13,090.00	
		CHECK TOTAL				13,090.00	-----
33978	EFS EDUCATION LLC	00000	263191	INV	12/23/2025	2529	547790
1	12013806 510102 6200	YOUTH FALL	PS TEACHER			5,300.00	
		Invoice Net				5,300.00	
		CHECK TOTAL				5,300.00	-----
42394	EUREKA WORKSHOP LLC	00000	262785	INV	12/23/2025	000530	547738
1	12013806 510102 6200	YOUTH FALL	PS TEACHER			7,440.00	
		Invoice Net				7,440.00	
		CHECK TOTAL				7,440.00	-----
43749	EMER, DAVID & YELENA	00000	263388	INV	12/23/2025	REIMBURSEMENT_12.2.2	548019
1	03233062 520645 9300	SpEd Out o	OE TUITION			18,615.49	
		Invoice Net				18,615.49	
		CHECK TOTAL				18,615.49	-----
1847	EVERSOURCE	00192	260806	INV	12/23/2025	74011673030 12/09/25	547680
1	03325202 520628 4130	FAC Facili	OE POWER E			131.47	
		Invoice Net				131.47	
1847	EVERSOURCE	00192	260806	INV	12/23/2025	74011670150 12/09/25	547681
1	03325202 520628 4130	FAC Facili	OE POWER E			13,389.76	
		Invoice Net				13,389.76	
1847	EVERSOURCE	00192	260806	INV	12/23/2025	74011750994 12/11/25	548026
1	03325202 520628 4130	FAC Facili	OE POWER E			17,276.92	
		Invoice Net				17,276.92	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1847	EVERSOURCE								
	1 03345302 520628 3300	00192	261463	INV	12/23/2025	74014609999 12/10/25	548030		
	2 32105 585000	TRANSP Tra	OE POWER E			1,617.82			
		PARKING ME	EQUIPMENT			355.13			
		Invoice Net				1,972.95			
		CHECK TOTAL				32,771.10			-----
41711	EWICK, ELISABETH								
	1 03233012 520603 2352	00000	262306	INV	12/23/2025	REIMMILEAGE_NOV2025	547861		
		SpEd Speci	OE BUSINES			72.59			
		Invoice Net				72.59			
		CHECK TOTAL				72.59			-----
27073	F.M. GENERATOR INC								
	1 03325202 520405 4220	00000	260929	INV	12/23/2025	247467-1	547113		
		FAC Facili	CTR ELECTR			175.00			
		Invoice Net				175.00			
27073	F.M. GENERATOR INC								
	1 03325202 520405 4220	00000	260929	INV	12/23/2025	247485-1	547114		
		FAC Facili	CTR ELECTR			350.00			
		Invoice Net				350.00			
27073	F.M. GENERATOR INC								
	1 03325202 520405 4220	00000	260929	INV	12/23/2025	247482-1	547115		
		FAC Facili	CTR ELECTR			3,350.00			
		Invoice Net				3,350.00			
		CHECK TOTAL				3,875.00			-----
71524	FACING HISTORY AND OUR								
	1 03221152 520629 2354	00001	262067	INV	12/23/2025	IN-042704	548214		
		C&I Social	OE PROFESS			25.00			
		Invoice Net				25.00			
		CHECK TOTAL				25.00			-----
21724	FANTINI BAKING CO., IN								
	1 10005 520514	00000	261442	INV	12/23/2025	T734007	547504		
		SCHOOL FOO	SM FOOD SU			56.08			
		Invoice Net				56.08			
21724	FANTINI BAKING CO., IN								
	1 10005 520514	00000	261442	INV	12/23/2025	T734009	547505		
		SCHOOL FOO	SM FOOD SU			40.82			
		Invoice Net				40.82			
21724	FANTINI BAKING CO., IN								
	1 10005 520514	00000	261442	INV	12/23/2025	T734006	547506		
		SCHOOL FOO	SM FOOD SU			187.50			
		Invoice Net				187.50			
21724	FANTINI BAKING CO., IN								
	1 10005 520514	00000	261442	INV	12/23/2025	T734008	547507		
		SCHOOL FOO	SM FOOD SU			427.00			
		Invoice Net				427.00			
21724	FANTINI BAKING CO., IN								
	1 10005 520514	00000	261442	INV	12/23/2025	T738004	547595		
		SCHOOL FOO	SM FOOD SU			59.00			
		Invoice Net				59.00			
21724	FANTINI BAKING CO., IN								
	1 10005 520514	00000	261442	INV	12/23/2025	T738003	547596		
		SCHOOL FOO	SM FOOD SU			186.36			
		Invoice Net				186.36			
21724	FANTINI BAKING CO., IN								
	1 10005 520514	00000	261442	INV	12/23/2025	T741156	548173		
		SCHOOL FOO	SM FOOD SU			372.00			
		Invoice Net				372.00			

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740512 190.60 Invoice Net 190.60	548174		
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740514 572.40 Invoice Net 572.40	548175		
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740513 232.40 Invoice Net 232.40	548176		
21724	FANTINI BAKING CO., IN 1 10005 520514	00000	261442	INV	12/23/2025	T740515 98.76 Invoice Net 98.76	548177		
						CHECK TOTAL	2,422.92		-----
19238	FERNANDES, JOSEPH 1 03256022 520402 3510	00000	261116	INV	12/23/2025	1275 33.42	548074		
	2 03256082 520402 3510			ATHLETICS	CTR ATHLET	2.79			
	3 03256092 520402 3510			ATHLETICS	CTR ATHLET	33.43			
	4 03256162 520402 3510			ATHLETICS	CTR ATHLET	2.79			
	5 03256192 520402 3510			ATHLETICS	CTR ATHLET	5.57			
						Invoice Net 78.00			
						CHECK TOTAL	78.00		-----
36769	FISHER, DEAN H 1 12013802 510102 6200	00000	262332	INV	12/23/2025	Fall125 500.00 500.00	547715		
						Invoice Net			
						CHECK TOTAL	500.00		-----
40938	FOLLETT CONTENT SOLUTI 1 03101162 520528 2410	00001	262250	INV	12/23/2025	654413F 201.25	547220		
						BISHOP Lib SM TEXTBOO			
						Invoice Net 201.25			
40938	FOLLETT CONTENT SOLUTI 1 03161162 520528 2410	00001	262525	INV	12/23/2025	647372B 1,575.08	547221		
						THOMPSON L SM TEXTBOO			
						Invoice Net 1,575.08			
40938	FOLLETT CONTENT SOLUTI 1 03031162 520528 2410	00001	262527	INV	12/23/2025	663654 403.32	548097		
						GIBBS Libr SM TEXTBOO			
						Invoice Net 403.32			
40938	FOLLETT CONTENT SOLUTI 1 03031162 520528 2410	00001	262527	INV	12/23/2025	663654A 411.36	548098		
						GIBBS Libr SM TEXTBOO			
						Invoice Net 411.36			
						CHECK TOTAL	2,591.01		-----
45032	FORD, STEPHANIE 1 03214012 520601 1210	00000	263205	INV	12/23/2025	DUAL ENROLLMENT FALL25 1,560.00	547705		
						ADMIN Supe OE OTHER E			
						Invoice Net 1,560.00			
						CHECK TOTAL	1,560.00		-----

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CASH ACCOUNT: 0000

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
45055	FORMAX LLC 1 03010052 520416 2420	00000	263267	INV	12/23/2025	320728 325.00 325.00 Invoice Net	547762		
						CHECK TOTAL	325.00		-----
44854	FORWARD EDUCATION INC 1 03221112 520504 2455	00000	262547	INV	12/23/2025	INV/2025/00903 402.50 402.50 Invoice Net	547758		
						CHECK TOTAL	402.50		-----
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257152411 228.23 228.23 Invoice Net	547557		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257152410 495.15 495.15 Invoice Net	547558		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257152413 899.05 899.05 Invoice Net	547559		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257157245 1,095.13 1,095.13 Invoice Net	547560		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257157242 496.03 496.03 Invoice Net	547561		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257157244 494.86 494.86 Invoice Net	547562		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257157241 1,197.90 1,197.90 Invoice Net	547564		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257155091 1,290.45 1,290.45 Invoice Net	547565		
41357	FRESHPOINT CONNECTICUT 1 10005 520514	00000	261791	INV	12/23/2025	2257146389 1,347.25 1,347.25 Invoice Net	547566		
						CHECK TOTAL	7,544.05		-----
45154	GIAMBRONE, MICHAEL 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000	261116	INV	12/23/2025	1269 48.00 4.00 48.00 4.00 8.00 112.00 Invoice Net	548109		
						CHECK TOTAL	112.00		-----

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CASH ACCOUNT: 0000

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
71736	GIFFORD SCH + DAY CTR	00001	260495	INV	12/23/2025	026706	547948		
	1 03233062 520645 9300			SpEd out o	OE TUITION	8,074.32			
				Invoice Net		8,074.32			
71736	GIFFORD SCH + DAY CTR	00001	261655	INV	12/23/2025	026789	547949		
	1 03233062 520645 9300			SpEd out o	OE TUITION	8,074.32			
				Invoice Net		8,074.32			
71736	GIFFORD SCH + DAY CTR	00001	260526	INV	12/23/2025	026703	547951		
	1 03233062 520645 9300			SpEd out o	OE TUITION	8,074.32			
				Invoice Net		8,074.32			
71736	GIFFORD SCH + DAY CTR	00001	260525	INV	12/23/2025	026702	547952		
	1 03233062 520645 9300			SpEd out o	OE TUITION	8,074.32			
				Invoice Net		8,074.32			
71736	GIFFORD SCH + DAY CTR	00001	260258	INV	12/23/2025	026705	547953		
	1 03233062 520645 9300			SpEd out o	OE TUITION	8,074.32			
				Invoice Net		8,074.32			
						CHECK TOTAL	40,371.60	-----	
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3141683	547554		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	276.90			
				Invoice Net		276.90			
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3141919	547555		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	27.69			
				Invoice Net		27.69			
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3141693	547556		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	184.60			
				Invoice Net		184.60			
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3143012	548160		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	304.59			
				Invoice Net		304.59			
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3143066	548161		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	184.60			
				Invoice Net		184.60			
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3143141	548162		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	46.15			
				Invoice Net		46.15			
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3143013	548163		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	313.82			
				Invoice Net		313.82			
43526	GOLD STAR FOODS INC	00001	261449	INV	12/23/2025	3140670	548164		
	1 10005 520514			SCHOOL FOO	SM FOOD SU	184.60			
				Invoice Net		184.60			
						CHECK TOTAL	1,522.95	-----	
71798	GOPHER	00001	263250	INV	12/23/2025	IN483716	548208		
	1 03011102 520518 2415			C&I HEALTH	SM INSTRUC	48.00			
				Invoice Net		48.00			

CHECK TOTAL

48.00

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CASH ACCOUNT: 0000 104013 VENDOR 8304

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73320	GOVCONNECTION, INC 1 12113902 520501 3520	00006	262545	INV	12/23/2025	77128229 635.70 635.70 Invoice Net	548210		
				EXTEND DAY SM SUPPLIE		CHECK TOTAL 635.70			-----
30461	GREEN, KIMBER 1 12013802 510102 6200	00000	262327	INV	12/23/2025	Fall 125 270.00 270.00 Invoice Net	547714		
				ADULT FALL PS TEACHER		CHECK TOTAL 270.00			-----
41976	GUINEAFOWL ADVENTURE C 1 12013806 510102 6200	00000	262784	INV	12/23/2025	1053 5,543.00 5,543.00 Invoice Net	547737		
				YOUTH FALL PS TEACHER		CHECK TOTAL 5,543.00			-----
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10900481 311.63 311.63 Invoice Net	547517		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10900539 354.12 354.12 Invoice Net	547518		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10900821 275.95 275.95 Invoice Net	547519		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10900893 665.87 665.87 Invoice Net	547520		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10902035 431.24 431.24 Invoice Net	547521		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10929708 621.31 621.31 Invoice Net	547522		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10929779 694.26 694.26 Invoice Net	547549		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10929868 610.98 610.98 Invoice Net	547551		
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10929987 261.48 261.48 Invoice Net	547552		

29688	H T BERRY	COMPANY LLC	00001	261447	INV	12/23/2025	10948747	547611
1	10005	520523	SCHOOL FOO	SM OFFICE			485.19	
			Invoice Net				485.19	
29688	H T BERRY	COMPANY LLC	00001	261447	INV	12/23/2025	10948867	547612
1	10005	520523	SCHOOL FOO	SM OFFICE			318.32	
			Invoice Net				318.32	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10949083	547613		
			SCHOOL FOO	SM OFFICE		789.75			
			Invoice Net			789.75			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10956267	547614		
			SCHOOL FOO	SM OFFICE		330.83			
			Invoice Net			330.83			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10983794	548157		
			SCHOOL FOO	SM OFFICE		1,524.26			
			Invoice Net			1,524.26			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10982946	548158		
			SCHOOL FOO	SM OFFICE		870.54			
			Invoice Net			870.54			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10982749	548159		
			SCHOOL FOO	SM OFFICE		820.74			
			Invoice Net			820.74			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792056	548231		
			SCHOOL FOO	SM OFFICE		17.22			
			Invoice Net			17.22			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792088	548232		
			SCHOOL FOO	SM OFFICE		895.04			
			Invoice Net			895.04			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792102	548233		
			SCHOOL FOO	SM OFFICE		608.69			
			Invoice Net			608.69			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792116	548234		
			SCHOOL FOO	SM OFFICE		33.95			
			Invoice Net			33.95			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792128	548235		
			SCHOOL FOO	SM OFFICE		286.86			
			Invoice Net			286.86			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792139	548236		
			SCHOOL FOO	SM OFFICE		63.66			
			Invoice Net			63.66			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792156	548237		
			SCHOOL FOO	SM OFFICE		216.42			
			Invoice Net			216.42			
29688	H T BERRY COMPANY LLC 1 10005 520523	00001	261447	INV	12/23/2025	10792165	548238		
			SCHOOL FOO	SM OFFICE		41.86			

29688	H T BERRY COMPANY LLC 1 10005 520523	00001 261447 INV 12/23/2025 SCHOOL FOO SM OFFICE Invoice Net	41.86	548239
			10792171	
			437.64	
			437.64	
			CHECK TOTAL	11,967.81

43688	HARVARD ALPACA RANCH I 1 03010052 520610 2440	00000 262994 INV 12/23/2025 AHS Second OE FIELD T Invoice Net	4965-13	547759
			300.00	
			300.00	
			300.00	

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	300.00		-----
44509	HEALTH AND SAFETY SERV 1 03325202 520416 4220	00000 263325 INV 12/23/2025 FAC Facili CTR PROFES Invoice Net				8653	547127		
						434.00			
						434.00			
						434.00			
						CHECK TOTAL	434.00		-----
33929	HIGHLAND SHREDDING, LL 1 03214012 520416 1210	00000 260227 INV 12/23/2025 ADMIN Supe CTR PROFES Invoice Net				52381	547200		
						1,105.00			
						1,105.00			
						1,105.00			
						CHECK TOTAL	1,105.00		-----
30175	HINOJOSA, MICHAEL 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000 261116 INV 12/23/2025 ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET ATHLETICS CTR ATHLET Invoice Net				1265	548075		
						44.58			
						3.71			
						44.57			
						3.71			
						7.43			
						104.00			
						104.00			
						CHECK TOTAL	104.00		-----
40528	HD SUPPLY 1 03325212 520507 4110	00002 262576 INV 12/23/2025 FAC Custod SM CUSTODI Invoice Net				9243271158	547605		
						136.54			
						136.54			
						902032598			
40528	HD SUPPLY 1 03325212 520507 4110	00002 263431 INV 12/23/2025 FAC Custod SM CUSTODI Invoice Net				2,053.00	547827		
						2,053.00			
						2,053.00			
						2,053.00			
						CHECK TOTAL	2,189.54		-----
41861	HOWARD, CAROLANN 1 03992012 520508 2354	00000 262996 INV 12/23/2025 SYST HEALT SM EDUCATI Invoice Net				REIMMILEAGE_NOV2025	547207		
						9.80			
						9.80			
						9.80			
						CHECK TOTAL	9.80		-----

43494	HOWARD, HOPE	00000	262450	INV	12/23/2025	Fall 2025	548180
1	12013802 510102 6200	ADULT FALL	PS TEACHER	2,160.00			
2	12013802 520518 6200	ADULT FALL	SM INSTRUC	45.00			
3	12013806 510102 6200	YOUTH FALL	PS TEACHER	520.00			
		Invoice Net		2,725.00			
		CHECK TOTAL		2,725.00		-----	
39286	HVAC PARTS DIRECT	00000	262705	INV	12/23/2025	830105569	547575
1	03325202 520517 4220	FAC Facili	SM HVAC SU	26.21			
		Invoice Net		26.21			
		CHECK TOTAL		26.21		-----	
44851	IMEG CONSULTANTS CORP	00000	262584	INV	12/23/2025	25005623.00-1	547120

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 53002606 584004	PYGD RENOV	PLAYGROUND	4,875.00					
		Invoice Net		4,875.00					
		CHECK TOTAL		4,875.00		-----			
41801	ISRAEL, SVETLANA	00000	262340	INV	12/23/2025	INV-1625	547717		
1	12013802 510102 6200	ADULT FALL	PS TEACHER	1,210.00					
		Invoice Net		1,210.00					
		CHECK TOTAL		1,210.00		-----			
5853	J.B. SIMONS, INC.	00001	262253	INV	12/23/2025	144425	547903		
1	03345302 520508 3300	TRANSP Tra	SM EDUCATI	287.02					
		Invoice Net		287.02					
5853	J.B. SIMONS, INC.	00001	262253	INV	12/23/2025	144636	547913		
1	03345302 520508 3300	TRANSP Tra	SM EDUCATI	571.72					
		Invoice Net		571.72					
5853	J.B. SIMONS, INC.	00001	262253	INV	12/23/2025	144637	547914		
1	03345302 520508 3300	TRANSP Tra	SM EDUCATI	587.96					
		Invoice Net		587.96					
		CHECK TOTAL		1,446.70		-----			
43827	JERRETT, ARTHUR J	00000	262357	INV	12/23/2025	10481	547722		
1	12013802 510102 6200	ADULT FALL	PS TEACHER	640.00					
		Invoice Net		640.00					
		CHECK TOTAL		640.00		-----			
44735	J R BALSAN INC	00000	261965	INV	12/23/2025	S102450250.001	547545		
1	03325202 520517 4220	FAC Facili	SM HVAC SU	24.59					
		Invoice Net		24.59					
		CHECK TOTAL		24.59		-----			

33014	KRISTEN LALLY JOYCE	00000	261650	INV	12/23/2025	REIMMILEAGE_SEPT2025	547862
1	03233012 520603 2320	SpEd Spec	OE	BUSINES		23.73	
		Invoice Net				23.73	
33014	KRISTEN LALLY JOYCE	00000	261650	INV	12/23/2025	REIMMILEAGE_NOV2025	547863
1	03233012 520603 2320	SpEd Spec	OE	BUSINES		22.89	
		Invoice Net				22.89	
33014	KRISTEN LALLY JOYCE	00000	261650	INV	12/23/2025	REIMMILEAGE_OCT2025	547865
1	03233012 520603 2320	SpEd Spec	OE	BUSINES		23.94	
		Invoice Net				23.94	
					CHECK TOTAL	70.56	-----
43006	JOYCE, WILLIAM	00000	261116	INV	12/23/2025		548076
1	03256022 520402 3510	ATHLETICS	CTR	ATHLET		1273	
2	03256082 520402 3510	ATHLETICS	CTR	ATHLET		44.58	
3	03256092 520402 3510	ATHLETICS	CTR	ATHLET		3.71	
4	03256162 520402 3510	ATHLETICS	CTR	ATHLET		44.57	
5	03256192 520402 3510	ATHLETICS	CTR	ATHLET		3.71	
		Invoice Net				7.43	
						104.00	

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	104.00		-----
31851	JTM PROVISIONS CO.,INC	00001	262323	INV	12/23/2025	646951	547593		
1	10005 520514	SCHOOL FOO	SM	FOOD SU		631.15			
		Invoice Net				631.15			
						CHECK TOTAL	631.15		-----
72233	JUDGE BAKER CHILDREN'S	00001	260496	INV	12/23/2025	NOV5552	547915		
1	11043306 520645 9300	CIRCUIT BR	OE	TUITION		13,483.55			
		Invoice Net				13,483.55			
72233	JUDGE BAKER CHILDREN'S	00001	260496	INV	12/23/2025	SEP5417	547916		
1	11043306 520645 9300	CIRCUIT BR	OE	TUITION		15,069.85			
		Invoice Net				15,069.85			
72233	JUDGE BAKER CHILDREN'S	00001	260496	INV	12/23/2025	OCT5483	547917		
1	11043306 520645 9300	CIRCUIT BR	OE	TUITION		16,656.15			
		Invoice Net				16,656.15			
						CHECK TOTAL	45,209.55		-----
43674	KALAORA, JUDITH	00000	262352	INV	12/23/2025	Fall125	547719		
1	12013802 510102 6200	ADULT FALL	PS	TEACHER		840.00			
		Invoice Net				840.00			
						CHECK TOTAL	840.00		-----
41817	KIDCASSO ART STUDIO IN	00000	262888	INV	12/23/2025	1187 - Fall125	547785		
1	12013806 510102 6200	YOUTH FALL	PS	TEACHER		2,720.00			
		Invoice Net				2,720.00			

				CHECK TOTAL	2,720.00	-----
35458	KINDLE BEHAVIOR CONSUL	00000	260248 INV 12/23/2025	10578	547905	
1	03233012 520416 2320	SpEd Speci	CTR PROFES	300.00		
		Invoice Net		300.00		
35458	KINDLE BEHAVIOR CONSUL	00000	260247 INV 12/23/2025	10579	547906	
1	03233012 520416 2320	SpEd Speci	CTR PROFES	991.00		
		Invoice Net		991.00		
35458	KINDLE BEHAVIOR CONSUL	00000	260246 INV 12/23/2025	10580	547907	
1	03233012 520416 2320	SpEd Speci	CTR PROFES	2,495.00		
		Invoice Net		2,495.00		
				CHECK TOTAL	3,786.00	-----
43230	KINNICUTT, LAURA BONEC	00000	262348 INV 12/23/2025	Fall125	547718	
1	12013802 510102 6200	ADULT FALL	PS TEACHER	1,460.00		
		Invoice Net		1,460.00		
				CHECK TOTAL	1,460.00	-----
41336	KM EDUCATION LAW LLC	00000	260475 INV 12/23/2025	831	547092	
1	03214002 520413 1430	ADMIN Scho	CTR LEGAL	1,365.00		
		Invoice Net		1,365.00		

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CASH ACCOUNT: 0000104013VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
				CHECK TOTAL	1,365.00	-----			
41498	KNILL, RUTH	00000	262337 INV 12/23/2025	Fall125	547716				
1	12013802 510102 6200	ADULT FALL	PS TEACHER	320.00					
		Invoice Net		320.00					
				CHECK TOTAL	320.00	-----			
40334	KUCHARIK, AMY	00000	262335 INV 12/23/2025	AC2025-04	547898				
1	12013802 510102 6200	ADULT FALL	PS TEACHER	720.00					
2	12013802 520518 6200	ADULT FALL	SM INSTRUC	78.00					
		Invoice Net		798.00					
				CHECK TOTAL	798.00	-----			
72363	LABBB COLLABORATIVE	00000	260869 INV 12/23/2025	261473	548018				
1	03343102 520404 3300	TRANSP Tra	CTR CONTRA	92,942.66					
		Invoice Net		92,942.66					
				CHECK TOTAL	92,942.66	-----			
42693	LAMBERT, KARINA	00000	262444 INV 12/23/2025	27	547729				
1	12013802 510102 6200	ADULT FALL	PS TEACHER	825.00					
		Invoice Net		825.00					
42693	LAMBERT, KARINA	00000	262444 INV 12/23/2025	26	547731				

1	12013802	510102	6200	ADULT FALL	PS TEACHER	937.50		
				Invoice Net		937.50		
42693	LAMBERT, KARINA			00000	262444 INV 12/23/2025	25	547732	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	937.50		
				Invoice Net		937.50		
				CHECK TOTAL		2,700.00		-----
72376	LANDMARK SCHOOL INC			00001	263295 INV 12/23/2025	FY26-051814	547814	
1	10102026	520401	2354	SPED 240	CTR CONTRA	2,648.00		
				Invoice Net		2,648.00		
72376	LANDMARK SCHOOL INC			00001	260259 INV 12/23/2025	37150	547923	
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	9,132.86		
				Invoice Net		9,132.86		
72376	LANDMARK SCHOOL INC			00001	260259 INV 12/23/2025	37151	547925	
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	5,811.82		
				Invoice Net		5,811.82		
72376	LANDMARK SCHOOL INC			00001	260510 INV 12/23/2025	39358	547947	
1	03233062	520645	9300	SpEd out o	OE TUITION	6,642.08		
				Invoice Net		6,642.08		
				CHECK TOTAL		24,234.76		-----
26872	LANGELIER, SARA			00000	262423 INV 12/23/2025	Fall125	547723	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	640.00		
				Invoice Net		640.00		
				CHECK TOTAL		640.00		-----

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
30615	LARP ADVENTURE PROGRAM			00000	263190 INV 12/23/2025	0566	548139		
1	12013806	510102	6200	YOUTH FALL	PS TEACHER	7,296.00			
				Invoice Net		7,296.00			
				CHECK TOTAL		7,296.00			-----
72441	LEARNING PREP SCHOOL I			00001	260260 INV 12/23/2025	63788	547922		
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	8,319.38			
				Invoice Net		8,319.38			
				CHECK TOTAL		8,319.38			-----
35962	LEON, ALEXANDER			00000	261116 INV 12/23/2025	1278	548077		
1	03256022	520402	3510	ATHLETICS	CTR ATHLET	21.42			
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	1.79			
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	21.43			
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	1.79			
5	03256192	520402	3510	ATHLETICS	CTR ATHLET	3.57			
				Invoice Net		50.00			
35962	LEON, ALEXANDER			00000	261116 INV 12/23/2025	1280	548078		

1	03256022	520402	3510	ATHLETICS	CTR	ATHLET	21.42		
2	03256082	520402	3510	ATHLETICS	CTR	ATHLET	1.79		
3	03256092	520402	3510	ATHLETICS	CTR	ATHLET	21.43		
4	03256162	520402	3510	ATHLETICS	CTR	ATHLET	1.79		
5	03256192	520402	3510	ATHLETICS	CTR	ATHLET	3.57		
				Invoice Net			50.00		
						CHECK TOTAL	100.00		-----
43689	LEOTSAKOS, JOY & CONST			00000	262314	INV 12/23/2025	REIMMILEAGE_NOV2025	547881	
1	03343102	520404	3300	TRANSP Tra	CTR	CONTRA	1,053.58		
				Invoice Net			1,053.58		
						CHECK TOTAL	1,053.58		-----
19234	LEXIA LEARNING SYSTEMS			00002	263186	INV 12/23/2025	CI-00472144	547754	
1	03221022	520504	2455	C&I Englis	SM	COMPUTE	5,060.00		
				Invoice Net			5,060.00		
						CHECK TOTAL	5,060.00		-----
39742	LEXIKEET LEARNING LLC			00001	261084	INV 12/23/2025	ARLING-050	547076	
1	03994102	520416	1230	C&F ENGAGE	CTR	PROFES	2,781.60		
				Invoice Net			2,781.60		
39742	LEXIKEET LEARNING LLC			00001	261084	INV 12/23/2025	ARLING-051	547094	
1	03994102	520416	1230	C&F ENGAGE	CTR	PROFES	3,536.50		
				Invoice Net			3,536.50		
						CHECK TOTAL	6,318.10		-----
32784	MAID-RITE SPECIALTY FO			00002	262324	INV 12/23/2025	28343131	547591	
1	10005	520514		SCHOOL FOO	SM	FOOD SU	547.20		
				Invoice Net			547.20		

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L	ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
32784	MAID-RITE	SPECIALTY FO	00002	262324	INV	12/23/2025	28341527	547592		
	1 10005	520514		SCHOOL FOO	SM FOOD SU		547.20			
				Invoice Net			547.20			
							CHECK TOTAL	1,094.40		-----
36412	MALONE, MATTHEW		00000	261116	INV	12/23/2025	1282	548079		
	1 03256022	520402 3510		ATHLETICS	CTR	ATHLET	32.14			
	2 03256082	520402 3510		ATHLETICS	CTR	ATHLET	2.68			
	3 03256092	520402 3510		ATHLETICS	CTR	ATHLET	32.14			
	4 03256162	520402 3510		ATHLETICS	CTR	ATHLET	2.68			
	5 03256192	520402 3510		ATHLETICS	CTR	ATHLET	5.36			
				Invoice Net			75.00			
							CHECK TOTAL	75.00		-----

42702	MANTECA, DIANE C	00000	263339	INV	12/23/2025	Fall125	547802
1	12013802 510102 6200	ADULT FALL	PS TEACHER			200.00	
2	12013802 520518 6200	ADULT FALL	SM INSTRUC			260.00	
		Invoice Net				460.00	
		CHECK	TOTAL			460.00	-----
29812	MARKET BASKET	00001	260515	INV	12/23/2025	TRX:194572	547212
1	03021042 520518 2415	OMS Family	SM INSTRUC			67.72	
		Invoice Net				67.72	
29812	MARKET BASKET	00001	260515	INV	12/23/2025	TRX:327660	547213
1	03021042 520518 2415	OMS Family	SM INSTRUC			40.99	
		Invoice Net				40.99	
29812	MARKET BASKET	00001	260515	INV	12/23/2025	TRX:456694	547214
1	03021042 520518 2415	OMS Family	SM INSTRUC			79.97	
		Invoice Net				79.97	
29812	MARKET BASKET	00001	260436	INV	12/23/2025	TRX:283027	548147
1	03011042 520518 2415	AHS Family	SM INSTRUC			65.43	
		Invoice Net				65.43	
29812	MARKET BASKET	00001	260436	INV	12/23/2025	TRX:173569	548151
1	03011042 520518 2415	AHS Family	SM INSTRUC			83.94	
		Invoice Net				83.94	
29812	MARKET BASKET	00001	260436	INV	12/23/2025	TRX:114267	548153
1	03011042 520518 2415	AHS Family	SM INSTRUC			60.78	
		Invoice Net				60.78	
29812	MARKET BASKET	00001	260436	INV	12/23/2025	TRX:186998	548154
1	03011042 520518 2415	AHS Family	SM INSTRUC			86.96	
		Invoice Net				86.96	
29812	MARKET BASKET	00001	260515	INV	12/23/2025	TRX:326860	548217
1	03021042 520518 2415	OMS Family	SM INSTRUC			117.46	
		Invoice Net				117.46	
29812	MARKET BASKET	00001	260515	INV	12/23/2025	TRX:283243	548218
1	03021042 520518 2415	OMS Family	SM INSTRUC			59.67	
		Invoice Net				59.67	

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26146

12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	662.92	-----	
4403	MASSACHUSETTS MUNICIPA	00004	262513	INV	12/23/2025	MMA 48066	547079		
1	03335102 520523 1450	IT Informa	SM OFFICE			115.00			
		Invoice Net				115.00			
		CHECK	TOTAL			115.00		-----	
4327	MASSACHUSETTS BAR INST	00000	262721	INV	12/23/2025	MOCKTRAILTOURNEYFY26	547071		
1	13032515 520416 3520	MOCK TRIAL	CTR PROFES			200.00			
		Invoice Net				200.00			

				CHECK TOTAL	200.00	-----
12897	THE MAY INSTITUTE INC.	00001	261068 INV 12/23/2025	12312146	547944	
	1 03233062 520645 9300	SpEd Out o	OE TUITION	12,207.06		
		Invoice Net		12,207.06		
				CHECK TOTAL	12,207.06	-----
41515	MCCAULEY, SEAN M	00000	262441 INV 12/23/2025	Fall125	547728	
	1 12013802 510102 6200	ADULT FALL	PS TEACHER	472.50		
		Invoice Net		472.50		
				CHECK TOTAL	472.50	-----
44966	MCCORMICK, KIMBERLY A	00000	262786 INV 12/23/2025	1 - Fall125	547739	
	1 12013802 510102 6200	ADULT FALL	PS TEACHER	2,511.00		
		Invoice Net		2,511.00		
				CHECK TOTAL	2,511.00	-----
27189	MCCUNE, JAMES JR	00000	261116 INV 12/23/2025	1271	548111	
	1 03256022 520402 3510	ATHLETICS	CTR ATHLET	33.42		
	2 03256082 520402 3510	ATHLETICS	CTR ATHLET	2.79		
	3 03256092 520402 3510	ATHLETICS	CTR ATHLET	33.43		
	4 03256162 520402 3510	ATHLETICS	CTR ATHLET	2.79		
	5 03256192 520402 3510	ATHLETICS	CTR ATHLET	5.57		
		Invoice Net		78.00		
				CHECK TOTAL	78.00	-----
34113	MCGOUGH, KATHERINE C.	00000	263466 INV 12/23/2025	winter 26 Catalog	548144	
	1 12013801 520601 6200	COMED ADMI	OE OTHER E	300.00		
		Invoice Net		300.00		
				CHECK TOTAL	300.00	-----
43828	MCGRATH, STEVE	00000	262453 INV 12/23/2025	190	547735	
	1 12013802 510102 6200	ADULT FALL	PS TEACHER	240.00		
		Invoice Net		240.00		
				CHECK TOTAL	240.00	-----
30959	MARIO JIMENEZ	00000	262750 INV 12/23/2025	103.	547886	

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 03343102 520404 3300	TRANSP Tra	CTR CONTRA			1,487.50			
		Invoice Net				1,487.50			
						CHECK TOTAL	1,487.50		-----
30959	MARIO JIMENEZ	00001	261648 INV 12/23/2025			102.	547883		
	1 03345322 520404 3300	TRANSP Tra	CTR CONTRA			1,200.00			

Invoice Net			1,200.00		
CHECK TOTAL			1,200.00		-----
43997	MDM ENGINEERING COMPAN	00000 254989 INV 12/23/2025	PROJ 24-09 APP 3	547106	
1	53002409 582006	BISP ROOF ROOF RENOV	246,032.50		
2	53002409 582006	BISP ROOF ROOF RENOV	9,252.06		
3	53002515 585094	SCHOOL SOL SOLAR ARRY	21,550.00		
Invoice Net			276,834.56		
CHECK TOTAL			276,834.56		-----
43171	MERRIMAC HEIGHTS ACADE	00000 260487 INV 12/23/2025	2025-11/JM	547942	
1	03233062 520645 9300	SpEd Out o OE TUITION	8,144.02		
Invoice Net			8,144.02		
43171	MERRIMAC HEIGHTS ACADE	00000 260486 INV 12/23/2025	2025-11/ML	547943	
1	03233062 520645 9300	SpEd Out o OE TUITION	7,601.04		
Invoice Net			7,601.04		
CHECK TOTAL			15,745.06		-----
26308	METCO DIRECTORS' ASSOC	00000 263128 INV 12/23/2025	MDACONF2025	547499	
1	11082026 520508 2354	METCO GRAN SM EDUCATI	1,350.00		
Invoice Net			1,350.00		
26308	METCO DIRECTORS' ASSOC	00000 263357 INV 12/23/2025	MDACONF2025_AK	547756	
1	03021222 520629 2354	OMS Profes OE PROFESS	450.00		
Invoice Net			450.00		
CHECK TOTAL			1,800.00		-----
72714	MIAA	00001 262600 INV 12/23/2025	0018922-IN	547757	
1	03256002 520402 3510	ATHLETICS CTR ATHLET	600.00		
Invoice Net			600.00		
CHECK TOTAL			600.00		-----
36235	MIDDLESEX LEAGUE INC	00000 263332 INV 12/23/2025	WINTERINV_2025-2026	547761	
1	03256002 520402 3510	ATHLETICS CTR ATHLET	1,920.00		
2	03256012 520402 3510	ATHLETICS CTR ATHLET	832.00		
3	03256082 520402 3510	ATHLETICS CTR ATHLET	208.00		
4	03256092 520402 3510	ATHLETICS CTR ATHLET	520.00		
5	03256102 520402 3510	ATHLETICS CTR ATHLET	416.00		
6	03256162 520402 3510	ATHLETICS CTR ATHLET	88.00		
7	03256192 520402 3510	ATHLETICS CTR ATHLET	208.00		
Invoice Net			4,192.00		
CHECK TOTAL			4,192.00		-----

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CASH ACCOUNT: 0000		104013	VENDOR 8304		WARRANT: 26146	12/23/2025			
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
43731	MILLER, CHERYL	00000	262315	INV	12/23/2025	REIMMILEAGE_NOV2025	547876		
1	03343102 520404 3300	TRANSP	Tra	CTR	CONTRA	606.11			

Invoice Net				606.11		
				CHECK TOTAL	606.11	-----
36294	MILLER, GUERIN	00000	261116 INV 12/23/2025	1283	548110	
1	03256022 520402 3510	ATHLETICS	CTR ATHLET	48.00		
2	03256082 520402 3510	ATHLETICS	CTR ATHLET	4.00		
3	03256092 520402 3510	ATHLETICS	CTR ATHLET	48.00		
4	03256162 520402 3510	ATHLETICS	CTR ATHLET	4.00		
5	03256192 520402 3510	ATHLETICS	CTR ATHLET	8.00		
Invoice Net				112.00		
				CHECK TOTAL	112.00	-----
38539	MOTION ELEVATOR CORP	00000	262842 INV 12/23/2025	TC-54677	547121	
1	03325202 520406 4220	FAC Facili	CTR ELEVAT	600.00		
Invoice Net				600.00		
				CHECK TOTAL	600.00	-----
43863	MUTYAL, SHRADDHA	00000	263472 INV 12/23/2025	Fall12025	548149	
1	12013806 510328 6200	YOUTH FALL	OS TEMPORA	690.00		
Invoice Net				690.00		
				CHECK TOTAL	690.00	-----
20455	NASHOBA LEARNING GROUP	00000	260480 INV 12/23/2025	031528	547843	
1	03233062 520645 9300	SpEd out o	OE TUITION	4,301.70		
Invoice Net				4,301.70		
				CHECK TOTAL	4,301.70	-----
34176	NATIONAL ASSOC FOR MUS	00000	263278 INV 12/23/2025	S0826917	547061	
1	03221172 520416 2420	C&I Music	CTR PROFES	1,341.00		
Invoice Net				1,341.00		
				CHECK TOTAL	1,341.00	-----
33157	NEW ENGLAND ICE CREAM	00001	261448 INV 12/23/2025	5632533508	547616	
1	10005 520514	SCHOOL FOO	SM FOOD SU	536.92		
Invoice Net				536.92		
33157	NEW ENGLAND ICE CREAM	00001	261448 INV 12/23/2025	5632533509	547618	
1	10005 520514	SCHOOL FOO	SM FOOD SU	159.86		
Invoice Net				159.86		
33157	NEW ENGLAND ICE CREAM	00001	261448 INV 12/23/2025	5632533510	547619	
1	10005 520514	SCHOOL FOO	SM FOOD SU	414.62		
Invoice Net				414.62		
33157	NEW ENGLAND ICE CREAM	00001	261448 INV 12/23/2025	5632533511	547620	
1	10005 520514	SCHOOL FOO	SM FOOD SU	207.31		
Invoice Net				207.31		
33157	NEW ENGLAND ICE CREAM	00001	261448 INV 12/23/2025	5632533512	547622	

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CASH ACCOUNT: 0000		104013	VENDOR 8304		WARRANT: 26146	12/23/2025			
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK

	1	10005	520514	SCHOOL FOO	SM FOOD SU	304.75	
				Invoice Net		304.75	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5632533513	547624
	1	10005	520514	SCHOOL FOO	SM FOOD SU	158.59	
				Invoice Net		158.59	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5632533514	547625
	1	10005	520514	SCHOOL FOO	SM FOOD SU	254.76	
				Invoice Net		254.76	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5632533515	547627
	1	10005	520514	SCHOOL FOO	SM FOOD SU	192.34	
				Invoice Net		192.34	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5632533516	547631
	1	10005	520514	SCHOOL FOO	SM FOOD SU	239.79	
				Invoice Net		239.79	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533902	547643
	1	10005	520514	SCHOOL FOO	SM FOOD SU	161.13	
				Invoice Net		161.13	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533901	547649
	1	10005	520514	SCHOOL FOO	SM FOOD SU	272.27	
				Invoice Net		272.27	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533903	547652
	1	10005	520514	SCHOOL FOO	SM FOOD SU	224.82	
				Invoice Net		224.82	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533904	547655
	1	10005	520514	SCHOOL FOO	SM FOOD SU	159.86	
				Invoice Net		159.86	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533905	547659
	1	10005	520514	SCHOOL FOO	SM FOOD SU	209.85	
				Invoice Net		209.85	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533906	547662
	1	10005	520514	SCHOOL FOO	SM FOOD SU	158.59	
				Invoice Net		158.59	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533907	547665
	1	10005	520514	SCHOOL FOO	SM FOOD SU	571.94	
				Invoice Net		571.94	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533908	547669
	1	10005	520514	SCHOOL FOO	SM FOOD SU	447.10	
				Invoice Net		447.10	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5572533909	547673
	1	10005	520514	SCHOOL FOO	SM FOOD SU	176.10	
				Invoice Net		176.10	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5632534607	548119
	1	10005	520514	SCHOOL FOO	SM FOOD SU	629.38	
				Invoice Net		629.38	
33157	NEW ENGLAND	ICE CREAM	00001	261448	INV 12/23/2025	5632534604	548120
	1	10005	520514	SCHOOL FOO	SM FOOD SU	254.76	
				Invoice Net		254.76	

CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26146

12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534606 222.28 Invoice Net 222.28	548121		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534603 272.27 Invoice Net 272.27	548122		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534602 192.34 Invoice Net 192.34	548124		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534610 271.00 Invoice Net 271.00	548125		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534605 207.31 Invoice Net 207.31	548126		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534601 304.75 Invoice Net 304.75	548127		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	563253609 447.10 Invoice Net 447.10	548128		
33157	NEW ENGLAND ICE CREAM 1 10005 520514	00001	261448	INV	12/23/2025	5632534608 159.86 Invoice Net 159.86	548129		
						CHECK TOTAL	7,811.65		-----
24772	NEW ENGLAND ACADEMY,LL 1 03233062 520645 9300	00000	260484	INV	12/23/2025	ARL1125J 7,437.16 SpEd Out o OE TUITION 7,437.16 Invoice Net	547940		
						CHECK TOTAL	7,437.16		-----
13556	NEW ENGLAND SCHOOL SER 1 53002509 582040	00000	261913	INV	12/23/2025	B6660-BishopRehang 9,981.00 BISHOP SCH INT RENOV 9,981.00 Invoice Net	547194		
						CHECK TOTAL	9,981.00		-----
32461	NEW ENGLAND TRANSIT SA 1 03345302 520621 3300	00001	260235	INV	12/23/2025	01S142345 4,209.70 TRANSP Tra OE MOTOR V 4,209.70 Invoice Net	547902		
						CHECK TOTAL	4,209.70		-----
44951	NEXPLORE LLC 1 12013806 510102 6200 2 12013806 520518 6200	00000	263201	INV	12/23/2025	5349 - Fall125 3,840.00 YOUTH FALL PS TEACHER 2,400.00 YOUTH FALL SM INSTRU 6,240.00 Invoice Net	547795		
						CHECK TOTAL	6,240.00		-----

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CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26146

12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73227	NORTHSHORE EDUCATION C 1 03233062 520645 9400	00001	260511	INV	12/23/2025	2026002484 6,128.16 6,128.16 Invoice Net	547937		
73227	NORTHSHORE EDUCATION C 1 03233052 520645 9300	00001	260705	INV	12/23/2025	2026002486 4,868.96 4,868.96 Invoice Net	547938		
73227	NORTHSHORE EDUCATION C 1 03233062 520645 9400	00001	260705	INV	12/23/2025	2026002485 11,696.64 11,696.64 Invoice Net	547939		
						CHECK TOTAL	22,693.76		-----
26908	NORTHEAST CUTLERY 1 10005 520401	00000	261444	INV	12/23/2025	188955 52.00 52.00 Invoice Net	547502		
26908	NORTHEAST CUTLERY 1 10005 520401	00000	261444	INV	12/23/2025	189019 32.00 32.00 Invoice Net	547503		
26908	NORTHEAST CUTLERY 1 10005 520401	00000	261444	INV	12/23/2025	197229 52.00 52.00 Invoice Net	548178		
26908	NORTHEAST CUTLERY 1 10005 520401	00000	261444	INV	12/23/2025	197292 32.00 32.00 Invoice Net	548179		
						CHECK TOTAL	168.00		-----
25713	NORTHEASTERN UNIVERSIT 1 11012026 520508 3200	00002	263277	INV	12/23/2025	NEUSHA-240375 3,549.00 3,549.00 Invoice Net	547492		
						CHECK TOTAL	3,549.00		-----
43611	O'DONNELL, SARAH 1 12013802 510328 6200	00000	263341	INV	12/23/2025	Fall25-Assist 240.00 240.00 Invoice Net	547804		
						CHECK TOTAL	240.00		-----
32847	OLIVERE, KARA 1 03233012 520603 2352	00000	263368	INV	12/23/2025	REIMMILEAGE_NOV2025 24.85 24.85 Invoice Net	547867		
32847	OLIVERE, KARA 1 03233012 520603 2352	00000	263368	INV	12/23/2025	REIMMILEAGE_OCT2025 30.45 30.45 Invoice Net	547869		
32847	OLIVERE, KARA 1 03233012 520603 2352	00000	263368	INV	12/23/2025	REIMMILEAGE_SEPT2025 12.60 12.60 Invoice Net	547870		
						CHECK TOTAL	67.90		-----
45029	ORBIT RESEARCH LLC	00000	263046	INV	12/23/2025	IN-010544	547807		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 03233012 520615 2420	SpEd Speci	OE INSTRUC			45.00			
		Invoice Net				45.00			
						CHECK TOTAL	45.00		-----
44968	ORELUP, ROSE	00000	263202 INV	12/23/2025		11-25 Model	547796		
	1 12013802 510102 6200	ADULT FALL	PS TEACHER			70.00			
		Invoice Net				70.00			
						CHECK TOTAL	70.00		-----
45145	PANDRE, MASHA	00000	261536 INV	12/23/2025		V45145_696_PANDRE,M	548106		
	1 03221222 520612 2354	C&I Profes	OE GRADUAT			101.00			
		Invoice Net				101.00			
						CHECK TOTAL	101.00		-----
41696	PARKOUR & MOVEMENT CON	00000	263193 INV	12/23/2025		2025-573	547791		
	1 12013802 510102 6200	ADULT FALL	PS TEACHER			1,650.00			
	2 12013806 510102 6200	YOUTH FALL	PS TEACHER			5,850.00			
		Invoice Net				7,500.00			
						CHECK TOTAL	7,500.00		-----
44979	PATKI, RUKMINI	00000	263473 INV	12/23/2025		Scarf Fall25	548150		
	1 12013802 510102 6200	ADULT FALL	PS TEACHER			160.00			
		Invoice Net				160.00			
						CHECK TOTAL	160.00		-----
73408	PERKINS SCH FOR BLIND	00001	260512 INV	12/23/2025		CI00007610	547918		
	1 11043306 520645 9300	CIRCUIT BR	OE TUITION			21,986.95			
		Invoice Net				21,986.95			
						CHECK TOTAL	21,986.95		-----
25843	PETE'S TIRE BARN INC	00000	260231 INV	12/23/2025		828467	547901		
	1 03345302 520621 3300	TRANSP Tra	OE MOTOR V			2,046.40			
		Invoice Net				2,046.40			
						CHECK TOTAL	2,046.40		-----
73454	PINKOS, JOSEPH F	00000	261116 INV	12/23/2025		1286	548080		
	1 03256022 520402 3510	ATHLETICS	CTR ATHLET			33.42			
	2 03256082 520402 3510	ATHLETICS	CTR ATHLET			2.79			
	3 03256092 520402 3510	ATHLETICS	CTR ATHLET			33.43			
	4 03256162 520402 3510	ATHLETICS	CTR ATHLET			2.79			
	5 03256192 520402 3510	ATHLETICS	CTR ATHLET			5.57			
		Invoice Net				78.00			
						CHECK TOTAL	78.00		-----
73471	PLAY TIME, INC.	00000	261733 INV	12/23/2025		5896/5897	547676		
	1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE			125.19			
		Invoice Net				125.19			

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26146

12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73471	PLAY TIME, INC.	00000	261733	INV	12/23/2025	5820	547677		
	1 12113902 520501 3520	EXTEND DAY	SM	SUPPLIE		49.66			
		Invoice Net				49.66			
73471	PLAY TIME, INC.	00000	261733	INV	12/23/2025	5895	547678		
	1 12113902 520501 3520	EXTEND DAY	SM	SUPPLIE		34.39			
		Invoice Net				34.39			
73471	PLAY TIME, INC.	00000	261733	INV	12/23/2025	5917	547679		
	1 12113902 520501 3520	EXTEND DAY	SM	SUPPLIE		26.25			
		Invoice Net				26.25			
73471	PLAY TIME, INC.	00000	261733	INV	12/23/2025	5818	547693		
	1 12113902 520501 3520	EXTEND DAY	SM	SUPPLIE		91.08			
		Invoice Net				91.08			
73471	PLAY TIME, INC.	00000	261733	INV	12/23/2025	5898	547694		
	1 12113902 520501 3520	EXTEND DAY	SM	SUPPLIE		8.54			
		Invoice Net				8.54			
73471	PLAY TIME, INC.	00000	260473	INV	12/23/2025	5786	547744		
	1 03010052 520518 2415	AHS Second	SM	INSTRUC		47.90			
		Invoice Net				47.90			
73471	PLAY TIME, INC.	00000	260473	INV	12/23/2025	5817	547745		
	1 03010052 520518 2415	AHS Second	SM	INSTRUC		203.84			
		Invoice Net				203.84			
						CHECK TOTAL	586.85		-----
28157	PLUMBERS' SUPPLY COMPA	00001	260574	INV	12/23/2025	15415258-00	547116		
	1 03325202 520524 4220	FAC Facili	SM	PLUMBIN		33.02			
		Invoice Net				33.02			
28157	PLUMBERS' SUPPLY COMPA	00001	260574	INV	12/23/2025	15415330-00	547185		
	1 03325202 520524 4220	FAC Facili	SM	PLUMBIN		20.99			
		Invoice Net				20.99			
28157	PLUMBERS' SUPPLY COMPA	00001	260574	INV	12/23/2025	15415694-00	547543		
	1 03325202 520524 4220	FAC Facili	SM	PLUMBIN		15.49			
		Invoice Net				15.49			
28157	PLUMBERS' SUPPLY COMPA	00001	260574	INV	12/23/2025	15415957-00	548028		
	1 03325202 520524 4220	FAC Facili	SM	PLUMBIN		223.47			
		Invoice Net				223.47			
						CHECK TOTAL	292.97		-----
27958	PORTER, NATHAN	00000	262425	INV	12/23/2025	Fall 25	547725		
	1 12013806 510102 6200	YOUTH FALL	PS	TEACHER		4,050.00			
		Invoice Net				4,050.00			
						CHECK TOTAL	4,050.00		-----
29536	PRO AV SYSTEMS INC	00001	263124	INV	12/23/2025	57291	547689		
	1 03030052 520518 2415	GIBBS Seco	SM	INSTRUC		2,770.00			



29536 PRO AV SYSTEMS INC	Invoice Net	2,770.00	
1 03130042 520518 2415	00001 262954 INV 12/23/2025	57289	547772
	HARDY Elem SM INSTRUC	197.00	
	Invoice Net	197.00	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	2,967.00		-----
42077	QBS MIDCO LLC	00000	263148	INV	12/23/2025	INV533212	547819		
	1 10102026 520401 2354	SPED 240		CTR CONTRA		258.00			
		Invoice Net				258.00			
42077	QBS MIDCO LLC	00000	263148	INV	12/23/2025	INV532363	547904		
	1 10102026 520401 2354	SPED 240		CTR CONTRA		5,394.00			
		Invoice Net				5,394.00			
						CHECK TOTAL	5,652.00		-----
15719	R B ALLEN CO INC	00000	262556	INV	12/23/2025	146000036-1	547129		
	1 03325202 520405 4220	FAC Facili		CTR ELECTR		414.00			
	2 03325202 520405 4220	FAC Facili		CTR ELECTR		336.00			
		Invoice Net				750.00			
15719	R B ALLEN CO INC	00000	263302	INV	12/23/2025	141000396-1	547184		
	1 03325202 520405 4220	FAC Facili		CTR ELECTR		805.00			
		Invoice Net				805.00			
						CHECK TOTAL	1,555.00		-----
5801	R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296685/1	547110		
	1 03325202 520503 4220	FAC Facili		SM CARPENT		6.99			
		Invoice Net				6.99			
5801	R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296703/1	547112		
	1 03325202 520503 4220	FAC Facili		SM CARPENT		12.98			
		Invoice Net				12.98			
5801	R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296664/1	547123		
	1 03325202 520503 4220	FAC Facili		SM CARPENT		59.90			
		Invoice Net				59.90			
5801	R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296653/1	547124		
	1 03325202 520503 4220	FAC Facili		SM CARPENT		45.10			
		Invoice Net				45.10			
5801	R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296753/1	547183		
	1 03325202 520503 4220	FAC Facili		SM CARPENT		19.99			
		Invoice Net				19.99			
5801	R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296764/1	547186		
	1 03325202 520503 4220	FAC Facili		SM CARPENT		11.04			
		Invoice Net				11.04			
5801	R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296737/1	547187		
	1 03325202 520503 4220	FAC Facili		SM CARPENT		19.99			
		Invoice Net				19.99			

5801 R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296925/1	547540
1 03325202 520503 4220	FAC Facili	SM CARPENT			8.36	
	Invoice Net				8.36	
5801 R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296882/1	547541
1 03325202 520503 4220	FAC Facili	SM CARPENT			47.97	
	Invoice Net				47.97	
5801 R W SHATTUCK & CO INC	00001	260366	INV	12/23/2025	296952/1	547563

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CASH ACCOUNT: 0000

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 03325202 520503 4220	FAC Facili	SM CARPENT			8.36			
		Invoice Net				8.36			
5801 R W SHATTUCK & CO INC	00001 260340	INV	12/23/2025			178229/4	547887		
1 03345302 520621 3300	TRANSP Tra	OE MOTOR V				15.18			
	Invoice Net					15.18			
5801 R W SHATTUCK & CO INC	00001 260340	INV	12/23/2025			178213/4	547888		
1 03345302 520621 3300	TRANSP Tra	OE MOTOR V				53.94			
	Invoice Net					53.94			
5801 R W SHATTUCK & CO INC	00001 260340	INV	12/23/2025			178156/4	547890		
1 03345302 520621 3300	TRANSP Tra	OE MOTOR V				47.16			
	Invoice Net					47.16			
5801 R W SHATTUCK & CO INC	00001 260366	INV	12/23/2025			297060/1	548083		
1 03325202 520503 4220	FAC Facili	SM CARPENT				12.97			
	Invoice Net					12.97			
5801 R W SHATTUCK & CO INC	00001 263271	INV	12/23/2025			296886/1	548095		
1 12345 520619 3520	GILBERT &	OE MISC EX				177.05			
	Invoice Net					177.05			
5801 R W SHATTUCK & CO INC	00001 260598	INV	12/23/2025			297086/1	548136		
1 03011202 520518 2415	AHS Art	SM INSTRUC				44.08			
	Invoice Net					44.08			
5801 R W SHATTUCK & CO INC	00001 261778	INV	12/23/2025			296995/1	548202		
1 12325 520619 3520	DRAMA GUIL	OE MISC EX				22.99			
	Invoice Net					22.99			
		CHECK TOTAL				614.05			-----
11938 RICOH USA, INC	00005 261507	INV	12/23/2025			109687643	548229		
1 03011162 520416 2420	AHS Librar	CTR PROFES				298.37			
	Invoice Net					298.37			
11938 RICOH USA, INC	00005 260799	INV	12/23/2025			109687642	548230		
1 43002605 524027	COPI LEASE	PHOTOCOPIE				9,531.75			
	Invoice Net					9,531.75			
		CHECK TOTAL				9,830.12			-----
45143 ROBERTS, DAVID	00000 263476	INV	12/23/2025			ACE-01-25	548155		
1 12013802 510102 6200	ADULT FALL	PS TEACHER				1,960.00			
	Invoice Net					1,960.00			

				CHECK TOTAL	1,960.00	-----
33041	ROLA CORPORATION	00000	263132 INV 12/23/2025	0000132- Fall25	547786	
1	12013806 510102 6200	YOUTH FALL	PS TEACHER	9,576.00		
2	12013806 520518 6200	YOUTH FALL	SM INSTRUC	1,536.00		
				Invoice Net	11,112.00	
				CHECK TOTAL	11,112.00	-----
41813	BRIAN HAREL	00000	263194 INV 12/23/2025	198 - Fall25	547794	
1	12013806 510102 6200	YOUTH FALL	PS TEACHER	8,400.00		
				Invoice Net	8,400.00	

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CASH ACCOUNT: 0000104013VENDOR 8304

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
				CHECK TOTAL	8,400.00	-----			
45050	SCHINDELMAN, AMY	00000	263474 INV 12/23/2025	Cookie Box Fall25	548152				
1	12013802 510102 6200	ADULT FALL	PS TEACHER	200.00					
2	12013802 520518 6200	ADULT FALL	SM INSTRUC	325.00					
				Invoice Net	525.00				
				CHECK TOTAL	525.00	-----			
37623	SCHOOL FOOD SERVICES O	00001	261644 INV 12/23/2025	21073	547594				
1	10005520401	SCHOOL FOO	CTR CONTRA	1,120.00					
				Invoice Net	1,120.00				
				CHECK TOTAL	1,120.00	-----			
29755	SCHOOL HEALTH CORPORAT	00004	261632 INV 12/23/2025	CINV000335084	547084				
1	03992012 520520 3200	SYST HEALT	SM MEDICAL	838.59					
				Invoice Net	838.59				
29755	SCHOOL HEALTH CORPORAT	00004	261635 INV 12/23/2025	CINV000337446	547687				
1	03992012 520520 3200	SYST HEALT	SM MEDICAL	14.78					
				Invoice Net	14.78				
29755	SCHOOL HEALTH CORPORAT	00004	261638 INV 12/23/2025	CINV000337013	547691				
1	03992012 520520 3200	SYST HEALT	SM MEDICAL	131.24					
				Invoice Net	131.24				
29755	SCHOOL HEALTH CORPORAT	00004	261638 INV 12/23/2025	CINV000337427	547692				
1	03992012 520520 3200	SYST HEALT	SM MEDICAL	25.22					
				Invoice Net	25.22				
29755	SCHOOL HEALTH CORPORAT	00004	261633 INV 12/23/2025	CINV000332197	547771				
1	03992012 520520 3200	SYST HEALT	SM MEDICAL	280.23					
				Invoice Net	280.23				
29755	SCHOOL HEALTH CORPORAT	00004	261633 INV 12/23/2025	CINV000337144	548215				
1	03992012 520520 3200	SYST HEALT	SM MEDICAL	242.74					
				Invoice Net	242.74				
				CHECK TOTAL	1,532.80	-----			

29370	SCHOOL SPECIALTY	00026	262642	INV	12/23/2025	208136524102	547077
	1 03121102 520518 2410	INSTRUCT	SM INSTRUC			66.78	
		Invoice Net				66.78	
29370	SCHOOL SPECIALTY	00026	263116	INV	12/23/2025	208135616888	547080
	1 12223001 520601 2415	FOREIGN LA	OE OTHER E			76.80	
		Invoice Net				76.80	
29370	SCHOOL SPECIALTY	00026	262651	INV	12/23/2025	208136526103	547085
	1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE			355.89	
		Invoice Net				355.89	
29370	SCHOOL SPECIALTY	00026	262197	INV	12/23/2025	208136575200	547086
	1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE			44.65	
		Invoice Net				44.65	
29370	SCHOOL SPECIALTY	00026	262197	INV	12/23/2025	308104822983	547087
	1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE			4,415.83	
		Invoice Net				4,415.83	

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370	SCHOOL SPECIALTY	00026	262197	INV	12/23/2025	208136585318	547088		
	1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE			34.02			
		Invoice Net				34.02			
29370	SCHOOL SPECIALTY	00026	261049	INV	12/23/2025	208136592310	547089		
	1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE			120.88			
		Invoice Net				120.88			
29370	SCHOOL SPECIALTY	00026	262161	INV	12/23/2025	308104823002	547201		
	1 03151202 520518 2415	STRATTON A	SM INSTRUC			582.30			
		Invoice Net				582.30			
29370	SCHOOL SPECIALTY	00026	262867	INV	12/23/2025	208136556317	547215		
	1 03110042 520518 2415	BRACKETT E	SM INSTRUC			27.14			
		Invoice Net				27.14			
29370	SCHOOL SPECIALTY	00026	262161	INV	12/23/2025	208136589071	547222		
	1 03151202 520518 2415	STRATTON A	SM INSTRUC			69.54			
		Invoice Net				69.54			
29370	SCHOOL SPECIALTY	00026	261976	INV	12/23/2025	208136596259	547486		
	1 03151102 520518 2410	INSTRUCT	SM INSTRUC			163.78			
		Invoice Net				163.78			
29370	SCHOOL SPECIALTY	00026	263210	INV	12/23/2025	308104828320	547746		
	1 12113902 520501 3520	EXTEND DAY	SM SUPPLIE			398.97			
		Invoice Net				398.97			
29370	SCHOOL SPECIALTY	00026	261762	INV	12/23/2025	208136503229	547747		
	1 03100042 520518 2415	BISHOP Ele	SM INSTRUC			639.76			
		Invoice Net				639.76			
29370	SCHOOL SPECIALTY	00026	262643	INV	12/23/2025	308104827263	547748		
	1 03131102 520518 2410	INSTRUCT	SM INSTRUC			449.61			
		Invoice Net				449.61			
29370	SCHOOL SPECIALTY	00026	262643	INV	12/23/2025	208136607200	547749		

1	03131102	520518	2410	INSTRUCT	SM INSTRUC	20.45	
				Invoice Net		20.45	
29370	SCHOOL SPECIALTY		00026	262643	INV 12/23/2025	208136600842	547750
1	03131102	520518	2410	INSTRUCT	SM INSTRUC	77.15	
				Invoice Net		77.15	
29370	SCHOOL SPECIALTY		00026	263065	INV 12/23/2025	208136585224	547751
1	03011102	520518	2415	C&I HEALTH	SM INSTRUC	49.35	
				Invoice Net		49.35	
29370	SCHOOL SPECIALTY		00026	261730	INV 12/23/2025	208136501110	547760
1	03150042	520604	2210	STRATTON E	OE CAPITAL	5,229.24	
				Invoice Net		5,229.24	
29370	SCHOOL SPECIALTY		00026	263207	INV 12/23/2025	208136600010	547764
1	03100042	520518	2415	BISHOP Ele	SM INSTRUC	78.30	
				Invoice Net		78.30	
29370	SCHOOL SPECIALTY		00026	263208	INV 12/23/2025	208136599797	547765
1	03100042	520518	2415	BISHOP Ele	SM INSTRUC	195.90	
				Invoice Net		195.90	
29370	SCHOOL SPECIALTY		00026	263350	INV 12/23/2025	30810429654	548133
1	12113902	520501	3520	EXTEND DAY	SM SUPPLIE	547.55	
				Invoice Net		547.55	

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370	SCHOOL SPECIALTY	00026	261750	INV	12/23/2025	208136623773	548135		
1	03160042 520518 2415		THOMPSON E	SM INSTRUC		73.00			
			Invoice Net			73.00			
				CHECK TOTAL		13,716.89			-----
73818	SCHOOLS FOR CHILDREN,	00000	260261	INV	12/23/2025	0000155521	547844		
1	03233062 520645 9300		SpEd out o	OE TUITION		3,218.45			
			Invoice Net			3,218.45			
73818	SCHOOLS FOR CHILDREN,	00000	261656	INV	12/23/2025	0000155522	547936		
1	03233062 520645 9300		SpEd out o	OE TUITION		10,942.73			
			Invoice Net			10,942.73			
				CHECK TOTAL		14,161.18			-----
73852	SEEM COLLABORATIVE	00001	260527	INV	12/23/2025	96987	547932		
1	03233062 520645 9400		SpEd Out o	OE TUITION		7,288.00			
			Invoice Net			7,288.00			
73852	SEEM COLLABORATIVE	00001	261000	INV	12/23/2025	96986	547933		
1	03233062 520645 9400		SpEd Out o	OE TUITION		7,288.00			
			Invoice Net			7,288.00			
73852	SEEM COLLABORATIVE	00001	261074	INV	12/23/2025	96985	547934		
1	03233062 520645 9400		SpEd Out o	OE TUITION		7,288.00			
			Invoice Net			7,288.00			
73852	SEEM COLLABORATIVE	00001	261348	INV	12/23/2025	96984	547935		
1	03233052 520645 9300		SpEd One t	OE TUITION		4,368.00			

2	03233062	520645	9400	SpEd Out o	OE TUITION	7,288.00		
				Invoice Net		11,656.00		
						CHECK TOTAL	33,520.00	-----
44277	THE SENSORY PATH INC	00000	263333	INV	12/23/2025	R-10122	548212	
1	13032517	520518	2415	SELF REGUL	SM INSTRUC	1,995.00		
				Invoice Net		1,995.00		
						CHECK TOTAL	1,995.00	-----
28807	SEVEN HILLS PEDIATRIC	00001	260243	INV	12/23/2025	16902	547846	
1	03233062	520645	9300	SpEd Out o	OE TUITION	5,852.88		
				Invoice Net		5,852.88		
28807	SEVEN HILLS PEDIATRIC	00001	260243	INV	12/23/2025	16545	547847	
1	03233062	520645	9300	SpEd Out o	OE TUITION	5,586.84		
				Invoice Net		5,586.84		
28807	SEVEN HILLS PEDIATRIC	00001	260244	INV	12/23/2025	16546	547848	
1	03233062	520645	9300	SpEd Out o	OE TUITION	5,586.84		
				Invoice Net		5,586.84		
28807	SEVEN HILLS PEDIATRIC	00001	260244	INV	12/23/2025	16903	547850	
1	03233062	520645	9300	SpEd Out o	OE TUITION	5,852.88		
				Invoice Net		5,852.88		
						CHECK TOTAL	22,879.44	-----

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CASH ACCOUNT: 0000

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
73903	SHORE EDUCATIONAL COLL	00001	260513	INV	12/23/2025	2601217	547928		
1	03233062	520645	9400	SpEd Out o	OE TUITION	7,441.44			
				Invoice Net		7,441.44			
						CHECK TOTAL	7,441.44		-----
28903	SILVER HILL ENERGIZED	00000	262565	INV	12/23/2025	P87279779	547603		
1	03325202	520509	4220	FAC Facili	SM ELECTRI	155.40			
				Invoice Net		155.40			
						CHECK TOTAL	155.40		-----
41584	SKALECKI, MARGAUX	00000	262442	INV	12/23/2025	11242025	548131		
1	12013806	510102	6200	YOUTH FALL	PS TEACHER	280.00			
				Invoice Net		280.00			
						CHECK TOTAL	280.00		-----
38017	SMITH, GARY	00000	261116	INV	12/23/2025	1272	548081		
1	03256022	520402	3510	ATHLETICS	CTR ATHLET	44.58			
2	03256082	520402	3510	ATHLETICS	CTR ATHLET	3.71			
3	03256092	520402	3510	ATHLETICS	CTR ATHLET	44.57			
4	03256162	520402	3510	ATHLETICS	CTR ATHLET	3.71			

5	03256192	520402	3510	ATHLETICS	CTR ATHLET	7.43			
				Invoice Net		104.00			
						CHECK	104.00		-----
42463	FIREPLACE INC			00001	263375 INV	12/23/2025	INV-SS-3991	548101	
1	03994102	520416	1230	C&F ENGAGE	CTR PROFES		2,620.00		
				Invoice Net		2,620.00			
						CHECK	2,620.00		-----
43830	SPIELMAN, SUSAN			00000	262454 INV	12/23/2025	Fall 2025	548134	
1	12013802	510102	6200	ADULT FALL	PS TEACHER		3,520.00		
2	12013802	520518	6200	ADULT FALL	SM INSTRUC		165.00		
				Invoice Net		3,685.00			
						CHECK	3,685.00		-----
74015	SPORTS ETC LLC			00000	263390 INV	12/23/2025	1-700820	548104	
1	03256092	520502	3510	ATHLETICS	SM ATHLETI		360.00		
				Invoice Net		360.00			
						CHECK	360.00		-----
43660	ST CYR, VERONICA			00000	262451 INV	12/23/2025	Fall125	547734	
1	12013802	510102	6200	ADULT FALL	PS TEACHER		140.00		
				Invoice Net		140.00			
						CHECK	140.00		-----
32904	INTERMEDIA INC.			00000	263249 INV	12/23/2025	475053	547775	
1	03011172	520518	2415	AHS Music	SM INSTRUC		792.18		
				Invoice Net		792.18			

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CASH ACCOUNT: 0000

104013

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WARRANT: 26146

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
32904	INTERMEDIA INC.			00000	263249 INV	12/23/2025	475110	547776	
1	03011172	520518	2415	AHS Music	SM INSTRUC		74.12		
				Invoice Net		74.12			
						CHECK	866.30		-----
36213	STICKNEY, PETER M			00000	263338 INV	12/23/2025	Fall125	547801	
1	12013806	510102	6200	YOUTH FALL	PS TEACHER		740.00		
2	12013806	520518	6200	YOUTH FALL	SM INSTRUC		25.00		
				Invoice Net		765.00			
						CHECK	765.00		-----
43746	GLADDEN, STACIE			00000	263049 INV	12/23/2025	ARLINGTONMETCO_12.8.	547781	
1	11082026	520518	2415	METCO GRAN	SM INSTRUC		3,000.00		
				Invoice Net		3,000.00			
						CHECK	3,000.00		-----

32432	AHOLD USA, INC.	00004	260432	INV	12/23/2025	57118	547091
1	12113902 520514 3520	EXTEND DAY	SM FOOD SU			62.46	
		Invoice Net				62.46	
32432	AHOLD USA, INC.	00004	260432	INV	12/23/2025	57116	547700
1	12113902 520514 3520	EXTEND DAY	SM FOOD SU			53.40	
		Invoice Net				53.40	
32432	AHOLD USA, INC.	00004	260432	INV	12/23/2025	57123	547701
1	12113902 520514 3520	EXTEND DAY	SM FOOD SU			148.70	
		Invoice Net				148.70	
32432	AHOLD USA, INC.	00004	260432	INV	12/23/2025	57127	547702
1	12113902 520514 3520	EXTEND DAY	SM FOOD SU			80.14	
		Invoice Net				80.14	
32432	AHOLD USA, INC.	00004	260995	INV	12/23/2025	57128	547703
1	03010052 520514 2440	AHS Second	SM FOOD SU			32.03	
		Invoice Net				32.03	
32432	AHOLD USA, INC.	00004	260432	INV	12/23/2025	57130	547704
1	12113902 520514 3520	EXTEND DAY	SM FOOD SU			127.19	
		Invoice Net				127.19	
32432	AHOLD USA, INC.	00004	260437	INV	12/23/2025	57126	548156
1	03011042 520518 2415	AHS Family	SM INSTRUC			318.53	
		Invoice Net				318.53	
CHECK TOTAL						822.45	-----
34895	DATAPRINT	00001	262719	INV	12/23/2025	157731	547209
1	03141022 520518 2415	ELA INSTRU	SM INSTRUC			266.20	
		Invoice Net				266.20	
34895	DATAPRINT	00001	263467	INV	12/23/2025	157898	548146
1	12013801 520601 6200	COMED ADMI	OE OTHER E			73.00	
		Invoice Net				73.00	
CHECK TOTAL						339.20	-----

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CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26146

12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
20728	TRICON SPORTS	00002	262958	INV	12/23/2025	37454	547491		
1	03256102 520502 3510	ATHLETICS	SM ATHLETI			2,560.00			
		Invoice Net				2,560.00			
20728	TRICON SPORTS	00002	263119	INV	12/23/2025	37522	547497		
1	03256022 520502 3510	ATHLETICS	SM ATHLETI			684.00			
		Invoice Net				684.00			
20728	TRICON SPORTS	00002	263118	INV	12/23/2025	37521	547498		
1	03256002 520502 3510	ATHLETICS	SM ATHLETI			670.00			
2	03256022 520502 3510	ATHLETICS	SM ATHLETI			1,489.84			
		Invoice Net				2,159.84			
20728	TRICON SPORTS	00002	263458	INV	12/23/2025	37666	548142		
1	03010052 520522 2430	AHS Second	SM MISC SU			240.00			

Invoice Net				240.00			
				CHECK TOTAL	5,643.84		-----
27240	TCI PRESS INC.	00000	261165 INV 12/23/2025	104416 - winter25	547713		
1	12013801 520601 6200	COMED ADMI	OE OTHER E	15,820.75			
Invoice Net				15,820.75			
				CHECK TOTAL	15,820.75		-----
40977	THOMAS E SNOWDEN INC	00000	253386 INV 12/23/2025	PROJ 24-52 APP 4	547108		
1	23201923 582042	APRA-HVAC	BRCKT HVAC	128,203.00			
Invoice Net				128,203.00			
40977	THOMAS E SNOWDEN INC	00000	253386 INV 12/23/2025	PROJ 24-52 APP 5	547109		
1	23201923 582042	APRA-HVAC	BRCKT HVAC	90,658.00			
Invoice Net				90,658.00			
				CHECK TOTAL	218,861.00		-----
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1490841	547510		
1	10005 520514	SCHOOL FOO	SM FOOD SU	1,366.99			
Invoice Net				1,366.99			
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1491391	547511		
1	10005 520514	SCHOOL FOO	SM FOOD SU	4,908.51			
Invoice Net				4,908.51			
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1492582	547512		
1	10005 520514	SCHOOL FOO	SM FOOD SU	2,746.88			
Invoice Net				2,746.88			
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1492580	547513		
1	10005 520514	SCHOOL FOO	SM FOOD SU	3,045.57			
Invoice Net				3,045.57			
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1492581	547514		
1	10005 520514	SCHOOL FOO	SM FOOD SU	3,452.84			
Invoice Net				3,452.84			
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1494215	547515		
1	10005 520514	SCHOOL FOO	SM FOOD SU	2,769.33			
Invoice Net				2,769.33			
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1494216	547516		

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 10005 520514			SCHOOL FOO	SM FOOD SU	7,160.22			
				Invoice Net		7,160.22			
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1492579	547602				
1	10005 520514	SCHOOL FOO	SM FOOD SU	9,441.81					
Invoice Net				9,441.81					
22736	THURSTON FOODS,INC.	00000	261443 INV 12/23/2025	1495202	547606				
1	10005 520514	SCHOOL FOO	SM FOOD SU	3,597.42					
Invoice Net				3,597.42					

22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1491392	547608
1	10005	520514	SCHOOL FOO	SM FOOD SU			5,151.08	
			Invoice Net				5,151.08	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1495201	547609
1	10005	520514	SCHOOL FOO	SM FOOD SU			3,869.80	
			Invoice Net				3,869.80	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1495203	547610
1	10005	520514	SCHOOL FOO	SM FOOD SU			419.50	
			Invoice Net				419.50	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1496573	548165
1	10005	520514	SCHOOL FOO	SM FOOD SU			1,596.58	
			Invoice Net				1,596.58	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1496574	548166
1	10005	520514	SCHOOL FOO	SM FOOD SU			2,283.14	
			Invoice Net				2,283.14	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1496572	548167
1	10005	520514	SCHOOL FOO	SM FOOD SU			6,975.61	
			Invoice Net				6,975.61	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1496575	548168
1	10005	520514	SCHOOL FOO	SM FOOD SU			3,415.73	
			Invoice Net				3,415.73	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1495550	548169
1	10005	520514	SCHOOL FOO	SM FOOD SU			4,815.83	
			Invoice Net				4,815.83	
22736	THURSTON	FOODS,INC.	00000	261443	INV	12/23/2025	1495551	548170
1	10005	520514	SCHOOL FOO	SM FOOD SU			6,403.77	
			Invoice Net				6,403.77	
			CHECK TOTAL				73,420.61	-----
43430	TOP NOTCH SUPPLY INC	00001	263434	INV	12/23/2025		115993	547832
1	03325212	520507	FAC Custod	SM CUSTODI			3,496.00	
		4110	Invoice Net				3,496.00	
			CHECK TOTAL				3,496.00	-----
45057	TRAHAN, ERIN	00000	263331	INV	12/23/2025		01-12-08-25	547753
1	13032502	520401	VISIT ART	CTR CONTRA			500.00	
		2358	Invoice Net				500.00	
			CHECK TOTAL				500.00	-----

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CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26146

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
23214	TRANE	00001	262692	INV	12/23/2025	20597290	547117		
1	03325202	520517	FAC Facili	SM HVAC SU		638.26			
		4220	Invoice Net			638.26			
			CHECK TOTAL			638.26			-----

38672	TREADWELL, LISA	00000	263468	INV	12/23/2025	Reimb Fall 2025	548138	
1	12013802 520518 6200	ADULT FALL	SM INSTRUC			127.31		
		Invoice Net				127.31		
		CHECK	TOTAL			127.31		-----
27002	ULINE	00001	263122	INV	12/23/2025	200911329	547780	
1	03191172 520616 2440	ELEMENTARY	OE INSTRUC			937.65		
		Invoice Net				937.65		
		CHECK	TOTAL			937.65		-----
43550	UPSTANDER PROJECT INC	00001	261343	INV	12/23/2025	750	548260	
1	11192026 520416 2305	GENOCIDE	CTR PROFES			6,000.00		
		Invoice Net				6,000.00		
		CHECK	TOTAL			6,000.00		-----
34776	VALERIO DOMINELLO & HI	00000	260474	INV	12/23/2025	#104	547093	
1	03214002 520413 1430	ADMIN Scho	CTR LEGAL			874.50		
		Invoice Net				874.50		
		CHECK	TOTAL			874.50		-----
34116	VANDERPUT, HENRIETTE	00000	262430	INV	12/23/2025	Fall125	547726	
1	12013802 510102 6200	ADULT FALL	PS TEACHER			900.00		
		Invoice Net				900.00		
		CHECK	TOTAL			900.00		-----
27638	VIVANTE, BEN	00000	262424	INV	12/23/2025	Fall125	547724	
1	12013802 510102 6200	ADULT FALL	PS TEACHER			210.00		
		Invoice Net				210.00		
		CHECK	TOTAL			210.00		-----
13181	W. B. MASON CO INC	00001	262953	INV	12/23/2025	258335050	547216	
1	03010052 520525 2430	AHS Second	SM REPRO P			4,079.20		
		Invoice Net				4,079.20		
13181	W. B. MASON CO INC	00001	263120	INV	12/23/2025	258408124	547219	
1	03010052 520523 2430	AHS Second	SM OFFICE			307.20		
		Invoice Net				307.20		
13181	W. B. MASON CO INC	00001	263127	INV	12/23/2025	258488422	547500	
1	03305012 520523 1410	FINANCE Bu	SM OFFICE			51.90		
		Invoice Net				51.90		
13181	W. B. MASON CO INC	00001	263127	INV	12/23/2025	258488166	547501	
1	03294002 520523 1110	SC School	SM OFFICE			51.90		
		Invoice Net				51.90		

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CASH ACCOUNT: 0000		104013	VENDOR 8304		WARRANT: 26146	12/23/2025			
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK

13181	W. B. MASON	CO INC	00001	261104	INV	12/23/2025	258201906	547508
1	10005	520523	SCHOOL FOO	SM OFFICE			38.56	
			Invoice Net				38.56	
13181	W. B. MASON	CO INC	00001	261104	INV	12/23/2025	258213088	547509
1	10005	520523	SCHOOL FOO	SM OFFICE			40.93	
			Invoice Net				40.93	
13181	W. B. MASON	CO INC	00001	262774	INV	12/23/2025	258023149	547690
1	03221202	520518 2415	C&I Art	SM INSTRUC			197.80	
			Invoice Net				197.80	
13181	W. B. MASON	CO INC	00001	263289	INV	12/23/2025	258624946	547709
1	03010052	520523 2430	AHS Second	SM OFFICE			328.04	
			Invoice Net				328.04	
13181	W. B. MASON	CO INC	00001	263275	INV	12/23/2025	258621845	547763
1	03020052	520523 2430	OMS Second	SM OFFICE			429.25	
			Invoice Net				429.25	
13181	W. B. MASON	CO INC	00001	260011	INV	12/23/2025	257720420	547766
1	03305022	520523 1410	FINANCE Pa	SM OFFICE			9.04	
			Invoice Net				9.04	
13181	W. B. MASON	CO INC	00001	263037	INV	12/23/2025	258345135	547767
1	03110042	520525 2430	BRACKETT E	SM REPRO P			186.12	
			Invoice Net				186.12	
13181	W. B. MASON	CO INC	00001	263180	INV	12/23/2025	258470916	547768
1	03030052	520523 2430	GIBBS Seco	SM OFFICE			204.97	
			Invoice Net				204.97	
13181	W. B. MASON	CO INC	00001	263180	INV	12/23/2025	258584318	547769
1	03030052	520523 2430	GIBBS Seco	SM OFFICE			33.99	
			Invoice Net				33.99	
13181	W. B. MASON	CO INC	00001	263355	INV	12/23/2025	258691945	547770
1	03130042	520523 2430	HARDY Elem	SM OFFICE			160.30	
			Invoice Net				160.30	
13181	W. B. MASON	CO INC	00001	263352	INV	12/23/2025	258688745	547773
1	03021162	520528 2410	OMS Librar	SM TEXTBOO			474.78	
			Invoice Net				474.78	
13181	W. B. MASON	CO INC	00001	263352	INV	12/23/2025	258720328	548115
1	03021162	520528 2410	OMS Librar	SM TEXTBOO			467.93	
			Invoice Net				467.93	
13181	W. B. MASON	CO INC	00001	260856	INV	12/23/2025	258767943	548116
1	03214012	520523 1210	ADMIN Supe	SM OFFICE			23.98	
			Invoice Net				23.98	
13181	W. B. MASON	CO INC	00001	260856	INV	12/23/2025	258553804	548130
1	03214012	520523 1210	ADMIN Supe	SM OFFICE			97.48	
			Invoice Net				97.48	
CHECK TOTAL							7,183.37	-----
71823	GRAINGER		00001	262937	INV	12/23/2025	9734988844	547537
1	03325202	520509 4220	FAC Facili	SM ELECTRI			180.92	
			Invoice Net				180.92	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26146 12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9723655743 547568			
			SCHOOL FOO	SM OFFICE		653.57			
			Invoice Net			653.57			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	972335787 547577			
			SCHOOL FOO	SM OFFICE		345.99			
			Invoice Net			345.99			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9723068723 547578			
			SCHOOL FOO	SM OFFICE		356.55			
			Invoice Net			356.55			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9723068632 547581			
			SCHOOL FOO	SM OFFICE		370.29			
			Invoice Net			370.29			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9723068657 547582			
			SCHOOL FOO	SM OFFICE		315.85			
			Invoice Net			315.85			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9723655735 547583			
			SCHOOL FOO	SM OFFICE		498.34			
			Invoice Net			498.34			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9723068699 547584			
			SCHOOL FOO	SM OFFICE		335.86			
			Invoice Net			335.86			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9724011896 547586			
			SCHOOL FOO	SM OFFICE		425.45			
			Invoice Net			425.45			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9725478607 547588			
			SCHOOL FOO	SM OFFICE		190.08			
			Invoice Net			190.08			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9724011888 547589			
			SCHOOL FOO	SM OFFICE		1,061.37			
			Invoice Net			1,061.37			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9727283971 547590			
			SCHOOL FOO	SM OFFICE		6.86			
			Invoice Net			6.86			
71823	GRAINGER 1 10005	520523	00001 261451	INV	12/23/2025	9655418128 548140			
			SCHOOL FOO	SM OFFICE		36.30			
			Invoice Net			36.30			
			CHECK TOTAL			4,777.43			-----
71823	W W GRAINGER, INC 1 03325202 520509 4220	00005 262937	INV	12/23/2025		9730121325 547118			
		FAC Facili	SM ELECTRI			97.90			
		Invoice Net				97.90			
			CHECK TOTAL			97.90			-----
43703	W&J TRANSPORTATION INC 1 03010052 520610 2440	00000 263284	INV	12/23/2025		1033 547062			
		AHS Second	OE FIELD T			9,000.00			
		Invoice Net				9,000.00			
			CHECK TOTAL			9,000.00			-----

CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26146

12/23/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
13184	WAKEFIELD HIGH ATHLETI 1 03256192 520402 3510	00001	262872	INV	12/23/2025	LISTANO_TOURNAMENT 300.00 300.00 CHECK TOTAL	548088		-----
				ATHLETICS	CTR ATHLET	300.00			
				Invoice Net		300.00			
15609	WALKER, INC 1 10102026 520401 2354	00000	263146	INV	12/23/2025	INV103286 912.50 912.50 CHECK TOTAL	547817		-----
				SPED 240	CTR CONTRA	912.50			
				Invoice Net		912.50			
15609	WALKER, INC 1 03233062 520645 9300	00000	260477	INV	12/23/2025	INV103186 6,765.66 6,765.66 CHECK TOTAL	547930		-----
				SpEd out o	OE TUITION	6,765.66			
				Invoice Net		6,765.66			
15609	WALKER, INC 1 03233062 520645 9300	00000	261007	INV	12/23/2025	INV103187 6,765.66 6,765.66 CHECK TOTAL	547931		-----
				SpEd out o	OE TUITION	6,765.66			
				Invoice Net		6,765.66			
74444	JEANNE WALL 1 03256022 520402 3510 2 03256082 520402 3510 3 03256092 520402 3510 4 03256162 520402 3510 5 03256192 520402 3510	00000	261116	INV	12/23/2025	1279 21.42 1.79 21.43 1.79 3.57 50.00 CHECK TOTAL	548082		-----
				ATHLETICS	CTR ATHLET	1279			
				ATHLETICS	CTR ATHLET	21.42			
				ATHLETICS	CTR ATHLET	1.79			
				ATHLETICS	CTR ATHLET	21.43			
				ATHLETICS	CTR ATHLET	1.79			
				ATHLETICS	CTR ATHLET	3.57			
				Invoice Net		50.00			
74519	WEST MUSIC COMPANY 1 03141172 520518 2415	00001	262257	INV	12/23/2025	SI2573435 181.57 181.57 CHECK TOTAL	547742		-----
				PEIRCE Mus	SM INSTRUC	181.57			
				Invoice Net		181.57			
74519	WEST MUSIC COMPANY 1 03131172 520518 2415	00001	262941	INV	12/23/2025	SI2587935 12.95 12.95 CHECK TOTAL	548201		-----
				HARDY Musi	SM INSTRUC	12.95			
				Invoice Net		12.95			
38710	WHITE, ADAM 1 03343102 520404 3300	00000	261069	INV	12/23/2025	REIMMILEAGE_NOV2025 194.43 194.43 CHECK TOTAL	547879		-----
				TRANSP Tra	CTR CONTRA	194.43			
				Invoice Net		194.43			
20866	WILLOW HILL SCHOOL 1 03233062 520645 9300	00000	260481	INV	12/23/2025	EL-26-3 3,478.88 3,478.88 CHECK TOTAL	547929		-----
				SpEd out o	OE TUITION	3,478.88			
				Invoice Net		3,478.88			
44513	WINDOW SERVICES INC 1 53002511 582026	00000	262179	INV	12/23/2025	1233445 4,456.35 4,456.35 CHECK TOTAL	547853		-----
				BRACKETT S	EXTERIOR R	4,456.35			
				Invoice Net		4,456.35			
44513	WINDOW SERVICES INC	00000	262177	INV	12/23/2025	1233446	547859		-----

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2614612/23/2025

VENDOR	G/L	ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1	43002505	585088		SCH WEATHE	WEATHERIZA	1,393.45			
					Invoice Net		1,393.45			
44513	WINDOW SERVICES INC	00000	262176	INV	12/23/2025		1233447	547866		
	1	43002505	585088		SCH WEATHE	WEATHERIZA	865.80			
					Invoice Net		865.80			
44513	WINDOW SERVICES INC	00000	262175	INV	12/23/2025		1233448	547871		
	1	43002505	585088		SCH WEATHE	WEATHERIZA	868.30			
					Invoice Net		868.30			
						CHECK TOTAL	7,583.90			-----
40438	WORKCARE INC	00000	260347	INV	12/23/2025		WCI-00452598	547912		
	1	03345302	520416	3300	TRANSP Tra	CTR PROFES	64.90			
					Invoice Net		64.90			
						CHECK TOTAL	64.90			-----
25389	YEPEZ, JUAN	00000	261116	INV	12/23/2025		1266	548084		
	1	03256022	520402	3510	ATHLETICS	CTR ATHLET	44.58			
	2	03256082	520402	3510	ATHLETICS	CTR ATHLET	3.71			
	3	03256092	520402	3510	ATHLETICS	CTR ATHLET	44.57			
	4	03256162	520402	3510	ATHLETICS	CTR ATHLET	3.71			
	5	03256192	520402	3510	ATHLETICS	CTR ATHLET	7.43			
					Invoice Net		104.00			
						CHECK TOTAL	104.00			-----
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535 INVOICES				WARRANT TOTAL			1,668,258.98	1,668,258.98		
				CASH ACCOUNT BALANCE				136,733.84		
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FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET	
0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520416	CTR PROFESSIONAL TECH	325.00	140,112.16
0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520514	SM FOOD SUPPLIES	32.03	140,112.16
0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520518	SM INSTRUCTIONAL MATER	251.74	140,112.16
0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520522	SM MISC SUPPLIES	240.00	140,112.16
0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520523	SM OFFICE SUPPLIES	635.24	140,112.16
0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520525	SM REPRO PAPER TONER S	4,079.20	140,112.16
0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520610	OE FIELD TRIPS	9,300.00	140,112.16
0003	03011042	AHS Family and Con	0003-3-300-301-0004-003104-0001-02-520518	SM INSTRUCTIONAL MATER	5,069.92	4,206.58
0003	03011102	C&I HEALTH WELLNES	0003-3-300-301-0004-003110-0001-02-520518	SM INSTRUCTIONAL MATER	492.47	490.27
0003	03011162	AHS Library/Media	0003-3-300-301-0004-003116-0001-02-520416	CTR PROFESSIONAL TECH	298.37	41,741.28
0003	03011172	AHS Music	0003-3-300-301-0004-003117-0001-02-520518	SM INSTRUCTIONAL MATER	1,269.14	45,686.31
0003	03011202	AHS Art	0003-3-300-301-0004-003120-0001-02-520518	SM INSTRUCTIONAL MATER	180.69	7,508.47
0003	03020052	OMS Secondary Educ	0003-3-300-302-0004-003005-0001-02-520523	SM OFFICE SUPPLIES	429.25	156,003.63
0003	03020052	OMS Secondary Educ	0003-3-300-302-0004-003005-0001-02-520525	SM REPRO PAPER TONER S	117.07	156,003.63
0003	03021042	OMS Family and Con	0003-3-300-302-0004-003104-0001-02-520518	SM INSTRUCTIONAL MATER	1,332.29	1,244.27
0003	03021162	OMS Library/Media	0003-3-300-302-0004-003116-0001-02-520528	SM TEXTBOOKS BOOKS PER	942.71	5,714.66
0003	03021222	OMS Professional D	0003-3-300-302-0002-003122-0001-02-520629	OE PROFESSIONAL AFFLIA	450.00	4,836.20
0003	03030052	GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520518	SM INSTRUCTIONAL MATER	2,770.00	163,820.64
0003	03030052	GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520523	SM OFFICE SUPPLIES	238.96	163,820.64
0003	03030052	GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520525	SM REPRO PAPER TONER S	2,461.70	163,820.64
0003	03031162	GIBBS Library/Medi	0003-3-300-303-0004-003116-0001-02-520528	SM TEXTBOOKS BOOKS PER	814.68	3,734.72
0003	03100042	BISHOP Elementary	0003-3-300-310-0003-003004-0001-02-520518	SM INSTRUCTIONAL MATER	913.96	41,597.94
0003	03101162	BISHOP Library/Med	0003-3-300-310-0003-003116-0001-02-520528	SM TEXTBOOKS BOOKS PER	201.25	1,175.08
0003	03110042	BRACKETT Elementar	0003-3-300-311-0003-003004-0001-02-520518	SM INSTRUCTIONAL MATER	27.14	45,479.55
0003	03110042	BRACKETT Elementar	0003-3-300-311-0003-003004-0001-02-520525	SM REPRO PAPER TONER S	186.12	45,479.55
0003	03121102	INSTRUCTIONAL MATE	0003-3-300-312-0003-003001-0000-02-520518	SM INSTRUCTIONAL MATER	66.78	21.62
0003	03130042	HARDY Elementary E	0003-3-300-313-0003-003004-0001-02-520518	SM INSTRUCTIONAL MATER	197.00	42,209.71
0003	03130042	HARDY Elementary E	0003-3-300-313-0003-003004-0001-02-520523	SM OFFICE SUPPLIES	160.30	42,209.71
0003	03131102	INSTRUCTIONAL MATE	0003-3-300-313-0003-003110-0000-02-520518	SM INSTRUCTIONAL MATER	547.21	2.95
0003	03131162	HARDY Library/Medi	0003-3-300-313-0003-003116-0001-02-520528	SM TEXTBOOKS BOOKS PER	145.59	1,089.13
0003	03131172	HARDY Music	0003-3-300-313-0003-003117-0001-02-520518	SM INSTRUCTIONAL MATER	12.95	255.55
0003	03141022	ELA INSTRUCTIONAL	0003-3-300-314-0003-003102-0002-02-520518	SM INSTRUCTIONAL MATER	266.20	312.36
0003	03141172	PEIRCE Music	0003-3-300-314-0003-003117-0001-02-520518	SM INSTRUCTIONAL MATER	181.57	2,066.01
0003	03141222	PEIRCE Professiona	0003-3-300-314-0002-003122-0001-02-520629	OE PROFESSIONAL AFFLIA	16.99	2,981.77
0003	03150042	STRATTON Elementar	0003-3-300-315-0003-003004-0001-02-520604	OE CAPITAL EQUIPMENT/F	5,229.24	17,730.74
0003	03151102	INSTRUCTIONAL MATE	0003-3-300-315-0003-003110-0000-02-520518	SM INSTRUCTIONAL MATER	163.78	7.61
0003	03151202	STRATTON Art	0003-3-300-315-0003-003120-0001-02-520518	SM INSTRUCTIONAL MATER	651.84	1,503.88
0003	03160042	THOMPSON Elementar	0003-3-300-316-0003-003004-0001-02-520518	SM INSTRUCTIONAL MATER	73.00	47,737.06
0003	03161162	THOMPSON Library/M	0003-3-300-316-0003-003116-0001-02-520528	SM TEXTBOOKS BOOKS PER	1,575.08	1,156.24
0003	03191172	ELEMENTARY Music	0003-3-300-319-0003-003117-0001-02-520616	OE INSTRUCTIONAL EQUIP	937.65	51,138.51
0003	03214002	ADMIN School Commi	0003-3-300-321-0001-003400-0001-02-520413	CTR LEGAL SERVICES	2,239.50	27,376.64
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520416	CTR PROFESSIONAL TECH	1,105.00	3,444.97
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520416	CTR PROFESSIONAL TECH	17,500.00	3,444.97
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520514	SM FOOD SUPPLIES	301.18	3,444.97
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520522	SM MISC SUPPLIES	64.35	3,444.97
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520523	SM OFFICE SUPPLIES	121.46	3,444.97

0003 03214012 ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520601	OE OTHER EXPENSES	1,560.00	3,444.97
0003 03221022 C&I English/Langua	0003-3-300-322-0002-003102-0001-02-520504	SM COMPUTER SOFTWARE	5,060.00	90,780.46
0003 03221022 C&I English/Langua	0003-3-300-322-0002-003102-0001-02-520518	SM INSTRUCTIONAL MATER	92.75	90,780.46

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FUND ORG	ACCOUNT		AMOUNT	AVLB BUDGET
0003 03221022 C&I English/Langua	0003-3-300-322-0002-003102-0001-02-520629	OE PROFESSIONAL AFFLIA	500.00	90,780.46
0003 03221112 C&I Math	0003-3-300-322-0002-003111-0001-02-520504	SM COMPUTER SOFTWARE	402.50	9,156.90
0003 03221112 C&I Math	0003-3-300-322-0002-003111-0001-02-520518	SM INSTRUCTIONAL MATER	711.07	9,156.90
0003 03221122 C&I Science	0003-3-300-322-0002-003112-0001-02-520518	SM INSTRUCTIONAL MATER	286.40	35,308.25
0003 03221152 C&I Social Studies	0003-3-300-322-0002-003115-0001-02-520629	OE PROFESSIONAL AFFLIA	25.00	10,458.96
0003 03221172 C&I Music	0003-3-300-322-0002-003117-0001-02-520416	CTR PROFESSIONAL TECH	1,341.00	20,993.65
0003 03221172 C&I Music	0003-3-300-322-0002-003117-0001-02-520508	SM EDUCATIONAL SUPPLIE	451.54	20,993.65
0003 03221202 C&I Art	0003-3-300-322-0002-003120-0001-02-520518	SM INSTRUCTIONAL MATER	197.80	15,332.47
0003 03221222 C&I Professional D	0003-3-300-322-0002-003122-0001-02-520612	OE GRADUATE COURSE REI	101.00	24,432.71
0003 03222022 C&I Guidance	0003-3-300-322-0002-003202-0001-02-520416	CTR PROFESSIONAL TECH	33,875.00	-7,026.58
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	20,430.17	-469,488.12
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	2,797.64	-469,488.12
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520504	SM COMPUTER SOFTWARE	9,819.36	-469,488.12
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520523	SM OFFICE SUPPLIES	34.32	-469,488.12
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520525	SM REPRO PAPER TONER S	476.00	-469,488.12
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520603	OE BUSINESS TRAVEL	70.56	-469,488.12
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520603	OE BUSINESS TRAVEL	140.49	-469,488.12
0003 03233012 SpEd Special Educa	0003-3-300-323-0005-003301-0002-02-520615	OE INSTRUCTION EQUIPME	128.33	-469,488.12
0003 03233052 SpEd One to One As	0003-3-300-323-0005-003305-0002-02-520645	OE TUITION OTHER SCHOO	14,581.08	-469,488.12
0003 03233062 SpEd Out of Distri	0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHOO	176,672.64	-469,488.12
0003 03233062 SpEd Out of Distri	0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHOO	62,168.59	-469,488.12
0003 03233072 SpEd SPED summer p	0003-3-300-323-0005-003307-0002-02-520645	OE TUITION OTHER SCHOO	7,489.62	-469,488.12
0003 03256002 ATHLETICS Athletic	0003-3-300-325-0004-003600-0001-02-520402	CTR ATHLETIC SERVICES	2,520.00	116,767.11
0003 03256002 ATHLETICS Athletic	0003-3-300-325-0004-003600-0001-02-520404	CTR CONTRACTED TRANSPOR	1,850.00	116,767.11
0003 03256002 ATHLETICS Athletic	0003-3-300-325-0004-003600-0001-02-520502	SM ATHLETIC SUPPLIES	670.00	116,767.11
0003 03256012 ATHLETICS Athletic	0003-3-300-325-0004-003601-0001-02-520402	CTR ATHLETIC SERVICES	832.00	20,385.20
0003 03256022 ATHLETICS Athletic	0003-3-300-325-0004-003602-0001-02-520402	CTR ATHLETIC SERVICES	619.24	27,282.31
0003 03256022 ATHLETICS Athletic	0003-3-300-325-0004-003602-0001-02-520502	SM ATHLETIC SUPPLIES	2,173.84	27,282.31
0003 03256082 ATHLETICS Athletic	0003-3-300-325-0004-003608-0001-02-520402	CTR ATHLETIC SERVICES	259.63	9,157.60
0003 03256092 ATHLETICS Athletic	0003-3-300-325-0004-003609-0001-02-520402	CTR ATHLETIC SERVICES	1,139.29	104,769.30
0003 03256092 ATHLETICS Athletic	0003-3-300-325-0004-003609-0001-02-520502	SM ATHLETIC SUPPLIES	360.00	104,769.30
0003 03256102 ATHLETICS Athletic	0003-3-300-325-0004-003610-0001-02-520402	CTR ATHLETIC SERVICES	416.00	11,013.80
0003 03256102 ATHLETICS Athletic	0003-3-300-325-0004-003610-0001-02-520502	SM ATHLETIC SUPPLIES	2,560.00	11,013.80
0003 03256162 ATHLETICS Athletic	0003-3-300-325-0004-003616-0001-02-520402	CTR ATHLETIC SERVICES	139.63	-1,110.46
0003 03256192 ATHLETICS Athletic	0003-3-300-325-0004-003619-0001-02-520402	CTR ATHLETIC SERVICES	611.21	13,407.63
0003 03294002 SC School Committe	0003-3-300-329-0001-003400-0001-02-520523	SM OFFICE SUPPLIES	51.90	50,571.86
0003 03305012 FINANCE Business o	0003-3-300-330-0001-003501-0001-02-520523	SM OFFICE SUPPLIES	51.90	-24,480.68
0003 03305022 FINANCE Payroll	0003-3-300-330-0001-003502-0001-02-520523	SM OFFICE SUPPLIES	9.04	-2,278.42
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520403	CTR BOILER CONTRACTED	395.00	-835.90
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520405	CTR ELECTRICAL SERVICE	5,430.00	-835.90
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520406	CTR ELEVATOR MAINTENAN	600.00	-835.90
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520411	CTR HVAC CONTRACTED SE	7,090.58	-835.90

0003	03325202	FAC	Facilities Mai	0003-3-300-332-0008-003520-0001-02-520416	CTR PROFESSIONAL TECH	434.00	-835.90
0003	03325202	FAC	Facilities Mai	0003-3-300-332-0008-003520-0001-02-520418	CTR SECURITY SERVICES	10,615.41	-835.90
0003	03325202	FAC	Facilities Mai	0003-3-300-332-0008-003520-0001-02-520503	SM CARPENTRY SUPPLIES	253.65	-835.90
0003	03325202	FAC	Facilities Mai	0003-3-300-332-0008-003520-0001-02-520509	SM ELECTRICAL SUPPLIES	434.22	-835.90
0003	03325202	FAC	Facilities Mai	0003-3-300-332-0008-003520-0001-02-520517	SM HVAC SUPPLIES	689.06	-835.90
0003	03325202	FAC	Facilities Mai	0003-3-300-332-0008-003520-0001-02-520524	SM PLUMBING SUPPLIES	292.97	-835.90
0003	03325202	FAC	Facilities Mai	0003-3-300-332-0008-003520-0001-02-520623	OE NATURAL GAS	24,235.72	-835.90

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FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET	
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520628	OE POWER ELECTRICITY	35,253.19	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520637	OE TELEPHONE/PAGERS	125.00	-835.90
0003	03325212	FAC Custodial Serv	0003-3-300-332-0008-003521-0001-02-520507	SM CUSTODIAL SUPPLIES	6,739.70	197,840.93
0003	03335102	IT Information Tec	0003-3-300-333-0008-003510-0001-02-520523	SM OFFICE SUPPLIES	115.00	113,610.09
0003	03343102	TRANSP Transportat	0003-3-300-334-0005-003310-0002-02-520404	CTR CONTRACTED TRANSP	101,115.63	-187,414.18
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520416	CTR PROFESSIONAL TECH	64.90	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520508	SM EDUCATIONAL SUPPLIE	1,446.70	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520621	OE MOTOR VEHICLE REPAI	6,493.78	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520625	OE OTHER PAYMENTS	87.50	6,678.64
0003	03345302	TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520628	OE POWER ELECTRICITY	1,617.82	6,678.64
0003	03345322	TRANSP Transportat	0003-3-300-334-0008-003532-0001-02-520404	CTR CONTRACTED TRANSP	1,200.00	-22,151.36
0003	03991032	DIGITAL LEARNING	0003-3-300-399-0002-003103-0000-02-520518	SM INSTRUCTIONAL MATER	182.22	2,678.06
0003	03992012	SYSTEM Health Serv	0003-3-300-399-0002-003201-0001-02-520508	SM EDUCATIONAL SUPPLIE	9.80	-3,690.95
0003	03992012	SYSTEM Health Serv	0003-3-300-399-0002-003201-0001-02-520520	SM MEDICAL SURGICAL SU	1,532.80	-3,690.95
0003	03994102	COMMUNICATIONS & F	0003-3-300-399-0001-003410-0001-02-520416	CTR PROFESSIONAL TECH	8,938.10	95,586.43

FUND TOTAL					633,684.89	
CASH	ACCOUNT	0000 104013	BALANCE	136,733.84		
1000	10005	SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520401	CTR CONTRACTED SERVICE	1,288.00	529,323.80
1000	10005	SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520514	SM FOOD SUPPLIES	94,843.55	529,323.80
1000	10005	SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520523	SM OFFICE SUPPLIES	16,643.81	529,323.80

FUND TOTAL					112,775.36	
CASH	ACCOUNT	0000 104013	BALANCE	136,733.84		
1010	10102026	SPED 240(94-142) A	1010-3-300-323-2026-003301-0003-00-520401	CTR CONTRACTED SERVICE	9,212.50	22,630.07

FUND TOTAL					9,212.50	
CASH	ACCOUNT	0000 104013	BALANCE	136,733.84		
1101	11012026	AFFILIATED COMP SCH	1101-3-300-336-2026-003201-0006-00-520508	SM EDUCATIONAL SUPPLIE	4,049.00	540.50

FUND TOTAL					4,049.00	
CASH	ACCOUNT	0000 104013	BALANCE	136,733.84		

1104 11043306 CIRCUIT BREAKER PR	1104-3-300-323-0000-003306-0007-00-520645	OE TUITION OTHER SCHOO	183,659.88	1,121,136.18

			183,659.88	
CASH ACCOUNT 0000 104013	BALANCE	136,733.84		
1108 11082026 METCO GRANT	1108-3-300-326-2026-003404-0005-00-520404	CTR CONTRACTED TRANSP	13,090.00	42,845.76
1108 11082026 METCO GRANT	1108-3-300-326-2026-003404-0005-00-520416	CTR PROFESSIONAL TECH	36.01	11,963.99
1108 11082026 METCO GRANT	1108-3-300-326-2026-003404-0005-00-520508	SM EDUCATIONAL SUPPLIE	1,350.00	2,475.00

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FUND ORG	ACCOUNT		AMOUNT	AVLB BUDGET
1108 11082026 METCO GRANT	1108-3-300-326-2026-003404-0005-00-520518	SM INSTRUCTIONAL MATER	3,000.00	4,471.01

		FUND TOTAL	17,476.01	
CASH ACCOUNT 0000 104013	BALANCE	136,733.84		
1116 11162025 SUMMER PAC (317B M	1116-3-300-326-2026-003405-0005-00-520416	CTR PROFESSIONAL TECH	2,162.99	.00

		FUND TOTAL	2,162.99	
CASH ACCOUNT 0000 104013	BALANCE	136,733.84		
1119 11192026 GENOCIDE EDUCATION	1119-3-300-322-2026-003115-0005-00-520416	CTR PROFESSIONAL TECH	6,000.00	.00

		FUND TOTAL	6,000.00	
CASH ACCOUNT 0000 104013	BALANCE	136,733.84		
1201 12013801 COMM ED-GENERAL AD	1201-3-300-343-0000-003801-0011-00-510102	PS TEACHER SALARIES	1,710.00	1,753,290.35
1201 12013801 COMM ED-GENERAL AD	1201-3-300-343-0000-003801-0011-00-520518	SM INSTRUCTIONAL MATER	434.24	1,753,290.35
1201 12013801 COMM ED-GENERAL AD	1201-3-300-343-0000-003801-0011-00-520523	SM OFFICE SUPPLIES	7.99	1,753,290.35
1201 12013801 COMM ED-GENERAL AD	1201-3-300-343-0000-003801-0011-00-520601	OE OTHER EXPENSES	16,193.75	1,753,290.35
1201 12013802 COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-510102	PS TEACHER SALARIES	31,003.08	1,753,290.35
1201 12013802 COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-510328	OS TEMPORARY SALARY WA	984.25	1,753,290.35
1201 12013802 COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-520518	SM INSTRUCTIONAL MATER	1,426.98	1,753,290.35
1201 12013806 COMM ED - YOUTH ED	1201-3-300-343-0000-003806-0011-00-510102	PS TEACHER SALARIES	90,685.00	1,753,290.35
1201 12013806 COMM ED - YOUTH ED	1201-3-300-343-0000-003806-0011-00-510328	OS TEMPORARY SALARY WA	690.00	1,753,290.35
1201 12013806 COMM ED - YOUTH ED	1201-3-300-343-0000-003806-0011-00-520518	SM INSTRUCTIONAL MATER	3,961.00	1,753,290.35

		FUND TOTAL	147,096.29	
CASH ACCOUNT 0000 104013	BALANCE	136,733.84		
1205 12055 OUTDOOR ED	1205-3-300-336-0000-003999-0011-50-520601	OE OTHER EXPENSES	2,900.00	-47,712.50

CASH ACCOUNT 0000 104013	BALANCE	136,733.84	FUND TOTAL	2,900.00	
1211 12113902 CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520501	SM SUPPLIES AND MATERI	6,888.60	379,275.36	
1211 12113902 CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520514	SM FOOD SUPPLIES	5,719.85	379,275.36	
		FUND TOTAL	12,608.45		
CASH ACCOUNT 0000 104013	BALANCE	136,733.84			
1222 12223001 FOREIGN LANGUAGES	1222-3-300-301-0000-003001-0009-00-520601	OE OTHER EXPENSES	76.80	-563,271.92	
		FUND TOTAL	76.80		

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| TOWN OF ARLINGTON
| WARRANT SUMMARY

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| apwarrrnt

WARRANT: 26146 12/23/2025

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
CASH ACCOUNT 0000 104013	BALANCE 136,733.84		
1232 12325 DRAMA GUILD	1232-3-300-322-0000-003106-0011-50-520619	OE MISC EXPENSES 22.99	12,173.00
		FUND TOTAL 22.99	
CASH ACCOUNT 0000 104013	BALANCE 136,733.84		
1234 12345 GILBERT & SULLIVAN	1234-3-300-322-0000-003117-0011-50-520619	OE MISC EXPENSES 177.05	47,605.05
		FUND TOTAL 177.05	
CASH ACCOUNT 0000 104013	BALANCE 136,733.84		
1245 12455 AHS CAFE	1245-3-300-301-0004-003005-0011-50-520624	OE OTHER FOOD EXPENSES 192.43	25,943.51
		FUND TOTAL 192.43	
CASH ACCOUNT 0000 104013	BALANCE 136,733.84		
1303 13032502 VISITING ARTIST SE	1303-3-300-336-2025-003120-0008-00-520401	CTR CONTRACTED SERVICE 500.00	600.00
1303 13032515 MOCK TRIAL CLUB-FY	1303-3-300-301-2025-003703-0008-00-520416	CTR PROFESSIONAL TECH 200.00	.00
1303 13032517 SELF REG THRU SENS	1303-3-300-336-2025-003003-0008-00-520518	SM INSTRUCTIONAL MATER 1,995.00	.00
		FUND TOTAL 2,695.00	
CASH ACCOUNT 0000 104013	BALANCE 136,733.84		
2320 23201923 ARPA - HVAC	2320-1-192-192-0000-000000-1.4 -50-582042	BRACKETT HVAC 218,861.00	.00

CASH ACCOUNT 0000 104013	BALANCE	136,733.84	FUND TOTAL	218,861.00	
3210 32105 PARKING METERS EXP 3210-1-145-145-0000-000000-0000-50-585000	EQUIPMENT			355.13	770,640.41
CASH ACCOUNT 0000 104013	BALANCE	136,733.84	FUND TOTAL	355.13	
4025 43002505 SCHOOL WEATHERIZAT 4025-3-300-300-2025-250043-0000-58-585088	WEATHERIZATION PROJECT			3,127.55	5,807.73
CASH ACCOUNT 0000 104013	BALANCE	136,733.84	FUND TOTAL	3,127.55	
4026 43002605 ALL SCHOOLS - PHOT 4026-3-300-300-2026-260054-0000-58-524027	PHOTOCOPIER LEASE			9,531.75	5,619.00

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| TOWN OF ARLINGTON
| WARRANT SUMMARY

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| apwarrnt

WARRANT: 26146 12/23/2025

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL 9,531.75	
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582022	BLDS FURNISHING / EQUI 5,447.00	3,322,991.10
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL 5,447.00	
5024 53002409 BISHOP SCHOOL ROOF 5024-3-300-300-2024-240045-0000-58-582006	ROOF RENOVATION	255,284.56	370,752.33
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL 255,284.56	
5025 53002509 BISHOP SCHOOL - FR 5025-3-300-300-2025-250052-0000-58-582040	INTERIOR RENOVATION	9,981.00	77,931.47
5025 53002511 BRACKETT SCHOOL - 5025-3-300-300-2025-250054-0000-58-582026	EXTERIOR REPAIRS	4,456.35	51,834.96
5025 53002515 SCHOOL SOLAR ARRAY 5025-3-300-300-2025-250058-0000-58-585094	SOLAR ARRAY	21,550.00	61,214.00
CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL 35,987.35	
5026 53002606 ALL SCHOOLS - PLAY 5026-3-300-300-2026-260055-0000-58-584004	PLAYGROUND IMPROVEMENT	4,875.00	60,100.01

CASH ACCOUNT 0000 104013	BALANCE 136,733.84	FUND TOTAL	4,875.00
=====			
WARRANT SUMMARY TOTAL			1,668,258.98
=====			
GRAND TOTAL			1,668,258.98
=====			

** END OF REPORT - Generated by Iris Zheng **

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| P 1
| apwarnt

DATE: 12/18/2025 WARRANT: 26159 AMOUNT: \$ 3,268,387.48

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE
SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE
AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS
INDICATED.

TOWN MANAGER

DocuSigned by:
James Feeney 12/22/2025
10420207607D480...

COMPTROLLER

DocuSigned by:
ida cody 12/22/2025
C6A066A75DFB438...

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| P 2
 | apwarnt

CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
32760	ABDO PUBLISHING COMPAN 1 76185 530006	00000		INV 12/18/2025 ANNE A RUS CONTRACTED Invoice Net		0081368 501.05 501.05	547569		
						CHECK TOTAL	501.05		-----
32760	ABDO PUBLISHING COMPAN 1 76185 530006	00000		INV 12/18/2025 ANNE A RUS CONTRACTED Invoice Net		0081368-1 36.95 36.95	547570		
						CHECK TOTAL	36.95		-----
38339	COMSTOCK, DOUGLAS CRAI 1 6363052 535015	00001	263427	INV 12/18/2025 RECREATION PRESCHOOL Invoice Net		20736 2,322.15 2,322.15	547885		
						CHECK TOTAL	2,322.15		-----
37397	ALTA ENTERPRISES LLC 1 51232001 582021	00001	261428	INV 12/18/2025 HIGH SCHOO BLDS MISCE Invoice Net		SS5/293083 3,960.00 3,960.00	547018		
						CHECK TOTAL	3,960.00		-----
38648	AMAZON CAPITAL SERVICE 1 33425 530006	00001	263429	INV 12/18/2025 ARL LIBRAR CONTRACTED Invoice Net		1TDD-X4F4-WDP7 519.35 519.35	547967		
38648	AMAZON CAPITAL SERVICE 1 33765 578045	00001	262396	INV 12/18/2025 FR OF ROBB PROGRAM EX Invoice Net		1M3R-DV1W-D4WV 84.00 84.00	547979		
38648	AMAZON CAPITAL SERVICE 1 33765 578045	00001	262396	INV 12/18/2025 FR OF ROBB PROGRAM EX Invoice Net		1RXG-FXD3-J1H3 251.50 251.50	547980		
						CHECK TOTAL	854.85		-----
1195	AMERICAN ALARM & COMMU 1 0119252 530006	00000	263212	INV 12/18/2025 FACILITIES CONTRACTED Invoice Net		1711811 513.93 513.93	548065		
						CHECK TOTAL	513.93		-----
1376	ARLINGTON COAL & LUMBE 1 0149052 524010	00000	263394	INV 12/18/2025 NATURAL RE TREE PLANT Invoice Net		1388719 664.50 664.50	547811		
1376	ARLINGTON COAL & LUMBE 1 0119252 543001	00000	260893	INV 12/18/2025 FACILITIES MAT SUPPL Invoice Net		1341693 164.93 164.93	547958		
1376	ARLINGTON COAL & LUMBE 1 0119252 543001	00000	260893	INV 12/18/2025 FACILITIES MAT SUPPL		1365041 367.92	547959		

1376 ARLINGTON COAL & LUMBE
1 0119252 543001

Invoice Net
00000 260893 INV 12/18/2025
FACILITIES MAT SUPPL
Invoice Net

367.92
1362287
26.11
26.11

547960

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|DETAIL INVOICE LIST

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CASH ACCOUNT: 0000104013VENDOR 8304WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
1376	ARLINGTON COAL & LUMBE 1 0119252 543001	00000	260893	INV	12/18/2025	1365088 67.17 Invoice Net 67.17	547961		
1376	ARLINGTON COAL & LUMBE 1 0119252 543001	00000	260893	INV	12/18/2025	1370809 31.68 Invoice Net 31.68	547962		
				CHECK	TOTAL	1,322.31			-----
21399	ARLINGTON COMMUNITY ME 1 320626 535018	00001		INV	12/18/2025	RCN 3RD QTR 25 CAP 3,554.59 Invoice Net 3,554.59	548020		
				CHECK	TOTAL	3,554.59			-----
32123	ARLINGTON EATS 1 76175 578030	00000		INV	12/18/2025	AE20251107 100.00 Invoice Net 100.00	547621		
				CHECK	TOTAL	100.00			-----
64047	ARLINGTON RETIREMENT B 1 0191252 578023	00001		INV	12/18/2025	DIA # 29561-21 10,092.10 Invoice Net 10,092.10	548211		
				CHECK	TOTAL	10,092.10			-----
40787	ART THERAPISTS AT HOME 1 21445 530006	00000	260958	INV	12/18/2025	374ATAH 325.00 Invoice Net 325.00	548222		
				CHECK	TOTAL	325.00			-----
43759	ASSABET INTERACTIVE LL 1 0161052 573003	00000	263436	INV	12/18/2025	25270 800.00 Invoice Net 800.00	547987		
				CHECK	TOTAL	800.00			-----
23525	BANK OF AMERICA 1 03214012 520416 1210 2 03221202 520518 2415 3 03305012 520504 1410 4 03994102 520601 1230 5 12013802 520518 6200 6 12113902 520514 3520	00001		INV	12/18/2025	xxxx-2109 NOV 25 SCH 15.94 430.45 313.44 167.60 699.80 105.41	546969		

7	12113902	520523	3520	EXTEND DAY	SM OFFICE	1,451.88		
				Invoice Net		3,184.52		
23525	BANK OF AMERICA		00001	INV	12/18/2025	xxxx-2109	NOV 25	HHS 547233
1	0151252	530002		HEALTH & H	TRAINING/P	582.88		
2	0151252	578000		HEALTH & H	OTHER UNCL	71.93		
3	0151953	530040		DEI ARTCLE	HUMAN RIGH	14.00		
4	31085	578045		COUNCIL ON	PROGRAM EX	956.00		

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	5 32335 578081			OPIOID		74.35			
	6 33165 578045			AYCC SYMME	PROGRAM EX	431.32			
	7 33215 578045			ARL ENERGY	PROGRAM EX	348.24			
	8 33345 578045			SANBORN GR	PROGRAM EX	4,830.58			
	9 33365 578045			SEVOYAN PE	PROGRAM EX	452.81			
	10 75055 578034			E SPRAGUE	WIDOWS PRG	419.99			
				Invoice Net		8,182.10			
23525	BANK OF AMERICA		00001	INV	12/18/2025	xxxx-2109	NOV 25	IT 547244	
	1 0115552 542003			INFORMATIO	COMPUTER/P	59.99			
	2 0115552 534011			INFORMATIO	NETWORK MA	1,468.41			
	3 03335102 520416 1450			IT Informa	CTR PROFES	146.24			
	4 03335112 520601 3100			IT STUDENT	OE OTHER E	599.00			
	5 03335112 520601 3100			IT STUDENT	OE OTHER E	1,120.00			
				Invoice Net		3,393.64			
23525	BANK OF AMERICA		00001	INV	12/18/2025	xxxx-2109	NOV 25	REC 547252	
	1 6363052 542000			RECREATION	OFFICE SUP	12.99			
	2 6363052 535015			RECREATION	PRESCHOOL	98.94			
	3 6363052 535016			RECREATION	AFTER SCHO	866.33			
	4 6463152 535002			RINK EXPEN	CONCESSION	842.98			
	5 46302604 584004			PLYGRD AUD	PLAYGROUND	2,443.74			
				Invoice Net		4,264.98			
23525	BANK OF AMERICA		00001	INV	12/18/2025	xxxx-2109	NOV 25	FIR 548271	
	1 0122052 558007			FIRE EXPEN	EMT SUPPLI	153.59			
	2 0122052 524001			FIRE EXPEN	R&M - BUIL	226.37			
				Invoice Net		379.96			
23525	BANK OF AMERICA		00001	INV	12/18/2025	xxxx-2109	NOV 25	LIB 548272	
	1 0161052 530008			LIBRARY EX	DATA PROCE	481.34			
	2 76225 578030			F D THOMPS	SUPPLIES L	280.00			
	3 76175 578030			JOHN F &	SUPPLIES L	1,425.95			
				Invoice Net		2,187.29			
23525	BANK OF AMERICA		00001	INV	12/18/2025	xxxx-2109	NOV 25	DPW 548273	
	1 6545052 524004			WATER EXPE	R&M - CONT	40.00			
				Invoice Net		40.00			
23525	BANK OF AMERICA		00001	INV	12/18/2025	xxxx-2109	NOV 25	HR 548274	
	1 0141152 530000			TOWN ENGIN	PROFESSION	230.65			
	2 6545052 524004			WATER EXPE	R&M - CONT	496.07			

3 0115252 530002	PERSONNEL TRAINING/P	280.51	
	Invoice Net	1,007.23	
23525 BANK OF AMERICA	00001 INV 12/18/2025	xxxx-2109 NOV 25 PLG	548275
1 0117552 530002	PLANNING E TRAINING/P	1,080.00	
2 0117552 571000	PLANNING E IN STATE T	543.14	
3 0117552 571000	PLANNING E IN STATE T	543.14	
4 33085 578045	CLEAN ENER PROGRAM EX	22.96	
5 0117552 542000	PLANNING E OFFICE SUP	279.96	
	Invoice Net	2,469.20	
23525 BANK OF AMERICA	00001 INV 12/18/2025	xxxx-2109 NOV 25 FAC	548276
1 0119252 542000	FACILITIES OFFICE SUP	118.98	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	2 0119252 524000	FACILITIES	REPAIRS AN			142.50			
		Invoice Net				261.48			
23525 BANK OF AMERICA	00001 INV 12/18/2025	xxxx-2109 NOV 25 MGR	548277						
1 0112352 542000	TOWN MANAG	OFFICE SUP	40.00						
2 0112352 530005	TOWN MANAG	WEBSITE SU	1,020.00						
3 23201236 578920	OTHER COVI	ARPA COMMU	40.00						
	Invoice Net		1,100.00						
23525 BANK OF AMERICA	00001 INV 12/18/2025	xxxx-2109 NOV 25 COM	548278						
1 0113452 542000	COMPTROLLE	OFFICE SUP	17.06						
	Invoice Net		17.06						
23525 BANK OF AMERICA	00001 INV 12/18/2025	xxxx-2109 NOV 25 POL	548280						
1 0121052 573000	POLICE EXP	DUES&MEM	7.99						
2 0121052 573000	POLICE EXP	DUES&MEM	10.00						
3 0121052 578000	POLICE EXP	OTHER UNCL	71.78						
	Invoice Net		89.77						
	CHECK TOTAL		26,577.23						-----
23008 BETH ISRAEL DEACONESS	00000 INV 12/18/2025	H160104818800	547587						
1 0191252 578023	WORKER'S C	WORKERS CO	5,066.61						
	Invoice Net		5,066.61						
	CHECK TOTAL		5,066.61						-----
31086 BLACK DIAMOND LANDSCAP	00000 263099 INV 12/18/2025	160320	548306						
1 0149052 524004	NATURAL RE	R&M - CONT	170.00						
	Invoice Net		170.00						
	CHECK TOTAL		170.00						-----
27000 PRIMO BRANDS	00002 260772 INV 12/18/2025	05L8730003705	548068						
1 0114552 542000	TREASURER/	OFFICE SUP	3.44						
	Invoice Net		3.44						
	CHECK TOTAL		3.44						-----

27000	PRIMO BRANDS	00002	260664	INV	12/18/2025	05L8730001057	548016	
1	0115252 542000	PERSONNEL	OFFICE SUP			9.87		
		Invoice Net				9.87		
				CHECK	TOTAL		9.87	-----
31091	BROX INDUSTRIES	00000	263421	INV	12/18/2025	789292	547808	
1	0142052 543001	HIGHWAY EX	MAT SUPPL			1,315.20		
		Invoice Net				1,315.20		
				CHECK	TOTAL		1,315.20	-----
34271	CACCAVARO, THOMAS S SU	00000	260946	INV	12/18/2025	TSC25-12122025	548069	
1	32335 578081	OPIOID	OPIOID			620.00		
		Invoice Net				620.00		
				CHECK	TOTAL		620.00	-----

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|TOWN OF ARLINGTON
|DETAIL INVOICE LIST

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
42952	CASON, THOMAS C IV	00000	261272	INV	12/18/2025	375226	548184		
1	0149052 543001	NATURAL RE	MAT SUPPL			787.20			
		Invoice Net				787.20			
				CHECK	TOTAL		787.20		-----
10895	CHELMSFORD AUTO ELECTR	00000	263405	INV	12/18/2025	35804	547851		
1	0142352 529007	SNOW & ICE	S&I SUPPLY			778.00			
		Invoice Net				778.00			
				CHECK	TOTAL		778.00		-----
32444	CONIGLIARO INDUSTRIES	00000	261255	INV	12/18/2025	192042R	547830		
1	0143352 543001	SOLID WAST	MAT SUPPL			150.00			
		Invoice Net				150.00			
32444	CONIGLIARO INDUSTRIES	00000	260942	INV	12/18/2025	192013	547834		
1	0143352 543001	SOLID WAST	MAT SUPPL			621.00			
		Invoice Net				621.00			
32444	CONIGLIARO INDUSTRIES	00000	261254	INV	12/18/2025	191867	548317		
1	0143352 543001	SOLID WAST	MAT SUPPL			450.00			
		Invoice Net				450.00			
				CHECK	TOTAL		1,221.00		-----
37481	CONSIGLI CONSTRUCTION	00000	263258	INV	12/18/2025	67	547021		
1	51232001 582015	HIGH SCHOO	BUILDING C			869,720.55			
		Invoice Net				869,720.55			
				CHECK	TOTAL		869,720.55		-----
36844	CU LEASING CORP	00000		INV	12/18/2025	548049	548049		
1	01145415 415025	MOTOR VEHI	MVX FY25			52.05			

Invoice Net				52.05		
				CHECK TOTAL	52.05	-----
36844	CU LEASING CORP	00000	INV 12/18/2025	548050	548050	
1	01145415 415025	MOTOR VEHI	MOVX FY25	176.37		
Invoice Net				176.37		
				CHECK TOTAL	176.37	-----
2665	CUSTOM CHEMICAL	00000	262814 INV 12/18/2025	10058727	548193	
1	0119252 543001	FACILITIES	MAT SUPPL	1,199.00		
Invoice Net				1,199.00		
				CHECK TOTAL	1,199.00	-----
45149	DEE, JOHN WILLIAM	00000	INV 12/18/2025	548051	548051	
1	01145415 415025	MOTOR VEHI	MOVX FY25	68.16		
Invoice Net				68.16		
				CHECK TOTAL	68.16	-----
21112	DEVANEY ENERGY INC	00001	263220 INV 12/18/2025	1097314	547924	

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| TOWN OF ARLINGTON
| DETAIL INVOICE LIST

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 0119252 521002			FACILITIES	NATURAL GA	1,076.72			
	2 6363052 521019			RECREATION	UTILITIES	1,833.34			
				Invoice Net		2,910.06			
						CHECK TOTAL	2,910.06		-----
45106	DG PHYSICAL THERAPY PC	00000	INV 12/18/2025	730680843-736893050	547597				
1	6544052 578023	SEWER EXPE	WORKERS CO	115.69					
Invoice Net				115.69					
45106	DG PHYSICAL THERAPY PC	00000	INV 12/18/2025	730680843-736893051	547598				
1	6544052 578023	SEWER EXPE	WORKERS CO	67.81					
Invoice Net				67.81					
45106	DG PHYSICAL THERAPY PC	00000	INV 12/18/2025	730680843-736893052	547599				
1	6544052 578023	SEWER EXPE	WORKERS CO	114.01					
Invoice Net				114.01					
45106	DG PHYSICAL THERAPY PC	00000	INV 12/18/2025	730680843-736893053	547600				
1	6544052 578023	SEWER EXPE	WORKERS CO	114.01					
Invoice Net				114.01					
45106	DG PHYSICAL THERAPY PC	00000	INV 12/18/2025	730680843-736901534	547601				
1	6544052 578023	SEWER EXPE	WORKERS CO	90.91					
Invoice Net				90.91					
				CHECK TOTAL	502.43				-----
30560	NRG BUSINESS MARKETING	00002	261686 INV 12/18/2025	HS55165012	546677				
1	0119252 521002	FACILITIES	NATURAL GA	80.13					

				Invoice Net	80.13			
					CHECK TOTAL	80.13	-----	
38021	DRX UC WATERTOWN	00000	INV 12/18/2025	WORKER'S C WORKERS CO	EXP490901	547579		
	1 0191252 578023			Invoice Net	150.71			
					CHECK TOTAL	150.71	-----	
35223	DYNAMIC SOLUTIONS ASSO	00000 263362	INV 12/18/2025	VETERAN'S PROGRAM EX	2247	548270		
	1 33225 578045			Invoice Net	1,558.63			
					CHECK TOTAL	1,558.63	-----	
27120	E-RATE ONLINE LLC.	00000 263420	INV 12/18/2025	IT Informa SM COMPUTE	11175	548103		
	1 03335102 520505 4450			Invoice Net	3,000.00			
					CHECK TOTAL	3,000.00	-----	
5381	E J PRESCOTT, INC	00001 260910	INV 12/18/2025		6579272	548015		
	1 6545052 543001			WATER EXPE MAT SUPPL	38.77			
	2 6544052 543001			SEWER EXPE MAT SUPPL	42.23			
	3 6545052 543001			WATER EXPE MAT SUPPL	2,435.66			
				Invoice Net	2,516.66			

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|TOWN OF ARLINGTON
| DETAIL INVOICE LIST

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
5381	E J PRESCOTT, INC	00001	263073	INV 12/18/2025		6584871	548021		
	1 6545052 543001			WATER EXPE MAT SUPPL		2,159.24			
				Invoice Net		2,159.24			
						CHECK TOTAL	4,675.90	-----	
45037	ELLIOTT PHYSICAL THERA	00000	INV 12/18/2025	WORKER'S C WORKERS CO		ELL-312495	547585		
	1 0191252 578023			Invoice Net		95.30			
						CHECK TOTAL	95.30	-----	
44452	ENTERPRISE FM TRUST	00000	INV 12/18/2025	MOTOR VEHI MVX FY25		548052	548052		
	1 01145415 415025			Invoice Net		58.20			
						CHECK TOTAL	58.20	-----	
1847	EVERSOURCE	00007 263358	INV 12/18/2025	RECREATION ELECTRICIT		74011770919 08/22/25	547487		
	1 6363052 521001			Invoice Net		458.34			
1847	EVERSOURCE	00007 263358	INV 12/18/2025	RECREATION ELECTRICIT		74011770919 09/10/25	547490		
	1 6363052 521001					386.81			

1847	EVERSOURCE		Invoice Net		386.81			
1	6363052	521001	00007 263358 INV 12/18/2025		74011770919 10/09/25		547493	
			RECREATION ELECTRICIT		20.72			
			Invoice Net		20.72			
1847	EVERSOURCE		00007 263358 INV 12/18/2025		74011770919 11/07/25		547495	
1	6363052	521001	RECREATION ELECTRICIT		20.90			
			Invoice Net		20.90			
1847	EVERSOURCE		00007 263395 INV 12/18/2025		74013955948 8/22/25		547891	
1	6463152	521001	RINK EXPEN ELECTRICIT		9,961.63			
			Invoice Net		9,961.63			
1847	EVERSOURCE		00007 263395 INV 12/18/2025		74013955948 09/10/25		547892	
1	6463152	521001	RINK EXPEN ELECTRICIT		14,708.38			
			Invoice Net		14,708.38			
1847	EVERSOURCE		00007 263395 INV 12/18/2025		74013955948 10/09/25		547893	
1	6463152	521001	RINK EXPEN ELECTRICIT		15,515.36			
			Invoice Net		15,515.36			
1847	EVERSOURCE		00007 263395 INV 12/18/2025		74013955948 11/07/25		547896	
1	6463152	521001	RINK EXPEN ELECTRICIT		13,787.90			
			Invoice Net		13,787.90			
			CHECK TOTAL		54,860.04			-----
1847	EVERSOURCE		00192 260895 INV 12/18/2025		74014829670 12/03/25		547567	
	1 0119252	521001	FACILITIES ELECTRICIT		7,635.42			
	2 0142052	521001	HIGHWAY EX ELECTRICIT		3,817.70			
	3 6545052	521001	WATER EXPE ELECTRICIT		3,817.70			
			Invoice Net		15,270.82			
1847	EVERSOURCE		00192 261223 INV 12/18/2025		74011629578 12/09/25		547682	

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| DETAIL INVOICE LIST

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 0119252 521001			FACILITIES ELECTRICIT		37.33			
				Invoice Net		37.33			
1847	EVERSOURCE		00192 261223 INV 12/18/2025		74014217942 12/09/25		547683		
1	0119252 521001			FACILITIES ELECTRICIT		2,903.79			
				Invoice Net		2,903.79			
1847	EVERSOURCE		00192 261223 INV 12/18/2025		74011613283 12/09/25		547684		
1	0119252 521001			FACILITIES ELECTRICIT		2,936.85			
				Invoice Net		2,936.85			
1847	EVERSOURCE		00192 261223 INV 12/18/2025		74011645145 12/09/25		547686		
1	0119252 521001			FACILITIES ELECTRICIT		631.76			
				Invoice Net		631.76			
			CHECK TOTAL		21,780.55				-----
19027	EXCEL ORTHOPEDIC SPECI		00000	INV 12/18/2025		1975846		547580	
	1 0191252 578023			WORKER'S C WORKERS CO		137.31			
				Invoice Net		137.31			

				CHECK TOTAL	137.31	-----
35744	FUSION AUTO FINANCE LL	00000	INV 12/18/2025	548053	548053	
1	01145415 415025	MOTOR VEHI	INV FY25	47.62		
		Invoice Net		47.62		
				CHECK TOTAL	47.62	-----
39300	GANNETT NEW ENGLAND LO	00002 263364	INV 12/18/2025	0007283078.	547476	
1	6363052 524004	RECREATION	R&M - CONT	158.24		
		Invoice Net		158.24		
				CHECK TOTAL	158.24	-----
33201	GEORGE WASHINGTON UNIV	00000	INV 12/18/2025	N Lauchlan FY24	501134	
1	71095 578029	DOLLARS FO	SCHOLARSHI	500.00		
		Invoice Net		500.00		
				CHECK TOTAL	500.00	-----
41738	GGY TRANSPORT LLC	00000 261950	INV 12/18/2025	2807	548297	
1	0143352 543001	SOLID WAST	MAT SUPPL	160.00		
2	0143352 543001	SOLID WAST	MAT SUPPL	537.40		
3	21545 530006	RECYCLING	CONTRACTED	73.08		
		Invoice Net		770.48		
				CHECK TOTAL	770.48	-----
15401	GLOBAL PETROLEUM	00001 261056	INV 12/18/2025	25774729	547946	
1	0121052 548001	POLICE EXP	VEHCL FUEL	4,323.93		
2	0122052 548001	FIRE EXPEN	VEHCL FUEL	631.67		
3	0124052 548001	INSPECTION	VEHCL FUEL	58.36		
4	0142052 548001	HIGHWAY EX	VEHCL FUEL	6,178.16		
5	0151252 548001	HEALTH & H	VEHCL FUEL	11.67		
6	03325202 520611 3300	FAC Facili	OE GAS & O	1,188.95		

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	7 03345302 520611 3300	TRANSP Tra	OE GAS & O	529.89					
	8 6154152 548001	COA EXPENS	VEHCL FUEL	466.86					
	9 6463152 548001	RINK EXPEN	VEHCL FUEL	50.58					
		Invoice Net		13,440.07					
				CHECK TOTAL	13,440.07	-----			
73320	GOVCONNECTION, INC	00006 260862	INV 12/18/2025	76767419	547023				
1	51232001 582022	HIGH SCHOO	BLDS FURNI	2,675.34					
		Invoice Net		2,675.34					
				CHECK TOTAL	2,675.34	-----			
35015	HACKETT FEINBERG P.C	00000 244903	INV 12/18/2025	20865	548374				

1	88605	578049	ARL AFFORD	ADMIN EXPE	425.00				
			Invoice Net		425.00				
					CHECK TOTAL	425.00			-----
3568	HARVARD PILGRIM HEALTH	00000	INV 12/18/2025		359815133625	547727			
1	0154352 578010	VETERANS E	VETERAN'S		315.15				
		Invoice Net			315.15				
					CHECK TOTAL	315.15			-----
3568	HARVARD PILGRIM HEALTH	00000	INV 12/18/2025		26222033625	547730			
1	0154352 578010	VETERANS E	VETERAN'S		315.15				
		Invoice Net			315.15				
					CHECK TOTAL	315.15			-----
3568	HARVARD PILGRIM HEALTH	00000	INV 12/18/2025		600620733625	547733			
1	0154352 578010	VETERANS E	VETERAN'S		315.15				
		Invoice Net			315.15				
					CHECK TOTAL	315.15			-----
21828	HENLEY ENTERPRISE	00001	263411 INV 12/18/2025		286668	547810			
1	0119252 524000	FACILITIES	REPAIRS AN		84.97				
		Invoice Net			84.97				
21828	HENLEY ENTERPRISE	00001	263411 INV 12/18/2025		286666	547812			
1	0119252 524000	FACILITIES	REPAIRS AN		99.43				
		Invoice Net			99.43				
					CHECK TOTAL	184.40			-----
3614	HERB'S LOCKSMITH SERVI	00001	263396 INV 12/18/2025		104163	547982			
1	33395 578040	FOX LIBRAR	FOX SHOP		90.00				
		Invoice Net			90.00				
					CHECK TOTAL	90.00			-----
45075	HILL, KRYSTEN SOPHIA	00000	INV 12/18/2025		POETRY AT ROBBINS	547617			
1	76175 578030	JOHN F &	SUPPLIES L		50.00				
		Invoice Net			50.00				

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	50.00		-----
26773	HMFH ARCHITECTS, INC	00000	263257 INV 12/18/2025		4573	547025			
1	51232001 582019	HIGH SCHOO	BLDG REIMB		53,217.14				
		Invoice Net			53,217.14				
26773	HMFH ARCHITECTS, INC	00000	263257 INV 12/18/2025		4574	547026			
1	51232001 582019	HIGH SCHOO	BLDG REIMB		7,986.00				
		Invoice Net			7,986.00				

				CHECK TOTAL	61,203.14	-----
14126	HOME DEPOT CREDIT SERV	00001	263407 INV 12/18/2025	7902551	547797	
	1 0119252 543001		FACILITIES MAT SUPPL	438.00		
			Invoice Net	438.00		
14126	HOME DEPOT CREDIT SERV	00001	263407 INV 12/18/2025	7266232	547800	
	1 0119252 543001		FACILITIES MAT SUPPL	438.00		
			Invoice Net	438.00		
14126	HOME DEPOT CREDIT SERV	00001	263407 INV 12/18/2025	9480270	547805	
	1 0119252 543001		FACILITIES MAT SUPPL	25.30		
			Invoice Net	25.30		
14126	HOME DEPOT CREDIT SERV	00001	263407 INV 12/18/2025	5908570	547806	
	1 03325202 520521 4220		FAC Facili SM MISC MA	135.63		
			Invoice Net	135.63		
14126	HOME DEPOT CREDIT SERV	00001	263407 INV 12/18/2025	6596324	548024	
	1 0119252 543001		FACILITIES MAT SUPPL	234.99		
			Invoice Net	234.99		
14126	HOME DEPOT CREDIT SERV	00001	263407 INV 12/18/2025	6451594	548025	
	1 0119252 543001		FACILITIES MAT SUPPL	24.99		
			Invoice Net	24.99		
				CHECK TOTAL	1,296.91	-----
37994	HORSLEY & WITTEN GROUP	00000	263486 INV 12/18/2025	61548	548188	
	1 23285 578035		HAZ MITIG MISC GRNT	3,863.85		
			Invoice Net	3,863.85		
				CHECK TOTAL	3,863.85	-----
43910	HOWARD S. DONO & ASSOC	00000	263437 INV 12/18/2025	file 25090073	547864	
	1 41752302 530044		ADA ENGINEERIN	1,343.04		
	2 41752501 588013		DESIGN AND D&E	4,434.08		
	3 41752604 588013		TRAF CALMI D&E	972.88		
			Invoice Net	6,750.00		
				CHECK TOTAL	6,750.00	-----
3719	IGO'S WELDING CO INC	00000	261226 INV 12/18/2025	427345	547897	
	1 0142952 530006		MOTOR EQUI CONTRACTED	276.50		
			Invoice Net	276.50		
				CHECK TOTAL	276.50	-----

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|DETAIL INVOICE LIST

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
37256	IKEDA, STEWART	00000	263485	INV	12/18/2025	ACAC Ikeda 12132025	548189		
	1 0117553 578052			PLANNING A ARTS & CUL		38.18			
				Invoice Net		38.18			
				CHECK TOTAL		38.18			-----

14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92455661	547990
	1 0161052 542015			LIBRARY EX	LIB MATERL	110.32	
	2 0161052 542015			LIBRARY EX	LIB MATERL	-1.98	
				Invoice Net		108.34	
14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92511378	547991
	1 0161052 542015			LIBRARY EX	LIB MATERL	71.07	
	2 0161052 542015			LIBRARY EX	LIB MATERL	-2.97	
				Invoice Net		68.10	
14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92455660	547994
	1 0161052 542015			LIBRARY EX	LIB MATERL	70.84	
				Invoice Net		70.84	
14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92681431	547995
	1 0161052 542015			LIBRARY EX	LIB MATERL	19.84	
				Invoice Net		19.84	
14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92582701	547996
	1 0161052 542015			LIBRARY EX	LIB MATERL	37.65	
				Invoice Net		37.65	
14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92582702	547997
	1 0161052 542015			LIBRARY EX	LIB MATERL	29.37	
				Invoice Net		29.37	
14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92582703	547998
	1 0161052 542015			LIBRARY EX	LIB MATERL	19.13	
				Invoice Net		19.13	
14358	INGRAM LIBRARY SERVICE	00002	260849	INV	12/18/2025	92511377	547999
	1 0161052 542015			LIBRARY EX	LIB MATERL	37.92	
				Invoice Net		37.92	
						CHECK TOTAL	391.19
14358	INGRAM BOOK COMPANY	00003		INV	12/18/2025	92547807	547571
	1 76185 530006			ANNE A RUS	CONTRACTED	130.74	
				Invoice Net		130.74	
14358	INGRAM BOOK COMPANY	00003		INV	12/18/2025	92389944	547572
	1 76185 530006			ANNE A RUS	CONTRACTED	10.51	
				Invoice Net		10.51	
14358	INGRAM BOOK COMPANY	00003		INV	12/18/2025	92208308	547573
	1 76185 530006			ANNE A RUS	CONTRACTED	124.84	
				Invoice Net		124.84	
14358	INGRAM BOOK COMPANY	00003		INV	12/18/2025	91813402	547574
	1 76185 530006			ANNE A RUS	CONTRACTED	22.61	
				Invoice Net		22.61	
14358	INGRAM BOOK COMPANY	00003		INV	12/18/2025	92547806	547628
	1 76275 578025			DANIEL D S	MISC TRST	17.69	
				Invoice Net		17.69	

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
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14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	92480909	547629
1 76275	578025	DANIEL D S	MISC TRST	26.18	
		Invoice Net		26.18	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	92389938	547630
1 76275	578025	DANIEL D S	MISC TRST	199.97	
		Invoice Net		199.97	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	92389945	547632
1 76275	578025	DANIEL D S	MISC TRST	22.42	
		Invoice Net		22.42	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	92026822	547633
1 76275	578025	DANIEL D S	MISC TRST	17.57	
		Invoice Net		17.57	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	91793456	547634
1 76275	578025	DANIEL D S	MISC TRST	9.20	
		Invoice Net		9.20	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	91929128	547635
1 76275	578025	DANIEL D S	MISC TRST	17.70	
		Invoice Net		17.70	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	91903793	547636
1 76275	578025	DANIEL D S	MISC TRST	109.67	
		Invoice Net		109.67	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	92252768	547637
1 76275	578025	DANIEL D S	MISC TRST	9.11	
		Invoice Net		9.11	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	91741616	547638
1 76055	578030	E S FARME	SUPPLIES L	68.98	
2 76055	578030	E S FARME	SUPPLIES L	-2.64	
		Invoice Net		66.34	
14358	INGRAM BOOK COMPANY	00003	INV 12/18/2025	92153687	547639
1 76055	578030	E S FARME	SUPPLIES L	197.40	
2 76055	578030	E S FARME	SUPPLIES L	-7.92	
		Invoice Net		189.48	
14358	INGRAM BOOK COMPANY	00003 261915	INV 12/18/2025	92382605	547968
1 33425	530006	ARL LIBRAR	CONTRACTED	258.48	
2 33425	530006	ARL LIBRAR	CONTRACTED	-6.27	
		Invoice Net		252.21	
14358	INGRAM BOOK COMPANY	00003 261915	INV 12/18/2025	92653785	547969
1 33425	530006	ARL LIBRAR	CONTRACTED	5.51	
		Invoice Net		5.51	
14358	INGRAM BOOK COMPANY	00003 261915	INV 12/18/2025	92505480	547970
1 33425	530006	ARL LIBRAR	CONTRACTED	12.72	
		Invoice Net		12.72	
14358	INGRAM BOOK COMPANY	00003 261915	INV 12/18/2025	92382591	547971
1 33425	530006	ARL LIBRAR	CONTRACTED	11.35	
		Invoice Net		11.35	
14358	INGRAM BOOK COMPANY	00003 261915	INV 12/18/2025	92382604	547972
1 33425	530006	ARL LIBRAR	CONTRACTED	18.05	
		Invoice Net		18.05	

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691494 93.64 Invoice Net 93.64	547973		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691486 17.98 Invoice Net 17.98	547974		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691501 19.67 Invoice Net 19.67	547975		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691496 36.56 Invoice Net 36.56	547976		
14358	INGRAM BOOK COMPANY 1 33425 530006	00003	261915	INV	12/18/2025	92691484 17.98 Invoice Net 17.98	547977		
14358	INGRAM BOOK COMPANY 1 0161052 542015 2 0161052 542015	00003	260849	INV	12/18/2025	92505482 131.64 LIBRARY EX LIB MATERL LIBRARY EX LIB MATERL Invoice Net -5.28 126.36	547992		
14358	INGRAM BOOK COMPANY 1 0161052 542015	00003	260849	INV	12/18/2025	92653789 162.31 LIBRARY EX LIB MATERL Invoice Net 162.31	547993		
				CHECK	TOTAL	1,748.37			-----
39002	INTERVAL DATA SYSTEMS 1 51232001 582019	00000	263259	INV	12/18/2025	AHS-022 2,800.00 HIGH SCHOO BLDG REIMB Invoice Net 2,800.00	547028		
				CHECK	TOTAL	2,800.00			-----
15429	J. C. MADIGAN, INC 1 0142952 543001	00001	263408	INV	12/18/2025	351915 845.47 MOTOR EQUI MAT SUPPL Invoice Net 845.47	548182		
				CHECK	TOTAL	845.47			-----
44735	J R BALSAN INC 1 0119252 524000	00000	262409	INV	12/18/2025	S102457808.001 99.86 FACILITIES REPAIRS AN Invoice Net 99.86	548022		
				CHECK	TOTAL	99.86			-----
42045	JP MORGAN CHASE BANK N 1 01145415 415025	00000		INV	12/18/2025	548054 38.05 MOTOR VEHI MVX FY25 Invoice Net 38.05	548054		
				CHECK	TOTAL	38.05			-----
43211	KELLEY & RYAN ASSOCIAT 1 32105 530006	00000	261952	INV	12/18/2025	25-20442 2,720.00 PARKING ME CONTRACTED Invoice Net 2,720.00	547685		

CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	2,720.00		-----
4023	LARCHMONT ENGINEERING 1 0142352 529007	00000	263397	INV	12/18/2025	3236310	548114		
				SNOW & ICE	S&I SUPPLY	1,269.10			
				Invoice Net		1,269.10			
						CHECK TOTAL	1,269.10		-----
4279	LAHEY CLINIC, INC. 1 0191252 578023	00009		INV	12/18/2025	P401203940	547576		
				WORKER'S C	WORKERS CO	44.71			
				Invoice Net		44.71			
						CHECK TOTAL	44.71		-----
26184	LCN DIVISION OF EDWARD 1 51232001 582023	00000	263378	INV	12/18/2025	54178	547697		
				HIGH SCHOO	BLDS TECHN	4,566.50			
				Invoice Net		4,566.50			
26184	LCN DIVISION OF EDWARD 1 03335102 520416 1450	00000	260448	INV	12/18/2025	53937	548105		
				IT Informa	CTR PROFES	1,160.00			
				Invoice Net		1,160.00			
26184	LCN DIVISION OF EDWARD 1 03335102 520416 1450	00000	260448	INV	12/18/2025	53936	548107		
				IT Informa	CTR PROFES	1,160.00			
				Invoice Net		1,160.00			
26184	LCN DIVISION OF EDWARD 1 03335102 520416 4400	00000	263418	INV	12/18/2025	53938	548108		
				IT Informa	CTR PROFES	1,012.00			
				Invoice Net		1,012.00			
						CHECK TOTAL	7,898.50		-----
32476	LEAF 1 6463152 524004	00001	262475	INV	12/18/2025	19419876	547485		
				RINK EXPEN	R&M - CONT	199.49			
				Invoice Net		199.49			
						CHECK TOTAL	199.49		-----
10039	TOWN OF LEXINGTON 1 0143352 529008	00001	260520	INV	12/18/2025	ARL NOV 2025	548289		
				SOLID WAST	HAZARDOUS	4,778.25			
				Invoice Net		4,778.25			
						CHECK TOTAL	4,778.25		-----
41108	LEXINGTON IMPLANT & RE 1 33355 578045	00000	263488	INV	12/18/2025	SusanGibbons 12/3/25	548204		
				DENTAL SUB	PROGRAM EX	300.00			
				Invoice Net		300.00			
						CHECK TOTAL	300.00		-----
3985	LHS ASSOCIATES INC 1 0114952 534003	00001	263481	INV	12/18/2025	88055	548186		
				POSTAGE EX	POSTAGE	13,825.97			
				Invoice Net		13,825.97			
						CHECK TOTAL	13,825.97		-----
20136	LIQUID ICE	00000	263410	INV	12/18/2025	128236	547884		

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CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 6463152 535002	RINK EXPEN		CONCESSION		410.00			
		Invoice Net				410.00			
						CHECK TOTAL	410.00		-----
41395	LOTUS YOGA STUDIO LLC	00000	263235	INV	12/18/2025	1024	547978		
	1 33765 578045	FR OF ROBB		PROGRAM EX		195.00			
		Invoice Net				195.00			
						CHECK TOTAL	195.00		-----
44491	LUBIEN, ERIN	00000	260975	INV	12/18/2025	MPHC022	548067		
	1 34145 578045	MOSAIC		PROGRAM EX		558.00			
		Invoice Net				558.00			
						CHECK TOTAL	558.00		-----
30390	MARQUIS TREE SERVICE I	00000	261685	INV	12/18/2025	36439-I	547957		
	1 0149052 524004	NATURAL RE		R&M - CONT		14,520.00			
		Invoice Net				14,520.00			
						CHECK TOTAL	14,520.00		-----
4336	MASS COLLECTORS & TREA	00000		INV	12/18/2025	200002644	547782		
	1 0114552 571000	TREASURER/		IN STATE T		150.00			
		Invoice Net				150.00			
						CHECK TOTAL	150.00		-----
18017	MASSACHUSETTS MODERATO	00000	263409	INV	12/18/2025	ROBBINS LIBRARY	547985		
	1 0161052 542015	LIBRARY EX		LIB MATERL		55.00			
		Invoice Net				55.00			
						CHECK TOTAL	55.00		-----
45148	MEADOWS, AMY L	00000		INV	12/18/2025	548047	548047		
	1 01145415 415024	MOTOR VEHI		MVX FY24		41.97			
		Invoice Net				41.97			
						CHECK TOTAL	41.97		-----
45148	MEADOWS, AMY L	00000		INV	12/18/2025	548048	548048		
	1 01145415 415024	MOTOR VEHI		MVX FY24		65.78			
		Invoice Net				65.78			
						CHECK TOTAL	65.78		-----
20385	MEAGHER, MICHELE	00000		INV	12/18/2025	MMM-20251107	547966		
	1 76175 578030	JOHN F &		SUPPLIES L		450.00			
		Invoice Net				450.00			
						CHECK TOTAL	450.00		-----
43267	MEDIANEWS GROUP INC.	00000	263323	INV	12/18/2025	AD 2775621	547860		
	1 32265 578067	CONSERVATI		BYLAW EXP		153.61			
		Invoice Net				153.61			

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	153.61	-----	
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508107681	547640		
	1 76175 578030	JOHN F &		SUPPLIES L		37.48			
		Invoice Net				37.48			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508076171	547642		
	1 76175 578030	JOHN F &		SUPPLIES L		89.96			
		Invoice Net				89.96			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508076172	547644		
	1 76175 578030	JOHN F &		SUPPLIES L		119.19			
		Invoice Net				119.19			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508050589	547645		
	1 76175 578030	JOHN F &		SUPPLIES L		94.48			
		Invoice Net				94.48			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508050655	547646		
	1 76175 578030	JOHN F &		SUPPLIES L		61.47			
		Invoice Net				61.47			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508107683	547647		
	1 76175 578030	JOHN F &		SUPPLIES L		29.99			
		Invoice Net				29.99			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508076173	547648		
	1 76175 578030	JOHN F &		SUPPLIES L		66.72			
		Invoice Net				66.72			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508050588	547650		
	1 76175 578030	JOHN F &		SUPPLIES L		89.97			
		Invoice Net				89.97			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508006033	547651		
	1 76175 578030	JOHN F &		SUPPLIES L		11.24			
		Invoice Net				11.24			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508107680	547653		
	1 76175 578030	JOHN F &		SUPPLIES L		338.11			
		Invoice Net				338.11			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508107686	547654		
	1 76175 578030	JOHN F &		SUPPLIES L		18.74			
		Invoice Net				18.74			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508107685	547656		
	1 76175 578030	JOHN F &		SUPPLIES L		101.96			
		Invoice Net				101.96			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508107682	547657		
	1 76175 578030	JOHN F &		SUPPLIES L		41.23			
		Invoice Net				41.23			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508076177	547658		
	1 76175 578030	JOHN F &		SUPPLIES L		14.24			
		Invoice Net				14.24			
25223	MIDWEST TAPE LLC	00001		INV	12/18/2025	508076178	547660		
	1 76175 578030	JOHN F &		SUPPLIES L		387.56			

Invoice Net

387.56

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CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508076175	547661		
		JOHN F &		SUPPLIES L		20.98			
		Invoice Net				20.98			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508076179	547663		
		JOHN F &		SUPPLIES L		82.47			
		Invoice Net				82.47			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508076220	547664		
		JOHN F &		SUPPLIES L		14.99			
		Invoice Net				14.99			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508050650	547666		
		JOHN F &		SUPPLIES L		11.24			
		Invoice Net				11.24			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508050587	547667		
		JOHN F &		SUPPLIES L		381.57			
		Invoice Net				381.57			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508050586	547668		
		JOHN F &		SUPPLIES L		98.93			
		Invoice Net				98.93			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508050585	547670		
		JOHN F &		SUPPLIES L		109.47			
		Invoice Net				109.47			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508050583	547671		
		JOHN F &		SUPPLIES L		11.24			
		Invoice Net				11.24			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508050656	547672		
		JOHN F &		SUPPLIES L		29.98			
		Invoice Net				29.98			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	508006034	547674		
		JOHN F &		SUPPLIES L		38.97			
		Invoice Net				38.97			
25223	MIDWEST TAPE LLC 1 76175 578030	00001		INV	12/18/2025	507990872	547675		
		JOHN F &		SUPPLIES L		45.24			
		Invoice Net				45.24			
25223	MIDWEST TAPE LLC 1 33395 578040	00001	262104	INV	12/18/2025	508148428	547983		
		FOX LIBRAR		FOX SHOP		26.99			
		Invoice Net				26.99			
25223	MIDWEST TAPE LLC 1 33395 578040	00001	262104	INV	12/18/2025	508148429	547984		
		FOX LIBRAR		FOX SHOP		26.24			
		Invoice Net				26.24			
25223	MIDWEST TAPE LLC 1 0161052 538003	00001	260818	INV	12/18/2025	508148425	547989		
		LIBRARY EX		RECORDINGS		130.97			
		Invoice Net				130.97			

CHECK TOTAL	2,531.62	-----
5133251	547895	
450.22		
450.22		

4664 MIRAK CHEVROLET-HYUNDA 00001 261574 INV 12/18/2025
1 0142952 543001 MOTOR EQUI MAT SUPPL
Invoice Net

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
4664 MIRAK CHEVROLET-HYUNDA	00001 261574 INV 12/18/2025					5133473	548252		
1 0142952 543001	MOTOR EQUI MAT SUPPL					71.61			
	Invoice Net					71.61			
						CHECK TOTAL	521.83		-----
37285 MP2PRINT SOLUTIONS INC	00000 263426 INV 12/18/2025					71732	547868		
1 0143352 529003	SOLID WAST YARD WASTE					1,452.00			
	Invoice Net					1,452.00			
37285 MP2PRINT SOLUTIONS INC	00000 263426 INV 12/18/2025					71798	547873		
1 0143352 529003	SOLID WAST YARD WASTE					840.00			
	Invoice Net					840.00			
						CHECK TOTAL	2,292.00		-----
41501 NADKARNI, SANDHYA S	00000 260963 INV 12/18/2025					12/11/25	548207		
1 21445 530006	EOEA EXP CONTRACTED					350.00			
	Invoice Net					350.00			
						CHECK TOTAL	350.00		-----
32283 NAPA AUTO PARTS	00001 260467 INV 12/18/2025					872056	548256		
1 0142952 543001	MOTOR EQUI MAT SUPPL					205.17			
	Invoice Net					205.17			
32283 NAPA AUTO PARTS	00001 260467 INV 12/18/2025					873900	548262		
1 0142952 543001	MOTOR EQUI MAT SUPPL					44.87			
	Invoice Net					44.87			
						CHECK TOTAL	250.04		-----
24571 NATIONAL GRID	00001 261547 INV 12/18/2025					51019-76000 10/27/25	547792		
1 31125 578045	TOWN HALL PROGRAM EX					49.60			
	Invoice Net					49.60			
24571 NATIONAL GRID	00001 261547 INV 12/18/2025					51019-76000 11/26/25	547793		
1 31125 578045	TOWN HALL PROGRAM EX					186.02			
	Invoice Net					186.02			
						CHECK TOTAL	235.62		-----
39700 NEIGHBORS EATING ALL T	00000 263430 INV 12/18/2025					12/9/2025	548031		
1 0151953 530040	DEI ARTCLE HUMAN RIGH					500.00			
	Invoice Net					500.00			
						CHECK TOTAL	500.00		-----

73163 NEW ENGLAND COPY SPECI 00000 263449 INV 12/18/2025
1 0142152 530006 PUBLIC WOR CONTRACTED
Invoice Net

AR269697 548241
445.68
445.68
CHECK TOTAL 445.68 -----

45144 NEWAH ORGANIZATION OF 00000 263445 INV 12/18/2025
1 0151953 530040 DEI ARTCLE HUMAN RIGH
Invoice Net

10/22/2025 548027
500.00
500.00

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	500.00		-----
19385	NEWPORT CONSTRUCTION C	00000	251822	INV	12/18/2025	24-34 APP #5	548265		
	1 28002201 588005		8/2/22ROAD	ROADWAYS R		378,567.73			
	2 280025 588017		2025 ROAD	ROAD WORK		232,219.68			
			Invoice Net			610,787.41			
19385	NEWPORT CONSTRUCTION C	00000	251822	INV	12/18/2025	24-34 APP #3	548288		
	1 28002201 588005		8/2/22ROAD	ROADWAYS R		204,560.16			
	2 280025 588017		2025 ROAD	ROAD WORK		277,334.15			
	3 44202505 588005		ROADWAY RE	ROADWAYS R		125,365.10			
			Invoice Net			607,259.41			
						CHECK TOTAL	1,218,046.82		-----
36338	NISSAN INFINITI LT	00000		INV	12/18/2025	548032	548032		
	1 01145415 415023		MOTOR VEHI	MVX FY23		128.08			
			Invoice Net			128.08			
						CHECK TOTAL	128.08		-----
36338	NISSAN INFINITI LT	00000		INV	12/18/2025	548033	548033		
	1 01145415 415023		MOTOR VEHI	MVX FY23		59.05			
			Invoice Net			59.05			
						CHECK TOTAL	59.05		-----
36338	NISSAN INFINITI LT	00000		INV	12/18/2025	548034	548034		
	1 01145415 415023		MOTOR VEHI	MVX FY23		102.46			
			Invoice Net			102.46			
						CHECK TOTAL	102.46		-----
36338	NISSAN INFINITI LT	00000		INV	12/18/2025	548035	548035		
	1 01145415 415023		MOTOR VEHI	MVX FY23		69.40			
			Invoice Net			69.40			
						CHECK TOTAL	69.40		-----
36338	NISSAN INFINITI LT	00000		INV	12/18/2025	548037	548037		

1	01145415	415023	MOTOR VEHI	INV	12/18/2025	76.85			
			Invoice Net			76.85			
						CHECK TOTAL	76.85		-----
36338	NISSAN INFINITI LT	00000				548039		548039	
1	01145415	415023	MOTOR VEHI	INV	12/18/2025	69.40			
			Invoice Net			69.40			
						CHECK TOTAL	69.40		-----
36338	NISSAN INFINITI LT	00000				548040		548040	
1	01145415	415023	MOTOR VEHI	INV	12/18/2025	102.46			
			Invoice Net			102.46			
						CHECK TOTAL	102.46		-----

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
36338	NISSAN INFINITI LT	00000		INV	12/18/2025	548043	548043		
	1 01145415 415023	MOTOR VEHI		INV	12/18/2025	138.28			
		Invoice Net				138.28			
						CHECK TOTAL	138.28		-----
37314	NISSAN INFINITI LT	00000		INV	12/18/2025	548036	548036		
	1 01145415 415023	MOTOR VEHI		INV	12/18/2025	64.04			
		Invoice Net				64.04			
						CHECK TOTAL	64.04		-----
37314	NISSAN INFINITI LT	00000		INV	12/18/2025	548038	548038		
	1 01145415 415023	MOTOR VEHI		INV	12/18/2025	110.63			
		Invoice Net				110.63			
						CHECK TOTAL	110.63		-----
37314	NISSAN INFINITI LT	00000		INV	12/18/2025	548041	548041		
	1 01145415 415023	MOTOR VEHI		INV	12/18/2025	152.11			
		Invoice Net				152.11			
						CHECK TOTAL	152.11		-----
37314	NISSAN INFINITI LT	00000		INV	12/18/2025	548042	548042		
	1 01145415 415023	MOTOR VEHI		INV	12/18/2025	165.94			
		Invoice Net				165.94			
						CHECK TOTAL	165.94		-----
44784	NISSAN INFINITI LT LLC	00000		INV	12/18/2025	548044	548044		
	1 01145415 415024	MOTOR VEHI		INV	12/18/2025	74.85			
		Invoice Net				74.85			
						CHECK TOTAL	74.85		-----

44784	NISSAN INFINITI LT LLC	00000	INV	12/18/2025	548045	548045		
1	01145415 415024	MOTOR VEHI	INV	12/18/2025	151.52			
		Invoice Net	151.52					
			CHECK	TOTAL	151.52		-----	
44858	NISSAN INFINITI LT LLC	00000	INV	12/18/2025	548046	548046		
1	01145415 415024	MOTOR VEHI	INV	12/18/2025	70.44			
		Invoice Net	70.44					
			CHECK	TOTAL	70.44		-----	
45153	O'TOOLE, MICHELE KATE	00000	INV	12/18/2025	548061	548061		
1	01145415 415025	MOTOR VEHI	INV	12/18/2025	182.27			
		Invoice Net	182.27					
			CHECK	TOTAL	182.27		-----	
19643	MOUNT AUBURN HOSPITAL	00000	260762	INV 12/18/2025	2000401394	548017		
1	0121052 530006	POLICE EXP	CONTRACTED		245.00			

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	2 0142052 530006			HIGHWAY EX	CONTRACTED	242.00			
				Invoice Net		487.00			
						CHECK	TOTAL	487.00	-----
45158	OTTOBRE KATHLEEN M	00000	INV	12/18/2025	548373	548373			
1	6545040 421000	WATER/SEW	USER CHARG		2,951.80				
		Invoice Net	2,951.80						
			CHECK	TOTAL	2,951.80		-----		
27843	OVERDRIVE	00001	INV	12/18/2025	01758C025353533	547623			
1	76175 578030	JOHN F &	SUPPLIES L		2,672.39				
		Invoice Net	2,672.39						
27843	OVERDRIVE	00001	INV	12/18/2025	01758C025353522	547626			
1	76055 578030	E S FARME	SUPPLIES L		2,262.74				
2	76275 578025	DANIEL D S	MISC TRST		900.87				
		Invoice Net	3,163.61						
			CHECK	TOTAL	5,836.00		-----		
5200	PALMER'S GARAGE	00000	263398	INV 12/18/2025	25642	547845			
1	0119252 524000	FACILITIES	REPAIRS AN		1,912.12				
		Invoice Net	1,912.12						
5200	PALMER'S GARAGE	00000	263398	INV 12/18/2025	251631	547849			
1	0119252 524000	FACILITIES	REPAIRS AN		2,374.17				
		Invoice Net	2,374.17						
			CHECK	TOTAL	4,286.29		-----		

39667	PARTS AUTHORITY LLC 1 0142952 543001	00001 260954 INV 12/18/2025 MOTOR EQUI MAT SUPPL Invoice Net	349-377216 132.87 132.87	547950	
			CHECK TOTAL	132.87	-----
15561	PEARSON EDUCATION 1 03011152 520528 2410	00002 260214 INV 12/18/2025 AHS Social SM TEXTBOO Invoice Net	29258737 6,695.60 6,695.60	539903	
			CHECK TOTAL	6,695.60	-----
25843	PETE'S TIRE BARN INC 1 0142952 530006	00000 261590 INV 12/18/2025 MOTOR EQUI CONTRACTED Invoice Net	829431 551.60 551.60	547899	
			CHECK TOTAL	551.60	-----
5308	PIGOTT ELECTRIC CO 1 6463152 524021	00001 263399 INV 12/18/2025 RINK EXPEN RINK MAINT Invoice Net	42155 370.00 370.00	547880	
			CHECK TOTAL	370.00	-----
5326	PITNEY BOWES	00001 262966 INV 12/18/2025	1028583297	548183	

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 0114952 542000	POSTAGE EX	OFFICE SUP			150.00 150.00			
		Invoice Net				CHECK TOTAL	150.00		-----
5355	POSTMASTER BOSTON 1 0114952 534003	00000 263400 INV 12/18/2025 POSTAGE EX POSTAGE Invoice Net				POBOX167 DEC 2025 464.00 464.00	547783		
						CHECK TOTAL	464.00		-----
42986	POYANT SIGNS INC 1 0119252 530006	00000 262174 INV 12/18/2025 FACILITIES CONTRACTED Invoice Net				32237 611.00 611.00	548191		
						CHECK TOTAL	611.00		-----
5801	R W SHATTUCK & CO INC 1 31125 578045	00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX Invoice Net				292989/1 13.77 13.77	548006		
5801	R W SHATTUCK & CO INC 1 31125 578045	00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX Invoice Net				292988/1 8.59 8.59	548007		
5801	R W SHATTUCK & CO INC 1 31125 578045	00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX				290774/1 5.99	548008		

5801	R W SHATTUCK & CO INC	1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	5.99 290067/1 45.54	548009
5801	R W SHATTUCK & CO INC	1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	45.54 290012/1 4.59	548010
5801	R W SHATTUCK & CO INC	1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	4.59 287760/1 75.96	548011
5801	R W SHATTUCK & CO INC	1 31125 578045	Invoice Net 00001 261473 INV 12/18/2025 TOWN HALL PROGRAM EX	75.96 286215/1 18.36	548012
5801	R W SHATTUCK & CO INC	1 6544052 543001 2 6545052 543001	Invoice Net 00001 260364 INV 12/18/2025 SEWER EXPE MAT SUPPL WATER EXPE MAT SUPPL	18.36 178254/4 23.98 55.97	548187
5801	R W SHATTUCK & CO INC	1 6544052 543001 2 6545052 543001	Invoice Net 00001 260364 INV 12/18/2025 SEWER EXPE MAT SUPPL WATER EXPE MAT SUPPL	79.95 296699/1 23.99 55.96	548190
5801	R W SHATTUCK & CO INC	1 0149052 524010	Invoice Net 00001 263403 INV 12/18/2025 NATURAL RE TREE PLANT	79.95 296620/1 23.99	548196
5801	R W SHATTUCK & CO INC		Invoice Net 00001 260362 INV 12/18/2025	23.99 295114/1	548242

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 0142052 543001			HIGHWAY EX MAT SUPPL		15.18			
5801	R W SHATTUCK & CO INC	1 0142052 543001		Invoice Net 00001 260362 INV 12/18/2025 HIGHWAY EX MAT SUPPL		15.18 295479/1 21.16	548243		
5801	R W SHATTUCK & CO INC	1 0142352 529007		Invoice Net 00001 263402 INV 12/18/2025 SNOW & ICE S&I SUPPLY		21.16 178239/4 364.61	548245		
5801	R W SHATTUCK & CO INC	1 0149052 543001		Invoice Net 00001 260363 INV 12/18/2025 NATURAL RE MAT SUPPL		364.61 297186/1 47.97	548248		
				Invoice Net		47.97			
				CHECK TOTAL		805.61			-----
42426	RCN	1 0115552 534011		00002 260470 INV 12/18/2025 INFORMATIO NETWORK MA		052532201-0015956 950.00 950.00	548096		
				Invoice Net					
				CHECK TOTAL		950.00			-----

45150	RADOSLOVICH CHARLES J 1 01145415 415025	00000 MOTOR VEHI Invoice Net	INV 12/18/2025 MVX FY25	548055 54.98 54.98	548055	
				CHECK TOTAL	54.98	-----
43302	RBI CORPORATION 1 0149052 543001	00000 NATURAL RE Invoice Net	263104 INV 12/18/2025 MAT SUPPL	INV298007 269.99 269.99	547882	
				CHECK TOTAL	269.99	-----
13974	RCN 1 51232001 582023	00001 HIGH SCHOO Invoice Net	256236 INV 12/18/2025 BLDS TECHN	2301-0424523-02 AHS 7,385.15 7,385.15	547223	
				CHECK TOTAL	7,385.15	-----
43670	RECIRCLABLE LLC 1 0142153 529001	00000 DPW ARTICL Invoice Net	263435 INV 12/18/2025 RECYCLING	9/21/2025 342.00 342.00	547852	
43670	RECIRCLABLE LLC 1 0142153 529001	00000 DPW ARTICL Invoice Net	263435 INV 12/18/2025 RECYCLING	09/15/2025 240.00 240.00	547854	
				CHECK TOTAL	582.00	-----
45011	WM CORPORATE SERVICES 1 0143352 529004	00001 SOLID WAST Invoice Net	263438 INV 12/18/2025 RUBBISH DI	IAC7442910 35,370.98 35,370.98	548240	
				CHECK TOTAL	35,370.98	-----
42781	REDD, KIMBERLY MARIE	00000	261695 INV 12/18/2025	12 11 2025	547981	

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 33395 578040	FOX LIBRAR		FOX SHOP		175.00 175.00			
		Invoice Net				CHECK TOTAL	175.00	-----	
5525	REGISTRAR OF DEEDS 1 0114552 538005	00000 TREASURER/ Invoice Net		INV 12/18/2025 TAX TAKING		259-BROADWAY 105.00 105.00	548249		
						CHECK TOTAL	105.00	-----	
45151	RICHARDSON JOSEPH J 1 01145415 415025	00000 MOTOR VEHI Invoice Net		INV 12/18/2025 MVX FY25		548056 158.35 158.35	548056		
						CHECK TOTAL	158.35	-----	

43765	RISE GROUP INC	00000	253812	INV	12/18/2025	116105	547710	
	1 23201925 585064		ARPA 23MPL	23	MAPLE	92,898.00		
	2 232525 582012		23	MAPLE	HEAT PUMP	76,470.00		
			Invoice Net			169,368.00		
			CHECK TOTAL			169,368.00		-----
29369	ROBERT H LORD CO INC	00000	256171	INV	12/18/2025	70379INV#1	547695	
	1 51232001 582022		HIGH SCHOO	BLDS	FURNI	11,800.00		
			Invoice Net			11,800.00		
			CHECK TOTAL			11,800.00		-----
45152	ROSSELLI, MARCIA CORA	00000		INV	12/18/2025	548057	548057	
	1 01145415 415025		MOTOR VEHI	MOV	FY25	43.61		
			Invoice Net			43.61		
			CHECK TOTAL			43.61		-----
45152	ROSSELLI, MARCIA CORA	00000		INV	12/18/2025	548058	548058	
	1 01145415 415025		MOTOR VEHI	MOV	FY25	92.53		
			Invoice Net			92.53		
			CHECK TOTAL			92.53		-----
37186	SAMSARA NETWORKS INC	00001	263425	INV	12/18/2025	310519554429332	548123	
	1 0142352 529007		SNOW & ICE	S&I	SUPPLY	1,917.00		
			Invoice Net			1,917.00		
			CHECK TOTAL			1,917.00		-----
41262	SANITARY EQUIPMENT CO,	00000	263433	INV	12/18/2025	01-125688	547842	
	1 6544052 543001		SEWER EXPE	MAT	SUPPL	1,518.90		
			Invoice Net			1,518.90		
			CHECK TOTAL			1,518.90		-----
41523	SAWYER, KEITH RICHARD	00000		INV	12/18/2025	548059	548059	
	1 01145415 415025		MOTOR VEHI	MOV	FY25	28.11		
			Invoice Net			28.11		

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26159

12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	28.11		-----
30903	SCSI	00000	262925	INV	12/18/2025	25-119-1	547945		
	1 31105 578045		ROBBINS HO	PROGRAM	EX	3,085.82			
			Invoice Net			3,085.82			
			CHECK TOTAL			3,085.82			-----
38646	SHARECARE HEALTH DATA	00000	263428	INV	12/18/2025	41761115	548089		
	1 0191252 578023		WORKER'S C	WORKERS	CO	38.35			
			Invoice Net			38.35			

						CHECK TOTAL	38.35	-----
31401	SHRED-IT USA	00002	261550	INV	12/18/2025	8012681840	547548	
1	0114552 542000	TREASURER/	OFFICE SUP			252.69		
		Invoice Net				252.69		
31401	SHRED-IT USA	00002	261865	INV	12/18/2025	8012854808	548226	
1	0154152 542000	COA EXPENS	OFFICE SUP			151.43		
		Invoice Net				151.43		
						CHECK TOTAL	404.12	-----
28903	SILVER HILL ENERGIZED	00000	262565	INV	12/18/2025	P87882374	548086	
1	0119252 524000	FACILITIES	REPAIRS AN			62.86		
		Invoice Net				62.86		
						CHECK TOTAL	62.86	-----
33735	SKANSKA USA BUILDING I	00001	201696	INV	12/18/2025	1317826-000-96	547053	
1	51232001 582018	HIGH SCHOO	OPM			100,530.00		
		Invoice Net				100,530.00		
						CHECK TOTAL	100,530.00	-----
33723	SOFRONAS JEAN D	00000		INV	12/18/2025	548060	548060	
1	01145415 415025	MOTOR VEHI	MOVX FY25			21.11		
		Invoice Net				21.11		
						CHECK TOTAL	21.11	-----
45146	SOPRANO, JULIANE	00000		INV	12/18/2025	DIA # 29561-21	548206	
1	0191252 578023	WORKER'S C	WORKERS CO			9,000.00		
		Invoice Net				9,000.00		
						CHECK TOTAL	9,000.00	-----
11366	SPRAGUE OPERATING RESO	00001	261909	INV	12/18/2025	25468516	547855	
1	0121052 548001	POLICE EXP	VEHCL FUEL			16.32		
2	0122052 548001	FIRE EXPEN	VEHCL FUEL			3,799.93		
3	0142052 548001	HIGHWAY EX	VEHCL FUEL			7,955.74		
4	03325202 520611 3300	FAC Facili	OE GAS & O			2.51		
5	03345302 520611 3300	TRANSP Tra	OE GAS & O			7,552.94		
		Invoice Net				19,327.44		

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26159 12/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
11366	SPRAGUE OPERATING RESO	00001	261909	INV	12/18/2025	25446258	547858		
	1 0121052 548001	POLICE EXP	VEHCL FUEL			12.37			
	2 0122052 548001	FIRE EXPEN	VEHCL FUEL			2,882.91			
	3 0142052 548001	HIGHWAY EX	VEHCL FUEL			6,035.81			
	4 03325202 520611 3300	FAC Facili	OE GAS & O			1.90			
	5 03345302 520611 3300	TRANSP Tra	OE GAS & O			5,730.21			

Invoice Net				14,663.20				
CHECK TOTAL					33,990.64		-----	
32025	STANTEC CONSULTING	SER	00001 243508 INV 12/18/2025	2500404		548062		
1	21725 578035		MASS/APP MISC GRNT	320.38				
2	41752302 530044		ADA ENGINEERIN	11.62				
Invoice Net				332.00				
32025	STANTEC CONSULTING	SER	00001 253396 INV 12/18/2025	2497050		548064		
1	44112501 588003		ROADWAY CO ROADWAYS C	8,554.00				
Invoice Net				8,554.00				
CHECK TOTAL					8,886.00		-----	
38385	JM INSTALLATIONS INC		00000 241958 INV 12/18/2025	673412		547054		
1	51232001 582021		HIGH SCHOO BLDS MISCE	2,413.00				
Invoice Net				2,413.00				
CHECK TOTAL					2,413.00		-----	
45110	PUBLIC SAFETY CONSULTA		00001 263442 INV 12/18/2025	112425-Captain		548005		
1	0115252 530002		PERSONNEL TRAINING/P	3,740.00				
Invoice Net				3,740.00				
CHECK TOTAL					3,740.00		-----	
45110	PUBLIC SAFETY CONSULTA		00001 263442 INV 12/18/2025	112425 Lieutenant		548013		
1	0115252 530002		PERSONNEL TRAINING/P	3,740.00				
Invoice Net				3,740.00				
CHECK TOTAL					3,740.00		-----	
45110	PUBLIC SAFETY CONSULTA		00001 263442 INV 12/18/2025	112425 Sergeant		548014		
1	0115252 530002		PERSONNEL TRAINING/P	16,420.00				
Invoice Net				16,420.00				
CHECK TOTAL					16,420.00		-----	
23386	SUNBELT RENTALS		00001 263413 INV 12/18/2025	176566529-0001		548370		
1	0149052 524004		NATURAL RE R&M - CONT	3,830.11				
Invoice Net				3,830.11				
23386	SUNBELT RENTALS		00001 263413 INV 12/18/2025	176566529-0002		548372		
1	0149052 524004		NATURAL RE R&M - CONT	67.50				
Invoice Net				67.50				
CHECK TOTAL					3,897.61		-----	
88888	ATTILA PILTMAN		00000 INV 12/18/2025	REFUND 72 PARK AVE		548192		

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2615912/18/2025

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 01240445 445014	PERMITS	I	BLDG PRM		292.80			
	2 01240445 445016	PERMITS	I	OCCUPANCY		50.00			

Invoice Net				342.80				
				CHECK TOTAL	342.80		-----	
88888	PAUL HIGHT	00000	INV 12/18/2025	DIA # 29561-21	548213			
1	0191252 578023	WORKER'S C	WORKERS CO	45,907.90				
Invoice Net				45,907.90				
				CHECK TOTAL	45,907.90		-----	
88888	RONALD SLINEY	00000	INV 12/18/2025	CLAIM# 258-26-05	548185			
1	53002514 582006	HARDY SCHO	ROOF RENOV	40.00				
Invoice Net				40.00				
				CHECK TOTAL	40.00		-----	
88888	WAN T NG	00000	INV 12/18/2025	REFUND 45 GRAFTON ST	548195			
1	01240445 445021	PERMITS I	GAS PERMIT	180.00				
Invoice Net				180.00				
				CHECK TOTAL	180.00		-----	
45003	THE LIGHTS OUT	00000	262856 INV 12/18/2025	01092	544907			
1	6363052 524025	RECREATION	RESERVOIR	500.00				
Invoice Net				500.00				
				CHECK TOTAL	500.00		-----	
45107	TRACY, MAGEN	00000	263441 INV 12/18/2025	112225-01	547889			
1	6363052 524025	RECREATION	RESERVOIR	500.00				
Invoice Net				500.00				
				CHECK TOTAL	500.00		-----	
43761	VALLEY MACHINE KNIFE L	00000	262237 INV 12/18/2025	129716	547877			
1	6463152 524021	RINK EXPEN	RINK MAINT	90.00				
Invoice Net				90.00				
				CHECK TOTAL	90.00		-----	
22852	VEOLIA TECHNICAL SOLUT	00000	262374 INV 12/18/2025	EW1764643	548315			
1	31075 578045	WHITE GOOD	PROGRAM EX	1,030.88				
Invoice Net				1,030.88				
				CHECK TOTAL	1,030.88		-----	
4955	VERIZON WIRELESS	00010	262965 INV 12/18/2025	6129924904	548181			
1	0112252 534001	SELECT BD	TELEPHONE	30.35				
2	0113452 534001	COMPTROLLE	TELEPHONE	30.35				
3	0115152 534001	LEGAL EXPE	TELEPHONE	129.54				
4	0124052 534001	INSPECTION	TELEPHONE	227.94				
5	0142052 534001	HIGHWAY EX	TELEPHONE	60.70				
6	0142152 534001	PUBLIC WOR	TELEPHONE	205.39				

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CASH ACCOUNT: 0000		104013	VENDOR 8304		WARRANT: 26159	12/18/2025		
VENDOR	G/L ACCOUNTS	R	PO	TYPE DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK

7	0142352	534001		SNOW & ICE	TELEPHONE	30.35		
8	0149052	534001		NATURAL RE	TELEPHONE	205.38		
9	0154352	534001		VETERANS E	TELEPHONE	68.34		
10	03010052	520518	2415	AHS Second	SM INSTRUC	37.99		
11	03264022	520523	1230	DIV EQUITY	SM OFFICE	30.35		
12	03325202	520637	4230	FAC Facili	OE TELEPHO	603.18		
13	03335102	520637	4400	IT Informa	OE TELEPHO	1,129.30		
14	11012026	520634	3200	AFFILIATED	OE SOFTWARE	30.35		
15	11082026	520605	2440	METCO GRAN	OE COMPUTE	154.82		
16	12113902	520523	3520	EXTEND DAY	SM OFFICE	185.42		
17	31115	534001		VACCINATIO	TELEPHONE	333.63		
18	33275	534001		COA GIFT F	TELEPHONE	454.88		
19	6154152	534001		COA EXPENS	TELEPHONE	49.98		
20	6363052	534001		RECREATION	TELEPHONE	117.97		
21	6544052	534001		SEWER EXPE	TELEPHONE	466.23		
22	6545052	534001		WATER EXPE	TELEPHONE	98.49		
23	0142052	558001		HIGHWAY EX	SMALL EQUI	1,229.98		
				Invoice Net		5,910.91		
				CHECK TOTAL		5,910.91		-----
6406	VISI-FLASH	RENTALS	EAS	00000	261579 INV 12/18/2025	65747	547838	
1	0142052	530006		HIGHWAY EX	CONTRACTED	908.93		
2	0142052	543001		HIGHWAY EX	MAT SUPPL	1,995.07		
				Invoice Net		2,904.00		
				CHECK TOTAL		2,904.00		-----
13181	W. B. MASON	CO INC		00001	260093 INV 12/18/2025	151844010	547553	
1	0116152	542000		TOWN CLERK	OFFICE SUP	61.36		
				Invoice Net		61.36		
13181	W. B. MASON	CO INC		00001	260095 INV 12/18/2025	258570382	547988	
1	0161052	542000		LIBRARY EX	OFFICE SUP	121.14		
				Invoice Net		121.14		
13181	W. B. MASON	CO INC		00001	262466 INV 12/18/2025	258750379	548003	
1	0117552	542000		PLANNING E	OFFICE SUP	11.91		
2	0117552	542000		PLANNING E	OFFICE SUP	90.50		
				Invoice Net		102.41		
13181	W. B. MASON	CO INC		00001	260181 INV 12/18/2025	258552678	548090	
1	0115552	542000		INFORMATIO	OFFICE SUP	19.26		
				Invoice Net		19.26		
13181	W. B. MASON	CO INC		00001	260181 INV 12/18/2025	258530506	548093	
1	0115552	542000		INFORMATIO	OFFICE SUP	4.27		
				Invoice Net		4.27		
13181	W. B. MASON	CO INC		00001	260094 INV 12/18/2025	258514633	548112	
1	03335102	520523	1450	IT Informa	SM OFFICE	193.21		
				Invoice Net		193.21		
				CHECK TOTAL		501.65		-----

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29222	W.L. FRENCH EXCAVATING 1 0143352 529005	00000	263158	INV SOLID WAST Invoice Net	12/18/2025 SOLID FILL	2011240 6,689.19 6,689.19 CHECK TOTAL	548004		-----
20662	WM CORPORATE SERVICES 1 0143352 529002	00003	261057	INV SOLID WAST Invoice Net	12/18/2025 CURBSIDE	2222808-0209-1 1,160.00 1,160.00	548246		
20662	WM CORPORATE SERVICES 1 0143352 529002 2 0143352 529003	00003	261057	INV SOLID WAST SOLID WAST Invoice Net	12/18/2025 CURBSIDE YARD WASTE	2222802-0209-4 247,799.85 46,841.66 294,641.51	548251		
20662	WM CORPORATE SERVICES 1 0143352 529002	00003	261057	INV SOLID WAST Invoice Net	12/18/2025 CURBSIDE	2222820-0209-6 32.00 32.00 CHECK TOTAL	548267	295,833.51	-----
24166	WATER MANAGEMENT GROUP 1 6463152 524021	00000	261479	INV RINK EXPEN Invoice Net	12/18/2025 RINK MAINT	22065 235.00 235.00 CHECK TOTAL	547546	235.00	-----
4414	WIN WASTE INNOVATIONS 1 0143352 529004	00004	261355	INV SOLID WAST Invoice Net	12/18/2025 RUBBISH DI	90463 66,404.68 66,404.68	548257		
4414	WIN WASTE INNOVATIONS 1 0143352 529004	00004	261355	INV SOLID WAST Invoice Net	12/18/2025 RUBBISH DI	90462 525.32 525.32 CHECK TOTAL	548259	66,930.00	-----
43202	LAW OFFICE OF WILLIAM 1 0191252 578023	00000		INV WORKER'S C Invoice Net	12/18/2025 WORKERS CO	DIA # 29561-21 5,000.00 5,000.00 CHECK TOTAL	548209	5,000.00	-----
45112	WYNER, BENJAMIN 1 33685 578045	00000	263443	INV MIGRANT Invoice Net	12/18/2025 PROGRAM EX	10182025 779.00 779.00 CHECK TOTAL	548266	779.00	-----
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308 INVOICES		WARRANT TOTAL				3,268,387.48	3,268,387.48		
		CASH ACCOUNT BALANCE					144,429.44		

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FUND	ORG		ACCOUNT		AMOUNT	AVLB	BUDGET
0001	0112252	SELECT BOARD EXPEN	0001-1-122-122-0000-000000-0000-52-534001	TELEPHONE EXPENSES	30.35	135,267.44	
0001	0112352	TOWN MANAGER EXPEN	0001-1-123-123-0000-000000-0000-52-530005	WEBSITE SUPPORT SRVCS	1,020.00	23,434.04	
0001	0112352	TOWN MANAGER EXPEN	0001-1-123-123-0000-000000-0000-52-542000	OFFICE SUPPLIES	40.00	23,434.04	
0001	0113452	COMPTROLLER EXPENS	0001-1-134-134-0000-000000-0000-52-534001	TELEPHONE EXPENSES	30.35	19,160.66	
0001	0113452	COMPTROLLER EXPENS	0001-1-134-134-0000-000000-0000-52-542000	OFFICE SUPPLIES	17.06	19,160.66	
0001	01145415	MOTOR VEHICLE EXCI	0001-1-145-145-0000-000000-4150-40-415023	VMX FY23	1,238.70	.00	
0001	01145415	MOTOR VEHICLE EXCI	0001-1-145-145-0000-000000-4150-40-415024	VMX FY24	404.56	.00	
0001	01145415	MOTOR VEHICLE EXCI	0001-1-145-145-0000-000000-4150-40-415025	VMX FY25	1,021.41	.00	
0001	0114552	TREASURER/COLLECTO	0001-1-145-145-0000-000000-0000-52-538005	TAX TAKING	105.00	129,739.84	
0001	0114552	TREASURER/COLLECTO	0001-1-145-145-0000-000000-0000-52-542000	OFFICE SUPPLIES	256.13	129,739.84	
0001	0114552	TREASURER/COLLECTO	0001-1-145-145-0000-000000-0000-52-571000	IN STATE TRAVEL	150.00	129,739.84	
0001	0114952	POSTAGE EXPENSES	0001-1-149-149-0000-000000-0000-52-534003	POSTAGE	14,289.97	19,080.49	
0001	0114952	POSTAGE EXPENSES	0001-1-149-149-0000-000000-0000-52-542000	OFFICE SUPPLIES	150.00	19,080.49	
0001	0115152	LEGAL EXPENSES	0001-1-151-151-0000-000000-0000-52-534001	TELEPHONE EXPENSES	129.54	.50	
0001	0115252	PERSONNEL EXPENSES	0001-1-152-152-0000-000000-0000-52-530002	TRAINING/PROFESSIONAL	24,180.51	21,636.48	
0001	0115252	PERSONNEL EXPENSES	0001-1-152-152-0000-000000-0000-52-542000	OFFICE SUPPLIES	9.87	21,636.48	
0001	0115552	INFORMATION TECHNO	0001-1-155-155-0000-000000-0000-52-534011	NETWORK MAINTENANCE	2,418.41	405,735.94	
0001	0115552	INFORMATION TECHNO	0001-1-155-155-0000-000000-0000-52-542000	OFFICE SUPPLIES	23.53	405,735.94	
0001	0115552	INFORMATION TECHNO	0001-1-155-155-0000-000000-0000-52-542003	COMPUTER/PRINT SUPPLIE	59.99	405,735.94	
0001	0116152	TOWN CLERK EXPENSE	0001-1-161-161-0000-000000-0000-52-542000	OFFICE SUPPLIES	61.36	6,067.08	
0001	0117552	PLANNING EXPENSES	0001-1-175-175-0000-000000-0000-52-530002	TRAINING/PROFESSIONAL	1,080.00	22,241.65	
0001	0117552	PLANNING EXPENSES	0001-1-175-175-0000-000000-0000-52-542000	OFFICE SUPPLIES	382.37	22,241.65	
0001	0117552	PLANNING EXPENSES	0001-1-175-175-0000-000000-0000-52-571000	IN STATE TRAVEL	1,086.28	22,241.65	
0001	0117553	PLANNING ARTICLES	0001-1-175-175-0000-000000-0000-53-578052	ARLINGTON COM ARTS & C	38.18	14,612.24	
0001	0119252	FACILITIES EXPENSE	0001-1-192-192-0000-000000-0000-52-521001	ELECTRICITY	14,145.15	261,157.68	
0001	0119252	FACILITIES EXPENSE	0001-1-192-192-0000-000000-0000-52-521002	NATURAL GAS	1,156.85	261,157.68	
0001	0119252	FACILITIES EXPENSE	0001-1-192-192-0000-000000-0000-52-524000	REPAIRS AND MAINTENANC	4,775.91	261,157.68	
0001	0119252	FACILITIES EXPENSE	0001-1-192-192-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO	1,124.93	261,157.68	
0001	0119252	FACILITIES EXPENSE	0001-1-192-192-0000-000000-0000-52-542000	OFFICE SUPPLIES	118.98	261,157.68	
0001	0119252	FACILITIES EXPENSE	0001-1-192-192-0000-000000-0000-52-543001	MATERIALS SUPPLIES	3,018.09	261,157.68	
0001	0121052	POLICE EXPENSES	0001-2-210-210-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO	245.00	352,971.37	
0001	0121052	POLICE EXPENSES	0001-2-210-210-0000-000000-0000-52-548001	VEHICLE FUEL	4,352.62	352,971.37	
0001	0121052	POLICE EXPENSES	0001-2-210-210-0000-000000-0000-52-573000	DUES AND MEMBERSHIPS	17.99	352,971.37	
0001	0121052	POLICE EXPENSES	0001-2-210-210-0000-000000-0000-52-578000	OTHER UNCLASSIFIED EXP	71.78	352,971.37	
0001	0122052	FIRE EXPENSES	0001-2-220-220-0000-000000-0000-52-524001	R&M - BUILDINGS & GROU	226.37	4,136,416.68	
0001	0122052	FIRE EXPENSES	0001-2-220-220-0000-000000-0000-52-548001	VEHICLE FUEL	7,314.51	4,136,416.68	
0001	0122052	FIRE EXPENSES	0001-2-220-220-0000-000000-0000-52-558007	EMT SUPPLIES	153.59	4,136,416.68	
0001	01240445	PERMITS INSPECTIO	0001-2-240-240-0000-000000-4450-40-445014	BUILDING PERMITS	292.80	.00	
0001	01240445	PERMITS INSPECTIO	0001-2-240-240-0000-000000-4450-40-445016	OCCUPANCY CERTIFICATE	50.00	.00	
0001	01240445	PERMITS INSPECTIO	0001-2-240-240-0000-000000-4450-40-445021	GAS PERMITS	180.00	.00	
0001	0124052	INSPECTION SERVICE	0001-2-240-240-0000-000000-0000-52-534001	TELEPHONE EXPENSES	227.94	3,454.60	
0001	0124052	INSPECTION SERVICE	0001-2-240-240-0000-000000-0000-52-548001	VEHICLE FUEL	58.36	3,454.60	
0001	0141152	TOWN ENGINEER EXPE	0001-4-400-411-0000-000000-0000-52-530000	PROFESSIONAL & TECHNCA	230.65	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES	0001-4-400-420-0000-000000-0000-52-521001	ELECTRICITY	3,817.70	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES	0001-4-400-420-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO	1,150.93	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES	0001-4-400-420-0000-000000-0000-52-534001	TELEPHONE EXPENSES	60.70	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES	0001-4-400-420-0000-000000-0000-52-543001	MATERIALS SUPPLIES	3,346.61	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES	0001-4-400-420-0000-000000-0000-52-548001	VEHICLE FUEL	20,169.71	4,414,624.13	
0001	0142052	HIGHWAY EXPENSES	0001-4-400-420-0000-000000-0000-52-558001	SMALL EQUIPMENT	1,229.98	4,414,624.13	

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FUND	ORG	ACCOUNT	AMOUNT	AVLB	BUDGET	
0001	0142152	PUBLIC WORKS ADMIN	0001-4-400-421-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO	445.68	4,414,624.13
0001	0142152	PUBLIC WORKS ADMIN	0001-4-400-421-0000-000000-0000-52-534001	TELEPHONE EXPENSES	205.39	4,414,624.13
0001	0142153	DPW ARTICLES	0001-4-400-421-0000-000000-0000-53-529001	RECYCLING SERVICES	582.00	4,414,624.13
0001	0142352	SNOW & ICE EXPENSE	0001-4-400-423-0000-000000-0000-52-529007	S&I ICE MELT/SUPPLIES	4,328.71	4,414,624.13
0001	0142352	SNOW & ICE EXPENSE	0001-4-400-423-0000-000000-0000-52-534001	TELEPHONE EXPENSES	30.35	4,414,624.13
0001	0142952	MOTOR EQUIP REPAIR	0001-4-400-429-0000-000000-0000-52-530006	CONTRACTED SRVCS - PRO	828.10	4,414,624.13
0001	0142952	MOTOR EQUIP REPAIR	0001-4-400-429-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,750.21	4,414,624.13
0001	0143352	SOLID WASTE EXPENS	0001-4-400-433-0000-000000-0000-52-529002	CURBSIDE COLLECTION	248,991.85	4,414,624.13
0001	0143352	SOLID WASTE EXPENS	0001-4-400-433-0000-000000-0000-52-529003	YARD WASTE DISPOSAL	49,133.66	4,414,624.13
0001	0143352	SOLID WASTE EXPENS	0001-4-400-433-0000-000000-0000-52-529004	RUBBISH DISPOSAL	102,300.98	4,414,624.13
0001	0143352	SOLID WASTE EXPENS	0001-4-400-433-0000-000000-0000-52-529005	SOLID FILL DISPOSAL	6,689.19	4,414,624.13
0001	0143352	SOLID WASTE EXPENS	0001-4-400-433-0000-000000-0000-52-529008	HAZARDOUS WASTE	4,778.25	4,414,624.13
0001	0143352	SOLID WASTE EXPENS	0001-4-400-433-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,918.40	4,414,624.13
0001	0149052	NATURAL RESOURCES	0001-4-400-490-0000-000000-0000-52-524004	R&M - CONTRACTED SERVI	18,587.61	4,414,624.13
0001	0149052	NATURAL RESOURCES	0001-4-400-490-0000-000000-0000-52-524010	TREE PLANTING	688.49	4,414,624.13
0001	0149052	NATURAL RESOURCES	0001-4-400-490-0000-000000-0000-52-534001	TELEPHONE EXPENSES	205.38	4,414,624.13
0001	0149052	NATURAL RESOURCES	0001-4-400-490-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,105.16	4,414,624.13
0001	0151252	HEALTH & HUMAN SRV	0001-5-512-512-0000-000000-0000-52-530002	TRAINING/PROFESSIONAL	582.88	28,020.25
0001	0151252	HEALTH & HUMAN SRV	0001-5-512-512-0000-000000-0000-52-548001	VEHICLE FUEL	11.67	28,020.25
0001	0151252	HEALTH & HUMAN SRV	0001-5-512-512-0000-000000-0000-52-578000	OTHER UNCLASSIFIED EXP	71.93	28,020.25
0001	0151953	DEI ARTICLES	0001-5-512-519-0000-000000-0000-53-530040	HUMAN RIGHTS	1,014.00	8,013.68
0001	0154152	COA EXPENSES	0001-5-512-541-0000-000000-0000-52-542000	OFFICE SUPPLIES	151.43	1,900.00
0001	0154352	VETERANS EXPENSES	0001-5-512-543-0000-000000-0000-52-534001	TELEPHONE EXPENSES	68.34	186,098.37
0001	0154352	VETERANS EXPENSES	0001-5-512-543-0000-000000-0000-52-578010	VETERAN'S AID & ASSIST	945.45	186,098.37
0001	0161052	LIBRARY EXPENSES	0001-6-610-610-0000-000000-0000-52-530008	DATA PROCESSING	481.34	32,637.09
0001	0161052	LIBRARY EXPENSES	0001-6-610-610-0000-000000-0000-52-538003	RECORDINGS	130.97	32,637.09
0001	0161052	LIBRARY EXPENSES	0001-6-610-610-0000-000000-0000-52-542000	OFFICE SUPPLIES	121.14	32,637.09
0001	0161052	LIBRARY EXPENSES	0001-6-610-610-0000-000000-0000-52-542015	LIBRARY MATERIALS	734.86	32,637.09
0001	0161052	LIBRARY EXPENSES	0001-6-610-610-0000-000000-0000-52-573003	LICENSES AND ANNUAL FE	800.00	32,637.09
0001	0191252	WORKER'S COMP	0001-9-900-912-0000-000000-0000-52-578023	WORKERS COMP COST	75,532.99	13,516,406.62
FUND TOTAL					638,977.13	
CASH	ACCOUNT	0000 104013	BALANCE	144,429.44		

0003	03010052	AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520518	SM INSTRUCTIONAL MATER	37.99	141,328.04
0003	03011152	AHS Social Studies	0003-3-300-301-0004-003115-0001-02-520528	SM TEXTBOOKS BOOKS PER	6,695.60	4,620.37
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520416	CTR PROFESSIONAL TECH	15.94	3,444.97
0003	03221202	C&I Art	0003-3-300-322-0002-003120-0001-02-520518	SM INSTRUCTIONAL MATER	430.45	15,332.47
0003	03264022	DIVERSITY EQUITY A	0003-3-300-326-0002-003402-0000-02-520523	SM OFFICE SUPPLIES	30.35	4,514.74
0003	03305012	FINANCE Business O	0003-3-300-330-0001-003501-0001-02-520504	SM COMPUTER SOFTWARE	313.44	-24,480.68
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520521	SM MISC MAINTENANCE SU	135.63	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520611	OE GAS & OIL	1,193.36	-835.90
0003	03325202	FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520637	OE TELEPHONE/PAGERS	603.18	-835.90
0003	03335102	IT Information Tec	0003-3-300-333-0008-003510-0001-02-520416	CTR PROFESSIONAL TECH	2,466.24	113,610.09
0003	03335102	IT Information Tec	0003-3-300-333-0008-003510-0001-02-520416	CTR PROFESSIONAL TECH	1,012.00	113,610.09
0003	03335102	IT Information Tec	0003-3-300-333-0008-003510-0001-02-520505	SM COMPUTER SUPPLIES	3,000.00	113,610.09
0003	03335102	IT Information Tec	0003-3-300-333-0008-003510-0001-02-520523	SM OFFICE SUPPLIES	193.21	113,610.09

0003 03335102 IT Information Tec 0003-3-300-333-0008-003510-0001-02-520637 OE TELEPHONE/PAGERS

1,129.30

113,610.09

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
0003 03335112 IT STUDENT DATA &	0003-3-300-333-0008-003511-0000-02-520601 OE OTHER EXPENSES	1,719.00	24,534.79
0003 03345302 TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520611 OE GAS & OIL	13,813.04	6,678.64
0003 03994102 COMMUNICATIONS & F	0003-3-300-399-0001-003410-0001-02-520601 OE OTHER EXPENSES	167.60	95,586.43
	FUND TOTAL	32,956.33	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
1101 11012026 AFFILIATED COMP SCH	1101-3-300-336-2026-003201-0006-00-520634 OE SOFTWARE	30.35	.00
	FUND TOTAL	30.35	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
1108 11082026 METCO GRANT	1108-3-300-326-2026-003404-0005-00-520605 OE COMPUTER EQUIPMENT	154.82	.00
	FUND TOTAL	154.82	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
1201 12013802 COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-520518 SM INSTRUCTIONAL MATER	699.80	1,739,982.35
	FUND TOTAL	699.80	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
1211 12113902 CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520514 SM FOOD SUPPLIES	105.41	379,275.36
1211 12113902 CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520523 SM OFFICE SUPPLIES	1,637.30	379,275.36
	FUND TOTAL	1,742.71	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
2144 21445 EOE EXP	2144-5-541-541-0000-000000-0000-50-530006 CONTRACTED SRVCS - PRO	675.00	64,744.18
	FUND TOTAL	675.00	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
2154 21545 RECYCLING DIVIDEND	2154-4-400-421-0000-000000-0000-50-530006 CONTRACTED SRVCS - PRO	73.08	-9,746.12
	FUND TOTAL	73.08	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		

2172	21725	MASS/APPLETON FINA	2172-1-175-175-2024-000000-0000-50-578035	MISCELLANEOUS GRANT EX	320.38	.00

CASH ACCOUNT	0000 104013	BALANCE	144,429.44	FUND TOTAL	320.38	

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
2320 23201236	ARPA OTHER COVID P 2320-1-123-123-2022-000000-1.70-50-578920	40.00	-193.99
2320 23201925	ARPA - 23 MAPLE HE 2320-1-192-192-2025-000000-1.4 -50-585064 23 MAPLE LIB HEAT PUMP	92,898.00	.00

CASH ACCOUNT	0000 104013 BALANCE 144,429.44	FUND TOTAL 92,938.00	
2325 232525	EECBG-23 MAPLE ST 2325-1-175-175-2025-000000-0000-50-582012 HEAT PUMP	76,470.00	.00

CASH ACCOUNT	0000 104013 BALANCE 144,429.44	FUND TOTAL 76,470.00	
2328 23285	HAZARD MITIGATION 2328-1-175-175-2026-000000-0000-50-578035 MISCELLANEOUS GRANT EX	3,863.85	2,615.00

CASH ACCOUNT	0000 104013 BALANCE 144,429.44	FUND TOTAL 3,863.85	
2800 28002201	CH 90 -2022 ROAD W 2800-4-400-411-2022-902201-0000-00-588005 ROADWAYS RECONSTRUCTIO	583,127.89	391,276.36
2800 280025	2025 ROAD WRK MARA 2800-4-400-411-2025-902501-0000-00-588017 MARATHON HARLOW ACADEM	509,553.83	285,888.21

CASH ACCOUNT	0000 104013 BALANCE 144,429.44	FUND TOTAL 1,092,681.72	
3107 31075	WHITE GOOD RECYCLI 3107-4-400-421-0000-000000-0000-50-578045 PROGRAM EXPENSES	1,030.88	19,946.05

CASH ACCOUNT	0000 104013 BALANCE 144,429.44	FUND TOTAL 1,030.88	
3108 31085	COUNCIL ON AGING P 3108-5-541-541-0000-000000-0000-50-578045 PROGRAM EXPENSES	956.00	942.12

CASH ACCOUNT	0000 104013 BALANCE 144,429.44	FUND TOTAL 956.00	

3110	31105	ROBBINS HOUSE RENT	3110-1-192-192-0000-000000-0000-50-578045	PROGRAM EXPENSES	3,085.82	24,489.98

					3,085.82	
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		
3111	31115	VACCINATIONS	3111-5-512-512-0000-000000-5115-00-534001	TELEPHONE EXPENSES	333.63	165,680.52

					333.63	

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WARRANT:		26159	12/18/2025			
FUND ORG		ACCOUNT		AMOUNT		AVLB BUDGET
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
3112 31125	TOWN HALL RENTAL E	3112-1-192-192-0000-000000-0000-50-578045	PROGRAM EXPENSES	408.42		22,053.89
				FUND TOTAL	408.42	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
3206 320626	PEG ACCESS CABLE S	3206-1-123-123-2026-000000-0000-00-535018	CABLE TV	3,554.59		478,389.18
				FUND TOTAL	3,554.59	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
3210 32105	PARKING METERS EXP	3210-1-145-145-0000-000000-0000-50-530006	CONTRACTED SRVCS - PRO	2,720.00		770,640.41
				FUND TOTAL	2,720.00	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
3226 32265	CONSERVATION WETLA	3226-1-175-170-0000-000000-0000-50-578067	BY-LAW EXPENSE	153.61		7,951.12
				FUND TOTAL	153.61	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
3233 32335	OPIOID SETTLEMENT	3233-5-512-512-0000-000000-0000-50-578081	OPIOID	694.35		228,856.02
				FUND TOTAL	694.35	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
3308 33085	CLEAN ENERGY FUTUR	3308-1-175-175-0000-000000-0000-50-578045	PROGRAM EXPENSES	22.96		397.04
				FUND TOTAL	22.96	

CASH ACCOUNT 0000 104013	BALANCE	144,429.44		
3316 33165 AYCC SYMMES GRANT 3316-5-542-542-0000-000000-0000-50-578045	PROGRAM EXPENSES	431.32	94,303.34	
	FUND TOTAL	431.32		
CASH ACCOUNT 0000 104013	BALANCE	144,429.44		
3321 33215 ARL ENERGY ASSISTA 3321-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	348.24	239,824.13	
	FUND TOTAL	348.24		
CASH ACCOUNT 0000 104013	BALANCE	144,429.44		

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FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
3322 33225 VETERAN'S MEMORIAL 3322-5-543-543-0000-000000-0000-50-578045	PROGRAM EXPENSES	1,558.63	7,027.14
	FUND TOTAL	1,558.63	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	
3327 33275 COA GIFT FUND EXP 3327-5-541-541-0000-000000-0000-50-534001	TELEPHONE EXPENSES	454.88	.00
	FUND TOTAL	454.88	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	
3334 33345 SANBORN GRANT EXP 3334-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	4,830.58	.00
	FUND TOTAL	4,830.58	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	
3335 33355 DENTAL SUBSIDY PRO 3335-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	300.00	124.03
	FUND TOTAL	300.00	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	
3336 33365 SEVOYAN PERSONAL N 3336-5-541-541-0000-000000-0000-50-578045	PROGRAM EXPENSES	452.81	4,978.78
	FUND TOTAL	452.81	
CASH ACCOUNT 0000 104013	BALANCE	144,429.44	

3339	33395	FOX LIBRARY GIFT F	3339-6-610-610-0000-000000-0000-50-578040	FOX SHOP MATERIAL & PR	318.23	173,562.06

					FUND TOTAL	318.23
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		
3342	33425	ARL LIBRARIES FOUN	3342-6-610-610-0000-000000-0000-50-530006	CONTRACTED SRVCS - PRO	1,005.02	44,604.89

					FUND TOTAL	1,005.02
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		
3368	33685	MIGRANT FAMILIES R	3368-5-512-512-2024-000000-0000-50-578045	PROGRAM EXPENSES	779.00	1,581.71

					FUND TOTAL	779.00
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		

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|TOWN OF ARLINGTON
| WARRANT SUMMARY

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WARRANT: 26159 12/18/2025

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
3376 33765	FRIENDS OF ROBBINS 3376-6-610-610-2026-000000-0000-50-578045	PROGRAM EXPENSES	530.50 6,070.00

		FUND TOTAL	530.50
CASH ACCOUNT	0000 104013	BALANCE	144,429.44
3414 34145	MOSAIC 3414-5-512-512-2025-000000-0000-50-578045	PROGRAM EXPENSES	558.00 133.91

		FUND TOTAL	558.00
CASH ACCOUNT	0000 104013	BALANCE	144,429.44
4023 41752302	TOWNWIDE ADA 4023-1-175-175-2023-230015-0000-58-530044	ENGINEERING SERVICES	1,354.66 .00

		FUND TOTAL	1,354.66
CASH ACCOUNT	0000 104013	BALANCE	144,429.44
4025 41752501	DESIGN AND ENGINEE 4025-1-175-175-2025-250018-0000-58-588013	DESIGN AND ENGINEERING	4,434.08 .00
4025 44112501	ROADWAY CONSULTING 4025-4-400-411-2025-250020-0000-58-588003	ROADWAYS CONSULT	8,554.00 183,035.00
4025 44202505	ROADWAY RECONSTRUC 4025-4-400-420-2025-250025-0000-58-588005	ROADWAYS RECONSTRUCTIO	125,365.10 218,838.50

		FUND TOTAL	138,353.18
CASH ACCOUNT	0000 104013	BALANCE	144,429.44
4026 41752604	DESIGN AND ENGINEE 4026-1-175-175-2026-260030-0000-58-588013	DESIGN AND ENGINEERING	972.88 30,982.12

4026 46302604 PLAYGROUND AUDIT A	4026-6-630-630-2026-260049-0000-58-584004	PLAYGROUND IMPROVEMENT	2,443.74	62,808.19

		FUND TOTAL	3,416.62	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44			
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582015	BUILDING CONSTRUCTION	869,720.55	3,322,991.10
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582018	OPM	100,530.00	3,322,991.10
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582019	BLDG REIMB SRVCS	64,003.14	3,322,991.10
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582021	BLDS MISCELLANEOUS	6,373.00	3,322,991.10
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582022	BLDS FURNISHING / EQUI	14,475.34	3,322,991.10
5020 51232001 HIGH SCHOOL	5020-1-123-123-2020-200065-0000-58-582023	BLDS TECHNOLOGY	11,951.65	3,322,991.10

		FUND TOTAL	1,067,053.68	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44			
5025 53002514 HARDY SCHOOL - ROO	5025-3-300-300-2025-250057-0000-58-582006	ROOF RENOVATION	40.00	345,714.55

		FUND TOTAL	40.00	
CASH ACCOUNT 0000 104013	BALANCE 144,429.44			

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WARRANT: 26159 12/18/2025

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
6100 6154152 COA EXPENSES	6100-5-541-541-0000-000000-0000-52-534001	TELEPHONE EXPENSES	49.98 .00
6100 6154152 COA EXPENSES	6100-5-541-541-0000-000000-0000-52-548001	VEHICLE FUEL	466.86 .00

		FUND TOTAL	516.84
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-521001	ELECTRICITY	886.77 628,608.05
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-521019	UTILITIES -IRVING ST P	1,833.34 628,608.05
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-524004	R&M - CONTRACTED SERVI	158.24 628,608.05
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-524025	RESERVOIR EXPENSES	1,000.00 628,608.05
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-534001	TELEPHONE EXPENSES	117.97 628,608.05
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-535015	KID CARE PRESCHOOL	2,421.09 628,608.05
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-535016	KIDS CARE AFTER SCHOOL	866.33 628,608.05
6300 6363052 RECREATION EXPENSE	6300-6-630-630-0000-000000-0000-52-542000	OFFICE SUPPLIES	12.99 628,608.05

		FUND TOTAL	7,296.73
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		
6400 6463152 RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-521001	ELECTRICITY	53,973.27 92,566.51
6400 6463152 RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-524004	R&M - CONTRACTED SERVI	199.49 92,566.51

6400	6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-524021	RINK MAINTENANCE	695.00	92,566.51
6400	6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-535002	CONCESSION STAND EXP	1,252.98	92,566.51
6400	6463152	RINK EXPENSES	6400-6-631-631-0000-000000-0000-52-548001	VEHICLE FUEL	50.58	92,566.51

					FUND TOTAL	56,171.32
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		
6500	6544052	SEWER EXPENSES	6500-4-450-440-0000-000000-0000-52-534001	TELEPHONE EXPENSES	466.23	11,356,429.95
6500	6544052	SEWER EXPENSES	6500-4-450-440-0000-000000-0000-52-543001	MATERIALS SUPPLIES	1,609.10	11,356,429.95
6500	6544052	SEWER EXPENSES	6500-4-450-440-0000-000000-0000-52-578023	WORKERS COMP COST	502.43	11,356,429.95
6500	6545040	WATER/SEWER REVENUE	6500-4-450-450-0000-000000-0000-40-421000	USER CHARGES	2,951.80	.00
6500	6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-521001	ELECTRICITY	3,817.70	11,356,429.95
6500	6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-524004	R&M - CONTRACTED SERVICE	536.07	11,356,429.95
6500	6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-534001	TELEPHONE EXPENSES	98.49	11,356,429.95
6500	6545052	WATER EXPENSES	6500-4-450-450-0000-000000-0000-52-543001	MATERIALS SUPPLIES	4,745.60	11,356,429.95

					FUND TOTAL	14,727.42
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		
7109	71095	DOLLARS FOR SCHOLARSHIP	7109-1-960-145-0000-000000-0109-50-578029	SCHOLARSHIP	500.00	660,975.25

					FUND TOTAL	500.00
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		

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| TOWN OF ARLINGTON
| WARRANT SUMMARY

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WARRANT: 26159		12/18/2025				
FUND	ORG	ACCOUNT		AMOUNT	AVLB	BUDGET
7505	75055	E SPRAGUE POOR WID	7505-5-960-541-0000-000000-0505-50-578034	WIDOWS VOTED PRGRM EXP	419.99	9,247.04

					FUND TOTAL	419.99
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		
7605	76055	E S FARMER LIBRAR	7605-6-960-610-0000-000000-0605-50-578030	SUPPLIES LIBRARY TF	2,518.56	366,092.05

					FUND TOTAL	2,518.56
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		
7617	76175	JOHN F & MARGARET	7617-6-960-610-0000-000000-0617-50-578030	SUPPLIES LIBRARY TF	7,045.76	1,582,436.70

					FUND TOTAL	7,045.76
CASH ACCOUNT	0000	104013	BALANCE	144,429.44		

7618	76185	ANNE A RUSSELL CHI	7618-6-960-610-0000-000000-0618-50-530006	CONTRACTED SRVCS - PRO	826.70	1,218,304.77

					826.70	
CASH ACCOUNT	0000 104013	BALANCE	144,429.44	FUND TOTAL		
7622	76225	F D THOMPSON LIBRA	7622-6-960-610-0000-000000-0622-50-578030	SUPPLIES LIBRARY TF	280.00	327,146.06

					280.00	
CASH ACCOUNT	0000 104013	BALANCE	144,429.44	FUND TOTAL		
7627	76275	DANIEL D STRASSBER	7627-6-960-610-0000-000000-0627-50-578025	MISCELLANEOUS TRUST EX	1,330.38	638,854.17

					1,330.38	
CASH ACCOUNT	0000 104013	BALANCE	144,429.44	FUND TOTAL		
8860	88605	ARL AFFORDABLE HOU	8860-1-175-175-0000-000000-0000-50-578049	ADMIN EXPENSES	425.00	133,739.70

					425.00	
CASH ACCOUNT	0000 104013	BALANCE	144,429.44	FUND TOTAL		
					=====	
					WARRANT SUMMARY TOTAL	3,268,387.48
					=====	
					GRAND TOTAL	3,268,387.48
					=====	

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|TOWN OF ARLINGTON
| WARRANT LIST BY VOUCHER

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WARRANT:		26159	12/18/2025				
VOUCHER	VENDOR	VENDOR NAME	DOCUMENT	PO	TYPE	DUE DATE	AMOUNT COMMENT



STATEMENT MADE UNDER THE PENALTIES OF PERJURY

I/WE CERTIFY THAT THERE IS DUE TO THE VENDORS NAMED WITHIN THIS ACCOUNTS PAYABLE WARRANT THE AMOUNT SET AGAINST THEIR RESPECTIVE NAMES, IN PAYMENT FOR SERVICES PERFORMED TO DATE.

Warrant Number: 26166

Dated: 01.06.26

Amount: \$469,503.85

Elizabeth C. Homan, PhD.
Superintendent of Schools

Jeff Thielman

Jeff Thielman – Chair
School Committee

Paul Schlichtman

Paul Schlichtman – Secretary
School Committee

Liz Exton
School Committee

Alham Saadat

Alham Saadat
School Committee

Chris Schweitzer

Christopher Schweitzer
Chief Financial Officer

Laura Gitelson

Laura Gitelson – Vice Chair
School Committee

Kirsi Allison-Ampe, MD
School Committee

Leonard Kardon

Leonard Kardon
School Committee

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|TOWN OF ARLINGTON

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DATE: 01/06/2026 WARRANT: 26166 AMOUNT: \$ 469,503.85

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS INDICATED.

DEPUTY TOWN MANAGER

DocuSigned by:
Christine Bongiorno 1/2/2026

01AD15B65083484...

COMPTROLLER

DocuSigned by:
ida cody 1/2/2026

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	01/06/2026	Q71398-00 733.12 733.12 Invoice Net	548503		
				EXTEND DAY	SM FOOD SU	CHECK TOTAL	733.12		-----
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	01/06/2026	Q65770-00 1,270.48 1,270.48 Invoice Net	548505		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	01/06/2026	Q65095-00 24.85 24.85 Invoice Net	548506		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	01/06/2026	Q66523-00 676.60 676.60 Invoice Net	548861		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	01/06/2026	Q55355-00 451.00 451.00 Invoice Net	548903		
41449	ACE ENDICO CORP 1 12113902 520514 3520	00000	260171	INV	01/06/2026	Q68904-00 768.30 768.30 Invoice Net	548905		
				EXTEND DAY	SM FOOD SU	CHECK TOTAL	3,191.23		-----
45052	AHIMSA KIDS INC 1 10005 520624	00000	263262	INV	01/06/2026	#AC1191 2,995.00 2,995.00 Invoice Net	548481		
				SCHOOL FOO	OE OTHER F	CHECK TOTAL	2,995.00		-----
38648	AMAZON CAPITAL SERVICE 1 03030052 520523 2430	00001	263381	INV	01/06/2026	1MJ4-743Y-1FKM 19.78 19.78 Invoice Net	548435		
38648	AMAZON CAPITAL SERVICE 1 03030052 520518 2415	00001	263263	INV	01/06/2026	1LF4-XMN4-W1QN 14.88 14.88 Invoice Net	548436		
38648	AMAZON CAPITAL SERVICE 1 03221202 520518 2415	00001	263256	INV	01/06/2026	1W17-KFFL-6YVJ 208.34 208.34 Invoice Net	548437		
38648	AMAZON CAPITAL SERVICE 1 13032507 520512 4230	00001	263334	INV	01/06/2026	1JC3-P79C-RJQF 165.39 165.39 Invoice Net	548438		
38648	AMAZON CAPITAL SERVICE 1 12085 520506 2415	00001	263370	INV	01/06/2026	1GRV-1LMF-FWMH 52.79 52.79 Invoice Net	548439		
38648	AMAZON CAPITAL SERVICE 1 03233012 520518 2415	00001	263150	INV	01/06/2026	1YDF-FKYH-9TK1 37.04 37.04 Invoice Net	548705		
				SpEd Speci	SM INSTRUC				

38648 AMAZON CAPITAL SERVICE
1 12013801 520523 6200

Invoice Net
00001 255421 INV 01/06/2026
COMED ADMI SM OFFICE
Invoice Net

37.04
1GYK-FMCF-G1FP
39.99
39.99

548800

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| DETAIL INVOICE LIST

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
38648	AMAZON CAPITAL SERVICE 1 12013801 520518 6200	00001	255421	INV	01/06/2026	1V9J-3PMX-HHL3 55.42 Invoice Net 55.42	548802		
38648	AMAZON CAPITAL SERVICE 1 03011202 520518 2415	00001	263330	INV	01/06/2026	1KKQ-JGK4-GWGY 125.01 Invoice Net 125.01	548921		
				CHECK	TOTAL	718.64			-----
44906	AMERICAN BLANKET COMPA 1 03214012 520522 1210	00000	262808	INV	01/06/2026	20215 1,680.00 Invoice Net 1,680.00	548715		
				CHECK	TOTAL	1,680.00			-----
15724	ARLINGTON CENTER FOR T 1 12013806 510102 6200	00002	262615	INV	01/06/2026	2367 896.00 Invoice Net 896.00	548615		
				CHECK	TOTAL	896.00			-----
24394	AUDIOLOGY AND HEARING 1 03233012 520416 2320 2 03233012 520615 2420	00000	260053	INV	01/06/2026	45709 94.44 SpEd Speci CTR PROFES SpEd Speci OE INSTRUC Invoice Net 150.00	548654		
				CHECK	TOTAL	150.00			-----
30796	AUTOMATED BUILDING SYS 1 03325202 520411 4220	00002	263310	INV	01/06/2026	SD19768 1,125.00 FAC Facili CTR HVAC C Invoice Net 1,125.00	548694		
				CHECK	TOTAL	1,125.00			-----
74780	B&H FOTO & ELECTRONICS 1 12113902 520501 3520	00002	262189	INV	01/06/2026	239732980 39.99 EXTEND DAY SM SUPPLIE Invoice Net 39.99	548433		
74780	B&H FOTO & ELECTRONICS 1 12113902 520501 3520	00002	262206	INV	01/06/2026	239732978 29.99 EXTEND DAY SM SUPPLIE Invoice Net 29.99	548434		
74780	B&H FOTO & ELECTRONICS 1 03991032 520518 2415	00002	263274	INV	01/06/2026	239722092 6,760.65 DIGITAL LE SM INSTRUC Invoice Net 6,760.65	548458		
				CHECK	TOTAL	6,830.63			-----

44923	BANNER SYSTEMS INC	00000	262855	INV	01/06/2026	080952	548664
1	03325212 520507 4110	FAC Custod	SM CUSTODI			1,228.50	
		Invoice Net				1,228.50	
44923	BANNER SYSTEMS INC	00000	262855	INV	01/06/2026	080953	548668
1	03325212 520507 4110	FAC Custod	SM CUSTODI			491.40	
		Invoice Net				491.40	
44923	BANNER SYSTEMS INC	00000	262855	INV	01/06/2026	080954	548684

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 03325212 520507 4110	FAC Custod	SM CUSTODI			737.10			
		Invoice Net				737.10			
						CHECK TOTAL	2,457.00		-----
43209	BECHLER, JULIA	00000	263550	INV	01/06/2026	Fall125	548782		
1	12013806 510328 6200	YOUTH FALL	OS TEMPORA			165.00			
		Invoice Net				165.00			
						CHECK TOTAL	165.00		-----
34899	BHP DESIGNS LLC	00000	263547	INV	01/06/2026	ACE-2512	548776		
1	12013802 510102 6200	ADULT FALL	PS TEACHER			1,735.00			
		Invoice Net				1,735.00			
						CHECK TOTAL	1,735.00		-----
44793	BISSERETH, GABRIEL	00000	263588	INV	01/06/2026	Fall 2025	548789		
1	12013802 510328 6200	ADULT FALL	OS TEMPORA			240.00			
		Invoice Net				240.00			
						CHECK TOTAL	240.00		-----
33263	BLUE RIBBON BBQ, INC.	00001	263369	INV	01/06/2026	E105530	548867		
1	03264022 520601 1230	DIV EQUITY	OE OTHER E			277.00			
		Invoice Net				277.00			
						CHECK TOTAL	277.00		-----
27000	PRIMO BRANDS	00002	261794	INV	01/06/2026	05L8730003715	548881		
1	12393202 520619 2710	GUIDANCE R	OE MISC EX			29.61			
		Invoice Net				29.61			
						CHECK TOTAL	29.61		-----
29782	PLAY-WELL-TEKNOLOGIES	00001	263189	INV	01/06/2026	DB27730	548832		
1	12013806 510102 6200	YOUTH FALL	PS TEACHER			1,680.00			
		Invoice Net				1,680.00			
						CHECK TOTAL	1,680.00		-----
44463	BRADY INDUSTRIES LLC	00000	261960	INV	01/06/2026	10996377	548566		
1	03325212 520507 4110	FAC Custod	SM CUSTODI			224.24			

2 03325212 520507 4110 FAC Custod SM CUSTODI
Invoice Net
44463 BRADY INDUSTRIES LLC 00000 262582 INV 01/06/2026
1 03325212 520507 4110 FAC Custod SM CUSTODI
Invoice Net

43608 BRAINS AND MOTION EDUC 00000 263200 INV 01/06/2026
1 12013806 510102 6200 YOUTH FALL PS TEACHER
Invoice Net

369.76
594.00
10996249 548570
656.00
656.00
CHECK TOTAL 1,250.00 -----

SI-701 548831
5,004.00
5,004.00
CHECK TOTAL 5,004.00 -----

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
45015 BMI NEWCO INC	1 03221222 520629 2354	00001	262957	INV	01/06/2026	12269 150.00 150.00 CHECK TOTAL 150.00	548429		-----
43019 BRIDGING INDEPENDENT L	1 03233012 520416 2320	00000	260253	INV	01/06/2026	101083 3,336.00 3,336.00 CHECK TOTAL 3,336.00	548692		-----
42565 BURDEAU, ZACHARY	1 03221222 520612 2354	00000	261536	INV	01/06/2026	V42565_5568BURDEAUZ 400.00 400.00	548932		
42565 BURDEAU, ZACHARY	1 03221222 520612 2354	00000	261536	INV	01/06/2026	V42565_5847BURDEAUZ 400.00 400.00	548933		
42565 BURDEAU, ZACHARY	1 03221222 520612 2354	00000	261536	INV	01/06/2026	V42565_5849BURDEAUZ 400.00 400.00 CHECK TOTAL 1,200.00	548934		-----
34065 BURKE, KRISTIN	1 03233002 520603 2110	00000	261651	INV	01/06/2026	REIMMILEAGE_DEC2025 14.70 14.70	548882		
34065 BURKE, KRISTIN	1 03233002 520603 2110	00000	261651	INV	01/06/2026	REIMMILEAGE_NOV2025 11.90 11.90 CHECK TOTAL 26.60	548883		-----
43654 BURLINGTON NICKS PLACE	1 03221092 520514 2415	00000	263171	INV	01/06/2026	TUE_12.16.25 236.50 236.50	548863		

				CHECK TOTAL	236.50	-----
39024	BUTTERNUT BAKEHOUSE	00001	262243 INV 01/06/2026	000181	548866	
1	12305 520619 2210	PAC TEACHE	OE MISC EX	200.00		
		Invoice Net		200.00		
				CHECK TOTAL	200.00	-----
45157	S3R3 INC	00000	263591 INV 01/06/2026	Fall 2025	548794	
1	12013806 510102 6200	YOUTH FALL	PS TEACHER	9,126.00		
		Invoice Net		9,126.00		
				CHECK TOTAL	9,126.00	-----
44944	CALLES LEONI, JUAN JOS	00000	262622 INV 01/06/2026	Fall25 Spanish	548621	
1	12013802 510102 6200	ADULT FALL	PS TEACHER	1,000.00		
		Invoice Net		1,000.00		

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
				CHECK TOTAL	1,000.00	-----			
26112	CALVARY CHURCH, UNITED	00000	263584 INV 01/06/2026	Fall2025	548783				
1	12013801 520630 6200	COMED ADMI	OE RENTALS	2,132.00					
		Invoice Net		2,132.00					
				CHECK TOTAL	2,132.00	-----			
44107	CERVERA, ALEJANDRA	00000	263587 INV 01/06/2026	Fall 2025	548787				
1	12013802 510328 6200	ADULT FALL	OS TEMPORA	435.00					
		Invoice Net		435.00					
				CHECK TOTAL	435.00	-----			
45142	CHAS, MONIKA	00000	263475 INV 01/06/2026	LaBlast-Fall25	548634				
1	12013802 510102 6200	ADULT FALL	PS TEACHER	550.00					
		Invoice Net		550.00					
				CHECK TOTAL	550.00	-----			
43483	CHATTERBOXES LLC	00001	263294 INV 01/06/2026	33799	548691				
1	10102026 520651 2440	SPED 240	OE PROPORT	1,519.25					
		Invoice Net		1,519.25					
				CHECK TOTAL	1,519.25	-----			
34159	JAMES M. DONAHER	00001	260067 INV 01/06/2026	22-3876	548656				
1	03233012 520416 2330	SpEd Speci	CTR PROFES	115.92					
		Invoice Net		115.92					
34159	JAMES M. DONAHER	00001	260067 INV 01/06/2026	22-3877	548657				
1	03233012 520416 2330	SpEd Speci	CTR PROFES	168.96					
		Invoice Net		168.96					

34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3878	548658
1	03233012 520416 2330	SpEd Speci	CTR PROFES			1,141.44	
		Invoice Net				1,141.44	
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3879	548676
1	03233012 520416 2330	SpEd Speci	CTR PROFES			1,570.56	
		Invoice Net				1,570.56	
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3863	548679
1	03233012 520416 2330	SpEd Speci	CTR PROFES			926.04	
		Invoice Net				926.04	
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3874	548680
1	03233012 520416 2330	SpEd Speci	CTR PROFES			912.96	
		Invoice Net				912.96	
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3847	548681
1	03233012 520416 2330	SpEd Speci	CTR PROFES			480.60	
		Invoice Net				480.60	
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3873	548682
1	03233012 520416 2330	SpEd Speci	CTR PROFES			1,255.32	
		Invoice Net				1,255.32	
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3897	548884

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2616601/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 03233012 520416 2330	SpEd Speci	CTR PROFES			823.08			
		Invoice Net				823.08			
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3896	548885		
1	03233012 520416 2330	SpEd Speci	CTR PROFES			137.40			
		Invoice Net				137.40			
34159	JAMES M. DONAHER	00001	260067	INV	01/06/2026	22-3895	548886		
1	03233012 520416 2330	SpEd Speci	CTR PROFES			380.76			
		Invoice Net				380.76			
		CHECK TOTAL				7,913.04			-----
70925	CLARKE SCHOOL FOR THE	00000	262752	INV	01/06/2026	30003	548686		
1	03233012 520416 2320	SpEd Speci	CTR PROFES			5,136.00			
		Invoice Net				5,136.00			
		CHECK TOTAL				5,136.00			-----
43672	CODE ADVANTAGE LLC	00000	262889	INV	01/06/2026	10115	548626		
1	12013806 510102 6200	YOUTH FALL	PS TEACHER			2,025.00			
		Invoice Net				2,025.00			
		CHECK TOTAL				2,025.00			-----
43382	COFFMAN SPECIALTIES CO	00000	260992	INV	01/06/2026	18747	548716		
1	12455520624 3520	AHS CAFE	OE OTHER F			321.45			
		Invoice Net				321.45			
43382	COFFMAN SPECIALTIES CO	00000	260992	INV	01/06/2026	18726	548717		

1	12455	520624	3520	AHS CAFE	OE OTHER F		192.43		
				Invoice Net			192.43		
						CHECK TOTAL		513.88	-----
25410	CRICK SOFTWARE INC			00000	263453 INV	01/06/2026	29133	548702	
1	03233012	520504	2455	SpEd Speci	SM COMPUTE		3,000.00		
				Invoice Net			3,000.00		
						CHECK TOTAL		3,000.00	-----
71176	D'AGOSTINO'S DELI			00001	263353 INV	01/06/2026	/34395	548901	
1	12305	520619	2210	PAC TEACHE	OE MISC EX		214.19		
				Invoice Net			214.19		
						CHECK TOTAL		214.19	-----
71246	DEMCO, INC.			00005	263280 INV	01/06/2026	7737230	548432	
1	03161162	520528	2410	THOMPSON L	SM TEXTBOO		78.48		
				Invoice Net			78.48		
71246	DEMCO, INC.			00005	263283 INV	01/06/2026	7737318	548446	
1	03021162	520528	2410	OMS Librar	SM TEXTBOO		231.67		
				Invoice Net			231.67		
71246	DEMCO, INC.			00005	263279 INV	01/06/2026	7737319	548873	
1	03121162	520528	2410	DALLIN Lib	SM TEXTBOO		206.58		
				Invoice Net			206.58		

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CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26166

01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
71246	DEMCO, INC.			00005	263281 INV	01/06/2026	7737317	548874	
1	03101162	520528	2410	BISHOP Lib	SM TEXTBOO		59.64		
				Invoice Net			59.64		
						CHECK TOTAL		576.37	-----
18399	DEVEREAUX			00002	260241 INV	01/06/2026	612716OCT2025	548579	
1	03233062	520645	9300	SpEd Out o	OE TUITION		10,258.38		
				Invoice Net			10,258.38		
18399	DEVEREAUX			00002	260241 INV	01/06/2026	612716NOV2025	548581	
1	03233062	520645	9300	SpEd Out o	OE TUITION		6,528.06		
				Invoice Net			6,528.06		
						CHECK TOTAL		16,786.44	-----
42609	METROPOLITAN FOODS INC			00000	260433 INV	01/06/2026	936097	548488	
1	03011042	520518	2415	AHS Family	SM INSTRUC		160.67		
				Invoice Net			160.67		
42609	METROPOLITAN FOODS INC			00000	260433 INV	01/06/2026	936098	548489	
1	03011042	520518	2415	AHS Family	SM INSTRUC		295.64		
				Invoice Net			295.64		
42609	METROPOLITAN FOODS INC			00000	260434 INV	01/06/2026	936099	548490	

1	03011042	520518	2415	AHS Family	SM INSTRUC		160.57		
				Invoice Net			160.57		
42609	METROPOLITAN FOODS INC	00000	260434	INV	01/06/2026		936100	548491	
1	03011042	520518	2415	AHS Family	SM INSTRUC		121.20		
				Invoice Net			121.20		
42609	METROPOLITAN FOODS INC	00000	260433	INV	01/06/2026		942776	548896	
1	03011042	520518	2415	AHS Family	SM INSTRUC		34.71		
				Invoice Net			34.71		
42609	METROPOLITAN FOODS INC	00000	260433	INV	01/06/2026		942775	548897	
1	03011042	520518	2415	AHS Family	SM INSTRUC		26.25		
				Invoice Net			26.25		
42609	METROPOLITAN FOODS INC	00000	260435	INV	01/06/2026		942777	548898	
1	03021042	520518	2415	OMS Family	SM INSTRUC		73.65		
				Invoice Net			73.65		
42609	METROPOLITAN FOODS INC	00000	260433	INV	01/06/2026		942774	548899	
1	03011042	520518	2415	AHS Family	SM INSTRUC		333.65		
				Invoice Net			333.65		
CHECK TOTAL							1,206.34		-----
45060	DURKIN, MICHAEL	00001	263590	INV	01/06/2026		12-2-25	548792	
1	12013802	510102	6200	ADULT FALL	PS TEACHER		70.00		
				Invoice Net			70.00		
CHECK TOTAL							70.00		-----
34229	EI US, LLC.	00003	260345	INV	01/06/2026		INV284493	548653	
1	03233022	520416	2305	SpEd Pupil	CTR PROFES		86.10		
				Invoice Net			86.10		

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26166

01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
34229	EI US, LLC.	00003	260345	INV	01/06/2026	INV285803	548892		
1	03233022 520416 2305	SpEd Pupil	CTR PROFES			258.30			
		Invoice Net				258.30			
CHECK TOTAL							344.40		-----
1847	EVERSOURCE	00192	260806	INV	01/06/2026	74010894678 12/16/25	548451		
1	03325202 520628 4130	FAC Facili	OE POWER E			3.72			
		Invoice Net				3.72			
1847	EVERSOURCE	00192	260806	INV	01/06/2026	74013054908 12/16/25	548452		
1	03325202 520628 4130	FAC Facili	OE POWER E			901.65			
		Invoice Net				901.65			
1847	EVERSOURCE	00192	260806	INV	01/06/2026	74018071113 12/16/25	548453		
1	03325202 520628 4130	FAC Facili	OE POWER E			65,269.13			
		Invoice Net				65,269.13			
1847	EVERSOURCE	00192	260806	INV	01/06/2026	74014790955 12/17/25	548589		
1	03325202 520628 4130	FAC Facili	OE POWER E			57,139.88			

Invoice Net			57,139.88		
			CHECK TOTAL	123,314.38	-----
39103	EVERYDAY SPEECH LLC	00001 263270 INV 01/06/2026	215965	548713	
1	10012026 520504 2455	TITLE I DI SM COMPUTE	2,849.95		
Invoice Net			2,849.95		
			CHECK TOTAL	2,849.95	-----
33004	FW WEBB COMPANY	00001 261192 INV 01/06/2026	93932801	548574	
1	03325202 520517 4220	FAC Facili SM HVAC SU	637.89		
Invoice Net			637.89		
			CHECK TOTAL	637.89	-----
44436	FENNELLY, SARAH	00000 261784 INV 01/06/2026	NOV_DEC_2025	548891	
1	10102025 520651 2415	SPED 240 OE PROPORT	495.00		
Invoice Net			495.00		
			CHECK TOTAL	495.00	-----
40938	FOLLETT CONTENT SOLUTI	00001 262527 INV 01/06/2026	663654B	548459	
1	03031162 520528 2410	GIBBS Libr SM TEXTBOO	825.19		
Invoice Net			825.19		
40938	FOLLETT CONTENT SOLUTI	00001 262527 INV 01/06/2026	663654D	548879	
1	03031162 520528 2410	GIBBS Libr SM TEXTBOO	597.61		
Invoice Net			597.61		
			CHECK TOTAL	1,422.80	-----
30300	FOLLETT SCHOOL SOLUTIO	00001 262907 INV 01/06/2026	1601721	548406	
1	03011162 520523 2430	AHS Librar SM OFFICE	120.00		
Invoice Net			120.00		
30300	FOLLETT SCHOOL SOLUTIO	00001 262907 INV 01/06/2026	1599418	548407	
1	03011162 520523 2430	AHS Librar SM OFFICE	159.18		
Invoice Net			159.18		

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CASH ACCOUNT: 0000104013VENDOR 8304

WARRANT: 2616601/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	279.18	-----	
37863	ACOUSTIC STRINGS OF NE	00001 263265 INV 01/06/2026				56271	548440		
1	03191172 520616 2440	ELEMENTARY OE INSTRUC				230.00			
Invoice Net						230.00			
37863	ACOUSTIC STRINGS OF NE	00001 263265 INV 01/06/2026				56274	548441		
1	03191172 520616 2440	ELEMENTARY OE INSTRUC				1,231.00			
Invoice Net						1,231.00			
37863	ACOUSTIC STRINGS OF NE	00001 263265 INV 01/06/2026				56273	548442		
1	03191172 520616 2440	ELEMENTARY OE INSTRUC				265.00			
Invoice Net						265.00			
37863	ACOUSTIC STRINGS OF NE	00001 263265 INV 01/06/2026				56205	548444		

1	03191172	520616	2440	ELEMENTARY	OE INSTRUC	150.00			
				Invoice Net		150.00			
						CHECK TOTAL	1,876.00		-----
71635	FRANCISCAN HOSPITAL FO	00000	260257	INV	01/06/2026	300279		548591	
1	11043306	520645	9300	CIRCUIT BR	OE TUITION	5,685.99			
				Invoice Net		5,685.99			
						CHECK TOTAL	5,685.99		-----
41357	FRESHPOINT CONNECTICUT	00000	261791	INV	01/06/2026	2257160343		548477	
1	10005	520514		SCHOOL FOO	SM FOOD SU	812.13			
				Invoice Net		812.13			
41357	FRESHPOINT CONNECTICUT	00000	261791	INV	01/06/2026	2257160342		548478	
1	10005	520514		SCHOOL FOO	SM FOOD SU	1,147.00			
				Invoice Net		1,147.00			
41357	FRESHPOINT CONNECTICUT	00000	261791	INV	01/06/2026	2257160345		548479	
1	10005	520514		SCHOOL FOO	SM FOOD SU	589.28			
				Invoice Net		589.28			
41357	FRESHPOINT CONNECTICUT	00000	261791	INV	01/06/2026	2257160346		548480	
1	10005	520514		SCHOOL FOO	SM FOOD SU	1,195.91			
				Invoice Net		1,195.91			
						CHECK TOTAL	3,744.32		-----
33371	GERRY, BRUCE STEVEN	00000	262328	INV	01/06/2026	Fall125		548602	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	270.00			
				Invoice Net		270.00			
						CHECK TOTAL	270.00		-----
44024	GILSDORF, ETHAN	00000	262358	INV	01/06/2026	Inv 3 - Fall125 2of2		548605	
1	12013802	510102	6200	ADULT FALL	PS TEACHER	400.00			
2	12013802	520518	6200	ADULT FALL	SM INSTRUC	50.00			
				Invoice Net		450.00			
						CHECK TOTAL	450.00		-----
43526	GOLD STAR FOODS INC	00001	261449	INV	01/06/2026	3144342		548485	

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2616601/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 10005520514	SCHOOL FOO	SM FOOD SU			184.60			
		Invoice Net				184.60			
43526	GOLD STAR FOODS INC	00001	261449	INV	01/06/2026	3144752	548486		
	1 10005520514	SCHOOL FOO	SM FOOD SU			18.46			
		Invoice Net				18.46			
						CHECK TOTAL	203.06		-----
73320	GOVCONNECTION, INC	00006	262190	INV	01/06/2026	76948310	548876		

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VENDOR	G/L	ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
37894	HING, ROBERTA		00000	263548	INV	01/06/2026	Thai Fall125	548778		
	1 12013802 510102 6200		ADULT FALL		PS	TEACHER	744.00			
			Invoice Net				744.00			
					CHECK	TOTAL	744.00			-----

73402	J. W. PEPPER & SON, IN	00004	261122	INV	01/06/2026	368085112	548417
1	03031172 520518 2415	GIBBS Musi	SM INSTRUC			65.00	
		Invoice Net				65.00	
73402	J. W. PEPPER & SON, IN	00004	261121	INV	01/06/2026	368014611	548909
1	03221172 520518 2415	C&I Music	SM INSTRUC			50.00	
		Invoice Net				50.00	
73402	J. W. PEPPER & SON, IN	00004	261123	INV	01/06/2026	368096295	548911
1	03021172 520518 2415	OMS Music	SM INSTRUC			20.10	
		Invoice Net				20.10	
CHECK TOTAL						135.10	-----
19317	JUSTICE RESOURCE INSTI	00000	261723	INV	01/06/2026	120650526ARLSH	548583
1	03233062 520645 9300	SpEd out o	OE TUITION			7,443.62	
		Invoice Net				7,443.62	
19317	JUSTICE RESOURCE INSTI	00000	260479	INV	01/06/2026	1207500526ARL	548585
1	03233062 520645 9300	SpEd out o	OE TUITION			8,722.19	
		Invoice Net				8,722.19	
19317	JUSTICE RESOURCE INSTI	00000	260479	INV	01/06/2026	120750526ARLFP	548586
1	03233062 520645 9300	SpEd out o	OE TUITION			8,722.19	
		Invoice Net				8,722.19	
19317	JUSTICE RESOURCE INSTI	00000	260242	INV	01/06/2026	12450526ARLKB	548587
1	11043306 520645 9300	CIRCUIT BR	OE TUITION			6,436.54	
		Invoice Net				6,436.54	
CHECK TOTAL						31,324.54	-----
72363	LABBB COLLABORATIVE	00000	261726	INV	01/06/2026	261528	548592
1	03233062 520645 9400	SpEd Out o	OE TUITION			5,912.00	
		Invoice Net				5,912.00	
72363	LABBB COLLABORATIVE	00000	260509	INV	01/06/2026	261534	548593
1	03233062 520645 9400	SpEd Out o	OE TUITION			5,912.00	
		Invoice Net				5,912.00	
72363	LABBB COLLABORATIVE	00000	260508	INV	01/06/2026	261540	548594
1	03233062 520645 9400	SpEd Out o	OE TUITION			5,250.56	
		Invoice Net				5,250.56	
72363	LABBB COLLABORATIVE	00000	260507	INV	01/06/2026	261803	548595
1	03233052 520645 9300	SpEd One t	OE TUITION			4,432.00	
		Invoice Net				4,432.00	
72363	LABBB COLLABORATIVE	00000	260507	INV	01/06/2026	261527	548596
1	03233062 520645 9400	SpEd Out o	OE TUITION			6,207.68	
		Invoice Net				6,207.68	
72363	LABBB COLLABORATIVE	00000	260506	INV	01/06/2026	261538	548597
1	03233062 520645 9400	SpEd Out o	OE TUITION			6,207.68	
		Invoice Net				6,207.68	

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CASH ACCOUNT: 0000

104013

VENDOR 8304

WARRANT: 26166

01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
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72363	LABBB COLLABORATIVE	00000	260505	INV	01/06/2026	261537	548598
	1 03233062 520645 9400	SpEd out o	OE TUITION			5,912.00	
		Invoice Net				5,912.00	
72363	LABBB COLLABORATIVE	00000	260504	INV	01/06/2026	261533	548599
	1 03233062 520645 9400	SpEd out o	OE TUITION			6,207.68	
		Invoice Net				6,207.68	
72363	LABBB COLLABORATIVE	00000	260503	INV	01/06/2026	261531	548600
	1 03233062 520645 9400	SpEd out o	OE TUITION			5,912.00	
		Invoice Net				5,912.00	
72363	LABBB COLLABORATIVE	00000	260502	INV	01/06/2026	261535	548603
	1 03233062 520645 9400	SpEd out o	OE TUITION			6,207.68	
		Invoice Net				6,207.68	
72363	LABBB COLLABORATIVE	00000	260498	INV	01/06/2026	261536	548606
	1 03233062 520645 9400	SpEd out o	OE TUITION			1,719.60	
		Invoice Net				1,719.60	
72363	LABBB COLLABORATIVE	00000	260501	INV	01/06/2026	261529	548608
	1 03233062 520645 9400	SpEd out o	OE TUITION			6,207.68	
		Invoice Net				6,207.68	
72363	LABBB COLLABORATIVE	00000	260500	INV	01/06/2026	261532	548612
	1 03233062 520645 9400	SpEd out o	OE TUITION			5,912.00	
		Invoice Net				5,912.00	
72363	LABBB COLLABORATIVE	00000	260499	INV	01/06/2026	261539	548623
	1 03233062 520645 9400	SpEd out o	OE TUITION			6,207.68	
		Invoice Net				6,207.68	
72363	LABBB COLLABORATIVE	00000	260497	INV	01/06/2026	261802	548632
	1 03233052 520645 9300	SpEd one t	OE TUITION			4,432.00	
		Invoice Net				4,432.00	
72363	LABBB COLLABORATIVE	00000	260497	INV	01/06/2026	261530	548651
	1 03233062 520645 9400	SpEd out o	OE TUITION			6,207.68	
		Invoice Net				6,207.68	
72363	LABBB COLLABORATIVE	00000	261887	INV	01/06/2026	261489	548683
	1 03233012 520416 2320	SpEd speci	CTR PROFES			1,098.00	
		Invoice Net				1,098.00	
72363	LABBB COLLABORATIVE	00000	262519	INV	01/06/2026	261495	548699
	1 03343102 520404 3300	TRANSP Tra	CTR CONTRA			204.00	
		Invoice Net				204.00	
72363	LABBB COLLABORATIVE	00000	261888	INV	01/06/2026	261490	548700
	1 03343102 520404 3300	TRANSP Tra	CTR CONTRA			816.00	
		Invoice Net				816.00	
CHECK TOTAL						90,965.92	-----
32613	LAMINATING AND BINDING	00000	263354	INV	01/06/2026	390633	548711
	1 03150042 520525 2430	STRATTON E	SM REPRO P			396.46	
		Invoice Net				396.46	
CHECK TOTAL						396.46	-----
72376	LANDMARK SCHOOL INC	00001	263295	INV	01/06/2026	FY26-051856	548693

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
	1 10102026 520401 2354	SPED 240		CTR CONTRA		2,548.00 2,548.00 CHECK TOTAL			-----
		Invoice Net				2,548.00			
40558	LEGO BRAND RETAIL INC 1 03991032 520518 2415	00001	263268	INV	01/06/2026	1190695444 5,999.25 5,999.25 CHECK TOTAL	548712		-----
		DIGITAL LE		SM INSTRUC		5,999.25			
		Invoice Net				5,999.25			
37864	LEXINGTON MEDICAL MANA 1 03345302 520416 3300	00000	260249	INV	01/06/2026	OCTOBER2025_CH 160.00 160.00 CHECK TOTAL	548695		-----
		TRANSP Tra		CTR PROFES		160.00			
		Invoice Net				160.00			
37783	MARCIA BRENNER ASSOCIA 1 03030052 520518 2415	00000	262897	INV	01/06/2026	INV-253343 3,075.00 3,075.00 CHECK TOTAL	548461		-----
		GIBBS Seco		SM INSTRUC		3,075.00			
		Invoice Net				3,075.00			
43078	MARTYS LOCAL INC 1 10005 520514	00000	261879	INV	01/06/2026	251627 792.33 792.33 CHECK TOTAL	548487		-----
		SCHOOL FOO		SM FOOD SU		792.33			
		Invoice Net				792.33			
72575	MASS BAY TRANSPORTATIO 1 03343092 520404 3300	00003	261530	INV	01/06/2026	522539. 90.00 90.00 CHECK TOTAL	548894		-----
		TRANSP Tra		CTR CONTRA		90.00			
		Invoice Net				90.00			
42867	DIVISION SEVEN TEA COR 1 12455 520624 3520	00000	260991	INV	01/06/2026	MW82057 211.50 211.50 CHECK TOTAL	548710		-----
		AHS CAFE		OE OTHER F		211.50			
		Invoice Net				211.50			
74887	METROPOLITAN PIPE & SU 1 03325202 520524 4220	00000	261378	INV	01/06/2026	S4113965.001 232.66 232.66 CHECK TOTAL	548318		-----
		FAC Facili		SM PLUMBIN		232.66			
		Invoice Net				232.66			
42708	MONIS, MICHAEL 1 12013806 510102 6200	00000	263549	INV	01/06/2026	Reimb ScallionFall125 30.50 30.50 CHECK TOTAL	548779		-----
		YOUTH FALL		PS TEACHER		30.50			
		Invoice Net				30.50			
17599	THE NEW ENGLAND CENTER 1 10102026 520401 2354	00002	263182	INV	01/06/2026	25821 5,403.75 5,403.75	548685		
		SPED 240		CTR CONTRA		5,403.75			
		Invoice Net				5,403.75			



CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26166

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	5,403.75		-----
42766	NSG LIFE SAFETY INC	00000	263322	INV	01/06/2026	4549	548689		
	1 03325202 520521 4220		FAC Facili	SM MISC MA		1,860.00			
			Invoice Net			1,860.00			
						CHECK TOTAL	1,860.00		-----
25843	PETE'S TIRE BARN INC	00000	260231	INV	01/06/2026	829456	548701		
	1 03345302 520621 3300		TRANSP Tra	OE MOTOR V		2,080.80			
			Invoice Net			2,080.80			
						CHECK TOTAL	2,080.80		-----
17294	P J DIONNE COMPANY INC	00000	263507	INV	01/06/2026	47522	548462		
	1 03325202 520415 4220		FAC Facili	CTR PLUMBI		8,100.00			
			Invoice Net			8,100.00			
						CHECK TOTAL	8,100.00		-----
73471	PLAY TIME, INC.	00000	261733	INV	01/06/2026	5813	548507		
	1 12113902 520501 3520		EXTEND DAY	SM SUPPLIE		170.40			
			Invoice Net			170.40			
						CHECK TOTAL	170.40		-----
28157	PLUMBERS' SUPPLY COMPA	00001	260574	INV	01/06/2026	15416235-00	548571		
	1 03325202 520524 4220		FAC Facili	SM PLUMBIN		117.44			
			Invoice Net			117.44			
						CHECK TOTAL	117.44		-----
29536	PRO AV SYSTEMS INC	00001	262804	INV	01/06/2026	57405	548714		
	1 03030052 520604 4230		GIBBS Seco	OE CAPITAL		1,862.00			
			Invoice Net			1,862.00			
						CHECK TOTAL	1,862.00		-----
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	295565/1	548316		
	1 03325202 520503 4220		FAC Facili	SM CARPENT		8.99			
			Invoice Net			8.99			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288939/1	548376		
	1 03325202 520503 4220		FAC Facili	SM CARPENT		45.15			
			Invoice Net			45.15			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288885/1	548377		
	1 03325202 520503 4220		FAC Facili	SM CARPENT		14.95			
			Invoice Net			14.95			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288887/1	548378		
	1 03325202 520503 4220		FAC Facili	SM CARPENT		13.98			
			Invoice Net			13.98			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	288900/1	548379		
	1 03325202 520503 4220		FAC Facili	SM CARPENT		21.98			
			Invoice Net			21.98			

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	289078/1	548380		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			1.74			
		Invoice Net				1.74			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	289079/1	548381		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			18.18			
		Invoice Net				18.18			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	289054/1	548382		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			11.32			
		Invoice Net				11.32			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	289048/1	548383		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			16.79			
		Invoice Net				16.79			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	289133/1	548384		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			12.99			
		Invoice Net				12.99			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	289157/1	548385		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			8.17			
		Invoice Net				8.17			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	289299/1	548387		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			53.56			
		Invoice Net				53.56			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	290097/1	548388		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			6.99			
		Invoice Net				6.99			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	297300/1	548572		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			5.97			
		Invoice Net				5.97			
5801	R W SHATTUCK & CO INC	00001	260366	INV	01/06/2026	297325/1	548690		
	1 03325202 520503 4220	FAC Facili	SM CARPENT			11.76			
		Invoice Net				11.76			
						CHECK TOTAL	252.52		-----
40215	RIO GRANDE INC	00000	260614	INV	01/06/2026	96720040	548920		
	1 03011202 520518 2415	AHS Art	SM INSTRUC			165.94			
		Invoice Net				165.94			
						CHECK TOTAL	165.94		-----
25978	RIVERVIEW SCHOOL	00000	260485	INV	01/06/2026	2025120100113	548588		
	1 03233062 520645 9300	SpEd out o	OE TUITION			9,767.73			
		Invoice Net				9,767.73			
						CHECK TOTAL	9,767.73		-----
40443	RM MANAGEMENT AND OPER	00000	263383	INV	01/06/2026	A121425	548467		
	1 03256132 520402 3510	SKI TEAM	CTR ATHLET			1,980.00			
		Invoice Net				1,980.00			
						CHECK TOTAL	1,980.00		-----



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CASH ACCOUNT: 0000

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VENDOR 8304

WARRANT: 26166

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VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370	SCHOOL SPECIALTY		00026	262658	INV 01/06/2026	208136525887	548408		
	1 03141102 520518 2410		INSTRUCT	SM INSTRUC		331.81			
			Invoice Net			331.81			
29370	SCHOOL SPECIALTY		00026	263336	INV 01/06/2026	308104829668	548412		
	1 03160042 520518 2415		THOMPSON E	SM INSTRUC		389.28			
			Invoice Net			389.28			
29370	SCHOOL SPECIALTY		00026	262199	INV 01/06/2026	208136587273	548414		
	1 03140042 520518 2415		PEIRCE Ele	SM INSTRUC		15.56			
			Invoice Net			15.56			
29370	SCHOOL SPECIALTY		00026	262199	INV 01/06/2026	308104823001	548415		
	1 03140042 520518 2415		PEIRCE Ele	SM INSTRUC		284.28			
			Invoice Net			284.28			
29370	SCHOOL SPECIALTY		00026	263297	INV 01/06/2026	208136617845	548418		
	1 03160042 520518 2415		THOMPSON E	SM INSTRUC		38.25			
			Invoice Net			38.25			
29370	SCHOOL SPECIALTY		00026	263348	INV 01/06/2026	208136621082	548420		
	1 03130042 520525 2430		HARDY Elem	SM REPRO P		106.31			
			Invoice Net			106.31			
29370	SCHOOL SPECIALTY		00026	263349	INV 01/06/2026	208136617935	548421		
	1 03120042 520518 2415		DALLIN Ele	SM INSTRUC		123.97			
			Invoice Net			123.97			
29370	SCHOOL SPECIALTY		00026	263335	INV 01/06/2026	308104829597	548422		
	1 03151102 520518 2410		INSTRUCT	SM INSTRUC		246.77			
			Invoice Net			246.77			
29370	SCHOOL SPECIALTY		00026	263002	INV 01/06/2026	308104826622	548426		
	1 03151202 520518 2415		STRATTON A	SM INSTRUC		316.81			
			Invoice Net			316.81			
29370	SCHOOL SPECIALTY		00026	263023	INV 01/06/2026	308104829287	548447		
	1 03161202 520518 2415		THOMPSON A	SM INSTRUC		408.16			
			Invoice Net			408.16			
29370	SCHOOL SPECIALTY		00026	65006326	INV 01/06/2026	208136601143	548448		
	1 03011202 520518 2415		AHS Art	SM INSTRUC		45.36			
			Invoice Net			45.36			
29370	SCHOOL SPECIALTY		00026	263351	INV 01/06/2026	308104829636	548466		
	1 12113902 520501 3520		EXTEND DAY	SM SUPPLIE		670.28			
			Invoice Net			670.28			
29370	SCHOOL SPECIALTY		00026	262650	INV 01/06/2026	208136624199	548499		
	1 03991032 520518 2415		DIGITAL LE	SM INSTRUC		86.70			
			Invoice Net			86.70			
29370	SCHOOL SPECIALTY		00026	262650	INV 01/06/2026	308104827265	548501		
	1 03991032 520518 2415		DIGITAL LE	SM INSTRUC		9,200.36			
			Invoice Net			9,200.36			
29370	SCHOOL SPECIALTY		00026	261388	INV 01/06/2026	208136588807	548525		
	1 03141122 520518 2455		INSTRUCT	SM INSTRUC		8.98			
			Invoice Net			8.98			
29370	SCHOOL SPECIALTY		00026	261388	INV 01/06/2026	208136545179	548526		

1 03141122 520518 2455 INSTRUCT SM INSTRUC

Invoice Net

15.96
15.96

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CASH ACCOUNT: 0000 104013 VENDOR 8304

WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370	SCHOOL SPECIALTY	00026	261388	INV	01/06/2026	208136532423	548527		
	1 03141122 520518 2455	INSTRUCT	SM INSTRUC			6.69			
		Invoice Net				6.69			
29370	SCHOOL SPECIALTY	00026	261388	INV	01/06/2026	208136497084	548528		
	1 03141122 520518 2455	INSTRUCT	SM INSTRUC			56.78			
		Invoice Net				56.78			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136632659	548529		
	1 03131122 520518 2455	INSTRUCTIO	SM INSTRUC			40.14			
		Invoice Net				40.14			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136519982	548530		
	1 03131122 520518 2455	INSTRUCTIO	SM INSTRUC			34.70			
		Invoice Net				34.70			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136501005	548531		
	1 03131122 520518 2455	INSTRUCTIO	SM INSTRUC			2.72			
		Invoice Net				2.72			
29370	SCHOOL SPECIALTY	00026	261389	INV	01/06/2026	208136497052	548532		
	1 03131122 520518 2455	INSTRUCTIO	SM INSTRUC			46.24			
		Invoice Net				46.24			
29370	SCHOOL SPECIALTY	00026	261390	INV	01/06/2026	208136545187	548533		
	1 03121122 520518 2455	INSTRUCT	SM INSTRUC			15.96			
		Invoice Net				15.96			
29370	SCHOOL SPECIALTY	00026	261391	INV	01/06/2026	208136497089	548534		
	1 03111122 520518 2455	INSTRUCT	SM INSTRUC			11.56			
		Invoice Net				11.56			
29370	SCHOOL SPECIALTY	00026	261391	INV	01/06/2026	208136565146	548535		
	1 03111122 520518 2455	INSTRUCT	SM INSTRUC			6.36			
		Invoice Net				6.36			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136541229	548536		
	1 03151122 520518 2455	INSTRUCT	SM INSTRUC			17.80			
		Invoice Net				17.80			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136545038	548537		
	1 03151122 520518 2455	INSTRUCT	SM INSTRUC			37.24			
		Invoice Net				37.24			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136588808	548538		
	1 03151122 520518 2455	INSTRUCT	SM INSTRUC			13.47			
		Invoice Net				13.47			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136532625	548539		
	1 03151122 520518 2455	INSTRUCT	SM INSTRUC			53.60			
		Invoice Net				53.60			
29370	SCHOOL SPECIALTY	00026	261386	INV	01/06/2026	208136515285	548540		
	1 03151122 520518 2455	INSTRUCT	SM INSTRUC			11.94			
		Invoice Net				11.94			

29370	SCHOOL SPECIALTY	00026	261387	INV	01/06/2026	208136588941	548541
1	03161122 520518 2455	INSTRUCT	SM INSTRUC			4.49	
		Invoice Net				4.49	
29370	SCHOOL SPECIALTY	00026	261387	INV	01/06/2026	208136575297	548542
1	03161122 520518 2455	INSTRUCT	SM INSTRUC			20.78	
		Invoice Net				20.78	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29370	SCHOOL SPECIALTY	00026	261387	INV	01/06/2026	208136532299	548543		
1	03161122 520518 2455	INSTRUCT	SM INSTRUC			53.68			
		Invoice Net				53.68			
29370	SCHOOL SPECIALTY	00026	261387	INV	01/06/2026	208136520177	548544		
1	03161122 520518 2455	INSTRUCT	SM INSTRUC			10.00			
		Invoice Net				10.00			
29370	SCHOOL SPECIALTY	00026	261387	INV	01/06/2026	208136515237	548545		
1	03161122 520518 2455	INSTRUCT	SM INSTRUC			3.44			
		Invoice Net				3.44			
29370	SCHOOL SPECIALTY	00026	261387	INV	01/06/2026	208136501308	548546		
1	03161122 520518 2455	INSTRUCT	SM INSTRUC			21.02			
		Invoice Net				21.02			
29370	SCHOOL SPECIALTY	00026	261846	INV	01/06/2026	208136592044	548547		
1	03140042 520518 2415	PEIRCE Ele	SM INSTRUC			46.96			
		Invoice Net				46.96			
29370	SCHOOL SPECIALTY	00026	261392	INV	01/06/2026	208136515287	548548		
1	03101122 520518 2455	INSTRUCT	SM INSTRUC			35.82			
		Invoice Net				35.82			
29370	SCHOOL SPECIALTY	00026	261392	INV	01/06/2026	208136545008	548549		
1	03101122 520518 2455	INSTRUCT	SM INSTRUC			5.32			
		Invoice Net				5.32			
29370	SCHOOL SPECIALTY	00026	261392	INV	01/06/2026	208136588917	548550		
1	03101122 520518 2455	INSTRUCT	SM INSTRUC			4.49			
		Invoice Net				4.49			
29370	SCHOOL SPECIALTY	00026	263384	INV	01/06/2026	208136629213	548907		
1	03221202 520518 2415	C&I Art	SM INSTRUC			111.79			
		Invoice Net				111.79			
29370	SCHOOL SPECIALTY	00026	263477	INV	01/06/2026	308104831455	548922		
1	03120042 520518 2415	DALLIN Ele	SM INSTRUC			115.68			
		Invoice Net				115.68			
29370	SCHOOL SPECIALTY	00026	263465	INV	01/06/2026	208136636207	548923		
1	12113902 520501 3520	EXTEND DAY	SM SUPPLIE			222.01			
		Invoice Net				222.01			
						CHECK TOTAL	13,299.52	-----	
26203	SCHOOL NUTRITION ASSOC	00002	263034	INV	01/06/2026	80254	548482		
1	10005 520420	SCHOOL FOO	CTR PROFES			80.00			
		Invoice Net				80.00			

				CHECK TOTAL	80.00	-----
32904	INTERMEDIA INC.	00000	263249 INV 01/06/2026	475239	548850	
	1 03011172 520518 2415	AHS Music	SM INSTRUC	117.70		
		Invoice Net		117.70		
32904	INTERMEDIA INC.	00000	263249 INV 01/06/2026	475165	548852	
	1 03011172 520518 2415	AHS Music	SM INSTRUC	29.43		
		Invoice Net		29.43		
				CHECK TOTAL	147.13	-----

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CASH ACCOUNT: 0000104013

VENDOR 8304

WARRANT: 2616601/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
29569	STOE, SARAH	00000	261536 INV 01/06/2026	V29569_7203	STOESARAH	548930			
	1 03221222 520612 2354	C&I Profes	OE GRADUAT	858.00					
		Invoice Net		858.00					
29569	STOE, SARAH	00000	261536 INV 01/06/2026	V29569_8020	STOESARAH	548931			
	1 03221222 520612 2354	C&I Profes	OE GRADUAT	858.00					
		Invoice Net		858.00					
				CHECK TOTAL	1,716.00	-----			
32432	AHOLD USA, INC.	00004	260994 INV 01/06/2026	57129	548468				
	1 03010052 520514 2440	AHS Second	SM FOOD SU	13.34					
		Invoice Net		13.34					
32432	AHOLD USA, INC.	00004	260994 INV 01/06/2026	57135	548469				
	1 03010052 520514 2440	AHS Second	SM FOOD SU	7.29					
		Invoice Net		7.29					
32432	AHOLD USA, INC.	00004	260432 INV 01/06/2026	57134	548470				
	1 12113902 520514 3520	EXTEND DAY	SM FOOD SU	51.66					
		Invoice Net		51.66					
32432	AHOLD USA, INC.	00004	260994 INV 01/06/2026	57138	548915				
	1 03010052 520514 2440	AHS Second	SM FOOD SU	74.92					
		Invoice Net		74.92					
32432	AHOLD USA, INC.	00004	260432 INV 01/06/2026	57136	548916				
	1 12113902 520514 3520	EXTEND DAY	SM FOOD SU	112.45					
		Invoice Net		112.45					
32432	AHOLD USA, INC.	00004	260432 INV 01/06/2026	57133	548917				
	1 12113902 520514 3520	EXTEND DAY	SM FOOD SU	86.29					
		Invoice Net		86.29					
32432	AHOLD USA, INC.	00004	260432 INV 01/06/2026	57137	548918				
	1 12113902 520514 3520	EXTEND DAY	SM FOOD SU	104.43					
		Invoice Net		104.43					
				CHECK TOTAL	450.38	-----			
41966	SWEETWATER SOUND HOLDI	00000	263251 INV 01/06/2026	48005268	548427				
	1 03021172 520518 2415	OMS Music	SM INSTRUC	1,435.43					
		Invoice Net		1,435.43					

41966	SWEETWATER SOUND HOLDI	00000	263347	INV	01/06/2026	48070078	548870
1	03221172 520615 2420	C&I Music	OE INSTRUC			232.07	
		Invoice Net				232.07	
				CHECK	TOTAL	1,667.50	-----
44043	RUBENSTEIN, ERIC	00000	263557	INV	01/06/2026	UOISENFX-0002	548709
1	03221152 520518 2415	C&I Social	SM INSTRUC			1,800.00	
		Invoice Net				1,800.00	
				CHECK	TOTAL	1,800.00	-----
41819	TAKANG, ESTEEBELL BESE	00000	263585	INV	01/06/2026	Fall 2025	548784
1	12013802 510328 6200	ADULT FALL	OS TEMPORA			468.75	
		Invoice Net				468.75	

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CASH ACCOUNT: 0000		104013	VENDOR 8304		WARRANT: 26166		01/06/2026		
VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	468.75		-----
22736	THURSTON FOODS,INC.	00000	261443	INV	01/06/2026	1498222	548471		
1	10005 520514	SCHOOL FOO	SM FOOD SU			3,165.19			
		Invoice Net				3,165.19			
22736	THURSTON FOODS,INC.	00000	261443	INV	01/06/2026	1498223	548472		
1	10005 520514	SCHOOL FOO	SM FOOD SU			6,094.75			
		Invoice Net				6,094.75			
22736	THURSTON FOODS,INC.	00000	261443	INV	01/06/2026	1499358	548473		
1	10005 520514	SCHOOL FOO	SM FOOD SU			8,403.81			
		Invoice Net				8,403.81			
22736	THURSTON FOODS,INC.	00000	261443	INV	01/06/2026	1499359	548474		
1	10005 520514	SCHOOL FOO	SM FOOD SU			2,809.27			
		Invoice Net				2,809.27			
22736	THURSTON FOODS,INC.	00000	261443	INV	01/06/2026	1499360	548475		
1	10005 520514	SCHOOL FOO	SM FOOD SU			3,336.98			
		Invoice Net				3,336.98			
22736	THURSTON FOODS,INC.	00000	261443	INV	01/06/2026	1499361	548476		
1	10005 520514	SCHOOL FOO	SM FOOD SU			3,899.97			
		Invoice Net				3,899.97			
				CHECK	TOTAL	27,709.97			-----
23214	TRANE	00001	262692	INV	01/06/2026	20703221	548358		
1	03325202 520517 4220	FAC Facili	SM HVAC SU			97.66			
		Invoice Net				97.66			
				CHECK	TOTAL	97.66			-----
74298	TURF EQUIPMENT COMPANY	00000	261287	INV	01/06/2026	109646	548688		
1	03325212 520510 4110	FAC Custod	SM EQUIPME			7.99			
		Invoice Net				7.99			

				CHECK TOTAL	7.99	-----
40495	US OMNI & TSACG COMPLI	00000	260884	INV	01/06/2026	
1	03284032 520626 5100	C&I Human	OE PENSION			
		Invoice Net		129327		548864
				343.10		
				343.10		
				CHECK TOTAL	343.10	-----
28421	VARGHESE, ROBIN	00000	262899	INV	01/06/2026	
1	03010052 520629 3520	AHS Second	OE PROFESS			
		Invoice Net		REIM_PDCOURSE_DEC25		548460
				295.00		
				295.00		
				CHECK TOTAL	295.00	-----
22691	VARONE, LINDA R.	00000	262422	INV	01/06/2026	
1	12013802 510102 6200	ADULT FALL	PS TEACHER			
		Invoice Net		Fall125		548610
				70.00		
				70.00		
				CHECK TOTAL	70.00	-----

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CASH ACCOUNT: 0000104013VENDOR 8304

WARRANT: 2616601/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
43378	VENKATESH, MAYA DOROTH	00000	263586	INV	01/06/2026				
1	12013802 510328 6200	ADULT FALL	OS TEMPORA						
		Invoice Net				Fall 2025	548786		
						340.00			
						340.00			
				CHECK TOTAL		340.00			-----
13181	W. B. MASON CO INC	00001	263452	INV	01/06/2026				
1	03264022 520523 1230	DIV EQUITY	SM OFFICE						
		Invoice Net				258815630	548425		
						126.96			
						126.96			
13181	W. B. MASON CO INC	00001	261104	INV	01/06/2026				
1	10005 520523	SCHOOL FOO	SM OFFICE						
		Invoice Net				258520095	548483		
						72.00			
						72.00			
13181	W. B. MASON CO INC	00001	261104	INV	01/06/2026				
1	10005 520523	SCHOOL FOO	SM OFFICE						
		Invoice Net				258534192	548484		
						155.44			
						155.44			
13181	W. B. MASON CO INC	00001	263292	INV	01/06/2026				
1	03233002 520523 2430	SpEd Speci	SM OFFICE						
		Invoice Net				258649249	548703		
						157.68			
						157.68			
13181	W. B. MASON CO INC	00001	263291	INV	01/06/2026				
1	03233012 520523 2430	SpEd Speci	SM OFFICE						
		Invoice Net				258637067	548704		
						509.90			
						509.90			
13181	W. B. MASON CO INC	00001	263382	INV	01/06/2026				
1	03160042 520525 2430	THOMPSON E	SM REPRO P						
		Invoice Net				258937232	548854		
						2,039.60			
						2,039.60			
13181	W. B. MASON CO INC	00001	263371	INV	01/06/2026				
1	03150042 520525 2430	STRATTON E	SM REPRO P						
		Invoice Net				258936905	548856		
						2,039.60			
						2,039.60			

13181	W. B. MASON CO INC	00001	263247	INV	01/06/2026	258936343	548857
1	03140042 520525 2430	PEIRCE Ele	SM REPRO P			2,549.50	
		Invoice Net				2,549.50	
13181	W. B. MASON CO INC	00001	263382	INV	01/06/2026	258766929	548858
1	03160042 520525 2430	THOMPSON E	SM REPRO P			73.35	
		Invoice Net				73.35	
13181	W. B. MASON CO INC	00001	263037	INV	01/06/2026	258362062	548860
1	03110042 520525 2430	BRACKETT E	SM REPRO P			48.74	
		Invoice Net				48.74	
13181	W. B. MASON CO INC	00001	260077	INV	01/06/2026	258790300	548869
1	03010052 520523 2430	AHS Second	SM OFFICE			306.59	
		Invoice Net				306.59	
13181	W. B. MASON CO INC	00001	260077	INV	01/06/2026	258694938	548871
1	03010052 520523 2430	AHS Second	SM OFFICE			54.28	
		Invoice Net				54.28	
13181	W. B. MASON CO INC	00001	263356	INV	01/06/2026	258688116	548872
1	03991032 520518 2455	DIGITAL LE	SM INSTRUC			319.88	
		Invoice Net				319.88	
13181	W. B. MASON CO INC	00001	263372	INV	01/06/2026	258936945	548914
1	03130042 520525 2430	HARDY Elem	SM REPRO P			4,049.20	
		Invoice Net				4,049.20	

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CASH ACCOUNT: 0000 104013 VENDOR 8304 WARRANT: 26166 01/06/2026

VENDOR	G/L ACCOUNTS	R	PO	TYPE	DUE DATE	INVOICE/AMOUNT	DOCUMENT	VOUCHER	CHECK
						CHECK TOTAL	12,502.72		-----
71823	GRAINGER		00001	261451	INV 01/06/2026	9649375616	548450		
1	10005 520523	SCHOOL FOO	SM OFFICE			109.50			
		Invoice Net				109.50			
						CHECK TOTAL	109.50		-----
71823	W W GRAINGER, INC		00005	262937	INV 01/06/2026	9740763090	548327		
1	03325202 520509 4220	FAC Facili	SM ELECTRI			233.78			
		Invoice Net				233.78			
						CHECK TOTAL	233.78		-----
44986	WAEHLER, CHARLES A		00000	262794	INV 01/06/2026	Fall125	548624		
1	12013802 510102 6200	ADULT FALL	PS TEACHER			240.00			
		Invoice Net				240.00			
						CHECK TOTAL	240.00		-----
74519	WEST MUSIC COMPANY		00001	262941	INV 01/06/2026	SI2591814	548908		
1	03131172 520518 2415	HARDY Musi	SM INSTRUC			494.10			
		Invoice Net				494.10			
						CHECK TOTAL	494.10		-----

41586 WULANSARI, SATYAWIDYA 00000 263140 INV 01/06/2026 Fall25 548748

1 12013802 510102 6200 ADULT FALL PS TEACHER 1,960.00

Invoice Net 1,960.00

CHECK TOTAL 1,960.00 -----

270 INVOICES	WARRANT TOTAL	469,503.85	469,503.85
	CASH ACCOUNT BALANCE		144,429.44

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WARRANT: 26166 01/06/2026

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
0003 03010052 AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520514 SM FOOD SUPPLIES	95.55	133,378.04
0003 03010052 AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520523 SM OFFICE SUPPLIES	360.87	133,378.04
0003 03010052 AHS Secondary Educ	0003-3-300-301-0004-003005-0001-02-520629 OE PROFESSIONAL AFFLIA	295.00	133,378.04
0003 03011042 AHS Family and Con	0003-3-300-301-0004-003104-0001-02-520518 SM INSTRUCTIONAL MATER	1,132.69	4,242.08
0003 03011162 AHS Library/Media	0003-3-300-301-0004-003116-0001-02-520523 SM OFFICE SUPPLIES	279.18	40,935.95
0003 03011172 AHS Music	0003-3-300-301-0004-003117-0001-02-520518 SM INSTRUCTIONAL MATER	147.13	44,470.43
0003 03011202 AHS Art	0003-3-300-301-0004-003120-0001-02-520518 SM INSTRUCTIONAL MATER	336.31	6,914.41
0003 03021042 OMS Family and Con	0003-3-300-302-0004-003104-0001-02-520518 SM INSTRUCTIONAL MATER	73.65	1,244.27
0003 03021162 OMS Library/Media	0003-3-300-302-0004-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	231.67	5,714.66
0003 03021172 OMS Music	0003-3-300-302-0004-003117-0001-02-520518 SM INSTRUCTIONAL MATER	1,455.53	27,240.56
0003 03030052 GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520518 SM INSTRUCTIONAL MATER	3,128.19	161,829.73
0003 03030052 GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520523 SM OFFICE SUPPLIES	19.78	161,829.73
0003 03030052 GIBBS Secondary Ed	0003-3-300-303-0004-003005-0001-02-520604 OE CAPITAL EQUIPMENT/F	1,862.00	161,829.73
0003 03031162 GIBBS Library/Medi	0003-3-300-303-0004-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	1,422.80	3,734.72
0003 03031172 GIBBS Music	0003-3-300-303-0004-003117-0001-02-520518 SM INSTRUCTIONAL MATER	65.00	7,220.76
0003 03101122 INSTRUCTIONAL MATE	0003-3-300-310-0003-003112-0000-02-520518 SM INSTRUCTIONAL MATER	45.63	4,341.53
0003 03101162 BISHOP Library/Med	0003-3-300-310-0003-003116-0001-02-520528 SM TEXTBOOKS BOOKS PER	59.64	1,175.08
0003 03110042 BRACKETT Elementar	0003-3-300-311-0003-003004-0001-02-520525 SM REPRO PAPER TONER S	48.74	44,549.55

0003	03111122	INSTRUCTIONAL MATE	0003-3-300-311-0003-003112-0000-02-520518	SM	INSTRUCTIONAL MATER	17.92	3,056.33
0003	03120042	DALLIN Elementary	0003-3-300-312-0003-003004-0001-02-520518	SM	INSTRUCTIONAL MATER	239.65	44,231.47
0003	03121122	INSTRUCTIONAL MATE	0003-3-300-312-0003-003112-0000-02-520518	SM	INSTRUCTIONAL MATER	15.96	993.58
0003	03121162	DALLIN Library/Med	0003-3-300-312-0003-003116-0001-02-520528	SM	TEXTBOOKS BOOKS PER	206.58	1,028.14
0003	03130042	HARDY Elementary E	0003-3-300-313-0003-003004-0001-02-520525	SM	REPRO PAPER TONER S	4,155.51	41,895.31
0003	03131122	INSTRUCTIONAL MION	0003-3-300-313-0003-003112-0000-02-520518	SM	INSTRUCTIONAL MATER	123.80	3,308.92
0003	03131172	HARDY Music	0003-3-300-313-0003-003117-0001-02-520518	SM	INSTRUCTIONAL MATER	494.10	255.55
0003	03140042	PEIRCE Elementary	0003-3-300-314-0003-003004-0001-02-520518	SM	INSTRUCTIONAL MATER	346.80	44,880.63
0003	03140042	PEIRCE Elementary	0003-3-300-314-0003-003004-0001-02-520525	SM	REPRO PAPER TONER S	2,549.50	44,880.63
0003	03141102	INSTRUCTIONAL MATE	0003-3-300-314-0003-003110-0000-02-520518	SM	INSTRUCTIONAL MATER	331.81	218.35
0003	03141122	INSTRUCTIONAL MATE	0003-3-300-314-0003-003112-0000-02-520518	SM	INSTRUCTIONAL MATER	88.41	2,661.55
0003	03150042	STRATTON Elementar	0003-3-300-315-0003-003004-0001-02-520525	SM	REPRO PAPER TONER S	2,436.06	14,130.74
0003	03151102	INSTRUCTIONAL MATE	0003-3-300-315-0003-003110-0000-02-520518	SM	INSTRUCTIONAL MATER	246.77	7.61
0003	03151122	INSTRUCTIONAL MATE	0003-3-300-315-0003-003112-0000-02-520518	SM	INSTRUCTIONAL MATER	134.05	1,642.01
0003	03151202	STRATTON Art	0003-3-300-315-0003-003120-0001-02-520518	SM	INSTRUCTIONAL MATER	316.81	1,503.88
0003	03160042	THOMPSON Elementar	0003-3-300-316-0003-003004-0001-02-520518	SM	INSTRUCTIONAL MATER	427.53	48,386.94
0003	03160042	THOMPSON Elementar	0003-3-300-316-0003-003004-0001-02-520525	SM	REPRO PAPER TONER S	2,112.95	48,386.94
0003	03161122	INSTRUCTIONAL MATE	0003-3-300-316-0003-003112-0000-02-520518	SM	INSTRUCTIONAL MATER	113.41	2,716.01
0003	03161162	THOMPSON Library/M	0003-3-300-316-0003-003116-0001-02-520528	SM	TEXTBOOKS BOOKS PER	78.48	1,156.24
0003	03161202	THOMPSON Art	0003-3-300-316-0003-003120-0001-02-520518	SM	INSTRUCTIONAL MATER	408.16	2,406.69
0003	03191172	ELEMENTARY Music	0003-3-300-319-0003-003117-0001-02-520616	OE	INSTRUCTIONAL EQUIP	1,876.00	50,418.51
0003	03214012	ADMIN Superintende	0003-3-300-321-0001-003401-0001-02-520522	SM	MISC SUPPLIES	1,680.00	3,444.97
0003	03221092	C&I ELL	0003-3-300-322-0002-003109-0001-02-520514	SM	FOOD SUPPLIES	236.50	12,448.00
0003	03221152	C&I Social Studies	0003-3-300-322-0002-003115-0001-02-520518	SM	INSTRUCTIONAL MATER	1,800.00	8,458.96
0003	03221172	C&I Music	0003-3-300-322-0002-003117-0001-02-520518	SM	INSTRUCTIONAL MATER	50.00	20,993.65
0003	03221172	C&I Music	0003-3-300-322-0002-003117-0001-02-520615	OE	INSTRUCTION EQUIPME	232.07	20,993.65
0003	03221202	C&I Art	0003-3-300-322-0002-003120-0001-02-520518	SM	INSTRUCTIONAL MATER	320.13	15,332.47
0003	03221222	C&I Professional D	0003-3-300-322-0002-003122-0001-02-520612	OE	GRADUATE COURSE REI	2,916.00	24,148.71
0003	03221222	C&I Professional D	0003-3-300-322-0002-003122-0001-02-520629	OE	PROFESSIONAL AFFLIA	150.00	24,148.71
0003	03233002	SpEd Special Ed ad	0003-3-300-323-0005-003300-0002-02-520523	SM	OFFICE SUPPLIES	157.68	-468,343.70
0003	03233002	SpEd Special Ed Ad	0003-3-300-323-0005-003300-0002-02-520603	OE	BUSINESS TRAVEL	26.60	-468,343.70

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WARRANT: 26166 01/06/2026

FUND	ORG	ACCOUNT				AMOUNT	AVLB	BUDGET
0003	03233012	SpEd	Special	Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	9,664.44	-468,343.70
0003	03233012	SpEd	Special	Educa	0003-3-300-323-0005-003301-0002-02-520416	CTR PROFESSIONAL TECH	7,913.04	-468,343.70
0003	03233012	SpEd	Special	Educa	0003-3-300-323-0005-003301-0002-02-520504	SM COMPUTER SOFTWARE	3,000.00	-468,343.70
0003	03233012	SpEd	Special	Educa	0003-3-300-323-0005-003301-0002-02-520518	SM INSTRUCTIONAL MATER	37.04	-468,343.70
0003	03233012	SpEd	Special	Educa	0003-3-300-323-0005-003301-0002-02-520523	SM OFFICE SUPPLIES	509.90	-468,343.70
0003	03233012	SpEd	Special	Educa	0003-3-300-323-0005-003301-0002-02-520615	OE INSTRUCTION EQUIPME	55.56	-468,343.70
0003	03233022	SpEd	Pupil Service		0003-3-300-323-0005-003302-0002-02-520416	CTR PROFESSIONAL TECH	344.40	-468,343.70
0003	03233052	SpEd	One to One As		0003-3-300-323-0005-003305-0002-02-520645	OE TUITION OTHER SCHOO	8,864.00	-468,343.70
0003	03233062	SpEd	Out of Distri		0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHOO	51,442.17	-468,343.70
0003	03233062	SpEd	Out of Distri		0003-3-300-323-0005-003306-0002-02-520645	OE TUITION OTHER SCHOO	79,983.92	-468,343.70
0003	03256132	ATHLETICS	SKI TEAM		0003-3-300-325-0004-003613-0001-02-520402	CTR ATHLETIC SERVICES	1,980.00	13,305.62
0003	03264022	DIVERSITY	EQUITY A		0003-3-300-326-0002-003402-0000-02-520523	SM OFFICE SUPPLIES	126.96	4,514.74
0003	03264022	DIVERSITY	EQUITY A		0003-3-300-326-0002-003402-0000-02-520601	OE OTHER EXPENSES	277.00	4,514.74
0003	03284032	C&I	Human Resource		0003-3-300-328-0001-003403-0001-02-520626	OE PENSIONS	343.10	-8,164.16

0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520411	CTR HVAC CONTRACTED SE	1,125.00	-1,226.98
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520415	CTR PLUMBING SERVICES	8,100.00	-1,226.98
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520503	SM CARPENTRY SUPPLIES	252.52	-1,226.98
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520509	SM ELECTRICAL SUPPLIES	233.78	-1,226.98
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520517	SM HVAC SUPPLIES	735.55	-1,226.98
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520521	SM MISC MAINTENANCE SU	1,860.00	-1,226.98
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520524	SM PLUMBING SUPPLIES	350.10	-1,226.98
0003 03325202 FAC Facilities Mai	0003-3-300-332-0008-003520-0001-02-520628	OE POWER ELECTRICITY	123,314.38	-1,226.98
0003 03325212 FAC Custodial Serv	0003-3-300-332-0008-003521-0001-02-520507	SM CUSTODIAL SUPPLIES	3,707.00	168,227.71
0003 03325212 FAC Custodial Serv	0003-3-300-332-0008-003521-0001-02-520510	SM EQUIPMENT MAINTENAN	7.99	168,227.71
0003 03343092 TRANSP Transportat	0003-3-300-334-0005-003309-0002-02-520404	CTR CONTRACTED TRANSPO	90.00	-98,473.01
0003 03343102 TRANSP Transportat	0003-3-300-334-0005-003310-0002-02-520404	CTR CONTRACTED TRANSPO	2,209.79	-188,314.18
0003 03345302 TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520416	CTR PROFESSIONAL TECH	160.00	6,537.12
0003 03345302 TRANSP Transportat	0003-3-300-334-0008-003530-0001-02-520621	OE MOTOR VEHICLE REPAI	2,080.80	6,537.12
0003 03991032 DIGITAL LEARNING	0003-3-300-399-0002-003103-0000-02-520518	SM INSTRUCTIONAL MATER	22,046.96	2,446.56
0003 03991032 DIGITAL LEARNING	0003-3-300-399-0002-003103-0000-02-520518	SM INSTRUCTIONAL MATER	319.88	10,292.28

CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	366,483.88	
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1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520420	CTR PROFESSIONAL DEV S	80.00	493,463.46
1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520514	SM FOOD SUPPLIES	32,449.68	493,463.46
1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520523	SM OFFICE SUPPLIES	336.94	493,463.46
1000 10005 SCHOOL FOOD	1000-3-300-331-0000-003512-0012-50-520624	OE OTHER FOOD EXPENSES	2,995.00	493,463.46

CASH ACCOUNT 0000 104013	BALANCE 144,429.44	FUND TOTAL	35,861.62	
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1001 10012026 TITLE I DISTRIBUTI	1001-3-300-336-2026-003701-0013-00-520504	SM COMPUTER SOFTWARE	2,849.95	19,606.15
		FUND TOTAL	2,849.95	

CASH ACCOUNT 0000 104013	BALANCE 144,429.44			
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12/23/2025 11:33 izheng	TOWN OF ARLINGTON WARRANT SUMMARY	P 26 apwarrnt
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WARRANT: 26166 01/06/2026

FUND ORG	ACCOUNT	AMOUNT	AVLB BUDGET
1010 10102025 SPED 240(94-142) A	1010-3-300-323-2025-003301-0003-00-520651	OE PROPORTIONATE SHARE	495.00
1010 10102026 SPED 240(94-142) A	1010-3-300-323-2026-003301-0003-00-520401	CTR CONTRACTED SERVICE	7,951.75
1010 10102026 SPED 240(94-142) A	1010-3-300-323-2026-003301-0003-00-520651	OE PROPORTIONATE SHARE	1,519.25
		FUND TOTAL	9,966.00
CASH ACCOUNT 0000 104013	BALANCE 144,429.44		

1104 11043306 CIRCUIT BREAKER PR	1104-3-300-323-0000-003306-0007-00-520645	OE TUITION OTHER SCHOO	12,122.53	1,121,136.18
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CASH ACCOUNT 0000 104013		BALANCE	144,429.44	FUND TOTAL	----- 12,122.53	
1201	12013801	COMM ED-GENERAL AD	1201-3-300-343-0000-003801-0011-00-520518	SM INSTRUCTIONAL MATER	55.42	1,804,299.02
1201	12013801	COMM ED-GENERAL AD	1201-3-300-343-0000-003801-0011-00-520523	SM OFFICE SUPPLIES	39.99	1,804,299.02
1201	12013801	COMM ED-GENERAL AD	1201-3-300-343-0000-003801-0011-00-520630	OE RENTALS	2,132.00	1,804,299.02
1201	12013802	COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-510102	PS TEACHER SALARIES	7,039.00	1,804,299.02
1201	12013802	COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-510328	OS TEMPORARY SALARY WA	1,783.75	1,804,299.02
1201	12013802	COMM ED - ADULT ED	1201-3-300-343-0000-003802-0011-00-520518	SM INSTRUCTIONAL MATER	50.00	1,804,299.02
1201	12013806	COMM ED - YOUTH ED	1201-3-300-343-0000-003806-0011-00-510102	PS TEACHER SALARIES	24,155.50	1,804,299.02
1201	12013806	COMM ED - YOUTH ED	1201-3-300-343-0000-003806-0011-00-510328	OS TEMPORARY SALARY WA	165.00	1,804,299.02
				FUND TOTAL	----- 35,420.66	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
1208	12085	OTTOSON CO-CURRICU	1208-3-300-336-0000-003005-0011-50-520506	SM CURRICULUM SUPPLIES	52.79	193,835.03
				FUND TOTAL	----- 52.79	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
1211	12113902	CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520501	SM SUPPLIES AND MATERI	1,132.67	284,859.36
1211	12113902	CH71/47 EXTENDED D	1211-3-300-341-0000-003902-0011-00-520514	SM FOOD SUPPLIES	4,279.18	284,859.36
				FUND TOTAL	----- 5,411.85	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
1230	12305	PAC TEACHER APPREC	1230-3-300-301-0000-003005-0008-50-520619	OE MISC EXPENSES	414.19	6,620.16
				FUND TOTAL	----- 414.19	
CASH ACCOUNT 0000 104013		BALANCE	144,429.44			
1239	12393202	GUIDANCE REVOLVING	1239-3-300-323-0000-003202-0011-00-520619	OE MISC EXPENSES	29.61	366,346.44

12/23/2025 11:33
izheng

| TOWN OF ARLINGTON
| WARRANT SUMMARY

| P 27
| apwarrrnt

WARRANT: 26166		01/06/2026			
FUND ORG		ACCOUNT		AMOUNT	AVLB BUDGET
CASH ACCOUNT 0000 104013		BALANCE	144,429.44	FUND TOTAL	29.61
1245	12455	AHS CAFE	1245-3-300-301-0004-003005-0011-50-520624	OE OTHER FOOD EXPENSES	725.38

CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	725.38	
1303 13032507 SPY PONDER'S THREAD 1303-3-300-336-2025-003410-0008-00-520512 SM EQUIPMENT SUPPLIES				165.39	3,970.26

CASH ACCOUNT 0000 104013	BALANCE	144,429.44	FUND TOTAL	165.39	
=====					
WARRANT SUMMARY TOTAL				469,503.85	
=====					
GRAND TOTAL				469,503.85	
=====					

** END OF REPORT - Generated by Iris Zheng **

TITLE	Warrant 26166 With Signature Page
DOCUMENT ID	253564260481053
DOCUMENT PAGES	30
STATUS	COMPLETED
TIME ZONE	America/Los Angeles

DOCUMENT HISTORY

	Process Started	Dec 23, 2025 08:42 AM	The document has been sent for signature.
	Invitations Sent	Dec 23, 2025 08:42 AM	Sent for signature to (cschweitzer@arlington.k12.ma.us) IP: 208.58.177.214
	Viewed	Dec 23, 2025 09:28 AM	Viewed by (cschweitzer@arlington.k12.ma.us) IP: 208.58.177.214
	Signed	Dec 23, 2025 09:28 AM	Signed by (cschweitzer@arlington.k12.ma.us) IP: 208.58.177.214
	Process Completed	Dec 23, 2025 09:28 AM	The document has been completed.

Arlington School Committee Draft Meeting Minutes

Arlington Public Schools District Office

14 Mill Brook Drive

Arlington, Massachusetts 02476

Thursday, December 18, 2025

6:30 p.m.

6:30 p.m. Open Meeting

The Chair opened the meeting. In attendance: J. Thielman, L. Gitelson, P. Schlichtman, K. Allison-Ampe, L. Kardon, L. Exton (arrived at 6:37 p.m.), A. Saadat

Superintendent E. Homan, Deputy Superintendent of Teaching and Learning M. Ford Walker, Assistant Superintendent of Finance and Operations C. Schweitzer, Assistant Superintendent of Student Services A. Elmer, Director of Human Resources R. Spiegel, resident AC Vreeland,, AEA Representative J. Keyes, J. Medeiros, Erica Tonachel, AHS Principal M. Janger, AHS Assistant Principal William McCarthy, AHS History and Social Studies Director, Michael Kozuch, Director of High School Counseling and Social Work Department Scott O'Brien, Director of English C. Cooney, 10th grade English Teacher Lianna Bessette, 10th grade English Teacher Erin McLean

6:30 p.m. Public Comment

Stephanie Ford

12 Lockeland Avenue

RE: CPAC and ELPAC

S. Ford discussed policy KBG, House Bill 504, and the Nature's Classroom trip, questioning why 16% of students did not attend the trip.

Cheryl Miller

10 Thesda Street

RE: Disability Issues

C. Miller, an autistic parent, expressed frustration with the lack of action from the School Committee despite repeated attempts to address issues related to her children's special education needs.

6:36 p.m. AEA Representative

Juli Keyes had no comment.

6:36 p.m. AHS Student Representatives

Not in attendance.

6:37 p.m. English 10 HGI - Christina Cooney, Matt Janger, Lianna Bessette, Erin McLean

Dr. Janger and C. Cooney presented on the HGI proposal, explaining the context and the potential benefits of expanding the heterogeneous grouping model to 10th grade English. E. McLean and L. Bessette also contributed to the presentation. The presentation included data showing positive outcomes from the pilot in English 9, such as increased participation in honors-level courses and improved academic performance. The proposal aims to maintain or improve these outcomes in 10th grade, with a focus on ensuring rigorous and equitable education for all students.

Comments from members included support for the proposal, highlighting the importance of balanced classes and the positive impact on students with IEPs, the independent reading component and how it is evaluated, concerns about the perceived lack of challenge for some students and the need for greater depth and breadth in the curriculum, the importance of maintaining or improving outcomes for all students, particularly those not in focal groups, the challenge of defining rigor and the importance of students engaging in meaningful work, the possibility of cross-pollinating teachers between ninth and tenth grades to ensure continuity and consistency, concerns about the decline in Black and Hispanic student participation and the need to monitor and address this trend.

7:40 p.m. Program of Studies and Innovation Career Pathways Program - Matt Janger, Bill McCarthy, Scott O'Brien, Michael Kozuch

Michael Kozak, Director of Social Studies, introduced the Innovation Career Pathways Program, which includes enhanced student supports, increased internships and new courses aligned with career pathways. He noted that the Program starts with a healthcare pathway, with plans to expand to other pathways in the future. A new course, Introduction to Healthcare Seminar, will be offered for ninth graders, providing college-level lectures and career guidance. The Program aims to build equity and access, with a focus on pre-K through 12 education and business and finance pathways.

William McCarthy, AHS Assistant Principal, presented updates to the Program of Studies, including new courses and changes to existing ones. The media arts and digital arts program will be updated, with a year-long class replacing level-one courses. Innovative career pathways, including intro to software engineering and woodworking with sculpting, are being introduced. The Program also includes changes to AP pre-calculus, unified PE, and economic ideas and policy, with some courses being reactivated or retired.

Comments included a question about the elimination of bi-weekly string orchestra and chorale courses, the availability of non-honors string orchestra courses. It was clarified that all performing arts classes are honors, despite past distinctions. A new math course, Integrated Statistics and Quantitative Reasoning, replacing Quantitative Reasoning, was announced, with

the new course aiming to provide an alternative path for students not on the calculus track. Also noted was the retirement of the Italian course due to the retirement of the Italian teacher and the difficulty in sustaining it.

A discussion took place on the changes in AP Pre-Calculus, combining Pre-Calculus Honors and Pre-Calculus A into one weighted course. The new AP Pre-Calculus course prepares students for the AP exam and BC Calculus. There is concern about the ICP program's budget and resource needs. It was explained that there is grant support available for the ICP program and potential opportunities for students.

Graduation and History Course changes were presented, specifically the inclusion of two US history courses. The changes were explained as well as the State's competency determination requirements. The Committee discussed the need to revert to the old language for clarity and consistency. The importance of including nurses in the healthcare seminar course was emphasized.

Orchestra scheduling and concert feedback was discussed with an explanation of the bi-weekly chorus and orchestra schedule for freshmen and the challenges for upperclassmen. Independent studies are available for students who want to take orchestra but cannot fit it into their schedule. The Committee discussed the success of the recent concert and the positive feedback received. There was discussion about the orchestra's impact on students' ability to take other electives.

Dr. Allison-Ampe said she will vote no because she is still uncomfortable with the heterogeneous English being extended into the tenth grade.

On a **motion** by P. Schlichtman, **seconded** by L. Exton, it was **voted** (6-1-0) to approve the Program of Studies with administrative changes to restore history requirements to the one found in the previous version. (Dr. Allison-Ampe voted in the negative.)

8:17 AEA Budget Requests to the School Committee - Juli Keyes, E. Tonachel and J. Mederois.

J. Keyes presented the Arlington Education Association's budget priorities, emphasizing the need to preserve jobs and high-quality practice with additional input from E. Tonachel and J. Mederois. The Association encourages staff to broaden their licensure and work at the State level to secure more funding. The Committee discussed the impact of budget shortfalls on staff morale, absence rates, and the ability to provide tailored support to students. J. Keyes highlighted the importance of preserving jobs for vulnerable students and the need for more ML support and paraprofessional positions.

8:40 p.m. APS Budget Update - E. Homan and AC Vreeland

The Superintendent outlined the typical budget process and the differences for the current year, including earlier start and role-based workshops. A. Vreeland provided an overview of the FY27 budget scenarios: level funding and level service. The Committee discussed the importance of maintaining operational budgets and the challenges of increasing class sizes. Emphasis was placed on the need for stakeholder input and the importance of centering budget decisions around the District's values. The stakeholder interviews and workshops conducted to gather input on budget decisions were described. The Committee discussed the importance of considering the unique needs of each school and the potential impact of reductions. The Superintendent explained the process of developing a list of potential reductions for the Committee's review. The Committee emphasized the need to prioritize student-facing roles and protect vulnerable students.

The Superintendent asked the Committee to consider additional guiding principles and areas for potential reductions. The Committee discussed the importance of distributing reductions across the board and maintaining reasonable class sizes. It was suggested that a tiered list of reductions, starting with less disruptive changes and moving to more significant cuts, be provided. The Committee considered reinstating fees for music and athletics and examining Central Office and Budget Office efficiencies.

The Superintendent summarized the key points discussed and outlined the next steps in the budget development process. The Committee emphasized the importance of transparency and honesty in communicating potential reductions. It was acknowledged that a healthy debate and disagreement within the organization is a sign of a strong system. The Committee prepared for the upcoming workshops and the presentation of potential reduction scenarios.

The importance of class size, particularly at lower grade levels, and the need to preserve gains in special education staffing was noted with a suggestion to look for efficiencies and equity considerations across elementary schools, including sharing positions and decreasing frequency of offerings if necessary. The symbolism of losing licensed librarians at the elementary level is highlighted as a painful prospect. L. Gitelson stressed the importance of literacy interventionists for maintaining community trust and staff morale.

The Chair mentioned the need to clarify the adoption of two budgets. P Schlichtman argued against reinstituting fees, citing equity issues and the positive impact of fee removal on participation rates. The Chair acknowledged the grim conversation about budget cuts and the need to have realistic discussions about fees and extracurricular programs and emphasized the importance of waivers for students who cannot afford fees and the potential impact of fee reinstatement on the District's resources and staffing.

9:28 p.m. File IKFE (Competency Determination) - Second Reading - P. Schlichtman

On a **motion** by P. Schlichtman, **seconded** by L. Gitelson, it was **voted (7-0-0)** to adopt File IKFE (Competency Determination) as amended.

9:29 p.m. Superintendent's Evaluation - J. Thielman

The Chair discussed the evaluation process, noting that the Committee selected "significant progress" for professional practice and student learning goals, with the overall summative performance rated as "proficient." Clarification was made that the final evaluation score is the only one required to be submitted to the State.

9:32 p.m. Superintendent's Update - E. Homan

The Superintendent provided updates on various initiatives, including instructional rounds, student work protocols, and the MSBA eligibility period for the new Ottoson Middle School. She mentioned hosting FY27 budget forums and the creation of a new budget updates page on the website as well as listening sessions for all stakeholders planned for January, with a focus on understanding critical resources for student success. She also addressed enrollment increases at AHS and the trend of more students joining from private schools. The need for a waiver for the preschool class size requirement due to the high number of students with disabilities was discussed.

The Superintendent highlighted the District's achievements, including recognition by DESE for surpassing pre-pandemic outcomes and the acceptance into two MSBA grant programs. She noted that the District has expanded opportunities for family engagement, athletic and performing arts events, and advanced coursework at AHS as well as a new town- and district-wide school safety program which has been launched, and six new contracts that have been bargained collaboratively. Lastly, AHS has been certified as a Platinum school, one of only five in the State.

9:48 p.m. Consent Agenda - J. Thielman

The Chair noted the Consent Agenda items and asked for a motion to approve:

- School Committee Draft Meeting Minutes, December 9, 2025
- Warrant # 26141, 12-09-2025, \$603,313.23
- Model Congress Overnight Trip, February 19-22, 2026

On a **motion** by L. Exton, **seconded** by A. Saadat, it was **voted (7-0-0)** to approve the Consent Agenda.

9:48 p.m. Subcommittee/Liaison Reports/Announcements - J. Thielman

- Budget - K. Allison-Ampe, Chair - Met on Monday on upcoming budget presentations.
 - Community Relations - L. Gitelson, Chair - Meeting scheduled for February 5, 2026.
 - Curriculum, Instruction, Assessment & Accountability - L. Exton, Chair - Meeting scheduled for January 6, 2026 Re Math Task Force.
 - Facilities - J. Thielman, Chair - Meeting sometime next year.
 - Policy and Procedures - P. Schlichtman, Chair - Need to schedule a meeting.
 - Arlington High School Building Committee - J. Thielman, Chair - All things are moving forward.
-
- Liaison Reports - None.
 - Announcements - None.
 - Future Agenda Items - None.

9:50 p.m. Executive Session

There was no Executive Session this evening.

9:50 p.m. Adjournment

On a **motion** by L. Exton, **seconded** by L. Gitelson, it was **voted** (7-0-0) to adjourn at 9:50 p.m..

Respectfully submitted

Elizabeth M. Diggins

Administrative Assistant to the School Committee

Revised letter of intent

Barbara Goodman <barbara.goodman1@gmail.com>

Tue, Jan 6, 2026 at 11:08 PM

To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>, Jeff Thielman <jeff.thielman@gmail.com>, Lynn Gallagher <lgallagher@town.arlington.ma.us>

January 6, 2026

Dear Members of the Arlington School Committee:

I have recently moved from Arlington to Newton, Mass. The decision was personal and difficult. I love and miss Arlington, and I am excited and thrilled with the many new opportunities here for me in Newton.

I contacted the Office of the Town Treasurer to inquire about establishing a scholarship fund for seniors graduating from Arlington High School. I learned that the process starts with you- The Arlington School Committee.

It is my intent to establish a scholarship with an initial donation of \$20,000. I hope these funds will be invested so that, under the direction of the AHS Scholarship committee, a grant of \$1000 will be given annually to a student who has demonstrated a passion and commitment to create a welcoming and inclusive community for staff and students of historically marginalized racial, ethnic and religious backgrounds, as well as first generation immigrants and LGBTQ+ students and staff.

I hope this letter initiates a process that will recognize the student activists who work to make the high school an accepting and safe place for everyone.

Barbara Goodman, former member of the Arlington School Committee (1993 -2005)

777 Winchester Street Apt 7504
Newton Ma. 02459

339 223 4041



Town of Arlington, Massachusetts

8:25 p.m. Subcommittee/Liaison Reports/Announcements (J. Thielman)

Summary:

- Budget – K. Allison-Ampe, Chair
 - Community Relations – L. Gitelson, Chair
 - Curriculum, Instruction, Assessment & Accountability – L. Exton, Chair
 - Facilities – J. Thielman, Chair
 - Policy & Procedures – P. Schlichtman, Chair
 - Arlington High School Building Committee, J. Thielman, Chair
-
- Liaison Reports
 - Announcements
 - Future Agenda Items



Town of Arlington, Massachusetts

8:30 p.m. EXECUTIVE SESSION (J. Thielman)

Summary:

- To conduct strategy sessions in preparation for negotiations with nonunion personnel or to conduct collective bargaining sessions or contract negotiations with nonunion personnel;
- To discuss strategy with respect to collective bargaining or litigation if an open meeting may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares;



Town of Arlington, Massachusetts

8:30 p.m. Adjournment (J. Thielman)



Town of Arlington, Massachusetts

Submitted by J. Thielman



Town of Arlington, Massachusetts

Correspondence Received (J. Thielman)

Summary:

- Email to School Committee from S. Ford, RE: Printed materials - A casual read about a systemic problem, with a free solution, 12-19-2025.
- Email to School Committee from S. Ford, RE: Happy New Year, 1-6-2026
- Email to School Committee from S. Ford, RE: Student Records, 1-8-2026
- Email to School Committee from S. Ford, RE: To the School Committee again, 1-8-2026
- Email to School Committee from S. Ford, RE: Fwd: To the School Committee again, 1-8-2026

ATTACHMENTS:

Type	File Name	Description
▢ Correspondence	Printed_Materials_-_A_Casual_Read.....for_Correspondence.pdf	From S. Ford - Printed Materials - A Casual Read
▢ Correspondence	Happy_New_Year_-_Correspondence_Received.pdf	From S. Ford - Happy New Year
▢ Correspondence	From_Stephanie_Ford_-_RE_Student_Records_-_Correspondence_Received.pdf	Email to SC from Stephanie Ford, RE Student Records
▢ Correspondence	From_S._Ford_-_To_the_school_committee_again__1-8-2026.pdf	From S. Ford - To the school committee again, 1-8-2026
▢ Correspondence	Email_from_S._Ford_-_Re_Fwd_To_the_school_committee_again_-_correspondence_received.pdf	From. S. Ford - To the School Committee Again

Printed materials - A casual read about a systemic problem, with a free solution.5 messages

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Fri, Dec 19, 2025 at 8:29 AM

This is a perfect example of problem that winds up costing tons of money to the schools and destroys the education of a student, over something that would have cost no money at all to solve.

Printed materials for coursework.

Please listen to this as a request from all parents for systemic help.

Last night, I heard the teacher union express their inability to provide printed materials.

I don't want to blame Ms. Keyes, or the teachers, but this is an example of a real problem the school needs to address. Ms. Keyes also mentioned addressing problems early and avoiding the costs of litigation.

I am going to give you some highlights of how this impacted my daughter.

Please don't ignore the story because you cannot help one child. It is too late for her at APS. She has no path to get an education at APS.

She is an honor student who is getting scholarships to go to college even though she is only a junior. But she is achieving that in spite of APS not because of them.

This is the same experience the more capable students have in the heterogeneous courses, but that is a different email.

Printed materials.

My daughter has a physical disability. There is no support from anyone in the school for students with physical disabilities. A leader in the special education department even told me I should start a SEPAC for kids with physical disabilities.

Despite the name, SEPAC is for everyone in the community with disabilities of any kind. Not only parents of kids on IEPs.

In contrast, the DESE evaluation going on right now is only for students with current IEPs.

My daughter has a disease that impacts her in a variety of ways. One is that her eyes cannot align with each other and cannot track at the same pace as normal eyes. This cannot be corrected with lenses. You cannot see this issue by looking at her.

(It is possible that physical therapy could help her eyes. We were forced to discontinue her physical therapy when she was injured at school. During the time between when she was injured at school and the months she waited to have surgery as a result of this injury, her grades dropped from As into the 30s and 40s. The school was supposedly providing her support during that time, but instead labeled her as a delinquent student with school avoidance. That can also be another email.)

The 504 accommodation that would make her as successful as any honors or AP students is to have access to the course materials in printed form and/or substantially in advance.

We have learned the college courses actually work really well for her because she gets a syllabus of all of the assigned readings at the beginning of the course. She can print what she needs and pace herself. It is all she needs.

APS has never been willing to meet this need. Or even acknowledge it. This was part of her 504 when she was released from her rehabilitation stay at Children's in 7th grade.

Two courses during the last school year give perfect examples of the damage this causes her academically, and demonstrate what students face in the heterogeneous courses.

In two of her classes last year a portion of the work was only available online. In each of those courses the online portion of the work was about 30% of her grade. Both teachers said she didn't need "extra time" on her work or exams. She was one of the brightest students in the class. She could go on to take any course offered at APS. She didn't need to do the online work in order to get exceptional grades on her other work and lead classroom discussions. In heterogeneous courses, this is the same way that students go on to succeed on the AP exams, despite a lack of appropriate instruction in their courses. The smart kids will succeed without teaching.

But how does that actually play out?

For 30% of her grade she got zeroes. This was not seen as an academic issue because it was a "small enough part of her grade that it wasn't significant". She was flagged as being a student with a behavior issue. Dr. Janger said she should have never been enrolled in advanced courses. He had never met her. But he was on a secret SST that met *about* her. Full of people who had never met her.

The results in those courses were a D- and a C. In courses where she was one of the brightest kids in the class and lead classroom discussion. Where she got exceptional grades on her work, except the online assignments. With teachers who would welcome her to take the next levels of their AP classes and would expect her to "succeed".

Parents have no relief from situations like this. The school isn't being fair or kind. They aren't following accommodations. This is an example of where Dr. Homan gives false information to DESE. They want to fight with families instead of having conversations.

Giving my daughter access to course materials is free.

When Dr. Janger said "all accommodations are about the same". What he meant was that he saw my daughter as having anxiety and needing emotional support. My daughter has a physical disease and needs things like a good chair and access to the elevator. And access to course materials.

What he further meant was that kids who have anxiety and need emotional support shouldn't have access to advanced courses. He reiterated this in meetings about the heterogeneous English.

Dr. Homan seconded this guidance for my daughter in the following school year as we tried to register for Pre Calculus and other appropriate courses for my daughter.

The school didn't want to allow her to register for appropriate courses. Dr. Janger and Dr. Homan believed, based on grades, that my daughter didn't belong in advanced courses. That is not what her teachers say. That is not what her school work that she can see says. They are basing that on the impact of her disability. The school wanted to punish her for delinquency and put her in special education pull outs for executive support, but no academic support. And no access to course materials despite her 504 accommodations.

There is no relief for families who find themselves in this situation.

Again, I am reporting to you systemic issues that many families face. These families have no relief. There is no support for families from staff in special education as students move to Ottoson and High School. Information that goes to DESE is designed to defend the school, not improve the situation for students or teachers. Nothing is improving. Students who cannot overcome these situations on their own are sidelined and excluded. Secretly. Not in the data.

When students express concerns in the Panorama data, they are flagged as needing mental health support.

A moment on heterogeneous English. No one at the table discussing the heterogeneous courses asked about the experience and impact of students with disabilities or multilingual students. "The data" shows that "the gap" is closing. Part of the reason for that is that students who need accommodations are being forced out of courses or forced out of school entirely.

The community wants to have ways to help. Not to bring another job to the School Committee. But please bring governance and oversight to these situations.

Thank you.

Sent via [Superhuman](#)



Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Happy New Year!

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Tue, Jan 6, 2026 at 3:53 PM

Please share with the school committee.

I am in the Subcommittee meeting right now and there is talk about a survey, and experiences, etc around math.

Please find a place where people can say all of the things they face.

We were forced out of an honors math class because of retaliation. We asked for help with discrimination and bullying. The teacher was fired/placed on leave. But my daughter has not been in a math class for two years. Liz refused to let her register for a math class this September because "she might be absent because of her disease". Which is inappropriate, and also not true.

As many of you know, Dr. Janger used the trip to Italy to bribe her to drop her classes and to agree to not register for advanced classes.

Liz offered her no path to be able to complete her coursework by graduation.

Please listen to the experiences of families. My daughter has a 3.7 GPA at Middlesex Community college. But Liz and Dr. Janger say that my daughter cannot take honors or advanced courses. Without allowing a placement test, or listening to teachers.

Parents need for there to be oversight over these decisions.

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[Quoted text hidden]

To the school committee, please, student records.

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Thu, Jan 8, 2026 at 2:23 PM

Could you please forward this email to them?

Records for my daughter.

To the School Committee, do you support the decision by Dr. Homan and Rob Spiegel to deny my access to records for my child? Are you deciding together with them to withhold the records?

I am going to request records for my daughter, again. I will send the list again to Dr. Homan and to Rob Spiegel.

I made requests last May/June. Including going to DESE.
I made requests in August and September. Including going to DESE.

I have previously reported to the School Committee that I am being denied access to my child's records.

Unfortunately, my only next step will need to be a hearing with a subpoena. I think it is ridiculous to sue, or need to sue a school.

As a Town resident, is there any reason for the school to withhold, or have a legal standing to withhold the records for my child?

Is there any reason for me to spend money on attorneys both for myself and for the school to argue over access to records?

Is there any nuance that impacts access to records?

The school must provide access to records within 10 days?

To the School Committee, do you support the decision by Dr. Homan and Rob Spiegel to deny my access to records for my child?

To Paul Schlichtman and the Subcommittee on Policies and Procedures, is there a policy that supports this?

Thank you, Stephanie

Sent via [Superhuman](#)

To the school committee again

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Thu, Jan 8, 2026 at 4:57 PM

Student records. Thank you to some of you for your responses.

It is the job of the school committee to hold the superintendent accountable to the school policies. Do you feel there is a school policy which allows the school to withhold records?

I am not the only family and this is not the only time. This is the practice of the school. Is this a practice of the school that the School Committee supports?

I will follow up with the Secretary of the Commonwealth.

I appreciate the lead for a new agency for appeal.

These processes do not make sense in the context of students. A school year goes by as parents try to navigate the simplest things. In High School, when you lose a year, the student's education is destroyed.

As a follow up, the school does not follow policies in your policy manual regarding bullying, discrimination, harassment, and discrimination. The Superintendent sends information to DESE that is intentionally false. She admits doing so.

MASC advised me that it is the duty of the Chair of the School Committee to address false information from the Superintendent.

What parents want for records for their students, and for other policies and procedures is a method for safety going forward. Not a legal battle about the past.

Does it matter than the school wouldn't give me a specific record from a specific date that might years ago? It would not matter at all if I could know that the school would be honest and transparent always in the future.

Does it matter whether an incident meets a definition of "bad enough" to be called bullying or harassment? It wouldn't matter if people could feel safe now.

Sent via [Superhuman](#)

Re: Fwd: To the school committee again

Stephanie Ford <stephanie.k.ford@gmail.com>
To: Elizabeth Diggins <ediggins@arlington.k12.ma.us>

Thu, Jan 8, 2026 at 5:16 PM

Hopefully the last one.

<https://malegislature.gov/Laws/GeneralLaws/PartI/TitleXII/Chapter71/section34h>

Section 34E: Inspection of student records; persons authorized

Section 34E. Each school committee shall, at the request of a parent or guardian of a student, allow such parent or guardian to inspect academic, scholastic, or any other records concerning such student that are kept or are required to be kept, regardless of the age of such student. Each school committee shall, at the request of a student eighteen years of age or older, allow such student complete access to all school records relative to him or her.

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