## ARLINGTON PUBLIC SCHOOLS

In accordance with the provisions of the Massachusetts General laws, Chapter 30A, Section 20, notice is hereby given for the following meeting of the:

Arlington School Committee<br>School Committee Regular Meeting<br>Thursday, April 26, 2018<br>6:30 PM<br>Arlington High School<br>School Committee Room<br>869 Mass Avenue, 6th Floor<br>Arlington, MA 02476

6:30 pm Open Meeting

6:35 pm Public Participation

6:45 pm District Goal 1.1 Update, R. MacNeal, Jr. and Curriculum Leaders

- Vision of Student as Learner and Global Citizen
- Transferable Skills
- Essential Standards for Fourth Grade
- Examples of Personalized Learning

7:45 PM Monthly Financial Reports, J. Danizio

7:55 pm Superintendent's Report K. Bodie

- Update on School Buildings


## 8:15 pm Consent Agenda

All items listed with an asterisk are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a member of the committee so requests, in which event the item will be considered in its normal sequence:

Approval of Warrant: Dated 4/12/2018, Warrant \#18208 in the amount of \$637,187.60
Approval of Minutes: School Committee Regular \& Organizational Meeting Minutes April 12, 2018,
Approval of Trips: None
Approval of Meeting: Public Hearing on School Choice, Thursday, May 10, 2018 at 6:30 pm.

Policy: None

2018-2019

- Budget, L. Kardon
- Community Relations, J. Susse
- Curriculum, Instruction \& Assessment \& Accountability, J. Thielman
- Facilities, B. Hayner
- Policies \& Procedures, P. Schlichtman
- School Enrollment Task Force, Removal
- Legal Services Review
- Arlington High School Building Committee J. Thielman, K. Allison-Ampe
- Gibbs Committee, J. Morgan
- Liaisons Reports
- Appointment of SC Liaison to Human Rights Commission
- Announcements
- Future Agenda Items

8:40 pm Executive Session

- To conduct strategy sessions in preparation for negotiations with union and/or nonunion personnel or contract negotiations with union and/or nonunion in which if held in an a open meeting may have a detrimental effect.
- To conduct strategy with respect to collective bargaining or litigation, in which if held in an open meeting may have a detrimental effect, Collective bargaining may also be conducted.


## 8:55 pm Adjournment

The listings of matters are those reasonably anticipated by the Chair, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.
Stated times and time amounts, listed in parenthesis, are the estimated amount of time for that particular agenda item. Actual times may be shorter or longer depending on the time needed to fully explore the topic.

Submitted by Kirsi Allison-Ampe, MD

Correspondence Received:
Warrant dated April 12, 2018
Regular Draft School Committee minutes, April 12, 2018
BDA-E School Committee: Norms and Standards
MASC Bulletin, April 2018
MASC School Committee Members Nomination Forms
Email and letters regarding Colonial Day.
Presentation on 2017-2018 District Goal 1.1 R. MacNeal, 4262018
Katherine M. Clark acknowledgment letter regarding gun safety concerns.

Essential Standards for 4th Grade
Transferable Skills
Original and Updated Vision statement
Goals Powerpoint

## Town of Arlington, Massachusetts

## 6:45 pm District Goal 1.1 Update, R. MacNeal, Jr. and Curriculum Leaders

## Summary:

- Vision of Student as Learner and Global Citizen
- Transferable Skills
- Essential Standards for Fourth Grade
- Examples of Personalized Learning


## ATTACHMENTS:

Type File Name Description

■ Goals 2018_District_Goals__updated.pdf
口 Backup Material Vision_Statement_(Original_Draft).pdf

- Backup Material Vision_Statement_(Updated_Draft).pdf
- Backup Material Transferable_Skills_(List).pdf
- Backup Material Transferable_Skills_Gr._3-5_-_Sheet2.pdf
- Backup Material Transferable_Skills_Gr._9- 12 _(Application)_-_Sheet1.pdf

D Backup Material 4th_Grade_Essential_Standards.pdf

- Backup Material vision_2020_feedback.pdf

D Backup Material diff_school_staff_feedback.pdf

Description
Goal 1.12018
Vision Statement Original Draft
Vision Statement Updated Draft
Transferable Skills
Transferable Skills Grade 3-5
Transferable Skills Grade 9-12
4th Grade Essential Standards
Vision 2020 Feedback
Different School and Staff Feedback Vision
of Student as Learner

# 2018 District Goals 

School Committee Presentation Thursday April 26, 2018

## Objective

- Share work that has been completed to support district goal 1.1:
- 2017-2018 District Goals
- Share process © why they're significant
- Share work products
- Respond to questions/comments


## Agenda

I) Welcome and Introduction: (Rod)
II) Vision of Student as Learner and Global Citizen: (Deb and Rod)
III) Transferable Skills: (Bill P.)
IV) Essential Standards (4th Grade): Dawn and Linda (ELA); Susan (Digital Literacy); (ELL); Cindy B. (Health and Wellness); Matt (Math); Bill (Performing Arts); Cory and Larry; (Science); . Sara (Social Emotional Learning); Denny (Social Studies); and Bill (Visual Arts)
V) Examples of Personalized Learning: Matt C. (Computer Science); Larry W. (Extra-curricular programming); Bill P. (Visual Arts)
VI) Questions/Comments

## Vision of student as Learner and Global Citizen

Deb and Rod

- Process:
- The initial work on this began with intensive discussion by department leaders last spring
- The vision statement has been reviewed by various building faculty, school councils, vision 20/20, and administrators
- The vision statement has been edited more than once to include the feedback
- Product: Vision Statement
- These are the characteristics that are developed and nurtured in students over the course of their academic careers. Our hope is that students develop confidence and proficiency in each of these areas by the time they graduate.


## Transferable Skills

Certain integral skills are taught at all grade levels and in all academic areas. We call these transferable skills because they look approximately the same regardless of where students employ them. They may differ according to the developmental level of students, but the core of each skill is listed below:

- Flexibility and adaptability
- Global and cultural awareness
- Creativity and imagination
- Critical thinking
- Expressive and receptive communication skills
- Social responsibility and ethics
- Digital literacy
- Self awareness and self efficacy


## Essential Standards

- The following link represents the essential standards for 4th grade:


## Essential Standards for 4th Grade

- The essential standards represent the standards that teachers focus on to prepare students for the next grade
- In light of the number of standards that need to be taught each year, the essential standards give guidance to teachers as to what is needed for students to succeed at the next level.
- This does not mean that the rest of the standards are not important or addressed within a school year.


## ELA

## Reading - Literary and Informational Text

- Key Ideas and Details
*Interpreting Characters Unit
- Craft and Structure
*Reading the Weather, Reading the World
- Integration of Knowledge and Ideas
*Information Writing: Immigration Unit ELA/SS
- Range of Reading and Text Complexity
*HIstorical Fiction Book Clubs


## Writing

- Opinion pieces to support a point of view with reasons and information
*Boxes 8 Bullets: Persuasive Essays *Literary Essay Unit
- Informative and explanatory texts to examine an idea and convey ideas clearly *Information Writing: Immigration - ELA/SS
- Narratives to develop real or imagined experiences or events
*Fiction Writing: Arc of the Story


## Language

- Conventions of Standard English
- Grammar
- Vocabulary
*Reading the Weather, Reading the World


## Digital Literacy

Digital Literacy and Computer Science (DLCS) knowledge, reasoning, and skills are essential both to prepare students for personal and civic efficacy in the twenty-first century and to prepare and inspire students to pursue the innovative and creative careers of the future. The abilities to effectively use and create technology to solve complex problems are the new and essential literacy skills of the twenty-first century.

Students will:

- Understand how to be safe and responsible online
- Learn how to use digital tools in order to make thinking visible
- Engage in collaboration with peers
- Communicate their thinking


## ELL

The Performance Definitions provide criteria that shape each of the six levels of English language proficiency

1. Linguistic Complexity - the amount and quality of speech or writing for a given situation
2. Vocabulary Usage - the specificity of words or phrases for a given context
3. Language Control - the comprehensibility of the communication based on the amount and types of errors

At the given level of English language proficiency, English language learners will process, understand, produce or use:

## ELP Level 1

- pictorial or graphic representation of the language of the content areas
- Words, phrases or chunks of language when presented with one-step commands, directions, WH-, choice or yes/no questions, or statements with sensory, graphic or interactive support


## ELP Level 2

- General language related to the content areas
- Phrases or short sentences
- Oral or written language with phonological, syntactic, or semantic errors that often impede the meaning of the communication when presented with one to multiple-step commands, directions, questions, or a series of statements with sensory, graphic or interactive support


## ELP Level 3

- General and some specific language of the content areas
- Expanded sentences in oral interaction or written paragraphs
- Oral or written language with phonological, syntactic or semantic errors that may impede the communication, but retain much of its meaning, when presented with oral or written, narrative or expository descriptions with sensory, graphic or interactive support


## ELL

## ELP Level 4

- Specific and some technical language of the content areas
- A variety of sentence lengths of varying linguistic complexity in oral discourse or multiple, related sentences or paragraphs
- Oral or written language with minimal phonological, syntactic or semantic errors that do not impede the overall meaning of the communication when presented with oral or written connected discourse with sensory, graphic or interactive support


## ELP Level 5

- Specialized or technical language of the content areas
- A variety of sentence lengths of varying linguistic complexity in extended oral or written discourse, including stories, essays or reports
- Oral or written language approaching comparability to that of proficient English peers when presented with grade level material


## ELP Level 6

- Specialized or technical language reflective of the content areas at grade level
- A variety of sentence lengths of varying linguistic complexity in extended oral or written discourse as required by the specific grade level
- Oral or written communication in English comparable to proficient English peers


## Health and Welln

## National Standards for PE

- The physically literate individual demonstrates competency in a variety of motor skills and movement patterns.
- The physically literate individual applies knowledge of concepts, principles, strategies and tactics related to movement and performance.
- The physically literate individual demonstrates the knowledge and skills to achieve and maintain a health-enhancing level of physical activity and fitness.
- The physically literate individual exhibits responsible personal and social behavior that respects self and others.
- The physically literate individual recognizes the value of physical activity for health, enjoyment, challenge, self-expression and/or social interaction.


## Health Standards

- Understand the concepts related to health promotion and disease prevention
- Analyze the influence of family, peers, culture, media, technology, on health behaviors.
- Ability to assess valid information and products and services
- Use interpersonal communication skills to enhance health and avoid or reduce health risks.
- Use decision-making skills
- Use goal-setting skills to enhance health.
- Students will practice health-enhancing behaviors and avoid or reduce health risks.
- Ability to advocate for personal, family, and community health.


## Math

## Content Standards

## Practice Standards

Perseverance: Makes sense of problems and perseveres at solving them

Communication: Communicates thinking clearly and precisely, orally and in writing.

Problem Solving: Uses the four operations to estimate and solves problems with whole numbers

Place Value Application: Reads, writes, compares, and rounds multi-digit numbers
Multiplication/Division Fluency: Multiplication and
division fluency (facts through 12)
Multiplication/Division using Properties/Models/
Strategies: Uses place value to estimate, multiply, and divide multi-digit numbers
Equivalence and Ordering: Understands fraction equivalence and ordering (Limited to fractions with denominators of $2,3,4,5,6,8,10,12,100$ )
Unit Fractions to Solve Problems: Uses understanding of unit fractions, (e.g., 12, 13, 14...) to +., x fractions to solve problems
Decimal Notation: Understands decimal notation and compares fractions with tenths and hundredths
Geometry and Measurement: Solves problems involving geometry and geometric measurement.

## Performing Arts

## MUSIC CONTENT STANDARDS

1. Singing
2. Reading and Notation
3. Playing Instruments
4. Improvisation and Composition
5. Critical Response

## ARTS CONNECTIONS STANDARDS

6. Purposes and Meanings in the Arts

ARTS

LITERA
CY
7. Roles of Artists in Communities
8. Concepts of Style, Stylistic Influence, and Stylistic Change
9. Inventions, Technologies and the Arts
10. Interdisciplinary Connections

## Music of the American Regions

Music of the Southwest

Going West in America

American<br>Patriotic Music

- Understand and apply content knowledge and skills in singing, reading and notation, playing instruments
- Improvise music in a variety of styles and genres
- Develop critical response skills through opportunities to perceive, describe, and respond to the elements of music presented in vocal and instrumental repertoire, and aural exemplars
- Understand the purpose of music in a variety of cultures
- Understand the role of musicians and composers in the community and in a variety of cultures
- Understand and apply knowledge of how to use the human voice, musical instruments are used as a means of expression in a variety of cultures.


## Science

- Content Standards - (4 domains) Life, Physical, Earth, Engineering
- Science and Engineering Practices (Inquiry Skills):
- Asking questions / Observing
- Developing and using Models / Simulations.
- Planning / Designing and carrying out investigations.
- Analyzing and interpreting data.
- Using mathematics and computational thinking.
- Constructing explanations (for science) and designing solutions (for engineering).
- Engaging in argument from evidence.
- Obtaining, evaluating, and communicating information.


## Science

## FOSS: Environments

- Investigation I - Environmental Factors

1: Observing mealworms (2 days)
2: Designing Isopod Environment (4 days)
3: Leaf Litter Critters (3 days)
I-Check (1 day)

- Investigation II - Ecosystems

1: Designing an Aquarium (3 days)
2 Food Chains and Food Webs (3 days)
3 Population Simulation (3 days)
4. Sound Off (3 days)

I-Check (1 day)

- Investigation III - Brine Shrimp Hatching (entire investigation is optional)
1: Setting up the Experiment (2 days)
2: Determining Range of Tolerance (3 days)
3: Determining Viability (3 days)

4. Variation in a Population (2 days)

I-Check (1 day)

- Investigation IV - Range of Tolerance

1: (Optional) Water or Salt Tolerance and Plants (possible 8-9 days)
2. (Optional) Plant patterns (2 days)

3: Plant Adaptations (1 day)
I-Check (modified?) ( 1 day)
Survey/Posttest (1-2 days)

Note: Items in red do not need to be taught. All MA Science standards can be covered without them

## Social Emotional Learning

## Math and Literacy Guiding Principles

Students should practice SEL skills, by, for

## 5 Main Competencies of SEL:

- Self awareness
- Self management
- Social awareness
- Responsible decision making
- Relationship skills

| ASCA National |
| :---: |
| Standards |

 example: collaborating and learning from others and showing respect for others' ideas; applying the mathematics they know to make responsible decisions to solve problems, engaging and persisting in solving challenging problems; and learning that with effort, they can continue to improve and be successful.

Students should practice recognizing aspects of themselves in texts (self awareness), struggling productively with challenging texts (self management), tailoring language to audience and purpose (social awareness), grappling vicariously with choices faced by others (responsible decision making), and collaboratively respectfully with diverse peers (relationship skills).

## Social Studies--Denny Conklin, Director the Grade Essential Standards

4 Main Domains of Social Studies:

- History $\not \subset$ culture
- Geography
- Civics $\not \subset$ citizenship
- Economics

MA State History © Social Sciences Frameworks

Common Core
State Standards

Knowledge


1) Compare $\mathbb{\delta}$ contrast the climates, physical features, natural resources, human populations, and products of the 5 regions of the U.S. (H, G, E)
2) Give examples of the way that geography 8 people interact and how this shapes history (H, G)
3) Describe the push/pull factors that increased U.S. immigration in the late 1800 s (H, E)
4) Describe how communities welcome new people and groups ( $\mathrm{H}, \mathrm{C}$ )
5) Define latitude and longitude and how it is used to locate specific places (G)
6) Provide reasons supported by facts and details; integrate info from 2 texts in order to write about immigration (H,G,C,E).

## Visual Arts

Fourth graders in most APS schools are being introduced to a new instructional strategy called Teaching for Artistic Behavior (TAB). This strategy shifts many of the decisions during the art making process to each student. There is also a shift away from the importance of the final product (work of art) and toward the individual creative process that each student engages in to express themselves visually. This link shows the essential questions for the 4th grade art curriculum and the studio habits of mind that form the framework for all lessons:

## TAB Visual Art Work Stations



## Personalized Learning: Computer Science



## Personalized Learning: Extra-Curriculars -

 Ronhtica

- Expressive and receptive communication skills
- Creativity and imaginatior
- Critical thinkina



## Visual Arts social and Emotional Learning Through Art Making



Visual Art Teachers design an increasing number of "personalized" art projects for all grade levels that give students opportunities to express their own opinions and emotions through their work.

Excerpt from a student's written statement about this original work:
"The event I based this piece on was when I went into a downward spiral of emotions...I got help and suddenly a big weight was lifted off my shoulders. This is important to me because it is now an inspiration to move forward and to never stop trying. I used a whole rainbow of colors to represent the place I am trying to reach. I carved an umbrella as my stamp to represent the hard times I went through... I am very proud of this piece."


Excerpt from a 7 th grade student artist's written statement:
"The event I chose is the Women's Rights Movement...Women deserve to be equal to men, no matter what. We are humans too! I represented this event by making my monoprint all black. The black represents the fight for women's rights and that we are angry!...I also used striking pink, red and purple for my stamp because these colors are stereotypical women's colors. These were used to prove that stereotyping is wrong by using reverse psychology".

## Questions/Comments

## Original Draft

## Vision of Student as Learner

Students will be lifelong learners and critical thinkers who are motivated, welcoming of a challenge, resilient, and exhibit a curiosity about the academic content and the world in which they live.

These characteristics will be demonstrated by students' ability to:

- work independently and collaboratively
- analyze and synthesize information from a variety of sources
- problem solve by creating and investigating inquiry questions
- participate in rigorous discourse
- develop and defend arguments based on evidence
- apply knowledge and understanding to their everyday life across content areas
- create original work and new questions of inquiry ( the "new questions of inquiry" part is redundant to third bulleted item) replace with assess


## Vision of Student as Citizen

Students will be empathic, responsible, and active members of a local and global community, as demonstrated by their ability to:

- communicate with each other in culturally responsive ways
- develop self-awareness and self-understanding
- think critically and reflect upon the choices they make and the impact they have on society and the environment
- apply an understanding of their role in the local and global community through personal action
- act responsibly by recognizing and working to resolve issues of social inequity


## Updated Draft

## Vision of Student as Learner

The Arlington Public Schools strives to build the capacity of each student to become lifelong learners and critical thinkers who are welcoming of a challenge, resilient, and exhibit a curiosity about learning. They will be able to participate in and contribute to the complex and ever-changing world in which they live.

## These characteristics will be demonstrated by students' ability to:

- work independently and collaboratively
- observe, analyze and synthesize information from a variety of sources to enhance existing understandings and construct new knowledge
- demonstrate perseverance by using repeated reasoning and inquiry
- participate in rigorous, focused discourse
- develop and defend arguments based on evidence and respectfully consider different perspectives
- create and critique original work


## Vision of Student as a Global Citizen

Students will strive to be empathic, responsible, active members of a local and global community who are aware of the role that bias and prejudice play in society, as demonstrated by their ability to:

- speak with and listen to others in a manner that is respectful of multiple perspectives
- cultivate and maintain healthy and rewarding relationships with diverse individuals and groups*
- develop self-awareness and self-understanding
- think critically and reflect upon choices and their impact on others
- participate as a consumer of and contributor to the cultural and civic life of local and global communities

[^0]
## Transferable Skills

Certain integral skills are taught at all grade levels and in all academic areas. We call these transferable skills because they look approximately the same regardless of where students employ them. They may differ according to the developmental level of students, but the core of each skill is listed below:

- Flexibility and adaptability
- Global and cultural awareness
- Creativity and imagination
- Critical thinking
- Expressive and receptive communication skills
- Social responsibility and ethics
- Digital literacy
- Self awareness and self efficacy

|  | writing arguments with evidence |  |  | speaking and listening |  |  | reading complex text |  |  | implementing scientific method (hypothesis, test, analyze data) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Grade 3 | Grade 4 | Grade 5 | Grade 3 | Grade 4 | Grade 5 | Grade 3 | Grade 4 | Grade 5 | Grade 3 | Grade 4 | Grade 5 |
| ELA |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Science |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Social Studies |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Mathematics |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| World Language |  |  |  |  |  |  |  |  |  |  |  |  |
| Visual Arts |  |  |  |  |  |  |  |  |  |  |  |  |
| Performing Arts |  |  |  |  |  |  |  |  |  |  |  |  |


|  | Gane evearl | Grase Oforearill |  | Grate i2verv | Grade 9 |  | Cinde 11 | Garate 12 | crade 9 | ${ }_{\text {casase }}{ }^{\text {read }}$ | Cotat 11 | Grate 12 | Grate9 | com | 为 | Garad 12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ELA |  |  |  |  |  |  |  |  |  | ald |  |  |  |  |  |  |
| Sseneo | Focus on the use of evidence from within mentor text as it appears in the MCAS |  |  | At AP levels kids are given scenarios and have to support conclusion that they have draw from data. |  |  |  |  |  |  |  |  |  |  |  |  |
| Socailsudies |  |  |  | Men |  |  |  |  | Understanding the basics <br> about primary sour |  |  |  |  |  |  |  |
| Manemates |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Wortanangage |  |  |  |  |  |  |  |  |  |  | Interpret the message in increasingly complex texts by using background knowledge and comprehension strategies (e.g., through redundancy, restatement and paraphrasing). More inference strategies. |  |  |  |  |  |
| Visual Arts |  | Smanas gate 9 | Same as grade 9 | Same as grade |  |  | Saness sates 9 | Same as grade 9 |  | Smanes grate 9 | Same as grade 9 | Sames s gates 9 |  |  |  |  |
| Peftoming Ats |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Essential Standards for 4th Grade



|  | topic clearly, state an opinion, create an organizational structure in which related ideas are grouped to support the writer's purpose. Provide reasons supported by facts and details. Provide a concluding statement or section. <br> 2. Write informative and explanatory texts to examine a topic and convey ideas and information clearly. Introduce a topic clearly, develop the topic with facts, definitions, concrete details and quotations, use precise language and domain-specific vocabulary, provide a concluding statement or section. <br> 3. Write narratives to develop real or imagined experiences or events using effective technique, descriptive details, and clear event sequences. Orient the reader and organize an events sequence, use dialogue and description, use concrete words and sensory details, provide a conclusion. <br> Speaking and Listening <br> 1. Comprehension and Collaboration: Come to discussions prepared, follow agreed-upon rules for discussions, pose and respond to specific questions, make comments that contribute to the discussion, identify reasons and evidence a speaker provides to support particular points. <br> 2. Presentation of knowledge and ideas: Report on a topic or text, tell a story, or recount an experience in an organized manner, speak clearly at an understandable pace. Add audio recordings and visual displays when appropriate, differentiate between contexts for formal and informal English. <br> Language Standards <br> 1. Conventions of Standard English: Demonstrate command of the conventions of standard English grammar and usage when writing or speaking. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing. <br> 2. Knowledge of Language: Use knowledge of language and its conventions when writing, speaking, reading, or listening. <br> 3. Vocabulary Acquisition and Use: Determine or clarify the meaning of unknown and multiple meaning words and phrases based on grade 4 reading and content. Demonstrate understanding of figurative language, word relationships, and nuances in word meanings. Acquire and use accurately grade-appropriate general academic domain-specific words and phrases. |
| :---: | :---: |
| Math | Perseverance <br> Makes sense of problems and perseveres at solving them <br> Communication <br> Communicates thinking clearly and precisely, orally and in writing. |


|  | Problem Solving <br> Uses the four operations to estimate and solves problems with whole numbers <br> Place Value Application <br> Reads, writes, compares, and rounds multi-digit numbers <br> Multiplication/Division Fluency <br> Multiplication and division fluency (facts through 12) <br> Multiplication/Division using Properties/Models/ Strategies <br> Uses place value to estimate, multiply, and divide multi-digit numbers <br> Equivalence and Ordering <br> Understands fraction equivalence and ordering (Limited to fractions with denominators of $2,3,4,5,6,8,10,12,100$ ) <br> Unit Fractions to Solve Problems <br> Uses understanding of unit fractions, (e.g., $1 / 2,1 / 3,1 / 4 \ldots$ ) to + . , x fractions to solve problems <br> Decimal Notation <br> Understands decimal notation and compares fractions with tenths and hundredths <br> Geometry and Measurement <br> Solves problems involving geometry and geometric measurement. |
| :---: | :---: |
| Social Studies | Geography <br> - Uses maps to interpret information <br> - Uses information from a map's title, compass, scale and legend. <br> - Defines latitude and longitude and how it is used to locate specific places <br> - Identifies regions of the U.S. and major physical features, names/locations of states, state capitals <br> - Gives examples of the way that geography and peoples' interactions with geography impact history |


|  | History \& Culture <br> - Compare and contrast the climates, physical features, natural resources, human populations, and products of the five regions of the United States (Northeast, Southeast, Midwest, Southwest, West) <br> - Gives examples of the way that geography and peoples' interactions with geography impact history <br> - Describes the causes of immigration to the U.S. in the late 1800 s <br> - Explains the immigration journey and process at Ellis Island in the late 1800 s <br> - Describes life for immigrants in the U.S. after they arrived in the U.S. in the late 1800s: challenges and opportunities <br> - Describes the difference between primary and secondary sources and can give examples of each <br> - (To be added for new frameworks: indigenous peoples and European explorers) <br> Civics \& Government <br> - Understands that people and communities create structures, rules, and ideas to solve problems <br> - Gives examples of the major rights that immigrants have acquired as citizens of the United States (the right to vote, and freedom of religion, speech, assembly, and petition) <br> - Identify and describe national landmarks (Statue of Liberty, Washington Monument, Lincoln Memorial, etc.) <br> - Understands basic principles of the election and election process <br> - Tied to immigration, students can describe how communities can welcome new people and groups <br> Reading/Writing <br> - Introduce a topic or text, state an opinion, and use paragraphs and sections to organize related ideas. <br> - Provide reasons supported by facts and details. <br> - Integrate information from two texts in order to write or speak about a history/social science topic. |
| :---: | :---: |
| Science | Earth Science <br> - Use evidence from a given landscape that includes simple landforms and rock layers to support a claim about the role of erosion or deposition in the formation of the landscape over long periods of time. <br> - Make observations and collect data to provide evidence that rocks, soils, and sediments are broken into smaller pieces through mechanical weathering and moved around through erosion. <br> - Analyze and interpret maps of Earth's mountain ranges, deep ocean trenches, volcanoes, and earthquake epicenters to describe patterns of these features and their locations relative to boundaries between continents |


|  | and oceans. <br> - Human activity impacts the Earth: Obtain information to describe that energy and fuels humans use are derived from natural resources and that some energy and fuel sources are renewable and some are not. Evaluate different solutions to reduce the impacts of a natural event such as an earthquake, blizzard, or flood on humans. <br> Life Science <br> - Construct an argument that animals and plants have internal and external structures that support their survival, growth, behavior, and reproduction. <br> Physical Science <br> Energy <br> - Use evidence to construct an explanation relating the speed of an object to the energy of that object. <br> - Make observations to show that energy can be transferred from place to place by sound, light, heat, and electric currents. <br> - Ask questions and predict outcomes about the changes in energy that occur when objects collide. <br> - Apply scientific principles of energy and motion to test and refine a device that converts kinetic energy to electrical energy or uses stored energy to cause motion or produce light or sound. <br> Waves <br> - Develop a model of a simple mechanical wave (including sound) to communicate that waves (a) are regular patterns of motion along which energy travels and (b) can cause objects to move. <br> - Develop a model to describe that light must reflect off an object and enter the eye for the object to be seen. <br> - Develop and compare multiple ways to transfer information through encoding, sending, receiving, and decoding a pattern. <br> Engineering Design <br> - Plan and carry out tests of one or more design features of a given model or prototype in which variables are controlled and failure points are considered to identify which features need to be improved. Apply the results of tests to redesign a model or prototype. |
| :---: | :---: |
| Digital Learning | Taken from the 2016 Massachusetts Digital Literacy and Computer Science (DLCS) Curriculum Framework <br> Within these four strands are the standards that define what students in the $3-5$ grade span will know and be able to do: <br> Computing and Society (CAS) <br> - Understand safety and security concepts, safe and appropriate use of technology, and how to deal with |


|  | cyberbullying. <br> - Demonstrate responsible use of technology, digital content, and interactions. <br> - Observe and describe how technology can influence people. <br> - Basic understanding of digital media messaging and equity of access to technology. Digital Tools and Collaboration (DTC) <br> - Use digital tools and keyboarding skills to publish multimedia artifacts. <br> - Use digital tools to communicate or exchange information. <br> - Develop intermediate research skills to create artifacts and attribute credit. <br> Computing Systems (CS) <br> - Understand different computing devices and their components. <br> - Use different computing devices and troubleshoot and solve simple problems. <br> - Differentiate tasks that are best done by computing systems and humans. <br> - Understand the components of a network and basic network authentication. <br> - Basic understanding of services. <br> Computational Thinking (CT) <br> - Create a new representation and breakdown a larger problem into subproblems. <br> - Write, debug, and analyze an algorithm. <br> - Understand databases and organizing and transforming data. <br> - Write, debug, and correct programs using successively sophisticated techniques. <br> - Create a model and use data from a simulation. |
| :---: | :---: |
| ELL | Performance Definitions for the Level of English Language Proficiency https://www.wida.us/standards/RG_Performance\%20 Definitions.pdf <br> The Performance Definitions provide criteria that shape each of the six levels of English language proficiency <br> 1. Linguistic Complexity - the amount and quality of speech or writing for a given situation <br> 2. Vocabulary Usage - the specificity of words or phrases for a given context <br> 3. Language Control - the comprehensibility of the communication based on the amount and types of errors <br> At the given level of English language proficiency, English language learners will process, understand, produce or use: <br> ELP Level 1 <br> - pictorial or graphic representation of the language of the content areas |

- Words, phrases or chunks of language when presented with one-step commands, directions, WH-, choice or yes/no questions, or statements with sensory, graphic or interactive support


## ELP Level 2

- General language related to the content areas
- Phrases or short sentences
- Oral or written language with phonological, syntactic, or semantic errors that often impede the meaning of the communication when presented with one to multiple-step commands, directions, questions, or a series of statements with sensory, graphic or interactive support


## ELP Level 3

- General and some specific language of the content areas
- Expanded sentences in oral interaction or written paragraphs
- Oral or written language with phonological, syntactic or semantic errors that may impede the communication, but retain much of its meaning, when presented with oral or written, narrative or expository descriptions with sensory, graphic or interactive support


## ELP Level 4

- Specific and some technical language of the content areas
- A variety of sentence lengths of varying linguistic complexity in oral discourse or multiple, related sentences or paragraphs
- Oral or written language with minimal phonological, syntactic or semantic errors that do not impede the overall meaning of the communication when presented with oral or written connected discourse with sensory, graphic or interactive support


## ELP Level 5

- Specialized or technical language of the content areas
- A variety of sentence lengths of varying linguistic complexity in extended oral or written discourse, including stories, essays or reports
- Oral or written language approaching comparability to that of proficient English peers when presented with grade level material

|  | - Specialized or technical language reflective of the content areas at grade level <br> - A variety of sentence lengths of varying linguistic complexity in extended oral or written discourse as required by the specific grade level <br> - Oral or written communication in English comparable to proficient English peers <br> The WIDA CAN DO Descriptors, Key Uses Edition, Grades K-12 <br> WIDA CAN DO Descriptors Key Uses Edition Grades 4-5 Cluster https://www.wida.us/standards/CAN_DOs/ <br> The WIDA CAN DO Descriptors provide examples of what English language learners can do at various stages of English language development in listening, speaking, reading, and writing. The WIDA CAN DO Descriptors provides examples of academic language use for four specific communicative purposes. These purposes, referred to Key Uses, were identified based on reviews of literature and language analysis of college and career readiness standards: <br> Recount: To display knowledge or narrate experiences or events. Example tasks for the Key Use of Recount include telling or summarizing stories, producing information reports, and sharing past experiences. <br> Explain: To clarify the "why" or "how of ideas, actions, or phenomena. Example tasks for the Key Use of Explain include describing life cycles, sharing why or how things work, stating causes and effects, and sharing results of experiments. <br> Argue: To persuade by making claims supported by evidence. Example tasks for the Key Use of Argue include stating preferences or opinions and constructing arguments with evidence. <br> Discuss: To interact with others to build meaning and share knowledge. Example tasks for the Key Use of Discuss include participating in small and large group activities and projects. |
| :---: | :---: |
| School Counseling | 4th grade common core standards that support ASCA standards: RL.4.3, RL.4.7, RI.4.1, RI.4.6, RF.4.4.A, SL.4.1.A, SL.4.1.C, SL.4.2 |


|  | ASCA National Standards are one set of standards for all grade levels:* The below is a selection take from the complete standards found here: http://static.pdesas.org/content/documents/asca national_standards for_students.pdf <br> Academic Development ASCA National Standards for academic development guide school counseling programs to implement strategies and activities to support and maximize each student's ability to learn <br> Standard A: Students will acquire the attitudes, knowledge and skills that contribute to effective learning in school and across the life span. <br> A:A1 Improve Academic Self-concept <br> A:A1.2 Display a positive interest in learning <br> A:A1.3 Take pride in work and achievement <br> A:A1.5 Identify attitudes and behaviors that lead to successful learning 8 <br> A:A3 Achieve School Success <br> A:A3.2 Demonstrate the ability to work independently, as well as the ability to work cooperatively with other students <br> Personal/Social Development ASCA National Standards for personal/social development guide school counseling programs to provide the foundation for personal and social growth as students progress through school and into adulthood. <br> PS:A1 Acquire Self-knowledge <br> PS:A1.1 Develop positive attitudes toward self as a unique and worthy person <br> PS:A1.2 Identify values, attitudes and beliefs PS:A1.5 Identify and express feelings <br> PS:A1.9 Demonstrate cooperative behavior in groups <br> PS:A2 Acquire Interpersonal Skills <br> PS:A2.3 Recognize, accept, respect and appreciate individual differences <br> PS:A2.6 Use effective communications skills <br> PS:A2.8 Learn how to make and keep friends <br> Standard B: Students will make decisions, set goals and take necessary action to achieve goals. <br> PS:B1 Self-knowledge Application <br> PS:B1.2 Understand consequences of decisions and choices <br> PS:B1.4 Develop effective coping skills for dealing with problems <br> PS:A1.10 Identify personal strengths and assets |
| :---: | :---: |
| Social Emotional | Five Core Competencies of SEL: <br> - Self-awareness: The ability to accurately recognize one's emotions and thoughts and their influence on |

behavior. This includes accurately assessing one's strengths and limitations and possessing a well-grounded sense of confidence and optimism.

- Self-management: The ability to regulate one's emotions, thoughts, and behaviors effectively in different situations. This includes managing stress, controlling impulses, motivating oneself, and setting and working toward achieving personal and academic goals.
- Social awareness: The ability to take the perspective of and empathize with others from diverse backgrounds and cultures, to understand social and ethical norms for behavior, and to recognize family, school, and community resources and supports.
- Relationship skills: The ability to establish and maintain healthy and rewarding relationships with diverse individuals and groups. This includes communicating clearly, listening actively, cooperating, resisting inappropriate social pressure, negotiating conflict constructively, and seeking and offering help when needed.
- Responsible decision making: The ability to make constructive and respectful choices about personal behavior and social interactions based on consideration of ethical standards, safety concerns, social norms, the realistic evaluation of consequences of various actions, and the wellbeing of self and others.

Math/ SEL Guiding Principles: Est 2017

## Guiding Principle 8

Social and emotional learning can increase academic achievement, improve attitudes and behaviors, and reduce emotional distress. Students should practice self-awareness, self-management, social awareness, responsible decision-making, and relationship skills, by, for example: collaborating and learning from others and showing respect for others' ideas; applying the mathematics they know to make responsible decisions to solve problems, engaging and persisting in solving challenging problems; and learning that with effort, they can continue to improve and be successful.
In the table below are examples of intersections between the Standards for Mathematical Practice and the SELF learning Competencies 1.

```
Mathematical
Practice Standards
    (SMP)
```

Social and Emotional Learning Competencies

1. Make sense of problems and persevere in solving them.
2. Reason abstractly and quantitatively
3. Construct viable arguments and critique the reasoning of others.
4. Model with mathematics.
5. Use appropriate tools strategically.
6. Attend to precision.
7. Look for and make use of structure.
8. Look for and express regularity in repeated reasoning.

Self-awareness: The ability to accurately recognize one's emotions and thoughts and their influence on behavior. This includes accurately assessing one's strengths and limitations and possessing a well-grounded sense of confidence and optimism. (SMP $1,4,7,8$ )
Self-management: The ability to regulate one's emotions, thoughts, and behaviors effectively in different situations. This includes managing stress, controlling impulses, motivating oneself, and setting and working toward achieving personal and academic goals. (SMP 1,2,3,4,5,6,7,8)
Social awareness: The ability to take the perspective of and empathize with others from diverse backgrounds and cultures, to understand social and ethical norms for behavior, and to recognize family, school, and community resources and supports. (SMP 1,3,6)
Relationship skills: The ability to establish and maintain healthy and rewarding relationships with diverse individuals and groups. This includes communicating clearly, listening actively, cooperating, resisting inappropriate social pressure, negotiating conflict constructively, and seeking and offering help when needed. (SMP 3)
Responsible decision making: The ability to make constructive and respectful choices about personal behavior and social interactions based on consideration of ethical standards, safety concerns, social norms, the realistic evaluation of consequences of various actions, and the wellbeing of self and others.

ELA \& Literacy / SEL Guiding Principles: Est 2017

## Guiding Principle 10

Social and emotional learning can increase academic achievement, improve attitudes and behaviors, and reduce emotional distress. Students should practice recognizing aspects of themselves in texts (self awareness),

| struggling productively with challenging texts (self management), tailoring language to audience and purpose (social awareness), grappling vicariously with choices faced by others (responsible decision making), and collaboratively respectfully with diverse peers (relationship skills). <br> Social and Emotional Learning Competencies 1 as they relate to ELA/Literacy |  |
| :---: | :---: |
| Students Who Are Ready for College, Careers, and Civic Participation | Social and Emotional Competencies 1 |



Physical Education Staff - The Great Body Shop

- Explain the Digestive System and demonstrate responsibility for improving eating and exercise habits.
- Identify the benefits for each part of the body and practice evaluating and monitoring personal fitness level.
Classroom Teachers-Great Body Shop
- Identify forms of violence and apply peaceful skill used for conflict resolution
- Demonstrate necessary routines for proper dental care and identify dental problems and solutions
- Identify the ways tobacco harms your body and analyze tobacco advertisements for marketing techniques.
- Identify things that can hurt your body
- Explain how hormones affect the body and define good hygiene
- Identify the effects of individual drugs and create personal goals for remaining drug free
- List ways in which HIV is and is not transmitted and its effect on the immune system
- Identify the major parts of the ear and their function and demonstrate responsible behavior that is key to injury prevention of the ear.

Physical Education
Standard 1: The physically literate individual demonstrates competency in a variety of motor skills and movement patterns.

- Demonstrates motor skills
- Throws (contralateral) to target and is able to receive a variety of of objects both stationary and on the run
- Performs locomotor traveling skills (run, hop, jump, gallop, slide, leap)
- Performs tumbling and balancing skills (forward roll, cartwheel, jumping, landing)
- Dribbles a ball (Hand/Foot)
- Jumps rope (single)
- Performs a variety of kicking and striking skills (stationary and moving) and with or without an implement

Standard 2: The physically literate individual applies knowledge of concepts, principles, strategies and tactics related to movement and performance.

- Demonstrates the concept of creating space
- Demonstrates the concept of various positions and playing your position on a team

|  | - Demonstrates fundamental movement skills <br> - Demonstrates the concepts of Offense and Defense <br> Standard 3: The physically literate individual demonstrates the knowledge and skills to achieve and maintain a health-enhancing level of physical activity and fitness. <br> - Knows the benefits of exercise and play <br> - Able to do curl ups, push ups, pacer, BMI, and flexibility activities in an effort to meet the Healthy Fitness Zone <br> - Participates in physical activities and exercise they enjoy <br> - Knows the reasons of warm up, cool down and pacing <br> - Identifies large muscles, (hamstring, quadriceps, biceps, triceps, calves, abdominals) <br> - Demonstrates the ability to monitor pulse with supervision <br> - Explains the benefit of cardiovascular, strength and flexibility workouts. <br> Standard 4: The physically literate individual exhibits responsible personal and social behavior that respects self and others. <br> - Demonstrates ability to follow safety guidelines and rules of physical activity <br> - Demonstrate self-regulation and problem solving techniques <br> - Demonstrates sportsmanship, teamwork and fairness <br> - Shows sensitivity to developmental changes of self and others <br> - Follows directions and demonstrates respect and responsibility toward the teacher <br> Standard 5: The physically literate individual recognizes the value of physical activity for health, enjoyment, challenge, self-expression and/or social interaction. <br> - Participates in physical activities and exercise they enjoy <br> - Demonstrates responsible personal and social conduct used in physical activity settings. <br> - Identifies the physical and psychological changes that result from participation in physical activities. |
| :---: | :---: |
| Performing Arts | Standard 1: Singing |


|  | - 1.1 Sing independently, maintaining accurate intonation, steady tempo, rhythmic accuracy, appropriately produced sound (timbre), clear diction, and correct posture <br> - 1.3 Sing from memory a variety of songs representing genres and styles from diverse cultures and historical periods <br> - 1.4 Sing, partner songs, rounds and simple two-part songs, with and without accompaniment <br> Standard 2: Reading and Notation <br> - 2.1 Demonstrate and respond to the beat, meter, $(2 / 4,3 / 4,4 / 4)$, and rhythmic notation, including half, quarter, eighth and sixteenth notes and rests. <br> - 2.2 Use a system (syllables, numbers, or letters) to read and sing at sight simple pitch\|notation in the treble clef <br> Standard 4: Improvisation and Composition <br> - 4.1 Improve "answers" in the same style to given rhythmic and melodic phrases <br> Standard 5: Critical Response <br> - 5.1 Perceive, describe, and respond to basic elements of music, including beat, tempo, rhythm, meter, pitch, texture, dynamics, harmony, and form <br> - 5.3 Use appropriate terminology in describing music, music notation, music instruments and voiced, and music performances <br> - 5.4 Identify the sounds of a variety of instruments, including many orchestra and band instruments, and instruments from various cultures, as well as children's voices and male and female adult voices <br> - 5.6 Describe and demonstrate audience skills of listening attentively and responding appropriately in classroom, rehearsal, and performance settings <br> Standard 6: Purposes and Meanings in the Arts <br> - 6.1 When viewing or listening to examples of visual arts, architecture, music, dance, storytelling, and theatre, ask and answer questions such as, "What is the artist trying to say?" "Who made this and why?" How does this work make me feel?" <br> Standard 8: Concepts of Style, Stylistic Influence, and Stylistic Change <br> - 8.1 Identify characteristic features of the performing and visual arts of native populations and immigrant groups to America, such as: <br> - Styles of North American Native cultures of the East Coast, Plains, Southwest, and Northwest <br> - Styles of folk and fine arts of immigrant groups from European, African, Latin American, Asian, and Middle Eastern countries |
| :---: | :---: |
| Visual Arts | Learning to Observe <br> Learning to attend to visual contexts more closely than ordinary "looking" requires, and thereby to see things that |

otherwise might not be seen.

## Developing Craft

Technique: Learning to use tools (e.g., viewfinders, brushes), materials (e.g., charcoal, paint). Learning artistic conventions (e.g., perspective, color mixing).
Studio Practice: Learning to care for tools, materials, and space.

## Learning to Reflect

Questioning \& Explaining: Learning to think and talk with others about an aspect of one's work or working process. Evaluating: Learning to judge one's own work and working process and the work of others in relation to standards of the field.

Learning to Engage and Persist
Learning to embrace problems of relevance within the art world and/or of personal importance, to develop focus and other mental states conducive to working and persevering at art tasks.

## Learning to Envision

Learning to picture mentally what cannot be directly observed and imagine possible next steps in making a piece.

## Learning to Express

Learning to create works that convey an idea, a feeling, or a personal meaning.

## Learning to Stretch \& Explore

Learning to reach beyond one's capacities, to explore playfully without a preconceived plan, and to embrace the opportunity to learn from mistakes and accidents.

## Learning About the Art World

Domain: Learning about art history and current practice.
Communities: Learning to interact as an artist with other artists (i.e., in classrooms, in local arts organizations, and across the art field) and within the broader society. Create works of art that reflect both local and global cultural traditions.

## Finding Meaning in Art Making

Learning to relate artistic ideas and works within societal, cultural, and historical contexts to deepen understanding.


FEEDBACK RE: VISION OF STUDENT AS LEARNER AND GLOBAL CITIZEN FROM VISION 20/20 GROUP 4 (Anthony, Becca, Julie, Michael)

- $4^{\mathrm{TH}}$ Bullet Suggests Depth Of Fourth Bullet
- $5^{\text {th }}$ Bullet Seems To Rectify $4^{\text {th }}$ Bullet
$=$
- What Are $\qquad$ In The Second Bullet With "Observe"?
- "Rigorous, $\qquad$ "
- Repeated $\qquad$
- $5^{\text {th }}$ Bullet Seems To Restate This Idea More Clearly


## FEEDBACK RE: VISION OF STUDENT AS LEARNER

AND GLOBAL CITIZEN FROM VISION 20/20
GROUP 4
(Anthony, Becca, Julie, Michael)

- Free Of Bias Is Impossible - Need To Recognize Bias
- Corrections To Transition To Career/College - How Does This Fit With Current - Goals?
- Vision Statement Paragraph - ( $2^{\text {nd }}$ Sentence) Needs To Go First \& Be "Punched Up". It Needs To Stand Alone And Then Be Followed By $1^{\text {st }}$ Sentence Which Says How It Will Happen!
- No Explicit Statement Of Function/What To Do
- What are $\qquad$ To Say in the Second Bullet with "Observe"?


## FEEDBACK RE: VISION OF STUDENT AS LEARNER

AND GLOBAL CITIZEN FROM VISION 20/20
GROUP 4
(Anthony, Becca, Julie, Michael)

- Independently \& Collaboratively Seem At Odds; Phrasing Does Not Make It Clear These Are $\qquad$
- Content Is Lacking - This Was Noted By All Of Us- All Points Or Buzz Words And Never States That Content Must Be Learned
$-$
- Apply Knowledge
- Make Sure It Is $\qquad$
- "Discourse" Does Not Roll Off The Tongue
- Where Is Student Voice In This?

FEEDBACK RE: VISION OF STUDENT AS LEARNER
AND GLOBAL CITIZEN FROM VISION 20/20
Group 3
(Bill F, Kathy B, Rod M,)

- Sense Of Purpose/Agency
- Knowing What Student Wants To Pursue In Life
- Mastery Of Particular Fields Of Knowledge
- Ability To Self-Assess
- Ability And Knowledge To Chart Your Own Path
- Ability To See And Understand Bias. (see reference ballet \#1 Global Citizenship)
- Student As Learner - "Build The Capacity Of All Ability Levels"

FEEDBACK RE: VISION OF STUDENT AS LEARNER AND GLOBAL CITIZEN FROM VISION 20/20

The "Two's<br>(Scott, Diane, Jeff, Ben, Rel)<br>Page 2

- Rigorous, Focused Discourse Add "Civil Discourse"
- What Students "Do" In Both Lists Seem To Contribute To Both "Student Learner" and "Global Citizen"
- Add Public Engagement And Discourse - Willing To Act On Inner Values In Public Sphere.
- Cultural Humility \& Implicit Bias As Its Own Thing
- Leadership - Positional \& Personal Followship


## FEEDBACK RE: VISION OF STUDENT AS LEARNER

AND GLOBAL CITIZEN FROM VISION 20/20
The "Two's
(Scott, Diane, Jeff, Ben, Rel)

- What Is The Role Of Student Voice In This Process?
- Can We Organize The List With "Headline" Words Like "Analytical, Communication"
- Missing Value-Based Language - Integrity
- Problem-Solving, Computational, Quantitative Literacy*
(In Addition To Reading and Writing)
* What Level Is Required For $21^{\text {st }}$ Century?
- Knowledge, Values, Skills (lots of these on list)
- Experimenting
- Rather Than Being "Free From Bias" Perhaps Recognizing Implicit Bias

FEEDBACK RE: VISION OF STUDENT AS LEARNER AND GLOBAL CITIZEN FROM VISION 20/20

Group 1
(Cindy S, Kathy B, Mike R, Kate D, Pat H)

- Valid/Evaluating
- Information Sources

Understanding Bias They Came With

- Navigating Resources/Problem Solving


## Vision of Student as Learner

Students will be lifelong learners and critical thinkers who are motivated, weicoming of a challenge, resilient, and exhibit a curiosity about the academic content and the world in which they live.

These characteristics will be demonstrated by students' ability to:

- work independently and collaboratively
- analyze and synthesize information from a variety of sources
- problem solve by creating and investigating inquiry questions
- participate in rigorous discourse
- develop and defend arguments based on evidence
- apply knowledge and understanding to their everyday life across content areas
- create original work and new questions of inquiry


## Vision of Student as Citizen

Students will be empathic, responsible, and active members of a local and global community, as demonstrated by their ability to:

- communicate with each other in culturally responsive ways
- develop self-awareness and self-understanding
- think critically and reflect upon the choices they make and the impact they have on society and the environment
- apply an understanding of their role in the local and global community through personal action
- act responsibly by recognizing and working to resolve issues of social inequity


## Thoughts:

To start, I would ask the following questions:

1. Does our current curriculum represent a global community perspective (i.e. Is it Eurocentric? Do we teach inclusivity, do we teach responsibility, collective responsibility and collective problem solving....)?
2. Does our teaching approach (often dictated by our curriculum) teach global citizenship (i.e. Does our approach promote collective process/ collaboration? Is it truly inquiry-based....)? This teaching

- Would love to imagine that actually the word 'student' would go away, and we would just talk about our vision of people. This would then include all the faculty and staff, and frankly, the parents, too!
- Appreciate that there is no explicit mention of college preparation!
- In the second bullet of the 'Student as Learner' section, it is suggested that some language be added to note that 'variety of sources' should be understood to be 'variety of voices'; explicitly mentioning that sources come from historically marginalized peoples.
- Wondering if some language could be added that notes that a graduate of APS "understands that the school system is a place of support with resources accessible when one inevitably needs assistance"


## Any feedback regarding the descriptions in general? Wording edits?

1. The first sentence is grammatically a mess. Try this: "Students will be lifelong learners and critical thinkers who welcome a challenge, exhibit a curiosity about the academic content and the world in which they live, and are motivated and resilient." Or break into more than one sentence, maybe?
2. I think inquiry means "by questioning", so maybe instead: Use an inquiry based approach to problem solving
3. What are "questions of inquiry"?
4. "Working independently and collaboratively" is super vague, and covers two completely opposite ideas. Why not combine working collaboratively with one of the other bullet points that is more closely related.
5. The grade six team likes what they see.
6. Second to last bullet change to: "apply knowledge and understanding to their everyday life and across content areas"
7. In the global citizen part, second bullet, students should not just be self-aware, but also aware of the needs of others. How do your actions affect others?

## Does this convey what we want from a student learning...? Edits?

1. These sound like the standards for mathematical practice. (I agree, just more broad)
2. 8 th grade team is happy?
3. The student as a learner set is very math-ish. It sounds really good for math. The global citizen things sound good, but are just more general.

| 5th Grade | Something about being great communicators (oral and written) Intrinsically motivated | Persevere and have a growth mindset |
| :---: | :---: | :---: |
| Specialists Art, Music, PE, | Lifelong appreciation of the arts, music, literature, and physical activity. | - Value your contributions and personal accomplishments <br> - Make a connection between yourself and the wider world <br> - Create healthy habits <br> - Establish a foundation skill set |
| Learning Specialists/Reading/Math |  | - Persevere through problem solving using a variety of strategies <br> - Use technology efficiently and responsibly <br> - Commitment to lifelong learning <br> - Effectively communicate in a variety of manners; oral, written, non-verbally <br> - Develop sense of their own learning style |
| ELL (English Language Learners) | "embrace and work well in diverse communities" - maybe add this to the first bullet. | - Valuing the perspective of others <br> - Making personal connections to content |
| SPED | Delete "the academic content" and just leave the "world in which they live | - work independently and collaboratively with others not like themselves <br> - Develop growth mindset/resilience <br> - Develop a sense of mindful awareness <br> - Compassionate, kind, considerate <br> - Just be nice <br> - Reflective and respectul communicators <br> - Good listeners |

## Vision of Student as Citizen

Students will be empathetic, responsible, and active members of a local and global community.

| SPED | compassionate | Develop self-compassion <br> Self-care <br> Acceptance <br> Reflective and respectul communicators |
| :--- | :--- | :--- |
| Learning Specialist/Math <br> Reading |  | $\bullet$ Physical and Emotional Health and <br> wellness |
| ELL (English Language <br> Learner) |  | $\bullet$ Being open minded. <br> $\bullet$ <br> Use "kindness" somewhere |
|  |  |  |


|  |  | - Lifelong learning implies a growth mindset <br> and a willingness to take on new <br> challenges, to know where to seek <br> information and how to use it, and to value <br> learning as an end in itself, but none of this <br> is spelled out explicitly. |
| :---: | :---: | :--- |
| "Demonstrated by students' ability to": |  |  |
| - express one's ideas effectively through |  |  |
| writing, speaking, and art. |  |  |
| -Determine learning goals and plans to <br> achieve them <br> - Ask academic questions to clarify or <br> extend understandings (Quality <br> Questioning) |  |  |
| - Effectively work across diverse <br> partnerships <br> Respectfully build-on and debate ideas |  |  |

## Vision of Student as Citizen

Students will be empathic, responsible, and active members of a local and global community, as demonstrated by their ability to:

These characteristics will be demonstrated by students' ability to:

- communicate with each other in culturally responsive ways
- develop self-awareness and self-understanding
- think critically and reflect upon the choices they make and the impact they have on society and the environment
- apply an understanding of their role in the local and global community through personal action
- act responsibly by recognizing and working to resolve issues of social inequity

| Observations and Questions: |  |  |
| :---: | :---: | :---: |
| - What evidence and research were used to generate this list? |  |  |
| Recommendations: |  |  |
| Keep <br> What we feel strongly should remain | Toss <br> What we don't see as part of the vision | Add/Adjust <br> What we feel strongly should be included |
| - Reflect upon the choices they make... | Self-awareness and selfunderstanding seem duplicative | - Develop an appreciation for one's own cultural identity and that of others <br> - Develop a responsibility to social justice |

## Vision of Student as Learner

Students will be lifelong learners and critical thinkers who are motivated, welcoming of a challenge, resilient, and exhibit a curiosity about the academic content and the world in which they live.

These characteristics will be demonstrated by students' ability to:

- work independently and collaboratively
- analyze and synthesize information from a variety of sources
- problem solve by creating and investigating inquiry questions
- participate in rigorous discourse
- develop and defend arguments based on evidence
- apply knowledge and understanding to their everyday life across content areas
- create original work and new questions of inquiry


## Vision of Student as Citizen

Students will be empathic, responsible, and active members of a local and global community, as demonstrated by their ability to:

- communicate with each other in culturally responsive ways
- develop self-awareness and self-understanding
- think critically and reflect upon the choices they make and the impact they have on society and the environment
- apply an understanding of their role in the local and global community through personal action
- act responsibly by recognizing and working to resolve issues of social inequity


## Student as Learner and Citizen

Grade thinks that we should not be afraid to discuss race and race issues as we read about the Depression with a protagonist who is a black boy. We also teach a reading unit based around the time period of pre-Civil War slavery. We need to be aware that we cannot put ourselves in the role of any person. We can speak from our own perspective but we cannot take on their voice in acting or in writing.
To whoever now has to teach the white explorers, please know that there is a TON of info on Columbus's bias in 5th grade.


## Town of Arlington, Massachusetts

## 7:45 PM Monthly Financial Reports, J. Danizio

ATTACHMENTS:

Type
Budget
Document

File Name
SC_Finance_Packet_March_2018.pdf

Description
March 2018 Financial Packet


## Arlington Public Schools

869 Massachusetts Avenue Arlington, Massachusetts 02476
Telephone 781-316-3511

John Danizio
Chief Financial Officer

To: Arlington School Committee
From: John Danizio, CFO
Re: Monthly Financial Reporting Packet
Date: April 26, 2018
Attached you will find a copy of the monthly financial reporting packet for the period ending $3 / 31 / 2018$. Just as there were in the last monthly report packet, there are four different reports for your review. Included are separate monthly budget tracking reports for each of the three different funding source categories: general fund (town appropriation), grants funds (state and federal), and revolving accounts. There is also a report that combines the spending totals from each funding source category into one report.

## General Fund Report

The general fund expenditure report includes spending through $3 / 31 / 2018$, and is summarized by object code. This report is a year to date budget report, created directly from Munis.
Combined with columns for our projections for the remainder of the year, we arrived at the 'available budget' total that you'll find in this report. The bottom line unencumbered balance is currently projected at just over $\$ 4,800$. It is important to note that this does not mean that we expect there to be a surplus, but instead represents the total remaining after all known expenses at the time of this report have been encumbered. Like last month we have made an attempt to project spending in each of the accounts based on previous spending patterns.

## Grant and Revolving Account Report

There have been no additional changes since the last report, and the current projections for revenues and expenditures for both grants and revolving accounts are in line with the amended budget plan.

## Combined Funding Source Report

The all in combined funding source report includes spending from all three funding categories through $3 / 31 / 2018$, and is summarized by object code. The bottom line unencumbered balance includes the totals from all three individual reports.

Arlington Public Schools
Combined Report - All Funding Sources Report
Thru March 31, 2018

| OBJECT DESCRIPTION | ORIGINAL APPROPRIATION | TRANSFERS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | PROJECTED ENCUMBRANCES | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 8092 - Custodial/Overtime | - | - | 150,000 | 118,923 | - | - | 31,077 |
| 81111 - Administration Sal \& Wages | 4,156,587 | 412,624 | 4,708,825 | 3,389,128 | 1,247,861 | 71,235 | 600 |
| 81112 - Teacher Salary \& Wages | 33,487,288 | $(292,710)$ | 34,969,789 | 22,449,902 | 12,226,304 | 280,698 | 12,884 |
| 81113 - Custodial Salaries | 1,315,392 | 841 | 1,316,233 | 933,206 | 319,340 | 63,600 | 87 |
| 81114 - Food Service Salary Wages | 185,781 | - | 185,781 | 131,504 | - | 54,277 | - |
| 81115 - Clerical Salaries | 1,960,607 | $(25,173)$ | 1,935,434 | 1,414,696 | 513,080 |  | 7,658 |
| 81116 - Full Time Teacher Aides Sal | 2,844,901 | 16,511 | 3,024,003 | 2,190,193 | 825,898 | 27,328 | $(19,416)$ |
| 81117 - Other Full Time Salaries | 2,173,972 | 23,353 | 2,197,325 | 1,567,439 | 640,258 | - | $(10,372)$ |
| 81118 - Part Time Salary Wages | 125,233 | 6,587 | 131,820 | 110,804 | 40,197 | - | $(19,180)$ |
| 81119 - Sped Summer School(Hardy) | 153,929 | 20,622 | 174,551 | 174,551 | - | - | (0) |
| 81120 - Bus Monitors | 25,000 | - | 25,000 | 14,375 | - | 10,625 | - |
| 81201 - Temp Salaries Professional | 251,846 | $(78,100)$ | 311,494 | 131,440 | 81 | 168,178 | 11,796 |
| 81202 - Temporary Salary Wages Other | 111,900 | - | 372,700 | 290,946 | 69,541 | 565 | 11,648 |
| 81203 - Substitute Teachers Day To Day | 21,825 | 240,422 | 262,247 | 174,637 | - | 87,000 | 610 |
| 81204 - Extended Term Sub Teacher | 360,203 | 18,705 | 378,908 | 299,702 | 78,536 | 52,500 | (51,830) |
| 81205 - Student Activity Support Stip | 122,448 | - | 122,448 | 72,923 | 39,328 | 10,000 | 196 |
| 81206 - Temporary Clerical Help | 30,000 | - | 30,000 | 23,434 | - | - | 6,566 |
| 81210 - Academic Teacher Leadership | 52,994 | - | 52,994 | 52,085 | 28,918 | - | $(28,009)$ |
| 81215 - Administrative Stipend | 76,026 | - | 76,026 | 52,328 | 14,169 | - | 9,529 |
| 81301 - Overtime Peakload Requirement | 46,000 | - | 46,000 | 11,847 | - | 34,000 | 153 |
| 81302 - Cust/Snow/Ice Removal | 15,000 | - | 15,000 | 36,675 | - | - | (21,675) |
| 81304 - Maintenance Salaries | 569,463 | - | 569,463 | 390,764 | 119,289 | 59,000 | 410 |
| 81305 - Maint/Wk Out Of Classification | 7,167 | - | 7,167 | 2,157 | - | 5,000 | 10 |
| 81307 - Permit | - | - | - | - | - | - | - |
| 81308 - Out Of Classification Salary | 600 | - | 600 | 7,391 | - | - | $(6,791)$ |
| 81310 - Call Back | 9,000 | - | 9,000 | 7,431 | - | - | 1,569 |
| 81313 - Auto Allowance | 15,000 | - | 15,000 | 10,208 | 2,854 | - | 1,938 |
| 81314 - Custodial Clothing Allow | 11,200 | - | 11,200 | 9,200 | - | 2,000 | - |
| 81316 - Custodial Absence/Vacation | 50,500 | - | 50,500 | 43,975 | - | 6,525 | 0 |
| 81318 - Teacher Room Moving | 27,800 | - | 27,800 | 21,258 | - | - | 6,542 |
| 81320 - Skills Stipend | 2,538 | 462 | 3,000 | 1,403 | 615 | - | 982 |
| 81322 - Other Stipends | 12,750 | 10,000 | 22,750 | 20,527 | 1,703 | - | 520 |
| 81323 - Custodial Athletic Events | 15,528 | - | 15,528 | 9,077 | - | - | 6,451 |
| 81413 - Longevity/Teachers | 366,316 | $(1,444)$ | 364,872 | 295,749 | 37,754 | - | 31,369 |
| 81414 - Longevity Admin | 8,663 | - | 8,663 | 14,877 | 428 | - | $(6,641)$ |
| 81415 - Longevity Clerical | 35,436 | - | 35,436 | 25,900 | - | 7,500 | 2,036 |
| 81416 - Longevity Cust | 15,600 | - | 15,600 | 14,698 | - | - | 902 |
| 81730 - Pensions | 2,400 | - | 2,400 | 801 | 2,402 | - | (803) |
| 81731 - Mtrb Pension | - | - | 128,078 | - | - | 128,078 | - |
| 81760 - Clothing Allowance | 11,100 | - | 11,100 | 11,917 | - | - | (817) |

Arlington Public Schools
Combined Report - All Funding Sources Report
Thru March 31, 2018

| OBJECT DESCRIPTION | ORIGINAL APPROPRIATION | TRANSFERS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | PROJECTED ENCUMBRANCES | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 81765 - Auto Allowance | - | - | - | 82 | 18 | - | (100) |
| 82103 - Power Electricity | 600,000 | - | 600,000 | 415,200 | 210,689 | - | $(25,890)$ |
| 82103 - Power/Electricity |  |  | 200,000 | - | - | 200,000 | - |
| 82104 - Natural Gas | 500,000 | - | 500,000 | 298,422 | 111,578 | 50,000 | 40,000 |
| 82403 - Plumbing Services | 5,000 | 12,000 | 17,000 | 37,198 | 1,285 | - | $(21,483)$ |
| 82404 - Roof Repairs | 10,000 | 2,500 | 12,500 | 1,184 | - | - | 11,316 |
| 82405 - Flooring Supplies/Services | 5,000 | - | 5,000 | 12,441 | 9,788 | - | $(17,229)$ |
| 82407 - Masonry Supply Services | 5,000 | - | 5,000 | - | - | - | 5,000 |
| 82408 - Electrical Services | 35,000 | 15,000 | 50,000 | 17,384 | 4,632 | 28,000 | (16) |
| 82409 - Grounds Supplies | 5,000 | - | 5,000 | 7,733 | - | - | $(2,733)$ |
| 82410 - Painting Services | 5,000 | - | 5,000 | 2,140 | 260 | - | 2,600 |
| 82411 - Window Glass Service Supplies | 7,500 | $(2,500)$ | 5,000 | 2,257 | 612 | - | 2,131 |
| 82412 - Hvac Contracted Services | 60,000 | - | 60,000 | 36,272 | 24,421 | - | (693) |
| 82414 - Boiler Contracted Services | 50,000 | - | 50,000 | 35,323 | 1,762 | - | 12,915 |
| 82415 - Snow Removal Contracted | - | 30,000 | 30,000 | 68,485 | - | - | $(38,485)$ |
| 82420 - Elevator Maintenance Repairs | 52,000 | $(22,000)$ | 30,000 | 41,677 | 19,724 | - | $(31,402)$ |
| 82703 - Equipment Rental | 130,260 | $(46,900)$ | 83,360 | 35,483 | 50,930 | - | $(3,053)$ |
| 82904 - Custodial Supplies Cleaning | 385,452 | - | 385,452 | 318,649 | 74,204 | - | $(7,400)$ |
| 82905 - Extermination Services | - | 2,000 | 2,000 | 7,319 | - | - | $(5,319)$ |
| 82999 - Misc Maintenance Services | 10,000 | 2,400 | 12,400 | 894 | 1,405 | - | 10,101 |
| 8300 - Contracted Services |  |  | 60,000 | 18,040 | 10,538 | 49,945 | $(18,523)$ |
| 83101 - Professional Tech Services | 785,470 | 6,500 | 879,533 | 488,040 | 320,769 | 68,753 | 1,971 |
| 83102 - Legal Services | 300,000 | $(100,000)$ | 200,000 | 80,974 | 79,931 | - | 39,095 |
| 83201 - Tuition Other Schools | 6,220,120 | $(300,000)$ | 8,053,196 | 5,027,714 | 2,869,334 | 163,768 | $(7,619)$ |
| 83301 - Contracted Transportation | 1,099,565 | - | 1,280,309 | 696,748 | 573,814 | 48 | 9,699 |
| 83302 - Field Trips | 4,375 | 1,000 | 5,375 | 6,152 | 2,540 | - | $(3,317)$ |
| 83303 - Otto Busing Reimburse | 6,800 | - | 6,800 | 4,337 | - | - | 2,463 |
| 83402 - Telephone/Pagers | 39,455 | - | 39,455 | 21,927 | 8,640 | - | 8,889 |
| 83403 - Advertising | 6,700 | - | 6,700 | 1,011 | 1,123 | - | 4,566 |
| 83404 - Reproduction/Printing | 21,600 | - | 21,600 | 1,459 | 870 | - | 19,271 |
| 83405 - Postage | 800 | - | 800 | 62 | - | - | 738 |
| 8350 - Curriculum Supplies |  |  | 17,577 | 2,055 | - | 17,577 | $(2,055)$ |
| 83802 - Environmental Services | 2,500 | 2,500 | 5,000 | 1,125 | - | - | 3,875 |
| 83803 - Security Services | 14,000 | - | 14,000 | 13,056 | 7,120 | - | $(6,176)$ |
| 83804 - Athletic Services | 158,692 | - | 180,692 | 145,704 | 26,471 | 11,455 | $(2,938)$ |
| 83807 - Insurance | 47,856 | - | 47,856 | 46,452 | - | - | 1,404 |
| 83808 - Safety Equip And Testing | 800 | - | 800 | - | - | - | 800 |
| 84201 - Office Supplies | 83,405 | 3,000 | 87,275 | 52,285 | 13,593 | 870 | 20,527 |
| 84303 - Plumbing Supplies | 25,000 | 10,000 | 35,000 | 50,561 | 817 | - | $(16,378)$ |
| 84306 - Carpentry Supplies Doors | 15,000 | - | 15,000 | 48,550 | 1,720 | - | $(35,270)$ |

Arlington Public Schools
Combined Report - All Funding Sources Report
Thru March 31, 2018

| OBJECT DESCRIPTION | ORIGINAL APPROPRIATION | TRANSFERS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | PROJECTED ENCUMBRANCES | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 84308 - Electrical Supplies | 25,000 | - | 25,000 | 15,496 | 3,767 | - | 5,737 |
| 84312 - Hvac Supplies | 30,000 | - | 30,000 | 20,099 | 2,423 | - | 7,477 |
| 84321 - Equipment Maintenance | 5,192 | - | 5,192 | 26,528 | 3,763 | - | $(25,099)$ |
| 84399 - Misc Maintenance Supplies | - | - | - | 4,958 | 2,259 | - | $(7,217)$ |
| 84802 - Motor Vehicle Repair | 37,835 | $(5,000)$ | 32,835 | 66,505 | 21,353 | - | $(55,023)$ |
| 84803 - Gas \& Oil | 40,000 | - | 40,000 | 22,146 | 4,639 | - | 13,215 |
| 84902 - Food Supplies | 19,500 | 20,500 | 40,000 | 15,529 | 7,028 | - | 17,443 |
| 85100 - Educational Supplies | 3,200 | - | 8,475 | 6,558 | 23 | 2,308 | (414) |
| 85101 - Repro Paper Toner Supplies | 115,534 | - | 115,534 | 76,552 | 6,588 | - | 32,394 |
| 85102 - Testing Materials | 25,326 | $(2,000)$ | 23,326 | 2,428 | - | - | 20,898 |
| 85103 - Instructional Materials | 340,053 | - | 629,321 | 417,486 | 44,994 | 152,154 | 14,687 |
| 85104 - Athletic Supplies | 50,653 | - | 50,653 | 51,760 | 2,690 | - | $(3,797)$ |
| 85106 - Textbooks Books Periodicals | 169,482 | - | 179,482 | 122,311 | 33,136 | 5,801 | 18,234 |
| 85110 - Instruction Equipment | 31,087 | - | 31,087 | 5,376 | 3,775 | - | 21,936 |
| 85201 - Medical Surgical Supplies | 15,000 | - | 15,000 | 17,587 | 4,562 | - | $(7,149)$ |
| 85802 - Computer Supplies | 15,341 | 3,000 | 18,341 | 75,165 | 425 | - | $(57,250)$ |
| 85803 - Graduation Service Ceremonies | 15,000 | - | 15,000 | 939 | 9,703 | 4,350 | 8 |
| 85804 - Computer Software | 265,627 | - | 265,627 | 203,295 | 3,320 | 31,809 | 27,203 |
| 85806 - Misc Supplies | 865 | - | 865 | 944 | 250 | - | (330) |
| 87101 - Business Travel | 3,050 | - | 3,050 | 2,519 | 2,704 | - | $(2,173)$ |
| 87105 - Workshops Stipends/Green Slip | 5,000 | - | 11,674 | 5,500 | 1,680 | 2,418 | 2,076 |
| 87106 - Graduate Course Reimbursement | 15,000 | - | 15,000 | 4,120 | 10,967 | - | (87) |
| 87202 - Training Educ Conf \& Attendanc | 128,256 | 8,100 | 181,395 | 192,751 | 28,869 | 3,015 | $(43,240)$ |
| 87203 - Title li Covenant Sch Training | - | - | 1,008 | - | - | 1,008 | - |
| 87205 - Title li Germaine Training | - | - | 106,436 | 44,173 | 21,154 | 41,109 | - |
| 87207 - Title li St Agnes Training | - | - | 3,947 | 2,334 | 1,485 | 128 | - |
| 87208 - Title lia-Arl Catholic | - | - | 8,098 | 7,378 | 215 | 505 | - |
| 87301 - Professional Affliations | 49,344 | 1,200 | 65,526 | 40,193 | 9,805 | 13,982 | 1,546 |
| 87601 - Court Judgements Settlement | 102,000 | - | 102,000 | 300 | - | - | 101,700 |
| 88501 - Capital Equipment/Furniture | - | 6,000 | 6,000 | 11,446 | - | - | $(5,446)$ |
| 88502 - Computer Network Telecom | 480 | - | 480 | 2,845 | - | - | $(2,365)$ |
| 88550 - Computer Equipment Hardware | 20,317 | - | 21,317 | 7,548 | - | 10,193 | 3,576 |
| 88560 - Space Rental | 25,000 | - | 25,000 | 24,000 | 6,000 | - | $(5,000)$ |
| Grand Total | 60,928,485 | - | 66,876,084 | 44,069,239 | 20,874,722 | 1,927,305 | 4,819 |

Arlington Public Schools General Fund Expenditure Report

Thru March 31, 2018

| Object Description | ORIGINAL APPROPRIATION | TRANSFERS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | PROJECTED ENCUMBRANCES | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 81111 - Administration Sal \& Wages | 4,156,587 | 412,624 | 4,569,211 | 3,293,847 | 1,210,042 | 64,722 | 600 |
| 81112 - Teacher Salary \& Wages | 33,487,288 | $(292,710)$ | 33,194,578 | 21,268,589 | 11,657,890 | 265,029 | 3,070 |
| 81113 - Custodial Salaries | 1,315,392 | 841 | 1,316,233 | 933,206 | 319,340 | 63,600 | 87 |
| 81114 - Food Service Salary Wages | 185,781 | - | 185,781 | 131,504 | - | 54,277 | - |
| 81115 - Clerical Salaries | 1,960,607 | $(25,173)$ | 1,935,434 | 1,414,696 | 513,080 | - | 7,658 |
| 81116 - Full Time Teacher Aides Sal | 2,844,901 | 16,511 | 2,861,412 | 2,088,594 | 787,564 | - | $(14,746)$ |
| 81117 - Other Full Time Salaries | 2,173,972 | 23,353 | 2,197,325 | 1,567,439 | 640,258 | - | $(10,372)$ |
| 81118 - Part Time Salary Wages | 125,233 | 6,587 | 131,820 | 110,804 | 40,197 | - | $(19,180)$ |
| 81119 - Sped Summer School(Hardy) | 153,929 | 20,622 | 174,551 | 174,551 | - | - | (0) |
| 81120 - Bus Monitors | 25,000 | - | 25,000 | 14,375 | - | 10,625 | - |
| 81201 - Temp Salaries Professional | 251,846 | $(78,100)$ | 173,746 | 120,737 | 81 | 41,132 | 11,796 |
| 81202 - Temporary Salary Wages Other | 111,900 | - | 111,900 | 92,252 | - | - | 19,648 |
| 81203 - Substitute Teachers Day To Day | 21,825 | 240,422 | 262,247 | 174,637 | - | 87,000 | 610 |
| 81204 - Extended Term Sub Teacher | 360,203 | 18,705 | 378,908 | 299,702 | 78,536 | 52,500 | $(51,830)$ |
| 81205 - Student Activity Support Stip | 122,448 | - | 122,448 | 72,923 | 39,328 | 10,000 | 196 |
| 81206 - Temporary Clerical Help | 30,000 | - | 30,000 | 23,434 | - | - | 6,566 |
| 81210 - Academic Teacher Leadership | 52,994 | - | 52,994 | 52,085 | 28,918 | - | $(28,009)$ |
| 81215 - Administrative Stipend | 76,026 | - | 76,026 | 52,328 | 14,169 | - | 9,529 |
| 81301 - Overtime Peakload Requirement | 46,000 | - | 46,000 | 11,847 | - | 34,000 | 153 |
| 81302 - Cust/Snow/Ice Removal | 15,000 | - | 15,000 | 36,675 | - | - | $(21,675)$ |
| 81304 - Maintenance Salaries | 569,463 | - | 569,463 | 390,764 | 119,289 | 59,000 | 410 |
| 81305 - Maint/Wk Out Of Classification | 7,167 | - | 7,167 | 2,157 | - | 5,000 | 10 |
| 81307 - Permit | - | - | - | - | - | - | - |
| 81308 - Out Of Classification Salary | 600 | - | 600 | 7,391 | - | - | $(6,791)$ |
| 81310 - Call Back | 9,000 | - | 9,000 | 7,431 | - | - | 1,569 |
| 81313 - Auto Allowance | 15,000 | - | 15,000 | 10,208 | 2,854 | - | 1,938 |
| 81314 - Custodial Clothing Allow | 11,200 | - | 11,200 | 9,200 | - | 2,000 | - |
| 81316 - Custodial Absence/Vacation | 50,500 | - | 50,500 | 43,975 | - | 6,525 | 0 |
| 81318 - Teacher Room Moving | 27,800 | - | 27,800 | 21,258 | - | - | 6,542 |
| 81320 - Skills Stipend | 2,538 | 462 | 3,000 | 1,403 | 615 | - | 982 |
| 81322 - Other Stipends | 12,750 | 10,000 | 22,750 | 20,527 | 1,703 | - | 520 |
| 81323 - Custodial Athletic Events | 15,528 | - | 15,528 | 9,077 | - | - | 6,451 |
| 81413 - Longevity/Teachers | 366,316 | $(1,444)$ | 364,872 | 295,749 | 37,754 | - | 31,369 |
| 81414 - Longevity Admin | 8,663 | - | 8,663 | 14,877 | 428 | - | $(6,641)$ |
| 81415 - Longevity Clerical | 35,436 | - | 35,436 | 25,900 | - | 7,500 | 2,036 |
| 81416 - Longevity Cust | 15,600 | - | 15,600 | 14,698 | - | - | 902 |
| 81730 - Pensions | 2,400 | - | 2,400 | 801 | 2,402 | - | (803) |
| 81760 - Clothing Allowance | 11,100 | - | 11,100 | 11,917 | - | - | (817) |
| 81765 - Auto Allowance | - | - | - | 82 | 18 | - | (100) |
| 82103 - Power Electricity | 600,000 | - | 600,000 | 415,200 | 210,689 | - | $(25,890)$ |
| 82104 - Natural Gas | 500,000 | - | 500,000 | 298,422 | 111,578 | 50,000 | 40,000 |
| 82403 - Plumbing Services | 5,000 | 12,000 | 17,000 | 37,198 | 1,285 | - | $(21,483)$ |
| 82404 - Roof Repairs | 10,000 | 2,500 | 12,500 | 1,184 | - | - | 11,316 |

Arlington Public Schools General Fund Expenditure Report

Thru March 31, 2018

| Object Description | ORIGINAL APPROPRIATION | TRANSFERS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | PROJECTED ENCUMBRANCES | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 82405 - Flooring Supplies/Services | 5,000 | - | 5,000 | 12,441 | 9,788 | - | $(17,229)$ |
| 82407 - Masonry Supply Services | 5,000 | - | 5,000 | - | - | - | 5,000 |
| 82408 - Electrical Services | 35,000 | 15,000 | 50,000 | 17,384 | 4,632 | 28,000 | (16) |
| 82409 - Grounds Supplies | 5,000 | - | 5,000 | 7,733 | - | - | $(2,733)$ |
| 82410 - Painting Services | 5,000 | - | 5,000 | 2,140 | 260 | - | 2,600 |
| 82411 - Window Glass Service Supplies | 7,500 | $(2,500)$ | 5,000 | 2,257 | 612 | - | 2,131 |
| 82412 - Hvac Contracted Services | 60,000 | - | 60,000 | 36,272 | 24,421 | - | (693) |
| 82414 - Boiler Contracted Services | 50,000 | - | 50,000 | 35,323 | 1,762 | - | 12,915 |
| 82415 - Snow Removal Contracted | - | 30,000 | 30,000 | 68,485 | - | - | $(38,485)$ |
| 82420 - Elevator Maintenance Repairs | 52,000 | $(22,000)$ | 30,000 | 41,677 | 19,724 | - | $(31,402)$ |
| 82703 - Equipment Rental | 130,260 | $(46,900)$ | 83,360 | 35,483 | 50,930 | - | $(3,053)$ |
| 82904 - Custodial Supplies Cleaning | 385,452 | - | 385,452 | 318,649 | 74,204 | - | $(7,400)$ |
| 82905 - Extermination Services | - | 2,000 | 2,000 | 7,319 | - | - | $(5,319)$ |
| 82999 - Misc Maintenance Services | 10,000 | 2,400 | 12,400 | 894 | 1,405 | - | 10,101 |
| 83101 - Professional Tech Services | 785,470 | 6,500 | 791,970 | 477,780 | 312,219 | - | 1,971 |
| 83102 - Legal Services | 300,000 | $(100,000)$ | 200,000 | 80,974 | 79,931 | - | 39,095 |
| 83201 - Tuition Other Schools | 6,220,120 | $(300,000)$ | 5,920,120 | 3,743,286 | 2,184,453 | - | $(7,619)$ |
| 83301 - Contracted Transportation | 1,099,565 | - | 1,099,565 | 610,888 | 478,978 | - | 9,699 |
| 83302 - Field Trips | 4,375 | 1,000 | 5,375 | 6,152 | 2,540 | - | $(3,317)$ |
| 83303 - Otto Busing Reimburse | 6,800 | - | 6,800 | 4,337 | - | - | 2,463 |
| 83402 - Telephone/Pagers | 39,455 | - | 39,455 | 21,927 | 8,640 | - | 8,889 |
| 83403 - Advertising | 6,700 | - | 6,700 | 1,011 | 1,123 | - | 4,566 |
| 83404 - Reproduction/Printing | 21,600 | - | 21,600 | 1,459 | 870 | - | 19,271 |
| 83405 - Postage | 800 | - | 800 | 62 | - | - | 738 |
| 83802 - Environmental Services | 2,500 | 2,500 | 5,000 | 1,125 | - | - | 3,875 |
| 83803 - Security Services | 14,000 | - | 14,000 | 13,056 | 7,120 | - | $(6,176)$ |
| 83804 - Athletic Services | 158,692 | - | 158,692 | 138,159 | 23,471 | - | $(2,938)$ |
| 83807 - Insurance | 47,856 | - | 47,856 | 46,452 | - | - | 1,404 |
| 83808 - Safety Equip And Testing | 800 | - | 800 | - | - | - | 800 |
| 84201 - Office Supplies | 83,405 | 3,000 | 86,405 | 52,285 | 13,593 | - | 20,527 |
| 84303 - Plumbing Supplies | 25,000 | 10,000 | 35,000 | 50,561 | 817 | - | $(16,378)$ |
| 84306 - Carpentry Supplies Doors | 15,000 | - | 15,000 | 48,550 | 1,720 | - | $(35,270)$ |
| 84308 - Electrical Supplies | 25,000 | - | 25,000 | 15,496 | 3,767 | - | 5,737 |
| 84312 - Hvac Supplies | 30,000 | - | 30,000 | 20,099 | 2,423 | - | 7,477 |
| 84321 - Equipment Maintenance | 5,192 | - | 5,192 | 26,330 | 3,763 | - | $(24,901)$ |
| 84399 - Misc Maintenance Supplies | - | - | - | 4,958 | 2,259 | - | $(7,217)$ |
| 84802 - Motor Vehicle Repair | 37,835 | $(5,000)$ | 32,835 | 66,505 | 21,353 | - | $(55,023)$ |
| 84803 - Gas \& Oil | 40,000 | - | 40,000 | 22,146 | 4,639 | - | 13,215 |
| 84902 - Food Supplies | 19,500 | 20,500 | 40,000 | 15,529 | 7,028 | - | 17,443 |
| 85100 - Educational Supplies | 3,200 | - | 3,200 | 3,591 | 23 | - | (414) |
| 85101 - Repro Paper Toner Supplies | 115,534 | - | 115,534 | 76,552 | 6,588 | - | 32,394 |
| 85102 - Testing Materials | 25,326 | $(2,000)$ | 23,326 | 2,428 | - | - | 20,898 |
| 85103 - Instructional Materials | 340,053 | - | 340,053 | 296,021 | 42,944 | - | 1,087 |

Arlington Public Schools
General Fund Expenditure Report
Thru March 31, 2018

| Object Description | ORIGINAL APPROPRIATION | TRANSFERS | REVISED BUDGET | YTD EXPENDED | ENCUMBRANCES | PROJECTED ENCUMBRANCES | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 85104 - Athletic Supplies | 50,653 | - | 50,653 | 51,760 | 2,690 | - | $(3,797)$ |
| 85106 - Textbooks Books Periodicals | 169,482 |  | 169,482 | 118,112 | 33,136 | - | 18,234 |
| 85110 - Instruction Equipment | 31,087 | - | 31,087 | 5,376 | 3,775 | - | 21,936 |
| 85201 - Medical Surgical Supplies | 15,000 |  | 15,000 | 17,587 | 4,562 |  | $(7,149)$ |
| 85802 - Computer Supplies | 15,341 | 3,000 | 18,341 | 75,165 | 425 | - | $(57,250)$ |
| 85803 - Graduation Service Ceremonies | 15,000 | - | 15,000 | 939 | 9,703 | 4,350 | 8 |
| 85804 - Computer Software | 265,627 | - | 265,627 | 203,295 | 3,320 | 31,809 | 27,203 |
| 85806 - Misc Supplies | 865 | - | 865 | 944 | 250 | - | (330) |
| 87101 - Business Travel | 3,050 | - | 3,050 | 2,519 | 2,704 | - | $(2,173)$ |
| 87105 - Workshops Stipends/Green Slip | 5,000 | - | 5,000 | 2,924 | - | - | 2,076 |
| 87106 - Graduate Course Reimbursement | 15,000 | - | 15,000 | 4,120 | 10,967 | - | (87) |
| 87202 - Training Educ Conf \& Attendanc | 128,256 | 8,100 | 136,356 | 138,042 | 27,954 | - | $(29,640)$ |
| 87301 - Professional Affliations | 49,344 | 1,200 | 50,544 | 39,893 | 9,105 | - | 1,546 |
| 87601 - Court Judgements Settlement | 102,000 | - | 102,000 | 300 | - | - | 101,700 |
| 88501 - Capital Equipment/Furniture | - | 6,000 | 6,000 | 4,002 | - | - | 1,998 |
| 88502 - Computer Network Telecom | 480 | - | 480 | 2,845 | - | - | $(2,365)$ |
| 88550 - Computer Equipment Hardware | 20,317 | - | 20,317 | 7,548 | - | 9,193 | 3,576 |
| 88560 - Space Rental | 25,000 | - | 25,000 | 24,000 | 6,000 | - | $(5,000)$ |
| Grand Total | 60,928,485 | - | 60,928,485 | 40,706,795 | 19,330,609 | 886,262 | 4,819 |

Arlington Public Schools
Grant Report
Thru March 31, 2018

| GRANT NAME | OBJECT DESCRIPTION | REVISED BUDGET | YTD ACTUAL | ENCUMBRANCES | PROJECTED TO COMPLETION | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Metco Grant | 7330 - State Revenue | $(440,519)$ | $(240,750)$ | - | $(199,769)$ | - |
|  | 81111 - Administration Sal \& Wages | 93,407 | 68,093 | 25,148 | 166 | - |
|  | 81112 - Teacher Salary \& Wages | 87,400 | 60,907 | 26,826 | (333) | - |
|  | 81116 - Full Time Teacher Aides Sal | 56,848 | 21,656 | 8,121 | 27,071 | - |
|  | 81201 - Temp Salaries Professional | 5,200 | 2,140 | - | 3,060 | - |
|  | 81202 - Temporary Salary Wages Other | 550 | 235 | - | 315 | - |
|  | 83101 - Professional Tech Services | 10,300 | 1,210 | - | 9,090 | - |
|  | 83301 - Contracted Transportation | 180,744 | 85,860 | 94,837 | 48 | - |
|  | 84201 - Office Supplies | 870 | - | - | 870 | - |
|  | 87202 - Training Educ Conf \& Attendanc | 3,200 | 1,609 | 415 | 1,176 | - |
|  | 87301 - Professional Affliations | 1,000 | 300 | 700 | - | - |
|  | 88550 - Computer Equipment Hardware | 1,000 | - | - | 1,000 | - |
| Metco Grant Total Revenue |  | $(440,519)$ | $(240,750)$ | - | $(199,769)$ | - |
| Metco Grant Total Expense |  | 440,519 | 242,010 | 156,046 | 42,462 | - |
| Special Ed Early Ed | 7310 - Federal Revenue Thru State | $(39,815)$ | $(24,292)$ | - | $(15,523)$ | - |
|  | 81112 - Teacher Salary \& Wages | 28,385 | 20,275 | 8,110 | (0) | - |
|  | 81731 - Mtrb Pension | 2,555 | - | - | 2,555 | - |
|  | 83101 - Professional Tech Services | 3,600 | 1,050 | 2,550 | - | - |
|  | 85100 - Educational Supplies | 5,275 | 2,967 | - | 2,308 | - |
| Special Ed Early Ed Total Revenue |  | $(39,815)$ | $(24,292)$ | - | $(15,523)$ | - |
| Special Ed Early Ed Total Expense |  | 39,815 | 24,292 | 10,660 | 4,863 | - |
| Sped 94-142 Allocation | 7310 - Federal Revenue Thru State | (1,424,332) | $(814,562)$ | - | $(609,770)$ | - |
|  | 81111 - Administration Sal \& Wages | 41,207 | 23,768 | 11,092 | 6,347 | - |
|  | 81112 - Teacher Salary \& Wages | 1,200,984 | 790,794 | 409,880 | 310 | - |
|  | 81201 - Temp Salaries Professional | 11,631 | - | - | 11,631 | - |
|  | 81731 - Mtrb Pension | 111,797 | - | - | 111,797 | - |
|  | 83101 - Professional Tech Services | 58,713 | - | - | 58,713 | - |
| Sped 94-142 Allocation Total Revenue |  | $(1,424,332)$ | $(814,562)$ | - | $(609,770)$ | - |
| Sped 94-142 Allocation Total Expense |  | 1,424,332 | 814,562 | 420,972 | 188,798 | - |
| Title I Distribution | 7310 - Federal Revenue Thru State | $(433,160)$ | $(237,506)$ | - | $(195,654)$ | - |
|  | 81111 - Administration Sal \& Wages | 5,000 | 3,421 | 1,579 | (0) | - |
|  | 81112 - Teacher Salary \& Wages | 152,506 | 102,763 | 49,722 | 21 | - |
|  | 81116 - Full Time Teacher Aides Sal | 105,743 | 75,273 | 30,212 | 258 | - |
|  | 81201 - Temp Salaries Professional | 33,500 | 3,100 | - | 30,400 | - |
|  | 81202 - Temporary Salary Wages Other | 250 | - | - | 250 | - |
|  | 81731 - Mtrb Pension | 13,726 | - | - | 13,726 | - |
|  | 83101 - Professional Tech Services | 2,100 | 2,000 | - | 100 | - |
|  | 85106 - Textbooks Books Periodicals | 10,000 | 4,199 | - | 5,801 | - |
|  | 87105 - Workshops Stipends/Green Slip | 3,899 | 2,576 | - | 1,323 | - |
|  | 87205 - Title li Germaine Training | 106,436 | 44,173 | 21,154 | 41,109 | - |
| Title I Distribution Total Revenue |  | $(433,160)$ | $(237,506)$ | - | $(195,654)$ | - |
| Title I Distribution Total Expense |  | 433,160 | 237,505 | 102,668 | 92,988 | - |

Arlington Public Schools
Grant Report
Thru March 31, 2018

| GRANT NAME | OBJECT DESCRIPTION | REVISED BUDGET | YTD ACTUAL | ENCUMBRANCES | PROJECTED TO COMPLETION | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Title IIA Improving Teacher Quality | 7310 - Federal Revenue Thru State | $(93,495)$ | $(20,155)$ | - | $(73,340)$ | - |
|  | 81201 - Temp Salaries Professional | 52,621 | 4,800 | - | 47,821 | - |
|  | 83101 - Professional Tech Services | 12,000 | 6,000 | 6,000 | - | - |
|  | 87202 - Training Educ Conf \& Attendanc | 1,839 | - | - | 1,839 | - |
|  | 87203 - Title li Covenant Sch Training | 1,008 | - | - | 1,008 | - |
|  | 87207 - Title li St Agnes Training | 3,947 | 2,334 | 1,485 | 128 | - |
|  | 87208 - Title lia-Arl Catholic | 8,098 | 7,378 | 215 | 505 | - |
|  | 87301 - Professional Affliations | 13,982 | - | - | 13,982 | - |
| Title IIA Improving Teacher Quality Total Revenue |  | $(93,495)$ | $(20,155)$ | - | $(73,340)$ | - |
| Title IIA Improving Teacher Quality Total Expense |  | 93,495 | 20,512 | 7,700 | 65,283 | - |
| Title III ELL | 7310 - Federal Revenue Thru State | $(42,689)$ | $(4,269)$ | - | $(38,420)$ | - |
|  | 81201 - Temp Salaries Professional | 34,796 | 663 | - | 34,134 | - |
|  | 83101 - Professional Tech Services | 850 | - | - | 850 | - |
|  | 85103 - Instructional Materials | 4,268 | 3,280 | 55 | 933 | - |
|  | 87105 - Workshops Stipends/Green Slip | 2,775 | - | 1,680 | 1,095 | - |
| Title III ELL Total Revenue |  | $(42,689)$ | $(4,269)$ | - | $(38,420)$ | - |
| Title III ELL Total Expense |  | 42,689 | 3,942 | 1,735 | 37,012 | - |
|  |  |  |  |  |  |  |
| Grand Total Grant Revenues |  | (2,474,010) | (1,341,534) | - | $(1,132,476)$ | - |
| Grand Total Grant Expenses |  | 2,474,010 | 1,342,824 | 699,781 | 431,406 | - |

Arlington Public Schools
Revolving Account Report
Thru March 31, 2018

| REVOLVING DESCRIPTION | OBJECT DESCRIPTION | BUDGET | YTD ACTUAL | ENCUMBRANCES | PROJECTED TO COMPLETION | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Athletic Fees | 7289 - Miscellaneous Revenue | $(260,000)$ | $(198,249)$ | - | $(61,751)$ | 0 |
|  | 81202 - Temporary Salary Wages Other | 260,000 | 192,744 | 67,256 | - | (0) |
| Athletic Fees Total Revenue |  | $(260,000)$ | $(198,249)$ | - | $(61,751)$ | 0 |
| Athletic Fees Total Expense |  | 260,000 | 192,744 | 67,256 | - | (0) |
| Athletic Ticket Sales | 7289 - Miscellaneous Revenue | $(40,000)$ | $(40,152)$ | - | 152 | (0) |
|  | 81202 - Temporary Salary Wages Other | - | 5,714 | 2,286 | - | $(8,000)$ |
|  | 8300 - Contracted Services | 40,000 | - | - | 29,945 | 10,055 |
|  | 8350 - Curriculum Supplies | - | 2,055 | - | - | $(2,055)$ |
| Athletic Ticket Sales Total Revenue |  | $(40,000)$ | $(40,152)$ | - | 152 | (0) |
| Athletic Ticket Sales Total Expense |  | 40,000 | 7,769 | 2,286 | 29,945 | 0 |
| Bishop Bus | 7289 - Miscellaneous Revenue | $(20,000)$ | $(19,990)$ | - | - | (10) |
|  | 8300 - Contracted Services | 20,000 | - | - | 20,000 | - |
| Bishop Bus Total Revenue |  | $(20,000)$ | $(19,990)$ | - | - | (10) |
| Bishop Bus Total Expense |  | 20,000 | - | - | 20,000 | - |
| Building Rental | 7289 - Miscellaneous Revenue | $(350,000)$ | $(218,693)$ | - | $(131,307)$ | 0 |
|  | 8092 - Custodial/Overtime | 150,000 | 113,778 | - | - | 36,222 |
|  | 82103 - Power/Electricity | 200,000 | - | - | 200,000 | - |
|  | 8300 - Contracted Services | - | 18,040 | 10,538 | - | $(28,578)$ |
|  | 84321 - Equipment Maintenance | - | 198 | - | - | (198) |
|  | 88501 - Capital Equipment/Furniture | - | 7,445 | - | - | $(7,445)$ |
| Building Rental Total Revenue |  | $(350,000)$ | $(218,693)$ | - | $(131,307)$ | 0 |
| Building Rental Total Expense |  | 350,000 | 139,461 | 10,538 | 200,000 | 0 |
| Circuit Breaker | 7310 - Federal Revenue Thru State | $(2,043,076)$ | $(1,047,434)$ | - | $(995,642)$ | - |
|  | 83201 - Tuition Other Schools | 2,043,076 | 1,204,427 | 684,880 | 153,768 | 0 |
| Circuit Breaker Total Revenue |  | $(2,043,076)$ | (1,047,434) | - | $(995,642)$ | - |
| Circuit Breaker Total Expense |  | 2,043,076 | 1,204,427 | 684,880 | 153,768 | 0 |
| Foreign Visa | 7289 - Miscellaneous Revenue | $(325,000)$ | $(131,159)$ | - | $(193,841)$ | - |
|  | 85103 - Instructional Materials | 285,000 | 118,184 | 1,995 | 151,221 | 13,600 |
|  | 87202 - Training Educ Conf \& Attendanc | 40,000 | 53,100 | 500 | - | $(13,600)$ |
| Foreign Visa Total Revenue |  | $(325,000)$ | $(131,159)$ | - | $(193,841)$ | - |
| Foreign Visa Total Expense |  | 325,000 | 171,284 | 2,495 | 151,221 | (0) |
| Instrumental Music | 7289 - Miscellaneous Revenue | $(148,265)$ | $(138,040)$ | - | $(10,225)$ | - |
|  | 81112 - Teacher Salary \& Wages | 148,265 | 100,788 | 47,477 | - | (0) |
| Instrumental Music Total Revenue |  | $(148,265)$ | $(138,040)$ | - | $(10,225)$ | - |
| Instrumental Music Total Expense |  | 148,265 | 100,788 | 47,477 | - | (0) |
| Menotomy Preschool | 7289 - Miscellaneous Revenue | $(142,000)$ | $(171,581)$ | - | - | 29,581 |
|  | 8092 - Custodial/Overtime |  | 5,145 | - | - | $(5,145)$ |
|  | 81112 - Teacher Salary \& Wages | 142,000 | 105,786 | 26,400 | - | 9,815 |
|  | 81116 - Full Time Teacher Aides Sal | - | 4,670 | - | - | $(4,670)$ |
| Menotomy Preschool Total Revenue |  | $(142,000)$ | $(171,581)$ | - | - | 29,581 |
| Menotomy Preschool Total Expense |  | 142,000 | 115,600 | 26,400 | - | 0 |

Arlington Public Schools
Revolving Account Report
Thru March 31, 2018

| REVOLVING DESCRIPTION | OBJECT DESCRIPTION | BUDGET | YTD ACTUAL | ENCUMBRANCES | PROJECTED TO COMPLETION | AVAILABLE BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Peirce Field Rental | 7289 - Miscellaneous Revenue | $(22,000)$ | $(24,865)$ | - | - | 2,865 |
|  | 83804 - Athletic Services | 22,000 | 7,545 | 3,000 | 11,455 | 0 |
| Peirce Field Rental Total Revenue |  | $(22,000)$ | $(24,865)$ | - | - | 2,865 |
| Peirce Field Rental Total Expense |  | 22,000 | 7,545 | 3,000 | 11,455 | 0 |
| Traffic Supervisor Rebilling | 7289 - Miscellaneous Revenue | $(17,577)$ | $(4,400)$ | - | $(13,177)$ | - |
|  | 8350 - Curriculum Supplies | 17,577 | - | - | 17,577 | - |
| Traffic Supervisor Rebilling Total Revenue |  | $(17,577)$ | $(4,400)$ | - | $(13,177)$ | - |
| Traffic Supervisor Rebilling Total Expense |  | 17,577 | - | - | 17,577 | - |
| Tuition In | 7289 - Miscellaneous Revenue | (90,000) | $(65,827)$ | - | $(24,173)$ | (0) |
|  | 83201 - Tuition Other Schools | 90,000 | 80,000 | - | 10,000 | - |
| Tuition In Total Revenue |  | $(90,000)$ | $(65,827)$ | - | $(24,173)$ | (0) |
| Tuition In Total Expense |  | 90,000 | 80,000 | - | 10,000 | - |
| AEA President Salary Offset | 7289 - Miscellaneous Revenue | $(15,671)$ | - | - | $(15,671)$ | - |
|  | 81112 - Teacher Salary \& Wages | 15,671 | - | - | 15,671 | - |
| AEA President Offset Total Revenue |  | $(15,671)$ | - | - | $(15,671)$ | - |
| AEA President Offset Total Expense |  | 15,671 | - | - | 15,671 | - |
|  |  |  |  |  |  |  |
| Total Revolving Revenue |  | $(3,473,589)$ | (2,060,390) | - | $(1,445,635)$ | 32,436 |
| Total Revolving Expense |  | 3,473,589 | 2,019,620 | 844,331 | 609,637 | 0 |

## Town of Arlington, Massachusetts

## 8:15 pm Consent Agenda

## Summary:

Approval of Warrant: Dated 4/12/2018, Warrant \#18208 in the amount of \$637,187.60
Approval of Minutes: School Committee Regular \& Organizational Meeting Minutes April 12, 2018,
Approval of Trips: None
Approval of Meeting: Public Hearing on School Choice, Thursday, May 10, 2018 at 6:30 pm.

## ATTACHMENTS:

Type File Name

- Warrant
- Minutes

■ Minutes
warrant_18208.pdf
04_12_2018_School_Commitee_Regular_minutes_final.pdf
04_12_2018_Organizational_Meeting_draft_final_minutes.pdf

Description
Warrant 182084122018
04122018 School Committee minutes final draft
04122018 Organizational

## APPROVAL OF ACCOUNTS PAYABLE

I / We certify that there is due to the vendors named within this Accounts Payable Warrant the amount set against their respective names, in payment for services performed to date.


04/12/2018 15:09 swalenski

TOWN OF ARLINGTON PRELIMINARY

## TOWN OF ARLINGTON

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE
SUMS SET AGAINSI THEIR RESPECTIVE NAMES, AMOUNTING IN THE AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS INDICATED.

TOWN MANAGER

$$
04 / 12 / 2018
$$



```
04/12/2018 15:09
```

swalenski

TOWN OF ARLINGTON
PRELIMINARY DETAIL INVOICE LIST


VENDOR G/L ACCOUNTS

R
PO
TYPE DUE DATE
INVOICE/AMOUNT
DOCUMENT VOUCHER CHECK

$$
\begin{array}{lllll}
10229658185103 & 2415 & \text { READING IN } \\
& \text { Invoice Net }
\end{array} \quad 578.47
$$

28022 ANDRINA'S

$$
103034309835001
$$

00000 711.818 INV 04/12/2018 FOOD SERV FOOD SERVI Invoice Net

29770 ARISE CONSULIING SERVI 00001 182987 INV 04/12/2018 102456821831012320 SPED/CIINI PROF TECH
29770 ARISE CONSULTING SERVI 000017742118 INV 04/12/2018 $10245682183101 \quad 2320$ SPED/CTMT Invoice Net PROF TECH
29770 ARISE CONSULTING SERVI 000017742318 INV 04/12/2018 102456821831012320 SPED/CLTNT PROF TECH Invoice Net
29770 ARISE CONSULTING SERVI 000017742418 INV 04/12/2018 1 $0245682183101 \quad 2320$ SPED/CITNT Tnvoice Net PROF TECH
29770 ARISE CONSULTING SERVI 000017742518 INV 04/12/2018 I 02456821831012320

SPED/CLINI PROF TECH
29770 ARISE CONSULTING SERVI
000017742618 INV 04/12/2018 102456821831012320 SPED/CLINI PROF TECH
29770 ARISE CONSULTING SERVI 000017742718 INV 04/12/2018 $10245682183101 \quad 2320$ SPED/CLINI PROF TECH
29770 ARISE CONSULTING SERVI
00001 7742818 INV 04/12/2018

1. $0245682183101 \quad 2320$

SPED/CIINI PROF TECH
29770 ARISE CONSULTING SERVI 00001 7743018 INV 04/12/2018
102456821831012320
SPED/CLINI PROF TECH
29770 ARTSE CONSULTING SERVI
Involce Net
00001 INV 7762618 INV $042 / 2018$
102456821831012320 SPED/CLINI PROF TECH
29770 ARISE CONSULTING SERVI 000017762918 INV 04/12/2018 102456821831012320 SPED/CLINI PROF TECH Invoice Net

70220 ARLINGTON BOYS \& GIRLS 0000011393118 INV 04/12/2018 I 02026646838043510 ATH/G/SWIM ATHLETIC Invoice Net

CHECK TOTAI
370224
$2,842.00$
CHECK TOTAJ $2,842.00$
CONSULT GS-MAR'18 313146
635.00

CONSULT TB-MAR'18 313147
760.00
760.00

CONSULT LC-MAR'18 313148
$1,340.00$
$1,340.00$
CONSULT ZF-MAR'18 313149
695.00

CONSULT CL-MAR'18 313150
$1,180.00$
CONSUL'T HRL-MAR'18 313151
635.00

CONSULT AT-MAR'18 313152
1,210.00
$1,210.00313153$
120.00

CONSULT PG-MAR'18 313155
270.00

CONSULT NC-MAR'18 313156
220.00

CONSULT YG-MAR'18 313160
290.00

CHECK TOTAL $\quad 7,355.00$
403766
$2,362.50$
$2,362.50$



WARRANT: $18208 \quad 04 / 12 / 2018$

INVOICE/AMOUNT
DOCUMENT VOUCHER CHECK


313470
1,175.00
$1,175.00$
1472-2 313471
1,181.25
1,181.25
CHECK TOTAL
$2,356.25$
1249889040118
36.26
36.26

CHECK TOTAL
36.26

| 492 | 312278 |
| :--- | :--- |
| $6,180.00$ |  |
| $6,180.00$ | 312279 |
| 493 |  |
| $5,080.00$ | 313365 |

$5,760.00$
$17,020.00$
313163

### 600.00 <br> 600.00 600.00

CHECK TOTAL
600.00

312542
71.37
71.37

CHECK TOTAI
71.37

| 862 | 312280 |
| :--- | :---: |
| 577.50 |  |
| 577.50 |  |
| 874 | 312281 |
| 448.00 |  |

448.00
448.00

1,025.50
313355
CHECK TOTAI
1350
875.00
875.00

CHECK TOTAI






INVOICE/AMOUNT
DOCUMENT
VOUCHER
CHECK

| VENDOR | G/L ACCOUNTS |  | R | PO | TYPE | DUE DATE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 21724 | FANTINI BAKING CO. | IN | 00000 | 711318 | INV | 04/12/2018 |
|  | 103034309835001 |  | FOOD | SERV | FOOD | SERVI |
|  |  |  | Invo | ice Net |  |  |
| 21724 | FANTINI BAKING CO. 103034309835001 | IN | 00000 | 711318 | INV | 04/12/2018 |
|  |  |  | Invo | ice Net |  |  |
| 21724 | FANTINI BAKING CO., |  | 00000 | 711318 | INV | 04/12/2018 |
|  | 103034309835001 |  | FOOD | SERV | FOOD | SERVI |

000007755118 INV 04/12/2018 CB OOD DAY TUITION
Invoice Net
$00000 \quad 7758018$ INV 04/12/2018 TUITION DY TUITION Invoice Net

$102016563 \quad 85106 \quad 2410$ Invoice Net TEXTBOOK.
$00000 \quad 713818$ INV $04 / 12 / 2018$ FOOD SERV FOOD SERV/ Invoice Net

| 32953 | FOTI, JOSEPH |  | 00000 | INV 04/12/2018 |
| :---: | :---: | :---: | :---: | :---: |
|  | I 0202662683804 | 3510 | ATHL/HOCKE | ATHLETIC |
|  |  |  | Invoice Net |  |

34871 GHAFARI, FARIDA
1 15123260 7289
$\begin{array}{lc}00000 & \text { INV 04/12/2018 } \\ \text { AFT SCH } \\ \text { Invoice Net } & \end{array}$
Invoice Net

71736 THE MARGARET GIFFORD S 000007753318 INV $04 / 12 / 2018$ 107506848832019300 CB OOD DAY TUITION

CHECK TOTAL
5,060.00

| $Y 475898$ | 312503 |
| :--- | :--- |
| 79.09 |  |
| 79.09 |  |
| $Y 478689$ |  |
| 109.60 |  |
| 109.60 | 312504 |
| $Y 478690$ |  |

82.76

CHECK TOTAL
271.45

IVC0005651
312657
$8,957.34$
$8,957.34$
IVC0005650 312658
6,824.64
6,824.64
15,781.98
312286
803539
773.70
773.70

727988B
230.35
230.35

CHECK TOTAL
1,004.05 $\qquad$
1878
$1,000.00$
$1,000.00$
CHECK TOTAL
1,000.00
------------
18186
60.00
60.00

CHECK TOTAL
60.00

312287
REFUND MARCH TUITION
225.00
225.00

HECK TOTAL
225.00

18041
$7,126.56$
$7,126.56$

312662





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swalenski

ITOWN OF ARLINGTON
PRELIMINARY DETAIL INVOICE IIST
VENDOR G/L ACCOUNTS \(\quad\) R \(\quad\) PO \(\quad\) TYPE DUE DATE
\begin{tabular}{|c|c|c|c|c|}
\hline 22727 & \[
\begin{array}{cl}
\text { MILESTONES, } & \text { INC. } \\
102456848 & 83201
\end{array}
\] & 9300 & \[
\begin{gathered}
00000 \quad 181416 \\
\text { TUITION DY } \\
\text { Invoice Net }
\end{gathered}
\] & \[
\begin{aligned}
& 6 \text { INV 04/12/2018 } \\
& \text { TUITION }
\end{aligned}
\] \\
\hline 32722 & MOORE MEDICAL LLC
\[
10249655485201
\] & 3200 & 0000111386818 HEALTH SRV Invoice Net & 8 INV 04/12/2018 MED SUPPLY \\
\hline 32722 & \begin{tabular}{l}
MOORE MEDICAL LLC \\
10249655485201
\end{tabular} & 3200 & 0000111387018 HEALTH SRV Invoice Net & \[
\begin{aligned}
& 8 \text { INV 04/12/2018 } \\
& \text { MED SUPPLY }
\end{aligned}
\] \\
\hline 34877 & \multicolumn{2}{|l|}{\[
\begin{array}{ll}
\text { MORRISSETTE, MICHAEE } \\
\begin{array}{ll}
1201 & 84000
\end{array}
\end{array}
\]} & \[
\begin{gathered}
0000011538518 \\
\text { GILBERT \& } \\
\text { Invoice Net }
\end{gathered}
\] & \[
\text { INV } 04 / 12 / 2018
\] \\
\hline 23192 & \begin{tabular}{l}
MRA CORP \\
10215657587202
\end{tabular} & 2357 & \[
\begin{gathered}
0000011526518 \\
\text { PROF DEV } \\
\text { Invoice Net }
\end{gathered}
\] & 8 INV 04/12/2018 TRAINING \\
\hline \multirow[t]{6}{*}{26268} & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{MSTCA
1 \(02026623 \quad 83804 \quad 3510\)}} & 0000011393418 & INV 04/12/2018 \\
\hline & & & ATHL/BOY C & ATHLETIC \\
\hline & 20202662783804 & 3510 & ATHL/TRACK & ATHLETIC \\
\hline & 30202663783804 & 3510 & ATH/G/CC & ATHLETIC \\
\hline & 40202664183804 & 3510 & ATH/G/TRAC & ATHLETIC \\
\hline & & & Invoice Net & \\
\hline \multirow[t]{3}{*}{26268} & \multicolumn{2}{|l|}{MSTCA} & \multicolumn{2}{|l|}{0000011393418 INV 04/12/2018} \\
\hline & 10202662383804 & 3510 & ATHL/BOY C & ATHLETIC \\
\hline & 20202663783804 & 3510 & \(\mathrm{ATH} / \mathrm{G} / \mathrm{CC}\) Invoice Net & ATHLETIC \\
\hline \multirow[t]{2}{*}{72733} & \multicolumn{2}{|l|}{MTA} & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{0000111421218 INV 04/12/2018 PROF DEV TRAINING}} \\
\hline & 10206657587202 & 2357 & & \\
\hline \multirow[t]{3}{*}{73037} & \multicolumn{2}{|l|}{NUSEUM OF SCIENCE} & \multicolumn{2}{|l|}{\multirow[t]{3}{*}{```
00004 11537418 INV 04/12/2018
    AHS/LANG FIELD TRIP
        Invoice Net
```}} \\
\hline & 11840650783302 & 3520 & & \\
\hline & & & & \\
\hline
\end{tabular}

CHECK TOTAL \(\quad 40.00\)
\begin{tabular}{ccc}
23734 & & 312692 \\
\(4,719.00\) & & \\
\(4,719.00\) & \(4,719.00\) & \\
CHECK TOTAL & & \\
99855372 & & 313516 \\
278.83 & \\
278.83 & \\
99853785 & \\
243.71 & & \\
243.71 & & \\
\hline
\end{tabular}

CHECK 243.71
522.54

312549
MUSICIAN 3/23-25
510.00

CHECK TOTAL
510.00

313510
201891
95.00
95.00

CHECK TOTAL.
95.00

313366
FRESH / SOPH 1/6/18
23.50
26.50
23.50
26.50
100.00
\(\begin{array}{ll}1 \text { PENTATHLON } 2 / 27 / 18 & 313507\end{array}\)
35.00
35.00
35.00
70.00

CHECK TOTAL
170.00
\(\# 00606\)
60.00
60.00
60.00

CHECK TOTAL
60.00

312296
SC-1116387
120.00
120.00

CHECK TOTAL


CASH ACCOUNT: \(0000 \quad 104013\) VENDOR 8304
WARRANT: \(18208 \quad 04 / 12 / 2018\)


TOWN OF ARLINGTON
PRELIMINARY DETAIL INVOICE LIST

WARRANT: \(18208 \quad 04 / 12 / 2018\)








04/12/2018 15:09 swalenski

TOWN OF ARLINGTON PRELIMINARY DETAIL INVOICE LIST

CASH ACCOUNT: \(0000 \quad 104013\) VENDOR 8304
VENDOR G/L ACCOUNTS \(R \quad\) PO TYPE DUE DATE

00000 710918 INV 04/12/2018 FOOD SERV FOOD SERVI
Invoice Net

00000 710918 INV 04/12/2018 FOOD SERV FOOD SERVI Invoice Net
\(00000 \quad 710918\) INV 04/12/2018 FOOD SERV FOOD SERVI
Invoice Net
00000 710918 INV 04/12/2018 FOOD SERV FOOD SERVI
Invoice Net
0000011401018 INV 04/12/2018
SEC EDUC INSTRUCT
Invoice Net
0000011401018 INV 04/12/2018 SEC EDUC INSTRUCT
Invoice Net
0000011401018 INV 04/12/2018 SEC EDUC INSTRUCT
Invoice Net
00000 11401018 INV 04/12/2018 SEC EDUC INSTRUCT Invoice Net

0000011523718 INV 04/12/2018 C\&I WORTD PROF AFFLI Invoice Net
30320 TORO, CHRISTINA 102516730873012357

23501 TYLER TECHNOLOGIES, IN 00000 I82782 INV 04/12/2018
23501 TYLER TECHNOLOGIES, IN 00000 Invoice Net 584718 INV 04/12/2018 102636935872021420 HUNAN RES/ TRAINING
23501 TYLER TECHNOLOGIES, IN 00000 Invoice Net 584618 INV 04/12/2018 10263693587202 ' 1420 HUNAN RES/ TRAINING Involce Net

00000183775 INV 04/12/2018 FAC MAINT ENVIRONMEN Invoice Net

WARRANT: \(18208 \quad 04 / 12 / 2018\)

INVOICE/AMOUNT DOCUNENT VOUCHER CHECK

860595
312538
1,350.41
\(1,350.41\)
\(\begin{array}{ll}863418 & 312539\end{array}\)
694.70
694.70

863419
312540
765.16
765.16
\begin{tabular}{ll}
75.160 \\
863420 & 312800
\end{tabular}

2,252.05
252.05
845066

845066
63.41
63.41
63.41
\(849565 \quad 313554\)
52.98
52.98
\(849566 \quad 313555\)
198.87
198.87
\(860589 \quad 313556\)
165.20
165.20

CHECK TOTAL
\(7,878.63\)
------------
REIM AATSP MEMBRSHP
65.00
65.00

CHECK TOTAL
65.00
_--.-------
312555
045-212889
925.00
925.00
\#045-212889
312556
925.00
925.00

045-21689
550.00
550.00

CHECK TOTAL.
\(2,400.00\)
312333
6529
540.00
540.00
540.00

CHECK TOTAL

TOWN OF ARIINGTON TOWN OF ARIINGTON
PRELIMINARY DETAIL INVOICE LIST
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline VENDOR & G/L ACCOUNTS & R PO TYPE DUE DATE & INVOICE/AMOUNT & DOCUMENT & VOUCHER & CHECK \\
\hline \multirow[t]{3}{*}{27119} & \multirow[t]{3}{*}{\[
\begin{aligned}
& \text { VALLEY COLLABORATIVE } \\
& 102456848832019400
\end{aligned}
\]} & 00000182372 INV 04/12/2018 & 1807026 & 312716 & & \\
\hline & & TUITION DY TUITION & 4.522 .50 & & & \\
\hline & & Invoice Net & \(4,522.50\) & & & \\
\hline \multirow[t]{4}{*}{27119} & VALLEY COILABORATIVE & 000007748218 INV 04/12/2018 & -1807024 & 312718 & & \\
\hline & 102456848832019400 & TUITION DY TUITION & 5,021.10 & 3127 & & \\
\hline & & Invoice Net & 5,021.10 & & & \\
\hline & & & CHECK TOTAL 9,543.60 & & & \\
\hline \multirow[t]{3}{*}{31959} & \multirow[t]{3}{*}{VAN VOORHIES, SANDRA W 102456830831012320} & 000007744218 INV 04/12/2018 & MA-3/7-3/28/18 & 313203 & & \\
\hline & & SPED/MEDS PROF TECH & 200.00 & & & \\
\hline & & Invoice Net & 200.00 & & & \\
\hline \multirow[t]{4}{*}{31959} & \multirow[t]{4}{*}{VAN VOORHIES, SANDRA W \(10245683083101 \quad 2320\)} & 000007744318 INV 04/12/2018 & LK-3/21/18 & 313204 & & \\
\hline & & SPED/MEDS PROF TECH & 40.00 & & & \\
\hline & & Invoice Net & CHECK 40.00 & & & \\
\hline & & & CHECK TOTAL 240.00 & & & \\
\hline \multirow[t]{4}{*}{29245} & \multirow[t]{4}{*}{VINT, WILLIAM
\[
1201 \quad 84000
\]} & 0000011538918 INV 04/12/2018 & MUSICIAN3 / 23-3/25/18 & 313387 & & \\
\hline & & GILBERT \& MISC & 510.00 & & & \\
\hline & & Invoice Net & 510.00 & & & \\
\hline & & & CHECK TOTAL 510.00 & & & \\
\hline \multirow[t]{3}{*}{11037} & \multirow[t]{3}{*}{```
VOCELL BUS COMPANY
    1 02026986 83301 3510
```} & 0000011394718 INV 04/12/2018 & GIRLS \(-3 / 26 / 18\) & 313557 & & \\
\hline & & ATH/G/TRAN TRANS & 499.00 & & & \\
\hline & & Invoice Net & 499.00 & & & \\
\hline \multirow[t]{3}{*}{11037} & \multirow[t]{2}{*}{VOCELI BUS COMPANY
\[
\begin{array}{lll}
10202698583301 & 3510
\end{array}
\]} & \[
0000011394618 \text { INV 04/12/2018 }
\] & BOYS-4/4/18 & 313558 & & \\
\hline & & ATH/B/TRAN TRANS & \[
499.00
\] & & & \\
\hline & & Invoice Net & \[
499.00
\] & & & \\
\hline \multirow[t]{4}{*}{11037} & \multirow[t]{4}{*}{\[
\begin{aligned}
& \text { VOCELI BUS COMPANY } \\
& 10202698683301 \quad 3510
\end{aligned}
\]} & 0000011394718 INV 04/12/2018 & GIRLS-4/2/18 & 313559 & & \\
\hline & & ATH/G/TRAN TRANS & 499.00 & & & \\
\hline & & Invoice Net & 499.00 & & & \\
\hline & & & CHECK TOTAL 1,497.00 & & & ---- \\
\hline \multirow[t]{3}{*}{13234} & \multirow[t]{3}{*}{W. B. MASON CO.
I
1} & 0000111293218 INV 04/12/2018 & I53637936 & 312310 & & \\
\hline & & CURRICULUM OFFICE & 88.62 & & & \\
\hline & & Invoice Net & 88.62 & & & \\
\hline \multirow[t]{3}{*}{13234} & \multirow[t]{2}{*}{\[
\begin{gathered}
W_{i} \\
\\
02126506
\end{gathered}
\]} & 0000111438018 INV 04/12/2018 & 153518693 & 312313 & & \\
\hline & & ELEM EDUC REPRO SUPP & 1,491.22 & & & \\
\hline & & Invoice Net & 1.491.22 & & & \\
\hline \multirow[t]{2}{*}{13234} & \multirow[t]{2}{*}{\[
\begin{array}{cll}
\text { W. } & \begin{array}{ll}
\text { B. MASON } & \text { CO.. } \\
1952 & 84000
\end{array}
\end{array}
\]} & 0000111537718 INV 04/12/2018 TRANSCRIPT MISC EXPEN & \[
\begin{aligned}
& I 53513940 \\
& 59.99
\end{aligned}
\] & 312315 & & \\
\hline & & Invoice Net & 59.99 & & & \\
\hline \multirow[t]{3}{*}{13234} & \multirow[t]{2}{*}{\[
\begin{array}{rl}
\text { W. BASON } \\
i & 02576900
\end{array}
\]} & 0000111504518 INV 04/12/2018 & 工53723332 & 312570 & & \\
\hline & & SCHOOL COM OFFICE & 13.31 & & & \\
\hline & & Invoice Net & 13.31 & & & \\
\hline \multirow[t]{3}{*}{13234} & \multirow[t]{3}{*}{\begin{tabular}{ll} 
W. & B. MASON \\
\(i\) & 02016563 \\
\hline 124201
\end{tabular}} & 0000111447818 INV 04/12/2018 & I53808435 & 312933 & & \\
\hline & & LIBRARY/ME OFFICE & 136.05 & & & \\
\hline & & Invoice Net & 136.05 & & & \\
\hline
\end{tabular}


WARRANT: 18208 04/12/2018
FUND ORG
0100 ACCOUNT
0191487 GROUP HEALTH INSUR 0100-9-0914-0000-52-00-0-87-5706

FEDERAI MEDICARE WITHH
\(1,187.89\)
AVLB BUDGET

01000191487 GROUP HEALTH INSUR 0100-9-0914-0000-52-00-0-87-5706

020002016507 SECONDARY EDUCATIO 0200-3-01 020002016507 SECONDARY EDUCATIO 020002016563 LIBRARY/MEDIA
020002016563 LIBRARY/MEDIA
020002016575 PROFESSIONAL DEVEL 020002026620 ATHLETICS/ADMIN 020002026620 ATHEETICS/ADMIN 020002026623 ATHLETICS/BOYS CC 020002026626 ATHLETICS/ICE HOCK 020002026627 ATHLETICS/INDOOR T 020002026629 ATHLETICS/OUTDOOR 020002026632 ATHLETICS/BOYS TEN 020002026635 ATHLETICS/GIRLS BA 020002026637 ATHLETTICS/GIRLS CR 020002026641 ATHLETIC S/GIRLS I 020002026643 ATHLETICS/GIRLS TR 020002026644 ATHLETICS/GIRLSS SO 020002026646 ATHLETICS/GIRLS SW 020002026985 ATHLETICS/TRANS/BO 020002026986 ATHLETICS/TRANS/GI 020002036507 SECONDARY EDUCATIO 020002036575 PROFESSIONAL DEVEL 020002066506 020002066575 020002096506 020002126506 020002126506 020002156575 020002186506 020002216506 020002216506 020002216575 020002246506 020002296581 \(0200 \quad 0230674\) \(0200 \quad 02306740\) 020002306740 020002456575 C\&I ENGLISH 020002456800 SPED/PROF DEV 20002456800 PK-SPED
00002456800 PK-SPED
02456803 SPED TUTOR/C.S. \(\quad 0200-3-45\) 020002456806 SPED ADM MGMT SERV 0200-3-45
-6507-01-10-5-02-85101 -2430 6518-01-10-5-02-85103 -6518-01-10-5-01-85103 -6563-01-10-5-01-85106 -6575-01-10-5-00-87202 -6620-01-24-9-00-83804 -6620-01-24-9-00-85104 -6623-01-24-5-00-83804 -6626-01-24-5-00-8380 -6627-01-24-5-00-8380 -6629-01-24-5-00-8510 -6632-01-24-5-00-8380 -6635-01-24-5-00-8380 -6637-01-24-5-00-83804 \(-6641-01-24-5-00-8380\) -6643-01-18-5-00-8510 \(-6644-01-24-5-00-8380\) \(-6646-01-24-5-00-83804\) -6985-01-24-5-00-8330 -6986-01-24-5-00-83301 -6507-03-01-4-01-84201 -6507-03-01-4-01-85103 -6575-03-07-4-00-87202 -6506-06-01-3-00-85103 -6575-06-07-3-00-87202 -6506-09-01-3-00-85103 -6506-12-01-3-00-85101 -6506-12-01-3-00-85103 -6575-15-07-3-00-87202 -6506-18-01-3-00-84201 -6506-21-01-3-00-84201 -6506-21-01-3-00-85103 -6575-21-07-3-00-87202 -6506-24-01-3-00-85103 \(-6581-29-32-3-06-85103\) -6740-30-01-5-01-85103 \(-6740-30-01-5-01-85103\) \(-6740-30-01-5-01-85106-2415\) \(-6575-36-02-3-00-87202-2357\) \(-6575-36-02-3-00-87202-2357\)
\(-6800-45-02-1-05-83302-2440\) - \(6800-45-02-1-05-84902-2430\) -6803-36-02-9-00-83101 -2310 -6806-01-02-9-00-84201-2430 -6806-01-02-9-00-87101-2110

\section*{FUND TOTAL}

REPRO PAPER TONER SUPP INSTRUCTIONAL MATERIAL INSTRUCTIONAL MATERIAL OFFICE SUPPLIES
EXTBOOKS BOOKS PERIOD TRAINING EDUC CONF \& A ATHLETIC SERVICES ATHLETIC SUPPLIES ATHLETIC SERVICES ATHLETIC SERVICES ATHLETIC SERVICES ATHLETIC SUPPLIES TENNIS COURT RENTALS ATHLETIC SERVICES ATHLETIC SERVICES ATHLETIC SERVICES ATHLEEIIC SUPPLIES ATHLETIC SERVICES ATHLETIC SERVICES CONTRACTED TRANSPORTAT CONTRACTED TRANSPORTAT OFEICE SUPPLIES
INSTRUCTIONAL MATERIAL TRAINING EDUC CONF \& A INSTRUCTIONAL MIATERIAT TRAINING EDUC CONF \& A INSTRUCTIONAL MATERIAL REPRO PAPER TONER SUPP INSTRUCTIONAL MATERIAL TRAINING EDUC CONF \& A OFFICE SUPPLIES OFFICE SUPPLIES
INSTRUCTIONAL MATERIAL TRAINING EDUC CONF \& A INSTRUCTIONAL MATERIAL INSTRUCTIONAL MATERIAI INSTRUCTIONAL MATERIAL INSTRUCTIONAL MATERIAL TEXTBOOKS BOOKS PERIOD TRAINING EDUC CONF \& A PK-SPED FIELD TRIPS FOOD SUPPLIES PROFESSIONAI TECH SERV OFFICE SUPPLIES BUSINESS TRAVEI

1,187.89
1,723.89
898.46 898.46
934.66 136.05 296.09
71.37
40.00
37.38
.00
.00
26.50 612.87 741.00 60.00 58.50 26.50 612.88
120.00
\(\begin{array}{r}.00 \\ .00 \\ \hline 00\end{array}\)
\(\begin{array}{ll}499.00 & .00\end{array}\)
\(998.00 \quad-8.979 .01\)
\(135.54 \quad-1,079.32\)
679.28
518.00
217.52
\(4,523.00\)
\(3,623.18\)
\begin{tabular}{ll}
852.49 & -2.442 .48 \\
\hline 7.136 .86
\end{tabular}
\(\begin{array}{ll}2.198 .00 & 2,839.23\end{array}\)
\(\begin{array}{rr}340.10 & 5,721.80 \\ 95.00 & -624.00\end{array}\)
\(\begin{array}{rr}95.00 & -624.00 \\ 126.84 & -115.05\end{array}\)
\(126.84 \quad-115.05\)
\(150.95 \quad 1,911.27\)
\(411.75 \quad-4.427 .09\)
\(500.00 \quad-3.624 .83\)
\(\begin{array}{ll}306.80 & 4,095.25\end{array}\)
\(\begin{array}{ll}945.72 & -3,000.08 \\ 833.68 & -1,991.11\end{array}\)
\(833.68 \quad-1.991 .11\)
\(800.00 \quad 5,362.99\)
\(448.00 \quad 12,786.00\)
\(165.00 \quad .00\)
\(600.00 \quad 260.00\)
126.52
450.00
\(\begin{array}{r}.00 \\ .00 \\ \hline\end{array}\)
'761. 85
318.38

1, 823.33
\(2,400.00\)
WARRANT: \(18208 \quad 04 / 12 / 2018\)


\footnotetext{
030003034309 FOOD SERVICE REVOL 0300-3-3400-0800-30-34-9-NM-835000
0300 03034309 FOOD SERVICE REVOL 0300-3-3400-0800-30-34-9-NM-835001
0300 03034309 FOOD SERVICE REVOI 0300-3-3400-0800-30-34-9-NM-835002
0300 03034309 FOOD SERVICE REVOL 0300-3-3400-0800-30-34-9-NM-865000
}

05700572018 ESSENTIAT SCHOOL H 0570-3-3200-2018-45-14-0-NM-87202-3200

PROFESSIONAL TECH SERV PROFESSIONAL TECH SERV BUSINESS TRAVEI
BUSINESS TRAVEI
PROFESSIONAL TECH SERV INSTRUCTION EQUIPMENT OOD/ONE-ON-ONE AIDE NON-MEMBER COLLAB TUTT SPED LABB IUITION
IUITION OTHER SCHOOLS PROFESSIONAL TECH SERV MEDICAL SURGICAL SUPPI PROFESSIONAL TECH SERV TRAINING EDUC CONF \& A ROFESSIONAL AFFLIATIO OFFICE SUPPIIES
MISC SUPPIIES
TRAINING EDUC CONF \& A OFFICE SUPPLIES
TRAINING EDUC CONF \& A RRAINING EDUC CONF \& A PROFESSIONAL TECH SERV REPRO PAPER TONER SUPP TRAINING EDUC CONF \& A OFFICE SUPPLIES
ENVIRONMENTTAI SERVICES VVAC SUPPLIES
POFESSIONAI TECH SERV PROFESSIONAI TECH SERV IOTOR VEHICLE RFPAIR CONTRACTED TRANSPORTAT CONTRACTED TRANSPORTAT

\section*{UND TOTAL}

FOOD SERV/SW SUPPLIES OOD SERV/SW FOOD FOOD SERV/FOOD EXPENSE FOOD SERV/REPAIR/SERVI

FUND TOTAL
TRAVEL CONFERENCES REG

\section*{FUND TOTAL}

CD OOD DAY NON PUBLIC

AMOUNT
AVLB BUDGET

11,163.28
240.00
153.69
148.51
1.200 .00
150.00

5,839.64
2.194.8

126,755.13
76.039.04

139,327.77
75.00
522.54
321.25
381.20
65.00
65.
13.31
36.26
450.00
88.62
113.42
1.475 .00
. 187.89
300.00
925.00
42.05
540.00
1.308 .00

17,020.0
64.90
722.02
7.101 .00
7.101 .00
977.50
\(431,037.64\)
1,280.66
29,034.0
54.00
\(31,368.70\)
50.00
50.00
\(-1,889,307.79\)

\title{
WARRANT: 18208 04/12/2018
}


04/12/2018 15:09
swalenski

TOWN OF ARLINGTON PRELIMINARY WARRANT SUMIMARY



\footnotetext{
** END OF REPORT - Generated by Steve Walenski **
}

\author{
Arlington School Committee School Committee Regular Meeting \\ Thursday, April 12, 2018 \\ 6:30 PM \\ Arlington High School \\ School Committee Room \\ 869 Mass Avenue, 6th Floor \\ Arlington, MA 02476
}

Present: Kirsi Allison-Ampe Chair, Len Kardon Vice Chair, Jennifer Susse, Secretary, Paul Schlichtman Jeff Thielman, Jane Morgan, and Bill Hayner

Kathleen Bodie, Ed.D. Superintendent, Roderick MacNeal, Jr., Assistant Superintendent, John Danizio, Chief Financial Officer, Rob Spiegel, Human Resource Director, Karen Fitzgerald, Administrative Assistant, and Mia Patel Masini, Freshman Class Vice President.

Absent: Alison Elmer, Director of Special Education
Open Meeting
Kirsi Allison-Ampe opened the meeting and stated the goals as chair of the committee and welcomed new member Jane Morgan and student representative Maya Patel Masini to the meeting.

\section*{Public Participation}

Alham Saadat, Mustafa Cokol, Ray Lafontaine, Maxie Schmidt Jessica Evan Brady, Gurharsha Kuthethur, James Macher and Chris, and Ashutosh Uupta all expressed their concerns of advocating for additional after school care in town and for our help in finding a solution to the after school waitlist difficulties. Dr. Bodie said she has reached out to A Place to Grow who have agreed to increase their after school program by 26 students and Kathy is continuing to find solutions with other programs.

\section*{Gibbs 6th Grade School Update}

Kristen DeFrancisco presented details from previous Gibbs Parent Forums held for the Gibbs \(6^{\text {th }}\) Grade parents. The Gibbs \(6^{\text {th }}\) Grade vision, as well as the mission statement and school schedules was discussed. The Community Education is sponsoring a fundraiser to support the purchase of library books by hosting Bradley Whitford and local author David Whitford, at AHS auditorium for \(\$ 10\) and all proceeds will go to the Gibbs Library. The committee members were thrilled about the fundraiser and look forward to the event. The Gibbs \(6^{\text {th }}\) Grade concerns mentioned by the committee members were with a few scheduling issues of computer science classes, electives, special education pull out, other concerns were the traffic patterns around the school for parents and the school busses.

\section*{Colonial Day Update, R. MacNeal}

Mr. MacNeal and Mr. Conklin read a letter sent out to the community stating that the district decided not to have students dress up in Colonial Day attire this year and said the decision was made after meeting with Principals, \(3^{\text {rd }}\) Grade Teachers, Carlos Holt and some parents. Below is the letter sent:

To address the concerns brought up last year regarding Colonial Day, we recently held a meeting with third grade teachers and a separate parent forum. The purpose for each discussion was to examine how

Colonial Day activities fit into the social studies curriculum and how it aligns with our goal of becoming culturally competent as a district. A large part of both meetings included a discussion about the expectation of students dressing in colonial attire to accentuate their experience. The sharing of perspectives was very informative and helped to provide valuable insight regarding students dressing up and the overall objective for having the Colonial Day event. After considering multiple perspectives, it has been decided that we will no longer include an expectation of students dressing up in period costumes for Colonial Day. The practice of having students dress up is problematic to our vision of creating an environment in which all students feel honored and welcomed. In addition, dressing up as colonists emphasizes a single perspective that was not shared by all of the cultures that were present during this time in history, which includes Native American culture. This summer, our third grade teachers will be working to update curriculum to ensure that their instruction of the colonial time period is comprehensive and representative of all cultures. Their work will also revisit other aspects of Colonial Day, which may include selecting a different name and revising the activities that we currently have planned. Our overall goal is to ensure all cultures are considered as we teach our students about important historical events and facts.
If you have any questions or concerns regarding the Colonial Day topic, please do not hesitate to contact me.

Sincerely,
Roderick MacNeal, Jr. Assistant Superintendent
Mr. MacNeal said the \(3^{\text {rd }}\) Grade Teachers will work on this unit over the summer and to address the entire curriculum to see if any other areas are missing context. A few members of the committee appreciated hearing about the decision not to dress up, while other members wanted additional information on who attended the meeting, if all school parents were invited, wanted additional input on the decision not to dress up and wanted to know what this year would look like for the children.

\section*{Development of Research Skills in APS}

Mr. MacNeal, Jr. and Denny Conklin defined the APS History and Social Studies Department research by saying students today research as Googling a question and finding results. All history teachers require that students conduct research from online sources, books, magazines, charts, maps, and primary sources. In addition, the students are taught how to organize and use the information gained from these sources and how to recognize credible sources from the vast amount of information that results from Internet research.

Report on AHS Building Committee concept selections to be submitted to MSBA
Dr. Bodie spoke on the AHS Building Committees vote on four options for moving forward and our preferred options will need to be decided and sent to MSBA in July, and over the next month and half more work will be done looking at different perspectives, the concept won't change, but we have many opportunities for the community to give the committee feedback, especially at the June \(4^{\text {th }}\) Forum.

\section*{Superintendent's Report}

Dr. Bodie announced that the Kindergarten enrollment has hit the 500 student mark today, and historical data showed last year at this time we had 442 students enrolled and now we are at 500 and working on the buffer zone assignments. Kathy said the last day of school will be Monday, June 25, 2018, and the Art exhibit is being held in the cafeteria, and budget books go to the printers tomorrow.

Kathy would like to thank the Community Education Department for hosting a successful event to support the Gibbs Library as mentioned above. The Hardy School project will begin and letters will be going out to all abutters next week.

\author{
Consent Agenda \\ Mr. Hayner moved to approve the Consent Agenda, Approval of Warrant: March 29, 2018, Warrant \#18195 in the amount of \$662,334.49, Approval of Minutes: School Committee Regular Meeting Minutes March 29, 2018, and Approval of Trips: None, seconded by Mr. Schlichtman. Voted: 6-0-1, Ms. Morgan abstained
}

Policy: None
Subcommittee \& Liaison Reports \& Announcements
Additional Liaison and Subcommittee task assignments
Ms. Susse moved to create a School Committee member liaison to the Human Rights Commission, seconded by Bill Hayner.
Voted: 6-0-1, Mr. Schlichtman abstained
Dr. Ampe suggested if anyone was interested to serve as the Liaison to the Human Rights Commission to send her email. Other talking points Year-long agenda, request from Finance Committee for 5 year plan, this is a task assignment by budget and curriculum committee for the Multi-year plan for schools, and after-school care. The MASC Policy review was discussed on when we might vote the whole manual.
- Budget, Mr. Kardon attended the Thompson PTO meeting said they are looking for a reserved teacher and will come back to us.
- Community Relations no report
- CIAA no report
- Facilities, no report
- Policies \& Procedures no report
- School Enrollment Task Force delete next meeting
- Legal Services Review delete next meeting if possible
- Arlington High School Building Committee J. Thielman, K. Allison-Amp doing great
- Gibbs Committee, nothing
- Liaisons Reports
- Announcements

Mr. Hayner said Operation Success will hold a fundraiser on Friday, at the Son's of Italy.
Ms. Susse mentioned symbols of hate are out in our community, and would like to hold a discussion. - Future Agenda Items, Mr. Hayner suggested the District Goals to be prepared.

\section*{Executive Session}

Mr. Schlichtman moved to enter into Executive Session at 9:40 pm to conduct strategy sessions in preparation for negotiations with union and/or nonunion personnel or contract negotiations with union and/or nonunion in which if held in an a open meeting may have a detrimental effect. To conduct strategy with respect to collective bargaining or litigation, in which if held in an open
meeting may have a detrimental effect, Collective bargaining may also be conducted and declares to exit to adjourn, seconded by Mr. Hayner.
Roll Call: Unanimous
Voted: 7-0

Correspondence Received:
Warrant dated March 29, 2018
Regular Draft School Committee minutes, March 29, 2018
Enrollment Update April 2018
Subcommittee Assignments 2018-2019
Adjournment
Mr. Schlichtman moved to adjournment at 9:50 pm, seconded by Mr. Hayner.
Roll Call: unanimous
Voted: 7-0

Respectfully submitted by
Karen M. Fitzgerald
Administrative Assistant
Arlington School Committee

\title{
Arlington School Committee School Committee Organizational Meeting Thursday, April 12, 2018 6:30 pm
}

Present: Kirsi Allison-Ampe, Bill Hayner, Len Kardon, Jane Morgan, Paul Schlichtman, and Jennifer Susse, and Jeff Thielman,

Kathleen Bodie, Ed.D. Superintendent, John Danizio, Chief Financial Officer, Rob Spiegel, Human Resource Director, Karen Fitzgerald, Administrative Assistant, and Maya Patel Masini, Freshman Class Vice President.

\section*{Call to Order}

Mr. Paul Schlichtman, Chairperson Pro Tempore called to order at 6:20 pm and welcomed Jane Morgan, new School Committee member.

Nomination and Election for Office of Chair for 2018-2019
Bill Hayner moved to nominate Kirsi Allison-Ampe for Office of Chair of 201819 School Committee, seconded by Jeff Thielman.
Voted: 7-0
Jeff Thielman moved to elect Kirsi Allison-Ampe for Office of Chair of 2018-19 School Committee, seconded by Jennifer Susse.
Voted: 7-0
Nomination and Election for Office of Vice Chair for 2018-2019
Kirsi Allison-Ampe moved to nominate Len Kardon for Office of Vice Chair of 2018-19 School Committee, seconded by Jennifer Susse.
Voted: 7-0
Jane Morgan moved to elect Len Kardon for Office of Vice Chair of 2018-19
School Committee, seconded by Jeff Thielman
Voted: 7-0

Nomination and Election for Office of Secretary for 2018-2019
Jeff Thielman moved to nominate Jennifer Susse for Office of Vice Chair for 2018-19 School Committee, seconded by Len Kardon.
Voted: 7-0
Kirsi Allison-Ampe moved to elect Jennifer Susse for Office of Vice Chair for 2018-19 School Committee, seconded by Jane Morgan.
Voted: 7-0
Vote to Approve Committee \& Liaison Assignments for 2018-2019
Jeff Thielman moved to approve the Committee \& Liaison Assignments for 2018-2019, seconded by Bill Hayner.
Voted: 7-0
Vote on Authorization of Chair to Sign Payroll Warrant
Jeff Thielman moved to approve the Authorization of Chair, Kirsi Allison-Ampe to Sign Payroll Warrant, seconded by Jane Morgan.
Voted: 7-0
Jeff Thielman moved to authorize the Chair, Kirsi Allison-Ampe to have Bill Hayner as her designee to Sign the Payroll Warrant, seconded by Jennifer Susse.
Voted: 7-0

Per Policy BDA: Standards and Norms of the Arlington School Committee, BDA-E Read aloud and sign them

Invite the full committee to sign document and they all did.

\section*{Adjournment}

Bill Hayner moved to adjournment at 6:29 pm seconded by Jeff Thielman.
Voted: 7-0
Respectfully submitted by
Karen M. Fitzgerald
Administrative Assistant
Arlington School Committee


\section*{Town of Arlington, Massachusetts}

\section*{8:20 pm Subcommittee \& Liaison Reports \& Announcements}

\section*{Summary:}

Discussion of BDA-E and Implications
2018-2019
- Budget, L. Kardon
- Community Relations, J. Susse
- Curriculum, Instruction \& Assessment \& Accountability, J. Thielman
- Facilities, B. Hayner
- Policies \& Procedures, P. Schlichtman
- School Enrollment Task Force, Removal
- Legal Services Review
- Arlington High School Building Committee J. Thielman, K. Allison-Ampe
- Gibbs Committee, J. Morgan
- Liaisons Reports
- Appointment of SC Liaison to Human Rights Commission
- Announcements
- Future Agenda Items

ATTACHMENTS:

Type
- Policy

File Name
bda-e_Norms_and_Standards_(1)_(1).pdf BDA-E Norms and Standards

\section*{FILE: BDA-E}

\section*{School Committee: Norms and Standards}

We, the Arlington School Committee, acknowledge that a School Committee meeting is a meeting of School Committee members that is held in public and not a public meeting and that we will make every effort to ensure that meetings are effective and efficient. To that end, we acknowledge the importance of subcommittees and we and the superintendent agree to utilize them to focus on specific topics in-depth and to prepare for presentation, deliberation, and possible action by the School Committee.

We, the Arlington School Committee, set forth these Standards and Norms that we will all commit to abide by as individuals and as a committee:
1. Represent the needs and interests of all students in the district.
2. Exercise leadership in vision, planning, policy making, evaluation, and advocacy on behalf of the students and district, not in managing the day-to-day operations of the district.
3. Conduct our business through a set agenda. Emerging items will be addressed in subsequent meetings through agenda items.
4. Provide full disclosure. Each member will provide input, encouragement, express concerns and positions rather than withhold information from other members. When a committee member feels that there has not been full disclosure, an objective process for revisiting the issue will be used.
5. Maintain an open environment where each member is empowered to freely express opinions, concerns, and ideas. Committee members will work together to clarify and restate discussions in order to strive for full understanding.
6. Keep an open mind and accept that they can change their opinions by recognizing that they are not locked into their initial stated positions.
7. Make decisions on information and not on personalities. Committee members will act with the best information available at the time considering data, the superintendent's recommendations, proposals, and suggestions. Committee members will strive to make the best decision at the time.
8. Debate the issues, not one another. The committee will engage in critical thinking, expecting all committee members to freely offer differing points of view as part of the discussion, prior to making a board decision.
9. Not take unilateral action. A committee member's authority is derived only through a majority decision of the committee acting as a whole during an open, public
meeting.
10. Attend meetings well prepared to discuss issues on the agenda and will be prepared to make decisions, striving for efficient decision making.
11. Strive to have no surprises for the committee or superintendent. All members will receive the same information on all topics in a timely manner.
12. Strive to reach decisions by consensus. Discuss with respect, disagree without acrimony. When consensus is not possible, all members will publicly abide by the majority decision.
13. Understand and respect the chain of command as it concerns roles and responsibilities and direct others to do the same.
14. Review and revise our standards and norms, as needed, as part of the committee's self-evaluation.

Arlington School Committee adoption and approval on March 22, 2012
Arlington Public Schools

ARLINGTON PUBLIC SCHOOLS 2017-2018 Class Sizes*
\begin{tabular}{|lc|llll|}
\hline \multicolumn{2}{|c|}{ HIGH SCHOOL } & \multicolumn{2}{l|}{ MIDDLE SCHOOL } & & METCO \\
\hline Freshmen & 349 & Grade 6 & 439 & High School & 27 \\
Sophomores & 320 & Grade 7 & 414 & Middle School & 19 \\
Juniors & 334 & Grade 8 & 405 & Elementary & 29 \\
Seniors & 314 & & & & \(\mathbf{7 5}\) \\
\hline \multicolumn{1}{|c|}{ Total } & \(\mathbf{1 , 3 1 7}\) & Total & \(\mathbf{1 , 2 5 8}\) & Total & \\
\hline
\end{tabular}
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[^0]:    *Collaborative for Academic, Social, and Emotional Learning https://casel.org/core-competencies/

