ARLINGTON PUBLIC SCHOOLS

In accordance with the provisions of the Massachusetts General laws, Chapter 30A, Section 20, notice is hereby given for the following meeting of the:

Arlington School Committee School Committee Regular Meeting Thursday, January 9, 2020 6:30 PM

> Arlington High School School Committee Room 869 Mass Avenue, 6th Floor Arlington, MA 02476

6:30 p.m. Open Meeting

6:35 p.m. Public Comment

6:45 p.m. Vote FY 21 Town Budget allocation

6:55 p.m. School Committee FY 21 Budget Priorities Discussion

7:15 p.m. District Data Bank Presentation. R. MacNeal

7:35 p.m. Superintendent's Report, K. Bodie

• AHS Building Project Update

7:55 p.m. Consent Agenda

All items listed with an asterisk are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a member of the committee so requests, in which event the item will be considered in its normal sequence:

Approval of Warrant: Warrant Number 20128, 12/23/2019, total Amount \$1.364.853.22

Approval of Minutes: Regular School Committee Minutes 12/19/2019

Approval of Trips: None

Policy: None

8:05 p.m. Subcommittee/Liaison Reports/Announcements

Budget: Kirsi Allison-Ampe (chair)

Policies & Procedures: Paul Schlichtman (chair)

Curriculum, Instruction, Assessment & Accountability: Jane Morgan (chair)

Community Relations: Jennifer Susse (chair)

Facilities: Bill Hayner (chair)

Arlington High School Building Committee: Jeff Thielman, Kirsi Allison-Ampe

Calendar Committee: Ms. Susse

Election Modernization Committee: Ms. Susse Superintendent Search Process: Paul Schlichtman

AEA Negotiations: Len Kardon and Paul Schlichtman (chair)

Liaisons Reports Announcements Future Agenda Items

Executive Session

To conduct strategy sessions in preparation for negotiations with union and/or nonunion personnel or contract negotiations with union and /or nonunion in which if held in an open meeting, may have a detrimental effect.

To conduct strategy with respect to collective bargaining or litigation, in which if held in an open meeting, may have a detrimental effect. Collective bargaining may also be conducted.

8:15 p.m. Adjournment

The listings of matters are those reasonably anticipated by the Chair, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.

Stated times and time amounts, listed in parenthesis, are the estimated amount of time for that particular agenda item. Actual times may be shorter or longer depending on the time needed to fully explore the topic.

Submitted by Len Kardon, Chair

"Massachusetts law requires all open session meetings of public bodies to be accessible to members of the public, including those with disabilities. If you need reasonable accommodations in order to participate in the meeting, contact the Administrative Assistant to the Arlington School Committee Karen Fitzgerald at kfitzgerald@arlington.k12.ma.us in advance of the meeting."—

Correspondence Received:

Warrant Number 20128, dated 12/23/2019
School Committee Regular Minutes, December 19, 2019
Letter to McLean Hospital approval of relocation of Pathways Academy
Invitation to the 4th Annual a Catpella Festival
Databank presentation
Supt Search Process draft minutes
Budget 09 26 2019 minutes



Meeting Location

Summary:

Arlington High School School Committee Room 869 Mass Avenue, 6th Floor Arlington, MA 02476



6:30 p.m. Open Meeting

Summary:



6:35 p.m. Public Comment



6:45 p.m. Vote FY 21 Town Budget allocation

Summary:

ATTACHMENTS:

Type File Name Description

Budget Document CFO_FY_21_Town_Appropriation_01_09_2020.pdf Appropriation



Arlington Public Schools

869 Massachusetts Avenue Arlington, Massachusetts 02476 Telephone: 781-316-3511

Michael Mason, Jr. Chief Financial Officer

To: School Committee From: Michael Mason

Re: Recommended Motion to approve FY21 Town Appropriation

Date: January 9, 2020

Please accept this memo as a recommendation to move to approve and accept the FY21 town appropriation for the school budget in the amount of \$76,030,531.

If you have any questions, please feel free to contact the Chief Financial Officer of Arlington Public Schools.



6:55 p.m. School Committee FY 21 Budget Priorities Discussion



7:15 p.m. District Data Bank Presentation. R. MacNeal

ATTACHMENTS:

Presentation

Type File Name

2019_2020_APS_K-

5_Assessment_Databank_.pdf

Description

Assessment Databank



Background

- Excel sheets challenges
- Online platform 2013/2014
- Google Sheets
- Search for a new solution
- The Analytics Platform & Data Studio

Our Goal

- K-5 assessment data
- MCAS scores
- i-Ready scores
- Demographics
- Real-time, dynamic data

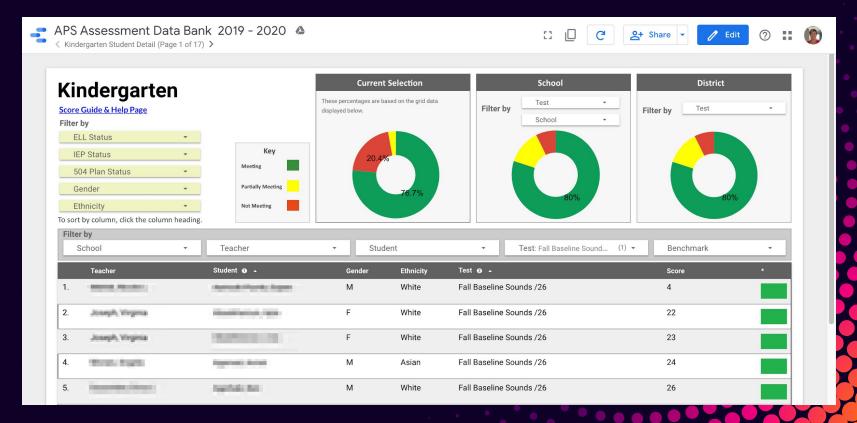
Databanks

- District-wide
- School-based

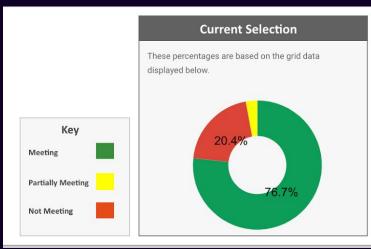
Rollout

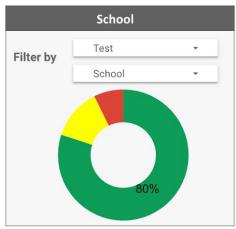
- Iterative process
- Reading coaches
- Principals and admins
- Math coaches
- ▼ Teachers

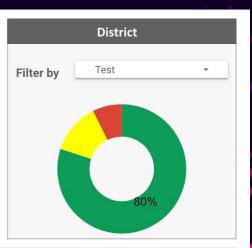
Databank view



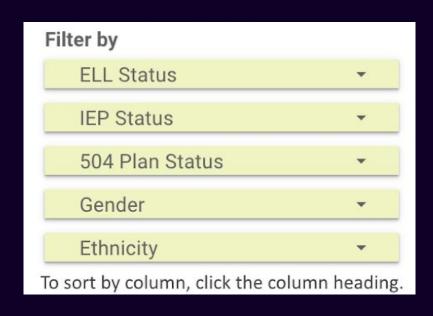
Data Bank view





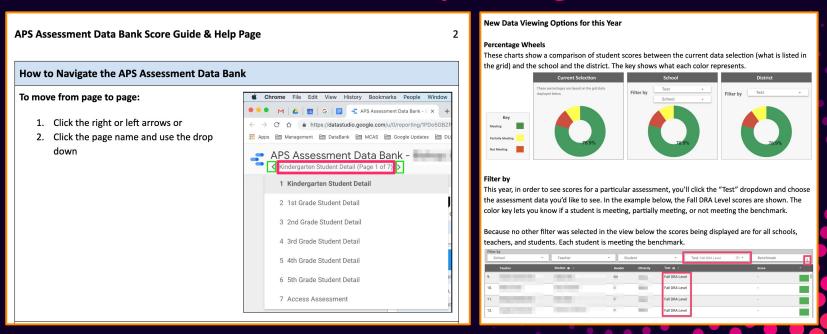


Filters



- School
- Teacher
- Student
- ⊗ Test
- Benchmark

Score Guide & Help Page



Professional Learning

- Stakeholders
- Google docs

Questions about er	ntering reading assessment scores		
Name (optional)	Question	Fix In progress	Don
Before adding your q	uestion, read through what's here. Your question may have been answered a	already.	
Assa Militaria	What do you do if you notice that student information is incorrect? Is there a way to edit the information? You can change scores in your spreadsheet but you cannot edit anything in the Data Bank. Please check your scores. Email me if what is in your sheet is not displaying correctly in the Data Bank.		
Necessary	It seems that November Sounds is missing from the Kindergarten spreadsheet. We are working on that now.	٧	
Measure Strategy	I am missing three students on there and 2 of them are ELL students We are working on adding the missing students now.	٧	
No.	How do we add/remove students who have moved or joined the class? I can sort by IEP but not ELL. If you get a new student, please add s/he one of the bottom two rows that are marked n/a. Students who have left the district will be removed at the end of the year.		
Some students have IEPs but are not listed as such on the Peirce Data Bank:	I SURVEY (M. NUNS), I SURVEY (M. NUNS), I SURVEY (M. NUNS)	٧	

What We Learned & Next Steps

- What do we want to know?
- ⊗ Data Wise
- Google Sheets PD
- Scaling up

THANKS!

Any questions?

You can find me at:

sbisson@arlington.k12.ma.us



Arlington Public Schools K-5 Assessment Databank

CREDITS

Special thanks to all the people who made and released these awesome resources for free:

- Presentation template by SlidesCarnival
- Photograph by Campaign Creators at <u>Unsplash</u>



7:35 p.m. Superintendent's Report, K. Bodie

Summary:
• AHS Building Project Update



7:55 p.m. Consent Agenda

Summary:

Approval of Warrant: Warrant Number 20128, 12/23/2019, total Amount \$1,364,853.22

Approval of Minutes: Regular School Committee Minutes 12/19/2019

Approval of Trips: None

ATTACHMENTS:

Type File Name Description

Warrant warrant_20128.pdf Warrant 20128

Minutes 12_19_2019_SCM_Minutes_final_draft_1_9_2020.docx Draft minutes 12_19_2019

APPROVAL OF ACCOUNTS PAYABLE

I / We certify that there is due to the vendors named within this Accounts Payable Warrant the amount set against their respective names, in payment for services performed to date.

Warrant Number

20128

Total Warrant Amount

\$1,364,853.22

Dated

12/23/19

STATEMENT MADE UNDER THE PENALTIES OF PERJURY

Superintendent of Schools / Chief Financial Officer

School Committee

School Committee

School Committee

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DATE: 12/23/2019 WARRANT: 20128 AMOUNT: \$-1,364,853.22

PAY TO EACH OF THE PERSONS NAMED IN THE ATTACHED WARRANT THE SUMS SET AGAINST THEIR RESPECTIVE NAMES, AMOUNTING IN THE AGGREGATE, AND CHARGE THE SAME TO APPROPRIATIONS OR ACCOUNTS INDICATED.

TOWN MANAGER

COMPTROLLER

TOWN OF ARLINGTON TO THE STATE OF THE STATE

12/18/2019 14:22

12/18/2019 14:22 cfields TOWN OF ARLINGTON
DETAIL INVOICE LIST

| Company | Comp

							WARRANT: 20128		
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70657	C.& W TRANSPORTATION 1. 15125145 83302 3	, 00000 1 520 BRACKE Invoi	L661020 INV TT FIELD ce Net	12/23/2019 TRIP	3747	121019 255.00 255.00 CHECK TOTAL	255.00	369177		
70693	CAM OFFICE SERVICES, 1 02056507 85101 2	I 00000 430 GIBBS Invoi	203227 INV TEMP REPRO ce Net	12/23/2019 · . SUPP	. 4	19825 268.64 268.64 CHECK TOTAL	268.64	368859	· -	
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33892	CARNEY, DAWN 1 02516730 87202 2	00000 357 C&I WO Invoi	203147 INV RLD TRAIN ce Net	12/23/2019 ING		REIMB ACTFL 270.00 270.00 CHECK TOTAL	2019 CON	369585	-	
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24185	CENGAGE LEARNING INC 1. 02016563 85106 2-	00008 410 LIBRAR Invoi	203423 INV Y/ME TEXTBO ce Net	12/23/2019 OOKS		68664658 50.00 50.00 CHECK TOTAL	50.00	369181		
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12/18/2019 14:22 TOWN OF ARLINGTON GRADUE TOTAL TOTAL

一、報告できません。これは、例える。 VENDOR 8304 April 1999 1999 WARRANT: 20128 12/23/2019 CASH ACCOUNT: 0000 104013 VENDOR INVOICE/AMOUNT FOR DOCUMENT G/L ACCOUNTS PO: TYPE DUE DATE VOUCHER CHECK FOOD SERV FOOD SERV/ 444..69 The state of the state of 1 03034309 835000 Invoice Net 444.69 1500 C. O. O. O. I CHECK TOTAL 2,549.15 CHESS WIZARDS INC. 00000 203404 INV 12/23/2019 44440 4440 369312 1336780 81112 3520 KIDZONE INSTRUCTIO 2,400.00 34197 CHESS WIZARDS INC. 00000 203404 INV 12/23/2019 | 2,400.00 | 2,400.00 | 369312 | 34197 | CHESS WIZARDS INC. | 00000 | 203404 INV | 12/23/2019 | 24441 | 369313 | 1 1336780 | 81112 | 3520 | KIDZONE | INSTRUCTIO | 2,100.00 | 34197 | CHESS WIZARDS INC. | 00000 | 203404 INV | 12/23/2019 | 2,100.00 | 34197 | CHESS WIZARDS INC. | 00000 | 203404 INV | 12/23/2019 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 | 344442 34197 CHESS WIZARDS INC. Invoice Net 00000 203404 INV 12/23/2019 34197 CHESS WIZARDS INC. 1 1336780 81112 3520 KIDZONE INSTRUCTIO Invoice Net 2,400.00 10 CHECK TOTAL 10,650.00 34159 JAMES M. DONAHER 00001 201235 INV 12/23/2019 1 02456857 83101 2330 SPED CONTR PROF TECH 288.48 Invoice Net 行**288.48** 967 所任44003年2日 - 1982年 日本日本行本行為**69271** 34159 JAMES M. DONAHER 00001 201235 INV 12/23/2019 2330 SPED CONTR PROFUTECHES TO GO 全手500 - 5学**组45:262**08 - 530 to 50036 - 5 - 5 - 5 - 5 1 02456857 83101 Invoice Net 145.64 34159 JAMES M. DONAHER 00001 201235 INV: 12/23/2019 1 02456857 83101 2330 SPED CONTR PROFOTECHOOK AND ADDRESS OF THE PROFOTECH ADDRESS OF THE PROFOTE ADDRESS Invoice Net 674.12 (338) Talksto $(t_{i}, t_{i}, \dots, t_{i}) \in \mathcal{A}_{i}$ 37481, CONSIGLI CONSTRUCTION the tradering \$1,0000 000 CHECK TOTAL 59,520.00 不能把付款 使为的法。 31098 CORMIER, CHRIS 00000 100 % INVO 12/23/2019 1 02026640 83804 3510 ATH/G/I.H. ATHLETIC 666 80968 7 (0.6 d 19553 / 10.5 d to 10 d to 12 d to 13 69515) anto Abi84,000. Averaged to a company of To 84.00 - cet CHECK TOTAL 84.00 . 1 元成章, 【894 Invoice Net 84.00 Programme to the second second second 71088 COTTING SCHOOL 00000 200576 ENV: 12/23/2019 00001714600576 2800 34772574-6369273 1.02456851 83201 9300 OOD RESIDE TUITION: Card. April 1865 99,7887.0479 Translated the control of the control o n the second 9,788.04 Invoice Net Invoice Net 3,499192 Net

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TOWN OF ARLINGTON
DETAIL INVOICE LIST

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34204	ARLINGTON PIE COMPANY 1 03034309 835001	00000 20182 FOOD SERV	26 INV 12/23/2019 FOOD SERVI		319872 520.00		369124		
34204	ARLINGTON PIE COMPANY 1 03034309 835001 4 ARLINGTON PIE COMPANY 1 03034309 835001	00000 20182 FOOD SERV	66 INV 12/23/2019 FOOD SERVI		319873 280.00		369125	,	
		THIVOICE NEE	•		CHECK TOTAL	800.00			
	DOYON'S MODERN HOME 1 02496554 85201 3200						369183		
	:	Invoice Net			328.96 CHECK TOTAL	328.96	V 4		
70.412	2 CRYSTAL ROCK	00001 20194	8 INV 12/23/2019		1041665 120119)	369182		

WARRANT: 20128

12/23/2019

VENDOR 8304

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12/18/2019 14:22 TOWN OF ARLINGTON IN ALLINGTON IN ALLING

CASI	H ACCOUNT: 0000	104013 VEND®	DR# 83/04/2007	109600	WARRANT: 1 2012	8 12/23/201	.9 V:	START STARTS	
VENDOR	G/L ACCOUNTS	R WPO: (1)	TYPE DUE DATE	: INV	OICE/AMOUNT.	h / Windocumen	IT VOUCHER	€ CHECK	
	1 149 8350	CO-CURRICU Invoice Net	OTTOSON CO	15 15 CHECK TOTA	56 4 3 L	15.56	eta Batte i de Posso.		,
70412	CRYSTAL ROCK 1 02456800 84201	00001 20112 2430 PK-SPED Invoice Net	7 INV 12/23/2019 OFFICE 1991 1991	145 46. CHECK TOTA	45241 120119 68 68 L	46.68	1 174 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1	
34229 34229	EI US, LLC. 1 02456803 83101 EI US, LLC.	00003 20012 2310 SPED/TUTOR Invoice Net 00003 20012	8 INV 12/23/2019 PROF: TECH 28 INV 12/23/2019	11 INV 14.	44643 0.0 0.0 0.0 44644	::- 369282 	POST 1 Professor State And State No. 1		
34229	1 02456857 83101 EI US, LLC. 1 02456857 83101	2310 SPED CONTR Invoice Net 00003 20012 2310 SPED CONTR Invoice Net	28 INV: 12/23/2019 PROF: TECH 28 INV: 12/23/2019 PROF TECH 28 INV: 12/23/2019 PROF. TECH	14. 14. 1NV 14. 14. CHECK TOTA	.000	369284	en e		
32835	H3XL INC 1 1336780 81112 2 1336782 81112	00000 20340 3520 KIDZONE TEENZONE Invoice Net	00 INV: 12/23/2019 INSTRUCTIO CONTROL TEACHER SA	588 5,675 1,600 7,275 CHECK TOTA	00 1872 32 00 1872 77 3 00 1872 8 3 00 7 7 L 7,2	369321 	e de la companya de l		
21724 21724	FANTINI BAKING CO. 1 03034309 835001 FANTINI BAKING CO. 1 03034309 835001	IN 00000 20182 FOOD SERV Invoice Net IN 00000 20182 FOOD SERV Invoice Net	24 INV: 12/23/2019(%), FOODSERVIOS ANSOCIA 24 INV: 12/23/2019(%), FOODSERVIOS ANSOCIA	, 187 0000,T10 PO121H 1121L , 18 0000,T10 80,70. CHECK TOTA	7451+24 min	7777 76 (369126 77 (777) 74 (777) 369127 75 (777)	TEMPLE TO TEMPLE TO THE TEMPLE TEMPLE TO THE TEMPLE TO THE TEMPLE TEMPLE TO THE TEMPLE		,
37611	FARENGA, LAUREN 1 1336770 81112	00000 20340 6200 ADULT ED Invoice Net	07 INVARI2/23/2019 INSTRUCT/ 80 1813/4	09064YOG 6260 30585. 5851 CHECK TOTA	A/MEDIT11:/5~12/: :00	10 (40 369319 - 11 11 11 11 11 11 11 11 11 11 11 11 11	TOWKE, IN THE STATE OF THE STAT	80 (0.3 (7 0.3 8)/30 	: 1
32081	FINOCCHIARO, ROBER 1 02026640 83804	RT 00000 446 3510 ATH/G/I.H. Invoice Net	INVX12/23/2019888 ATHLETIC(188) 8888	7 3609 195 3310 239 <i>6</i> 2/ 15 2 621	52 2 2 2 3 4 4 4 7 2 7 2 7 0 0 6 4 6 7 2 7 2 7 2 7 2 7 7 7 7 7 7 7 7 7 7 7	770 / A Co. 369516	COUNTY OF COUNTY		:
34119	FLYNN, JOE 1 02026640 83804	00000 3510 ATH/G/I.H. Invoice Net	### INV##12/28/2019 ATHLETIC6641 ###################################	0000 195 1510 - An1 162 4 15 62 1	510 - Baskr Låy 000 - Amperys Cast 00 deet.		11 - 12 15 3 1 11 - 12 1 3 0 1 2 2 6 0	1.38.63. (1.38.4) 3.38.63.	

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CASH ACCOUNT: 0000

TOWN OF ARLINGTON
DETAIL INVOICE LIST

104013

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WARRANI: 20128 12/23/2019							
ATE: DOCUMENT VOUCHER CHEC	IOVOI	DUE DATE	····:.PO.c., · TYPE	· R	COUNTS	· G/L AC	VENDOR
2019 19058 369521 62.00 62.00 CHECK TOTAL 124.00	19058 62.00 62.00 CHECK TOTAL	12/23/2019	INV /HOCKE ATHLE pice Net	000(3510 ATI Ir	E 26 83804	FLYNN, JOI 1 0202662	34119
2019 20286 369518 84.00 84.00	20286 84.00 84.00	12/23/2019 · · · ·	, .				
CHECK TOTAL 84.00	20285 84.00 84.00 CHECK TOTAL	12/23/2019: 9(1)- CIC	INV 3/I.H. ATHLE pice Net	0000 3510 ATF Ir	EVE 111 40 83804	F©I/EY)∴STI ::1:.0202664	24332
2019 583668 369184 450.73	583668 450.73	12/23/2019 JCT	203115 INV ED INSTRI	FIO 0000 2415 ELE	CHOOL SOLU 06 85103	FOLLETT SO 1 1840650	30300
2019 583668 369184 450.73 450.73 2019 583668A 369185 223.38 223.38 CHECK TOTAL 674.11	583668 223.38 223.38 CHECK TOTAL	12/23/2019 CT	203115 INV ED INSTRI Dice Net	FIO 0000 2415 ELI Ir	CHOOL SOLU 06 85103	FOLLETT SO 1 1840650	30300
2019 19836 369517 62.00 62.00 CHECK TOTAL 62.00	19836 62.00 62.00 CHECK TOTAL	12/23/2019 IC	INV G/I.H. ATHLE Dice Net	0000 3510 ATF Ir	CHIP 40 83804	FORREST, 0	24217
2019 57326695 368860 5.95 5.95 2019 57341304 369186 236.08 236.08 CHECK TOTAL 242.03	573266 5.95 5.95	12/23/2019	203236 INV OFFICE OFFICE Dice Net	0000 1410 BUS Ir	TION, INC. 20 84201	GOVCONNECT	73320
1019 57341304 369186 236.08 236.08 CHECK TOTAL 242.03	573413 236.08 236.08 CHECK TOTAL	12/23/2019 JCT	203135 INV EDUC INSTRI Dice Net	2415 ELF Ir	06 85103	1 0224650	73320
2019 6706 369285 2,856.00 320.00	6706 2,856.00 320.00	12/23/2019 ON	.201230 INV AIDE TUITION DY TUITION DAY TUITION	SE 0000 9300 COI 9300 TUI	FOR HUMAN 45 83201 48 83201	THE GUILD 1 0245684 2 0245684	75061
2019 6706 369285 2,856.00 320.00 10,187.76 13,363.76 2019 6701 369286 10,187.76 10,187.76 CHECK TOTAL 23.551.52	10,187.76 13,363.76 6701 10,187.76	12/23/2019 ··· DN	pice Net 201231 INV DD DAY TUITIO	Ir SE 0000 9300 CB Ir	FOR HUMAN 48 83201	THE GUILD	75061
CHECK TOTAL 23,551.52							

VENDOR 8304

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12/23/2019

WARRANT: 20128

12/18/2019 14:22 TOWN OF ARLINGTON REGISTERS TO THE PROPERTY OF THE PROPERTY O

CASH ACCOUNT: 0000 104013 VENDOR 8304 CARRO CROSS CONTROL WARRANT: 1.020128 12/23/2019 CONTROL WARRANT: 1.020128 12/23/201 INVOICE/AMOUNT DOCUMENT VOUCHER CHECK R PO TYPE DUE DATE VENDOR G/L ACCOUNTS 1 02606910 83101 1210 SUPER PROFETECH 1 1 1 1 1 336.00 CONTROL 1 336.00 i Villaga e Invoice Net 336.00 SALVE ATTY CHECK TOTAL 00000 201695 INV 12/23/2019 4 844,837:00 369194
HIGH SCH BLDG SRVS 4 844,837:00 844,837:00
Invoice Net 844,837:00 369195
HIGH SCH BLDG SRVS 4 844,837:00 369195
HIGH SCH BLDG SRVS 4 844,837:00 369195 in and the second secon 26773 HMFH ARCHITECTS, INC 1 6251231 582019 26773 HMFH ARCHITECTS, INC 1 6251231 582019 11,417.34 Invoice Net 00000 201695 INV: 12/23/2019 2693 3 3 3 3 69223 HIGH SCH BLDG SRVS 2 59,438.65 59,438.65 00000 201695 INV: 12/23/2019 26773 HMFH ARCHITECTS, INC 1 6251231 582019 The work with CHECK TOTAL 915,692.99 31851 JTM PROVISIONS CO., INC 00001 202538 INV 112/23/2019 1 510295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 10295 1 5 1029 852.90 CHECK TOTAL 19317 JUSTICE RESOURCE INSTI 00000 200543 INVIVA2/28/2019% FUNDA 00002350520ARL-MKW 148/000369288 19 1 人名马斯 法建筑 中心 (1) 1 1 02456851 83201 9300 OOD RESIDE TUITION R 1 1016 87541200 R 102456851 83201 PROJECT NOT 8),541..00 Invoice Net 19317 JUSTICE RESOURCE INSTI 00000 201199 INVECT2/23/2019 TAKE 00002450520ARL-RM 0007897 00369289 1 107506848 83201 9300 CB OOD DAY TUITTON 00000 1200 4778409487 7 107506848 83201 9300 CB OOD DAY TUITTON 00000 1200 4778409487 7 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506848 1 107506 Invoice Net 100 Not. . 94 . OO in CHECK TOTAL Broken Carrier Commence 37639 KRISTY, SARAH 00000 5776-5 INV:::12/23/2019 Invoice Net 1050100 Wei 105010 Wei 1

10# 12/18/2019 14:22 1 7.cfields

CASH ACCOUNT: 0000

TOWN OF ARLINGTON DETAIL INVOICE LIST

104013

P 10 apwarrnt

VENDOR	G/L ACCOUNTS		R POS AND	TYPE	DUE DATE - 10 c sc	7 · · ·	INVOIC	ZE/AMOUNT	A.	DOCUMENT	VOUCHER	CHECK
	KRISTY, SARAH 1 02026626 83804							*				
							TOTAL		200.00	·		
	KU, ANNE 1:1336770 85103	6200	00000 203406 ADULT ED Invoice Net	INV. INSTRU	12/23/2019 : JCT		REIM U 190.00 190.00	JKULELE BO	OKS	369322		
											-	
1014 (2 7:23:63) 25:740 (2016) 2016 (2016)	LABBB COLLABORATIV 1:02816980 83301 LABBB COLLABORATIV 1:02456860 83101	3300	000000::200881 :SPED/REIMB	INV TRANS	12/23/2019	51,	300166 620.74	5		369290		W1671
72363	LABBB COLLABORATIV 1 .02456860 83101	E 2720	00000 : 203394 SPED TEST	INV PROF T	12/23/2019 FOR	51,	1019AT 51.00	r10072		369291		a. r.,
			invoice Nec	٤		CHECK	TOTAL	5	1,671.74		_	
37619	LAPIDES, LAURIE G .1 1336770 81112	6200	00000 203421 ADULT ED Invoice Net	INV	12/23/2019 · ·		1768 50.00 50.00			369324		
25060									50.00		_	
35962	LEON, ALEXANDER 1.02026640 83804	3510	ATH/G/I.H.	TNV ATHLET	12/23/2019 TIC		20288 50.00			369525		
	LEON, ALEXANDER 1 02026635 83804	3510	Invoice Net 00000 ATH/G/BB	INV ATHLET	12/23/2019		50.00 20263 50.00			369526		
			Invoice Net			CHECK	50.00		100.00		_	
27020									100.00			
37039	LUIGIS ITALIAN KIT 1 15122260 84902 LUIGIS ITALIAN KIT	3520	HARDY GEN Invoice Net	HARDY	FOOD		13579 797.15 797.15			369564		
	1 15122260 84902	3520	HARDY GEN Thyoice Net	HARDY	FOOD		13581 880.76 880.76			369565		
37039	LUIGIS ITALIAN KIT	CHEN 3520	00000 11661220 HARDY GEN	INV HARDY	12/23/2019 FOOD		13584			369566		
37039	LUIGIS ITALIAN KIT 1 15122260 84902	CHEN 3520	00000 .11661220 HARDY GEN Invoice Net	INV HARDY	12/23/2019 FOOD		16333 114.75 114.75	. •.*		369567	S. F. S. S.	e de la companya de l
							TOTAL	·· - :	2,673.76		<u> </u>	
22071 .::	MALDEN TRANS INC 1.02816990 83301	3300	00001:00:203417 TRANS HOM "Invoice Net	INV TRANS	12/23/2019	1,	6407 560.00 560.00			369292		

VENDOR 8304

WARRANT: 20128 12/23/2019

CASH ACCOUNT: 0000 104013 VENDOR	83.04.50 (comp.) 15% (comp.)	WARRANT: 20128	.2/23/2019 # # # # # # # # # # # # # # # # # # #	2013 HJ
VENDOR G/L ACCOUNTS R POWER	TYPE DUE DATE	INVOICE/AMOUNT Account	DOCUMENT . VOUCHER.	CHECK
	CHEC	EK TOTAL 1,560.00	11 % M. M. M. M. 41	
23820 MARIS, LLC 00000 203415 : 1 02636935 85804 1420 HUMAN RES/ SO Invoice Net	INV: 12/23/2019 OFTWARE CHEC	+6.49763	369568	
12430 MASS AUDUBON/HABITAT 00002 203399 1 1 1336780 81112 3520 KIDZONE II Invoice Net	INV: 12/23/2019 NSTRUCTIO: CHEC	**************************************	369326	
32645 JOHN C. TSIOTOS 00000 200815 : 1 1336765 84201 6200 GEN ADMIN O Invoice Net				
12897 THE MAY INSTITUTE INC. 00001 200532 1 02456851 83201 9300 OOD RESIDE TO Invoice Net	INV 12/23/2019: 2 UITION 2 2 CHEC	der 68907200. To 200 80,348:70 to 200 80,348:70 to 200 80,348:70 to 20,348:70	1369293	
26308 METCO DIRECTORS' ASSOC 00000 202223 3 1 1322020 87301 2357 METCO GRNT RI Invoice Net	INV12/23/2019	## 12019MDADUES#02 ###################################	#369188	197
.34896.NATIONAL ASSOCIATION O 00001 201848 (1 195 8999 GUIDANCE P Invoice Net	INVW12/23/2019FX16W G. 6 Y: CARYOVR EPPT CHEC	GUC SSW0034 #33 #347 #347 . 121 / 1/1/1/1/1/1/1/1/1/1/1/1/1/1/1/1/1	3 368861 (1) (2004年)	
33157 NEW ENGLAND ICE CREAM 00001 202587 1 03034309 835001 FOOD SERV FOOD SE	INV /12/23/2019 /13/44 0 OOD: SERVI 17/19/19 INV /12/23/2019 (19/19/19 OOD: SERVI 5/19/19 TNV 84-2/23/2019 (1984)	9005001984487 Little LLV		
1 03034309 835001 FOOD SERV FOOD SER	OODUSERVIUS AVSCAS	76699800V FOOT STRVE		
1 03034309 835001 FOOD SERV FO		5C-610+29V FC 317 SHETT	100 st 1960ber - 1960 198 20 199 199	Vita i se s

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12/18/2019 : cfields	14:22 TOWN DETA	OF ARLIN	NGTON ICE LIST					:	2 30 30 30 30 31 3 30 30 30 30 30 30 30 30 30 30 30 30 3			P 12 apwarrnt
· CASH ACC	COUNT: 0000	104013	VENDOR	8304		9, \$ 7	:	WARRANT	20128	12/23/2019	ere ye. Harana karana	SHIFFER STARTS
VENDOR : 0	G/L ACCOUNTS	· F	R PO :	TYPE	DUE DA'	TENGGA		INVOICE/AM	OUNT: X	DOCUMENT	VOUCHER	CHECK
33157 NEW	ENGLAND ICE CR 030343.09 835001	REAM 00	0001 202587 FOOD SERV_ 1	INV FOOD S	12/23/2 EERVI	019: ::.		5581933915 190.82		369137		27 d. 184
33157 NEW	ENGLAND ICE CR 03034309 835001 ENGLAND ICE CR 03034309 835001 ENGLAND ICE CR 03034309 835001 ENGLAND ICE CR 03034309 835001	REAM 00	Invoice Net 0001 202587 FOOD SERV	INV FOOD S	12/23/2 ERVI	019000		190.82 5581933916 93.29	? ;	369138		. with
33157 NEW	ENGLAND ICE CR 03034309 835001	REAM 00	0001 f 202587 FOOD SERV	INV FOOD S	12/23/2 EERVI	019	•	5581933917 122.57		369139		
33157 NEW	ENGLAND ICE CR 03034309 835001	REAM 00	0001 202587 FOOD SERV	INV FOOD S	12/23/2 SERVI	019:43.3		5581933918 93.39		369140		_ATCAT:
33157 NEW	03034309 835001 ENGLAND ICE CR 03034309 835001	REAM 00	0001 202587 FOOD SERV I Invoice Net	INV FOOD S	12/23/2 SERVI	019 (18.1).		5581933919 93.39 93.39		369141		・127 著 _に ・・・
32461 NEW	ENGLAND TRANSI 02816970 84802	T SA 00 3300 I	0000 200564 TRANS ED V Invoice Net	INV VEHICI	12/23/2 E RE	019		01P113722. 61.68 61.68	02	369294		
											-	
.29586 NO 1	rears Learning 0932020 85100	INC 00 2410 F		INV SUPPLI	12/23/2 ES	019		#INV49883 720.12 720.12				. *
		•						TOTAL			-	
26908 NOR 1 (THEAST CUTLERY 03034309 865000) O(0000 201514 FOOD SERV I Invoice Net	INV FOOD S	12/23/2 SERV/	019		1075564 38.00 38.00		369142		1.7 J
26908 NOR'	THEAST CUTLERY 03034309 865000 THEAST CUTLERY 03034309 865000) O (0000 201514 FOOD SERV I Invoice Net	INV FOOD S	12/23/2 SERV/	019		1075565 20.00 20.00		369143 .		
	÷						CHECK	TOTAL	58.00)		
28540 NRT	BUS INC 02816980 83301 BUS INC 02816980 83301	3300 S	0000 201209 SPED/REIMB 1	INV FRANS	12/23/2	019	 1,	25919 650.00		369.296		
28540 NRT	BUS INC 02816980 83301	3300	0000 201209 SPED/REIMB T	INV FRANS	12/23/2	019 .	1,	26193 350.00	3,000.00	369297 		
		• • • • • • • • • • • • • • • • • • • •					CHECK'	TOTAL	3,000.00) (***************************	1,52,57,1,19,97,	all state of the s
1	N BUSINESS SERV 1336770 81112 1336770 85103	6200 <i>I</i> 6200 <i>I</i>	ADULT ED	INV INSTRU INSTRU	12/23/2 JCT JCT	019		CROCHET10/ 300.00 30.00 330.00	3-11/14/19	369328	a t	11 1.2.
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-	CASI	ACCOUNT: 0000	10401	3 VENDOR	08 304 0000 0000	101613	WARRANT: 1992	20128 - 12/23/20	1900 - 四級學	JARO Nogarka
·	VENDOR				TYPE/:/DUE.`DATE`:	;	INVOICE/AMOUNT	(m.g., plifts, DOCUME	NT VOUCHER:	CHECK
							K TOTAL			#=======
	73408	PERKINS SCHOOL FOR 1 02456851 83201	THE 9300	00000 200602 OOD RESIDE	INV 12/23/2019	5 (8%) 1 113 13 - 2 8	9,693.96	1912 av. 191 369298 1961	1967 (1967) 1967 - 1968 (1967) 1968 - 1968 (1967)	
,	73408	PERKINS SCHOOL FOR 1 07506848 83201	THE 9300	00000 201228 CB OOD DAY	INV: 12/23/2019 :: TUITION:	1168 01 1168 11	0.75258 3.253.83	369299 . :		
	73408 ·	PERKINS SCHOOL FOR 1 07506848 83201	THE 9300	00000 201229 CB OOD DAY	INV: 12/23/2019	7.8 0. - 5.8 10	0.847.10	369300		
	73408	PERKINS SCHOOL FOR 1 07506848 83201	THE 9300	00000 201229 CB OOD DAY	INV 12/23/2019 TUITION: INV 12/23/2019 TUITION: INV 12/23/2019 TUITION: ENV 12/23/2019 TUITION: TUITION: TUITION: TUITION: TUITION:	Type Pi	NOV-2019-AV	369301		
		· ·		Invoice wee		CHEC	K TOTAL 5	4,459.89	August 18 August 18 August 18 August 18	
	20148	DOCTOR FRANKLIN PE 1 07506848 83201	RKIN 9300	00000 201366 CB OOD DAY Invoice Net	INV.12/23/2019 101 TUITION 1011 1011	erbildir de Graffer (1	IVC074065	369302		
						CHECI	K TOTAL	6,207.90	THE STATE OF THE STATE OF	
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	11938	RICOH USA, INC : 1 5753.007 58501	5	00005 200882 I COPIER CO Invoice Net	NV 12/23 PIER LEA	/2019	103048623 1,267.28 1,267.28 CHECK TOTAL		368862		•
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	23093	A. RUSSO & SONS, 1 1 15123260 84902	INC. 3520	00000 11573820 I AFT SCH FO Invoice Net	NV 12/23 OD SUPPL	/2019	656788 103.35 103.35		368870	•	
sus Transition States	23093.	A. RUSSO & SONS, 1 1 15123260 84902 A. RUSSO & SONS, 1 1 03034309 835003 A. RUSSO & SONS, 1 1 03034309 835003	INC.	00000 201822 II FOOD SERV FOO Invoice Net	NV 12/23 OD SERVI	/2019	658948 391.05 391.05	•	369144.	1897, 189	At the present
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23093	A. RUSSO & SONS, 1 15122260 84902	INC. 3520	00000 11573920 HARDY GEN	INV:::12/23/2019 HARDY:FOOD:::::::::	tent Tipak	174.56/ 174.56 1662238 145.60 145.60	369581	
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29370	SCHOOL SPECIALTY, 1 02066506 85103	INC. 2415	00006 65002020 ELEM EDUC	INV12/23/2019 INSTRUCT	400 j	01/01/2081/23205939 (7) 01/11/21/58	1974 // 13 68871 119	
29370	SCHOOL SPECIALTY, 1 02156506 85103	INC. 2415	00006 65005720 ELEM EDUC	INV 12/23/2019 INSTRUCT:	to got the transfer of the tra	308103338187 308103338187 30860140	368872.	
29370	SCHOOL SPECIALTY, 1 02156506 85103	INC. 2415	00006 65005620 ELEM EDUC	INV: 12/23/2019 INSTRUCT	1351 1 2654	658:24	368873 (Fig. 1943)	
29370	SCHOOL SPECIALTY, 1 02156506 85103	INC. 2415	00006 65005820 ELEM EDUC	INV 12/23/2019 INSTRUCT	y est Dinament	208123201231 13.39	368874	
29370	SCHOOL SPECIALTY, 1 02066506 85103	INC. 2415	00006 65016320 ELEM EDUC	INV 012/23/2019 INSTRUCT 0 00000	17.75 12.45	208123205939	368875 ***********************************	
29370	SCHOOL SPECIALTY, 1 02486745 85103	INC. 2415	00006 65032120 C&I SOC ST	INV 12/23/2019 INSTRUCT: /************************************		0:0:03474612.00 104:72.00 104:72.00 104:72.00 0:0208123135235.00 134570.48 1;4571.48 0:002081237184640 0:00603081237184640 0:006030812377213.00 0:00603081243377213.00 0:00603081243377213.00 0:0060308124347930.00 0:0060308124347930.00 0:0060308124347930.00 0:006030810336058000 0:0060308103360580000 0:006030810336058000000000000000000000000000000000	368876 397 - 198	ad Abrah ab Tobological Tobological Area Table
29370	SCHOOL SPECIALTY, 1 02036507 85103	INC. 2415	00006 65003120 SEC EDUC) INV:012/23/2019 INSTRUCT(07 05/7)	. 1967. . 34 15	9: 02 208123135235ch = 1:4576.48	10 14 Mart 369160	The state of the s
29370	SCHOOL SPECIALTY, 1 02036507 84201	INC. 2430	00006 65020620 SEC EDUC	O INW. 012/23/2019 (OFFICE) 1000 0000 0000	7 (187) 1 (2014)	0.0020812371846434 2001602	ж 3 , тку 30 + 369161 -	The state of the s
29370	SCHOOL SPECIALTY, 1 02426715 85103	INC. 2415	00006 65032820 C&I SCIENC	INV: 12/23/2019 INSTRUCT:	2 1797 1 74 179	050-308103477213de 050-309103477213de 05209103477213de	1.7407 m/369162 City	Company of the Compan
, 29370 	SCHOOL SPECIALTY, 1 02426715 85103	INC. 2415	00006 65032920 C&I SCIENC	INV 12/23/2019 INSTRUCTOR (1987)	760. 1 845	1209105 (43) 205224 (120) 2081243305224 (120) 2081243305224 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 208124 (120) 2081	12/ 5/201 369163 800 / 7 3 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	- 1 (本籍・サンマンと 25mm) - 1 (本籍・サンマンと 25mm) - 1 (本語・1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
29370	SCHOOL SPECIALTY, 1 02186506 84201	INC. 2430	00006 65033320 ELEM EDUC	INV::012%23/2019: OFFICE186508 6420	167. 1 2430	01.0020812434793047 . E627998890 OF WAR	\$20 \$164 369164 \$26 \$1 \$25 \$26 \$26 \$26 \$26 \$26 \$26 \$26 \$26 \$26 \$26	The second of th
. 29370	SCHOOL SPECIALTY, 1 02216506 85103	INC. 2415	00006 65009120 ELEM EDUC	INV:::12/23/2019(INSTRUCT::::04-04-04-0	UNC. D 0415	000030810336058085 0002482840 400186	n: //8572√3 369548 1. Kantologi	1 4 6 7 6 7 6 7 6 7 6 7 6 7 6 7 6 7 6 7 6
29370	SCHOOL SPECIALTY, 1 02126506 85103	INC. 2415	Invoice Net 00006 65012120 ELEM EDUC	O INVOCAZ/23/2019: INSTRUCTOSOF : 910	INT. 1 2435	6248184 Net 596680810336464060 1882072730 ENUTE	18/19/10/13695491 Rift of	- 14 60 Person (- 1212 年後的3 6 25 6 4 6 - 1313 日かかか。 - 133 とりもかま。 - 133 とりもがあったり。
_{7/20} 29370	SCHOOL SPECIALTY,	INC,	1000106 Net 00006 65017220	1NV0012/28/2019	(Mer.	ACCH3081034072074	a dymylatty 369550	
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·VENDOR	### G/L ACCOUNTS		R 1300-120 x / A	: TYPE DUE	DATE With Use.	of vinvoice/amount	· · · · · · · · · · · · · · · · · · ·	DOCUMENT	VOUCHER	CHECK
State State	£1.02126506 85103	2415	ELEM EDUC Invoice Net	INSTRUCT		399.76 399.76	e vita	٠.		\$ {\tau_0}
2.93.7:0	SCHOOL SPECIALTY, 1:02126506 85103	INC. 2415	00006 65012620 ELEM EDUC	0 INV 12/2: INSTRUCT	3/2019 - 🤲 .	308103364650 400.93	25	369551		2275
29370	SCHOOL SPECIALTY,1 02126506 85103	INC. 2415	00006 65027520 ELEM EDUC	0.INV 12/2: INSTRUCT	3/2019	208124017917 82.91		369552		17167
29370	SCHOOL SPECIALTY, 1 02126506 85103	INC. 2415	00006 65027520 ELEM EDUC	INV 12/2: INSTRUCT	3/2019	208124175820 11.77		369553		
29370	SCHOOL SPECIALTY, 1 02126506 85103	INC. 2415	00006 65027520 ELEM EDUC	O'INV 12/2: INSTRUCT	3/2019 (🛷	208124219530 3.81		369554		¥1,6 y (€) s
29370	SCHOOL SPECIALTY, 1 02186506 84201	INC. 2430	00006 65033420 ELEM EDUC	O INV 12/2	3/2019::	3.81 208124348762 41.79		369555		
29370	SCHOOL SPECIALTY, 1 02366548 85103	INC. 2415	Invoice Net 00006 65031620 HEALTH/H.S Invoice Net	O INV 12/2: INSTRUCT	3/2019	399.76 399.76 308103364650 400.93 400.93 208124017917 82.91 208124175820 11.77 11.77 208124219530 3.81 3.81 208124348762 41.79 41.79 208124234151 176.92 176.92 CHECK TOTAL	. 5.314.81	369556		· · · · · · · · · · · · · · · · · · ·
30294	SCHULER, TIMOTHY .1 02026635 83804	3510	00000 ATH/G/BB Invoice Net	INV 12/2: ATHLETIC	3/2019	20266 100.00 100.00 CHECK TOTAL	100.00	369528	·	
33285	SERINO, VINCENT 1 1336770 81112	6200	00000 203402 ADULT ED Invoice Net	2 INV 12/2: INSTRUCT	3/2019	HARMONICA 10/2 400.00 400.00 CHECK TOTAL	400.00	369331		
33735	SKANSKA USA BUILDI 1 6251231 582018	NG I	00001 201696 HIGH SCH Invoice Net	5 INV 12/23 OWNER PM	3/2019.	1317826-000-13 55,220.00 55,220.00 CHECK TOTAL	988-25 55,220.00	369225	•	
18260	SMITH, MARK H. 11 02026622 83804	3510	00000 ATHL/BASKB Invoice Net	INV 12/23 ATHLETIC	3/2019	20208 62.00 62.00 CHECK TOTAL	62.00	369529.		
.37785	STEVENSON, FARHANA 111336770 81112	R 6200	00000 203422 ADULT ED Invoice Net	2 INV 12/23 INSTRUCT	3/2019	ESSENTRICS 9/2 420.00 420.00 CHECK TOTAL	3-12/9 420.00	369332	_	

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74061	STONEMAN CHANDLER (1 02456866 83102	⊊ MI 1430	00000 1 LEGAL Invoi	1666620 SPED ce Net	INV LEGAL	12/23/2 SERV	2019	CH	25; 25; IECK	RETAINE 000.00.00 000.00 G	R 1/1-6,	/30/20 	368864	Programmes Programmes Programmes But to const	
	STONEMAN CHANDLER (1 02456866 83102														
33026	SUMMERS, RINA 1 18406910 83101 SUMMERS, RINA 1 18406910 83101	1210	00000 SUPER/	203414 'GRAD	INV.	12/23/2 TECH	2019	3 M.	14 +- 14	3.26.20 450.00	19		368865	$\frac{\partial \mathcal{L}_{\mathcal{A}}}{\partial \mathcal{L}_{\mathcal{A}}} = \frac{\partial \mathcal{L}_{\mathcal{A}}}{\partial \mathcal{L}_{\mathcal{A}}} = \partial $	
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33026	1 18406910 83101 SUMMERS,RINA 1 18406910 83101	121,0	00000 SUPER/ Invoi	203414 'GRAD .ce Net	INV: PROF 1	12/23/2 FECH	2019	<u>.</u>	111. k	6.14.20 187.50 187.50	19		368867		
22736 22736	THURSTON FOODS, INC 1 03034309 835001 THURSTON FOODS, INC 1 03034309 835001	•	00000 FOOD S Invoi 00000 FOOD S	202586 SERV .ce Net 202586 SERV	INV FOOD: S INV FOOD: S	12/23/2 SERVI 12/23/2 SERVI	2019.		11,4 11,4 3000	299945 432.63 432.63 299946 70.7090	Marker Webs Soft gen Of a control Webbil		369148	10 (100 kg) 25 (10 f 10 (10 kg) 10 (10 10 kg) 10 kg 10	
22136	1 03034309 835001	•	FOOD S	SERV	INV :: FO@D::S	12/23/2 SERVI	2.019) (a).t		3,:	/∵7.90 ≦ :297847 :703:1859 :703:185 (:	THE THE		:xe 369152		
22736	THURSTON FOODS, INC 1 03034309 835001	•	00000 FOOD S	202586 SERV	FOOD#S	SERVI	A Destroit.		(4)6)(297849. 714.817	n nei Lighi Neighe ear	11/11/11/11	369153	111 - 122 - 74455 111 - 121 - 22 112 - 122 - 23	
22736	THURSTON FOODS, INC 1 03034309 835001	.	00000 FOOD S	202586 SERV	INV FOOD: S	12/23/2 SERVI	2019		- 100 G	300066/ 11585	ella secti Til es	talbara Salbara	369154	A Section of the Control of the Cont	
22736	THURSTON FOODS, INC 1 03034309 835001	-	00000 FOOD S	202586 ERV ce Net	INV FOOD S	12/23/2 SERVI	2019XH1 7J5C63	•	0037 	300063 27.65 27.65	Sin 139 Orași 21			Service Statements Services Services	
22736	THURSTON FOODS, INC 1 03034309, 835001	- 5.	.00000 FOOD S	202586 SERV	INVE: FOOD: S	12/23/2 SERVI	2019TNC		0000 1941 177	3000621 3121.74	క్రణ్ చేశోను జాలియమైన బాం	4-MRVL	AT TA	:000400000 8,000000 8,0000000	
. _{.,*} 22736	THURSTON FOODS, INC 1 03034309 835001	;	00000 FOOD S	202586 SERV .ce Net	TNVI:: FOOD :: S	-12/23/0 SERVI	2 019 1665	`	0064 1 070	·300065. 150:1907 150:1907	575, 7567 1000 T	12/567 3.PP.V3	3.69158	497 (A 66 85 11, 353795 11, 359755	
22736 	THURSTON FOODS, INC 1 15125145, 1849.02	35.20.	00000 1	1480220 TT	FOOD1:	(4.954.45).	.a5.4 % d.32	352.0	00.00 (48	-3000640 3009530	aran desa Repa	12/23/	369228		*** *

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	÷	1.1	Mit Merchan	A	CHECK	TOTAL		10,171.63	• .		7/21/5 38. ++
371	52 TSA CONSULTING GH 1 02636935 81730	ROUP I 5100	00000 ·200025 INV HUMAN RES/ PENSI	12/23/2019 ONS		46349 343.10			369582		rije Aviki
		٠.	THIVOTOC HOD	1	CHECK	TOTAL		343.10			
347	76 VALERIO DOMINELLO	& HI	00000 201236 INV	12/23/2019:-?	•	22 423 00			369230		
i e a	76 VALERIO DOMINELLO (1. 02606905 83102	. 1150	Invoice Net		CHECK	423.00 TOTAL		. 423.00	: •	_	:45 %
131	.81: War B. MASON COLIN	IC	00001 1 203228 INV	12/23/2019 1961		20551854	10		368868	•	V = V I +
	102056507 85103	2415	GIBBS TEMP INSTR	UCT		133.36					
131	81 W. B. MASON CO II 1 02366557 84203	IC 2430	00001 201853 INV WELLNES/HS OFFIC	12/23/2019 .· E		20309977	70		368869		
131	81 W. B. MASON CO II 1 1336765 84201	IC . 6200	00001 200811 INV GEN ADMIN OFFIC	12/23/2019 : E		20580323 17.29	39		369335		·
131	81 W. B. MASON CO II 1 02056507 85103 81 W. B. MASON CO II 1 02366557 84203 81 W. B. MASON CO II 1 1336765 84203 81 W. B. MASON CO II 1 1336765 84203 81 W. B. MASON CO II 1 02126506 85103 81 W. B. MASON CO II 1 02126506 85103	TC 6200	1nvoice Net 00001 200811 INV GEN:ADMIN OFFIC	12/23/2019 : E		17.29 20584797 14.99	70		369337		
. 131	81 W. B. MASON CO IN 1 02126506 85101	IC 2430	00001 203056 INV ELEM EDUC REPRO	12/23/2019 SUPP	1,	20521515 199.60	8		369583		
131	.81 W. B. MASON CO IN : 1 02126506 85101	IC . 2430	00001 203056 INV ELEM EDUC REPRO	12/23/2019 SUPP	Ι,	20517012 43.47	27		369584		t e e
	•		Invoice Net		CHECK	43.47 TOTAL		1,440.79		-	
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Arlington School Committee
School Committee Regular Meeting
Thursday, December 19, 2019
6:30 PM
Arlington High School
School Committee Room
869 Massachusetts Avenue, 6th Floor
Arlington, MA 02476

Present: Len Kardon, Chair, Jane Morgan, Vice Chair, Paul Schlichtman, Secretary, Jennifer Susse, Jeff Thielman, Kirsi Allison Ampe and Bill Hayner.

Kathleen Bodie, Ed.D. Superintendent, Roderick MacNeal, Jr. Ed.D, Assistant Superintendent, Michael Mason, Chief Financial Officer, Rob Spiegel, Human Resource Director, Alison Elmer, Director of Special Education, Karen Fitzgerald, Administrative Assistant, Julia Keyes, AEA Representative and Manjot More, student representative.

Mr. Mason arrived 7:45 p.m.

Mr. Thielman arrived at 8:01 p.m.

Open Meeting

Mr. Kardon welcomed everyone to the meeting and said Mr. Thielman will be arriving late.

Public Comment

None

Approval of Pathways Academy Plan

Ms. Michelle Gougeon, Executive VP/COO McLean Hospital and Laura Mead, Educational Administrator said they have come tonight to ask the Arlington School Committee for approval to relocate their Pathways Academy program from the Belmont campus to Arlington.

Ms. Gougeon and Ms. Mead provided an overview of the Pathways Academy program and gave an overview of the Arlington operations. They said they have run out of space on their Belmont campus and the former Germaine Lawrence property in Arlington will let Pathways Academy relocate two residential programs they have built around behavior therapy, social and emotional learning and to have classrooms organized for children with goals. The children will not be part of the Arlington school system, all programs are all inclusive and on site. Dr. Bodie mentioned that Dr. MacNeal, Ms. Elmer and Ms. Hoyo met with Ms. Gougeon, Ms. Mead and discussed science lessons, and professional development, resources and said they could have a partnership going forward. Dr. Bodie recommends approval of the program.

On a **motion** by Mr. Hayner, **seconded** by Mr. Schlichtman, it was **voted** to approve the relocation of the Pathways Academy Program to Arlington, MA. (6-0)

Elementary FY 21 Budgetary Needs Request

All seven elementary principals, Michael. Hanna, Karen Hartley, Karen Donato, Kate Perez, Mark McAneny, Thad Dingman, Stephanie Zerchykov and curriculum directors, Susan Bisson, Sam Hoya, Sara Burd thanked everyone for the opportunity to speak on budget priorities. The following budget priorities on the elementary level was presented.

Budget priorities: Elementary Level, December 19, 2019 Superintendent Bodie, Assistant Superintendent MacNeal and Members of the School Committee.

Introductions of Principals:

Thad Dingman, Dallin Elementary School, Karen Donato, Thompson Elementary School, Mark McAneny, Bishop Elementary School, Karen Hartley, Peirce Elementary School, Michael Hanna, Stratton Elementary School, Stephanie Zerchykov, Brackett Elementary School, and Kate Peretz, Hardy Elementary School.

Thank you everyone for the opportunity to have this conversation about our schools. We are grateful for the continued support of our work, as well as the opportunity to provide leadership in a district that values a high quality educational experience for children. From all that we've experienced in Arlington, this fact has been unwavering.

We would like to open this year with a short expression of appreciation for the financial support of our initiatives from last year. We have a story to tell, and it begins in FY20. In the first year of the multi-year plan, school funding was provided for many things. We would like to highlight three areas that we found especially important to our work.

These are:

- Increased staffing of specialists in the areas of art, music, PE, and library
- Additional Assistant Principals
- Additional Coaches to support our curriculum.

An increase in specialist FTEs was the greatest investment at the elementary level last year. The impact of this investment was immediate and very positive. Right away, we heard from teachers that the set and predictable daily schedule, with regular and reliable common planning times, was making planning at the start of the year much more efficient and productive. The additional time to work as a grade level team with administrators has also been incredibly effective in supporting collaborative practices. We spent the first part of the year establishing our goals and expectations for these ACE Block times. ACE stands for Assessment, Collaboration, and Evidence (as taken from the Data Wise text). We have established norms, created shared goals, and have begun using data collected in classrooms to improve teaching and learning from kindergarten to grade 5. This has been a key criteria for success when it comes to our goal of narrowing the achievement gap and meeting the needs of all learners in a community that is becoming increasingly more diverse and complex as the years progress.

The new schedule and the addition of several specialists at the elementary level also

means we are able to offer enriching opportunities for our students while we meet as adults to discuss their needs. In kindergarten through grade 3, the students are participating in an additional quarter of music, art, PE, and library. At the upper levels, students are now a part of digital literacy classes and a grade level chorus. We hope to continue to expand this part of the day in the years to come to include greater choice for our students. We are appreciative that our specialists, librarian, and digital learning instructor are creating engaging programming to deliver to our students each week. Assistant Principals support our schools in many important ways. They will continue to be critical to the development of our new school structures and schedules, especially when it comes to the added ACE Blocks and the time it takes to look at data and make sound decisions that target our sub groups and individual students in their learning. The addition of coaches over several budget cycles, in particular for social studies and science in this past year, are also critical resources for us as we work toward meeting our instructional goals. Coaches have been invited to ACE blocks, have developed lessons to be used in classrooms, and have promoted grade level professional development in addition to working 1:1 with educators. The "A" in ACE is for assessment, and our coaches are working very closely with teachers to assess students and use this data to inform instruction. Some of these assessments are new, and the coaches are providing support, as well as a critical eye and opinion, so the data is helpful and not simply more work for both adults and children.

This year, the elementary principal team continues to approach budget requests with a multiple year view. Rather than look at FY21 in isolation, we once again considered the district priorities, requests from our faculty, our leadership emphases, funding commitments from last year, and the resources that we have and need to support students and teachers in demonstrating success and high achievement. We emphasize a vision for how our elementary schools can and should be resourced so that we can say we are leading Safe and Supportive Schools for all students, schools where high quality teaching and professional learning are a priority; schools where each child has the opportunity to achieve at a high level, and all families in the town are benefiting from their investment in our schools.

Our budgetary requests are designed to enhance and support the work we have already started, and continue that work with some additions. Any changes we are suggesting in the multi-year plan are based on what we have learned so far during this school year. We are very much aware that we must be financially conservative in our requests. Any suggestions for an increase are made with an overall vision of student success that includes social-emotional and academic development.

While we work on all areas of the curriculum every day, and our goals cover all curricular areas, our focus at this point in time is literacy. The data we have collected, both summative and formative, points us to reading and an ever increasing sense of urgency over our ability to narrow the achievement gap in reading. Working together with our reading departments, special educators, and general education classroom teachers, we are using assessments to target individual needs at the elementary level. Our first graders have already been assessed using new methods and targeted lessons

have been used in classrooms that were introduced by our literacy coaches. We are creating a wealth of data to support our practice, and the time now allowed to us to talk about this data and make decisions about next steps for students is invaluable. A restructuring of some of our reading department staff is needed at this time to fully support this programming. Our plan would bring our highly qualified reading staff into alignment with more equitable staffing ratios at each elementary school.

The budget requests are listed here, with the Line Items from the current 5 year plan, as applicable. The first four items are requested for FY21 (APs, reading support, and administrative staff). The remaining items on the list are put forward for your consideration in FY21 and beyond. Equity in staffing between departments and at schools, should be considered as we move forward.

Elementary Staffing Model & Increase in FTE (prioritized by enrollment and building/district administration)

FY 20 (funded) FY 21 (request)

Assistant Principals:

(Line Item 44)

1.5 FTE Total: 2.0 FTE Total:

Reading Department Staff - 2.1 FTE

Administrative Support

(Line item 35)

-1.0 FTE

BSPs (Behavior Support Specialists) - 2.0 FTE

Math Interventionist

(Line Item 43)

- 1.0 FTE

BCBA (Board Certified Behavior Analyst) - 1.0 FTE

Special Education Learning

Specialists (Line Item 36)

- 1.0 FTE

Full time Occupational Therapists

(Line Item 27)

.4 FTE .5 FTE

The staffing model we are presenting considers the day to day experience of our students and teachers, and also the district priorities that we are supporting as an administrative team. Highest on the list are:

- Equity amongst schools as it relates to literacy support and
- Assistant Principals
- We believe the overall needs of our schools are also continuing to grow as enrollment
- increases. What will be important to continue to consider are the need for:
- Increased administrative support due to continued student growth and daily building demands, including building safety
- Aligned, high-quality instruction that supports significant and ongoing curriculum reform and improvement

• Continued focus on Safe and Supportive Schools (SASS).

We believe the items listed are of the most immediate need in terms of staffing requests. We continue to support the multi-year plan in the ways it addresses other areas such as salary increases, materials and professional development.

Here are some additional programming requests that would strengthen curriculum and instruction that we are also considering:

- 1.0 ELL Teacher
- 1.0 Library Media Specialist
- 1.0 Digital Learning Specialist
- 1.0 Social Studies Coach, Elementary Level
- 1.0 Science Coach, Elementary Level
- 1.0 Literacy Coach, Elementary Level
- 1.0 Math Coach, Elementary Level
- 1.0 Physical Therapy Assistant
- 0.5 Team Chair, Elementary Level

One last request is to highlight the continued need for a review of staffing at the classroom level and within our special education department. These line items are in the multi-year plan and we ask for your continued support in maintaining low and equitable numbers across our schools.

We can now take a moment to continue the conversation and answer questions, and also speak about the experiences in our schools that may underscore the importance of each staffing request.

After the budgetary needs were presented Mr. Kardon, Ms. Morgan and Ms. Susse all inquired about the priorities of the items, equity at each school, the enrollment growth and since the assistance principals were not a full time ask in the prior year, what would we give up to get them at full time. After a brief discussion, Dr. Bodie said she will work with the administrations during January to prioritize the budgetary requests for FY 21.

AEA Elementary FY 21 Budgetary Needs Requests

Marion Nolan presented the following AEA 2020-21 Menotomy/Elementary Budget Requests

Menotomy Preschool

A. An additional.....

- 1.0 FTE BCBA
- .5 FTE SLP
- Rationale: Due to the return of a seventh Preschool class, an increase of caseload, and
- to best meet the needs of the students

Elementary

- An additional.....
- 1.0 FTE EL teacher at Bishop
- 0.4 FTE EL teacher at Dallin

Rationale: Allow push in and differentiated instruction. Also to meet the district's goal

of cultural competency.

B. An Additional 1.0 FTE Learning Specialist at Peirce

Rationale: To have at least three learning specialists at each elementary school (K-1, 2-3, 4-5). This will also create equity.

C. Additional 1.0 FTE Occupational Therapist

Rationale: At the elementary level, the OT demands have increased. In order to meet demand, an additional 1.0 OT is necessary to ensure IEP compliance and to ameliorate scheduling and travelling challenges.

D. TA in all grades 1-2 with 22 or more students

TA in all grades 3-5 with 24 or more students

Rationale: To meet the needs of all behavioral, academic, and social/emotional needs of all students. As we raise the expectations of students and with the increase of students with Special and social/emotional needs, students and teachers need a greater support system.

E. Additional 3.5 FTE Team Chairs

Rationale: To meet the needs and demands of increasing job duties and increase of students; at this time, most chairs are split between two buildings. The CPR indicates that we need to strengthen our procedural compliance in special education across the District. Team chairs who are assigned to only one building will have more direct contact with staff for training purposes, and reduced caseloads would lend themselves to the timely completion of all required paperwork, since chairs would have more time to do it.

F. More Board Certified Behavior Analysts (BCBAs)

Rationale: Students with behavioral challenges require the establishment of safety and behavior plans that have to be regularly and consistently implemented and revised. BCBAs are overseeing the Behavioral Support Paraprofessionals (BSPs), whose numbers have expanded and are now in many elementary buildings full-time. Additional BCBAs would ensure that Teams are effectively responding to the social-behavioral needs of students; as Arlington's population grows, so does the variety of needs that students have when they enter the school setting.

G. Materials for The Great Body Shop Curriculum

Rationale: Physical education teachers have taken over the Great Body Shop curriculum and updated materials are needed to carry out the program in grades K-3. Classroom teachers in grades 4-5 will continue to teach the GBS program to their classes and updated materials are also needed.

H. Increase of Social Workers

Rationale: Due to an increase of students with social and emotional needs. An awareness of these needs warrants staff who can be available for not only direct scheduled service, but also for crises or situations in which an immediate response is

necessary.

I. Increase of Learning Specialists

Rationale: To ensure that students are able to access a free and appropriate education in the least restrictive environment- in their home school and in a general education classroom placement- an increase of learning specialists district wide is necessary. This is furthermore required by an increase in reading instruction that special education is assuming, which historically has been absorbed by the reading department. The special education department has spent considerable time and resources on reading professional development, but no increase in FTE has been made to reflect an increase in reading instruction by special education at the building level.

J. Additional 3.0 FTE Reading Teachers

Rationale: Create equity among the elementary schools. Also to meet the demands of the growing student population.

K. Mounting projectors across all schools and classrooms

Rationale: Teachers should not have to wheel projectors in and out of the classroom. Cords running across the classroom causes a safety hazard. All classrooms, including those of interventionists, should have its own mounted projector.

Many of the most urgent requests from our teachers this year involved capital improvements, which we realize are budgeted separately. Given that, our staff would like to remind the School Committee that there is still a need for roof repairs, air conditioned spaces in schools, replacement of worn out or broken classroom furniture, and pest mitigation. As some buildings have been renewed or expanded with new furnishings, the inequities between classrooms has become more noticeable. We hope you will work to ensure all teachers have access to safe classrooms of comparable quality. This will also help reduce the non-reimbursed out-of-pocket teacher expenditures.

After the budgetary requests were heard, Ms. Morgan asked if the committee has seen the technology plan yet. Dr. MacNeal said the technology plan was done last year for three year plan and that there is always work to do, and that he meets regularly with the union to discuss any concerns.

Approval of Student start date and February and April vacation weeks on the Arlington Public School Calendar 2020-2021

Mr. Kardon said that the School Committee will approve the start date and school vacation dates for Arlington Public Schools calendar for 2020-2021.

On **motion** by Dr. Allison-Ampe, **seconded** by Mr. Hayner it was voted to approve the APS School Calendar for 2020-2021 start date of Tuesday, September 8 for Grade 1-12 and open house for Kindergarten students, and approved school vacation dates beginning February 15, and April 19, 2021. (6-0)

Professional Development Day Update

Dr. MacNeal presented a follow-up on a very successful November 1st Professional Development Day. The Keynote speaker for the day was Dr. Liza Talusan who had presented at forums throughout the district. The feedback provided will drive the professional development for next year

Monthly Financial Report

Mr. Michael Mason presented the report to the full committee. The committee member inquired about certain line items in the budget.

Superintendent's Report

AHS Building Project Update

Dr. Bodie discussed the cost gap and reviewed the schematic designs of the high school building project. The AHS Building committee held many meetings over the last six weeks regarding the project decisions and many hard choices needed to be made. The timeline is the same and preconstruction will begin in October, but in February the committee will hold a forum to go over the project and communicate the details to the voters.

Dr. Bodie would like to wish the community, parents and students most joyous holiday season! Leave this year with a lot of gratitude from the community and appreciate the override. Thank you.

Consent Agenda

Mr. Schlichtman moved approval of the Consent Agenda

- *Approval of Warrant: Warrant Number 20114, Dated 12/17/2019 Total
- *Amount \$1,655,306.86
- *Approval of Minutes: Regular School Committee Minutes 12/12/2019
- *Approval of Trips: Nagaokakyo also Kyoto, Osaka, Kobe, and Nara Japan

Homestay July 4, 2020 to July 14, 2020.

Seconded by Mr. Hayner, voted 7-0

Policy: BE, BEDB, KF-E

On a **motion** by Mr. Schlichtman, **seconded** by Mr. Hayner, it was **voted** to approve the second reading of policy BE School Committee Meetings. (7-0)

On a **motion** by Mr. Schlichtman, **seconded** by Mr. Hayner, it was **voted** to approve the second reading of policy BEDB Agenda Format Prep and Dissemination as amended. (5-1-1) Mr. Thielman voted No, Ms. Susse abstained.

On a **motion** by Mr. Schlichtman, **seconded** by Mr. Hayner, it was **voted** to approve the second reading of policy KF-E Fee Structure for Rental of School Building Space. (7-0)

Subcommittee/Liaison Reports/Announcements

- Budget: Kirsi Allison-Ampe (chair) next meeting at Jan 9 at 8:30 am.
- Policies & Procedures: Paul Schlichtman (chair) just adopted three policies.
- Curriculum, Instruction, Assessment & Accountability: Jane Morgan (chair) will need to meet in New Year to tackle SOA plan which Dr. Bodie is working on. Will have subcommittee meeting January/February to review draft and will meet to review schedule of plan which is due April 1.
- Community Relations: Jennifer Susse (chair) will do doodle mid-January
- Facilities: Bill Hayner (chair) will attend Dallin PTO Dallin, January 28 at 7 p.m.
- Legal Service, Bill Hayner chair), Jeff Thielman
- Arlington High School Building Committee: Jeff Thielman, Kirsi Allison-Ampe
- Calendar Committee: Ms. Susse, held meeting with community on December 11, 50 people showed up, held small group discussion, and shifted discussion, and also received 100 emails with their thoughts and prefaces and meet again on December 18 and looked at comments and need more time. The will come back to full School Committee in April, will look at calendar format. Mr. Kardon wants to give parents one year notice on changes. Mr. Schlichtman observed that Newton's calendar format was attractive and conveyed the information well. He also said he would not approve changes of holidays in the calendar until a comprehensive package of changes, including the start date, is presented to the committee. He noted that Rosh Hashanah falls on the day after Labor Day in 2021, and didn't want families to need to choose between a religious observance and the first day of school. Dr. Bodie said the start date is a contractual issue and Ms. Julia Keyes said the union is not open to discuss contract for two years.
- Election Modernization Committee: Ms. Susse met and discuss warrant articles, one on changes the way Town Meeting members are elected and those with most votes get longer terms.
- Superintendent Search Process: Paul Schlichtman said the subcommittee held a meeting today at 5:00 with Glenn Koocher, MASC Executive Director, and discussed RFP, timeline and would the subcommittee made a motion to draft of the RFP mid-January
- AEA Negotiations: Len Kardon and Paul Schlichtman (chair)
- Liaisons Reports
- Announcements
- Future Agenda Items
 Special Education LABB inclusion report and hoping to get report before February, Dr. Bodie agreed.

On a **motion** by Mr. Hayner, **seconded** by Mr. Thielman it was voted to disband the Legal Services Subcommittee. (7-0)

Executive Session

None

Correspondence Received:

Warrant 20114 dated 12/17/2019 School Committee Regular Minutes 12/12/2019 Pathways Academy documents Out of State - International Travel Application Nagaokakyo, Japan, July 2020
APS Elementary FY 21 Budget Needs Request
AEA 20-21 Menotomy/Elementary Budget Request
BE School Committee Meetings second Reading
BEDB Agenda Format Prep and Dissemination edits for second reading
KF-E Fee Structure for Rental of School Building Space, second Reading
Approval of Student start date and February and April vacation weeks on the Arlington
Public School Calendar 2020-2021
November 1 Professional Development Day Presentation

Adjournment

On a **motion** by Mr. Thielman, **seconded** by Mr. Schlichtman it was **voted** to adjourn at 8:55 p.m. (7-0)

Respectfully submitted by Karen M. Fitzgerald Administrative Assistant Arlington School Committee



Policy: None



8:05 p.m. Subcommittee/Liaison Reports/Announcements

Summary:

Budget: Kirsi Allison-Ampe (chair)

Policies & Procedures: Paul Schlichtman (chair)

Curriculum, Instruction, Assessment & Accountability: Jane Morgan (chair)

Community Relations: Jennifer Susse (chair)

Facilities: Bill Hayner (chair)

Arlington High School Building Committee: Jeff Thielman, Kirsi Allison-Ampe

Calendar Committee: Ms. Susse

Election Modernization Committee: Ms. Susse Superintendent Search Process: Paul Schlichtman

AEA Negotiations: Len Kardon and Paul Schlichtman (chair)

Liaisons Reports Announcements Future Agenda Items

ATTACHMENTS:

	Type	File Name	Description
ם	Minutes	policies_procedures_minutes_112519.docx	P&P minutes 11 25 2019
D	Backup Materia	I SOA Plan 12 12 2019.pdf	SOA Plan 12 12 2019

Arlington School Committee Standing Subcommittee: Policies and Procedures Monday, November 25, 2019 5:15 p.m.

Arlington High SchoolSchool Committee Room869 Massachusetts Avenue, 6th FloorArlington, MA

DRAFT MINUTES

The meeting was called to order at 5:19 p.m.

In attendance:

Subcommittee members Paul Schlichtman (chair), Jane Morgan, Kirsi Allison-Ampe School committee members Bill Hayner, Jennifer Susse Superintendent Kathleen Bodie

On a **motion** by Ms. Morgan, **seconded** by Mr. Schlichtman, the minutes of October 23, 2019 were **approved**. (2-0-1, Dr. Allison-Ampe abstained)

File BEDB

The subcommittee discussed the addition of language limiting presentations to 15 minutes, without a vote to suspend the rules. Ms. Morgan and Mr. Schlichtman emphasized that Town Meeting has a seven-minute speaker limit with a similar provision to suspend the rule upon request of the speaker. The rule was written to govern the amount of uninterrupted time members were being spoken to by presenters, not the amount of time for the entire agenda item. Ms. Morgan and Mr. Schlichtman said this was meant to encourage questions by and discussions among members, as the school committee can only interact with each other during posted meetings. Mr. Hayner noted that the committee members read the materials presented in the packet, and that after a summary presentation the committee can ask questions on elements of reports they wish to discuss. Dr. Allison-Ampe said she did not want to implement this restriction.

On a **motion** by Ms. Morgan, **seconded** by Mr. Schlichtman, it was **voted** to advance File BEDB to first reading. (2-1) Dr. Allison-Ampe voted No.

File BEDH and BEDH-E

There was a discussion on whether the current policy is constitutional in light of the recent Spaulding v. Town of Natick School Committee decision. On a **motion** by Dr. Allison-Ampe, **seconded** by Ms. Morgan, it was **voted** to refer these two policies to Town Counsel. (3-0)

File BE

The policy was revised to comply with the Open Meeting Law. There was a discussion about removing the description of the location of the school committee room from the policy, as the reconstruction of the high school will result in demolishing the building where we are currently housed. On a **motion** by Ms. Morgan, **seconded** by Dr. Allison Ampe, it was **voted** to advance File BE to First Reading. (3-0).

File FAB

At the previous meeting, the consensus was to recommend deletion of this policy. The subcommittee engaged in further discussion, which revealed that the subcommittee was not ready to recommend deletion. On a **motion** by Ms. Morgan, **seconded** by Dr. Allison Ampe, it was voted to indefinitely postpone action on File FAB. (3-0)

File KF-E

At the previous meeting, the subcommittee asked the chair to present an amended policy, deleting the seventh paragraph. On a **motion** by Dr. Allison-Ampe, **seconded** by Ms. Morgan, it was **voted** to advance File KF-E to First Reading. (3-0).

File KFD

Dr. Susse described the changes discussed by the Community Relations subcommittee. Pending a formal recommendation, on a **motion** by Ms. Morgan, **seconded** by Dr. Allison Ampe, it was **voted** to postpone discussion on File KFD until the next meeting. (3-0)

The chair solicited potential agenda items for future meetings. The subcommittee indicated interest in discussing:

BDFA - School Councils

BGD – School Committee Review of Procedures, as it pertains to handbooks.

IGD – Curriculum Adoption, as it pertains to approval of new school programs.

On a **motion** by Dr. Allison-Ampe, **seconded** by Ms. Morgan, it was **voted** to adjourn at 6:07 p.m.

To be presented to the Arlington School Committee for First Reading, December 12

File: BEDB - AGENDA FORMAT/PREPARATION AND DISSEMINATION

An agenda shall be provided for all regular, special, adjourned and planning meetings.

A tentative agenda for each regular meeting shall be determined by the chairperson in collaboration with the Superintendent. It shall be submitted to the administrative assistant of the Committee for preparation and delivery to the members, notice to the press, and posting **online** on bulletin boards of all schools. The agenda and supporting materials, as gathered by the Superintendent, shall be sent to Committee members two workdays preceding the School Committee meeting, no later than 4:00 p.m., except for emergencies. Any items received by the administrative assistant later than 4:00 p.m. two workdays preceding the School Committee meeting shall be held and heard the following meeting, except for emergencies.

In addition, the administrative assistant shall provide the following to the Arlington Public Schools Direct of Technology to be posted on the website:

- School Committee agendas, posted with a disclaimer that the agenda is tentative and may be subject to change up until the time of the meeting
- School Committee minutes, motions and appropriate back up material
- Subcommittee agendas, posted with a disclaimer that the agenda is tentative and may be subject to change up until the time of the meeting
- Subcommittee minutes, motion and appropriate back up material

The following shall be included, but not limited to, items of business to be considered at each regular meeting:

- Public Comment
- Consent Agenda
- Superintendent's report
- Report of subcommittees and announcements

The Committee will follow the order of business established by the agenda except as it votes to rearrange the order for the convenience of visitors, individuals appearing before the committee, or to expedite committee business.

Items of business may be suggested by any School Committee member, staff member, or eitizen **town resident**. The inclusion of such items, however, will be at the discretion of the Chairperson of the Committee. A staff member who wishes to have a topic scheduled on the agenda should submit the request through the Superintendent. Citizens Individuals may submit such requests to the school committee chair through the Committee's administrative secretary.

Copies of the final agenda shall be available to spectators at all open session meetings for which an agenda is required.

School committee members are subject to the provisions of the Open Meeting Law, limiting opportunities for members to deliberate with each other. In order to facilitate deliberation and discussions, reports and presentations directed at the Committee shall not exceed 15 minutes, unless the rules are suspended by a two-thirds vote of the members present. Written reports may be received by a vote of the Committee and entered into the record of the meeting, and shall not be read aloud at the meeting. All presentations shall be consistent with the high instructional standards of the Arlington Public Schools, and PowerPoints shall be crafted in a manner consistent with best practices.

Whenever possible the materials for the meeting will be made available online to the public at the start of the meeting.

All published agendas shall contain the following language:

"Massachusetts law requires all open session meetings of public bodies to be accessible to members of the public, including those with disabilities. If you need reasonable accommodations in order to participate in the meeting, contact the Administrative Assistant to the Arlington School Committee [Insert Name/Contact Information] in advance of the meeting."

Consent Agenda

Items that are considered to be routine shall be placed on the Consent Agenda and shall be enacted by one motion. The Agenda shall have an asterisk (*) next to each item placed on the Consent Agenda. There shall be no separate discussion of items placed on the Consent Agenda unless a member of the School Committee so requests, in which event the item shall be considered in its normal sequence on the agenda. Any one member of the committee may remove an item from the Consent Agenda for discussion. Items that may be placed on the consent Agenda may include but are not limited to the following: a) minutes of previous meetings, b) changes to the policy manual (second reading), c) field trips, d) warrant approvals, and e) other items that deemed to be routine by the Chair.

For the benefit of the public, the Chair will read the following paragraph and the list of items included in the Consent Agenda:

"All items are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a member of the Committee so requests, in which event the item will be considered in its normal sequence on the agenda."

CONTRACT REFERENCE: AEA (Unit A&B)

CROSS REF: BEDH, Public Participation Comment at School Committee Meetings

To be presented to the Arlington School Committee for First Reading, December 12

File: BE - SCHOOL COMMITTEE MEETINGS

The meeting is the vehicle through which the School Committee must, as a unit, determine its course and make decisions in the exercise of its authority and responsibility. The Committee recognizes the value of an informed community and encourages attendance at its meetings.

Meetings of the Committee shall be classified as follows:

- organizational
- regular
- special
- adjourned
- emergency
- · public hearing

Time and Place

All regular, special, and adjourned meetings and public hearings shall begin at 6:30 p.m. unless otherwise voted by the Committee.

Meetings shall take place at the School Committee Room on the 6th floor, Fusco Building, Arlington High School, unless otherwise voted by the School Committee or unless an emergency requires otherwise, in which case the Chairperson and/or the Superintendent shall make appropriate arrangements.

All open session meetings of the Committee shall be accessible to members of the public, including those with disabilities. The Chairperson and/or Superintendent shall ensure that meeting are held in handicap accessible locations.

Every meeting of the School Committee will be open to the public unless an executive session is held in accordance with state law.

Adjourned Meetings

An adjourned meeting shall be held only for the purpose of completing the business of a previous meeting's agenda, if the pending items of business cannot be added to the agenda of the next regular meeting. The **date and** time for an adjourned meeting shall be determined by a majority vote of the Committee members present at the time of adjournment of the unfinished meeting. **An adjourned meeting shall be posted as though it is a new meeting. A new meeting notice shall be posted 48 hours in advance.**

The administrative secretary will attempt to notify any member who was absent when the decision was made regarding the adjourned meeting.

Emergency Meetings

An emergency meeting may be called only under the most extreme conditions, when it is impossible for a Committee decision to be delayed the 48 hours required for a special meeting. Such a meeting may be called only by the Chairperson or Superintendent after consultation with legal counsel.

Every possible effort shall be made by the Chairperson and/or secretary to notify every member of the Committee.

Any decisions made at an emergency meeting shall be entered into the minutes of the next regular meeting.

LEGAL REFS.: M.G.L. <u>30A:18</u>-25; <u>66:17C</u>

CROSS REFS.: BDA, School Committee Organizational Meeting

BE subcodes (all relate to School Committee Meetings)

BEC, Executive Sessions

BEDA, Notification of School Committee Meetings

To be presented to the Arlington School Committee for First Reading, December 12

File: KF-E - FEE STRUCTURE FOR RENTAL OF SCHOOL BUILDING SPACE

Due to the increasing cost and the need to maintain the school buildings, the following classifications apply when determining fees:

Group 1: Arlington Public School and Town related business. (Examples include but are not necessarily limited to, school run clubs and activities, School Committee meetings, advisory committee meetings, sports team meetings, community education, PTO meetings.) No usage/energy fee. Custodial fees apply only when no custodian is already scheduled to be on duty, except as otherwise specified by contract.

Group 2: Non-profit groups, or events, which bear some connection to the mission of the Arlington Public Schools. One-half of the usage/energy fee. Refundable damage deposits required for rooms and equipment used. Custodial fees apply.

Group 3: Commercial entities and other groups not affiliated with the Arlington Public Schools. (Examples include, but are not limited to, private dance companies, community college evening course). Full usage/energy fee. Refundable damage deposits required for rooms and equipment used. Custodial fees apply.

Group 4: *Long-Term Rentals (180 days or more) explicitly for the after school care of students. One-Quarter of the usage fee. Energy fees apply. Refundable damage deposits required for rooms and equipment used. Custodial fees apply. (*180 days or more)

All groups must be in compliance with federal and state laws of non-discrimination and all other applicable statutes.

The Schedule of refundable damage deposits, the energy charge rates, and applications for rental will be reviewed by the Business Office by March 15 (originally May 15) of each year to be approved by the School Committee.

The Superintendent shall have sole final discretion over classification decisions.

Section 1S. (a) The commissioner shall establish statewide targets for addressing persistent disparities in achievement among student subgroups in the aggregate and within subcategories, including, but not limited to, subject matter and relevant grade levels. The targets shall include annual benchmarks on the progress expected to be achieved in the aggregate and by subcategory.

- (b) Each district shall establish targets for addressing persistent disparities in achievement among student subgroups consistent with the targets established by the department. Each district shall develop an evidence-based 3-year plan to meet its targets. Each district's plan shall be developed by the superintendent in consultation with the school committee and shall consider input and recommendations from parents and other relevant community stakeholders, including but not limited to, special education and English learner parent advisory councils, school improvement councils and educators in the school district.
- (c) The 3-year plan shall be submitted in a form and manner prescribed by the department and shall include, but not be limited to:

(i) a description of how funds received pursuant to chapter 70 will be allocated among schools in the district, by foundation category, to be used in support of the plan, including how other local, state, federal and grant-based funding sources will be used in conjunction with chapter 70 funds; provided, however, that the description shall include an explanation of the relationship between the allocation of the funds and the educational needs of English learners and low-income students;

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(ii) a description of the evidence-based programs, supports and interventions that the school district will implement to address persistent disparities in achievement among student subgroups, including, but not limited to: (A) expanded learning time in the form of a longer school day or school year; (B) increased opportunity for common planning time for teachers; (C) social services to support students' social-emotional and physical health; (D) hiring school personnel that best support improved student performance; (E) increased or improved professional development; (F) purchase of curriculum materials and equipment that are aligned with the statewide curriculum frameworks; (G) expanding early education and pre-kindergarten programming within the district in consultation or in partnership with community-based organizations; (H) diversifying the educator and administrator workforce; (I) developing additional pathways to strengthen college and career readiness; and (J) any other program determined to be evidence-based by the commissioner; provided, however, that if a district elects not to implement the evidence-based programs described in clauses (A) to (I), inclusive, the district plan shall specify the reasons for electing not to implement said programs including a description of why said programs would not effectively address persistent disparities in achievement among student subgroups;

(iii) identification of outcome metrics to be used by the district to measure success in addressing persistent disparities in achievement among student subgroups; provided, however, that the department shall develop standard metrics that may be incorporated in district plans and may include: (A) results from the statewide student assessment including student growth; (B) results from the English proficiency assessment administered to English learners; (C) grade-level completion and attendance data; (D) participation in advanced coursework; and (E) other indicators of district and school climate, diversity and performance; and

- (iv) a description of how the district will effectuate and measure increased parent engagement, including, but not limited to, specific plans targeted to parents of low-income students, English learners and students with disabilities.
- (d) Each district shall submit its plan to the department every 3 years. Upon receipt of a district plan, the commissioner shall review the plan to ensure that it sets forth clear and achievable goals and measurable standards for student improvement that comply with the requirements of this section; provided, however, that the district shall amend any plan deemed not to conform with the requirements of this section. Following the submission of a 3-year plan, each district shall annually, not later than April 1, submit to the department: (i) relevant data, pursuant to its plan, to assess success in addressing persistent disparities in achievement among student subgroups; and (ii) amendments to the plan that reflect changes deemed necessary to improve district performance in meeting plan goals. Each plan shall be made publicly available on both the submitting district's website and the department's website.
- (e) Annually, not later than December 31, the commissioner shall submit a report to the clerks of the house of representatives and the senate and the chairs of the joint committee on education on the progress made in addressing persistent disparities in achievement among

- student subgroups in the aggregate and within subcategories on a statewide basis; provided,
 however, that district and school-level data shall be made available on the department's website
 along with the report.
 - (f) The department may authorize school districts to combine the reporting required in this section with the reporting required from school districts pursuant to section 1I.

(g) The department shall ensure that annual reports and accountability plans submitted by charter schools pursuant to 603 CMR 1.00 contain data consistent with the requirements set forth in this section.



Executive Session

Summary:

To conduct strategy sessions in preparation for negotiations with union and/or nonunion personnel or contract negotiations with union and /or nonunion in which if held in an open meeting, may have a detrimental effect.

To conduct strategy with respect to collective bargaining or litigation, in which if held in an open meeting, may have a detrimental effect. Collective bargaining may also be conducted.



8:15 p.m. Adjournment



Submitted by Len Kardon, Chair

Summary:

"Massachusetts law requires all open session meetings of public bodies to be accessible to members of the public, including those with disabilities. If you need reasonable accommodations in order to participate in the meeting, contact the Administrative Assistant to the Arlington School Committee Karen Fitzgerald at kfitzgerald@arlington.k12.ma.us in advance of the meeting."--



Correspondence Received:

Summary:

Warrant Number 20128, dated 12/23/2019
School Committee Regular Minutes, December 19, 2019
Letter to McLean Hospital approval of relocation of Pathways Academy
Invitation to the 4th Annual a Catpella Festival
Databank presentation
Supt Search Process draft minutes
Budget 09 26 2019 minutes

ATTACHMENTS:

	Type	File Name	Description
ם	Minutes	Superintendent_Search_Process_Committee_121919.docx	Supt Search Process draft minutes
ם			Pathways Letter
D	Minutes	Budget_Subcommittee_minutes_092619_draft.docx	Budget minutes 09 26 2019

Arlington School Committee Superintendent Search Process Subcommittee Thursday, December 19, 2019 5:00 p.m.

Arlington High SchoolSchool Committee Room869 Massachusetts Avenue, 6th FloorArlington, MA

DRAFT MINUTES

Present: Paul Schlichtman, subcommittee chair Subcommittee members Jennifer Susse (arrived at 5:25), Kirsi Allison-Ampe School committee members Bill Hayner, Len Kardon Glenn Koocher, Executive Director, Massachusetts Association of School Committees

The meeting was called to order at 5:05 p.m.

The meeting was called to discuss elements the subcommittee wishes to see in the Requests for Proposals (RFP) to solicit bids by search firms. Mr. Koocher described the services school committees usually request of a search consultant:

- Facilitation of focus groups
- Analysis of feedback from the community
- Develop and execute online surveys,
- Develop decision criteria
- Develop a position description appropriate for the community

The subcommittee discussed its proposed timeline with Mr. Koocher. The committee expressed its desire to open the posting around Labor Day, and to close the submission date in October. The committee wishes to hire a search consultant by the end of March, and to vote to hire a new superintendent by the end of December.

In discussing RFPs, Mr. Koocher cited the Brookline document to be exemplary in terms of defining its expectations, but the bidding process was onerous. He said that complicated requirements for submitting a bid discourages potential bidders, and said we should keep the bidding requirements to a minimum. He said the committee could prepare separate cost proposals (menu format) or an all-inclusive cost proposal.

Mr. Koocher said the search process should be conducted so that community and staff input (focus groups, meetings, surveys) should allow stakeholders to respond anonymously. Individuals should be able to comment without having to expose themselves, and that a

consultant should be able to put comments on chart paper on the wall, and flush out consensus that will be the foundation of a community profile and traits desired in a new superintendent.

Mr. Koocher strongly recommended that 2 or 3 school committee members should serve on the search committee, as the search belongs to the school committee and the school committee is held accountable for the outcome.

On a motion by Dr. Allison-Ampe, seconded by Dr. Susse, it was voted that the chair should draft a message to Michael Mason, or his designee, telling him what we would like to include in the RFP and make an initial draft. The committee further requests that a draft RFP should be returned to subcommittee no later than January 13, 2020. (3-0)

On a motion by Dr. Susse, seconded by Dr. Allison-Ampe, it voted to adjourn at 5:52 p.m. (3-0)



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January 6, 2020

Michele L. Gougeon Executive Vice President/Chief Operating Officer McLean Hospital 115 Mill Street Belmont, MA 02478

Dear Ms. Gougeon,

This letter is to confirm that the Arlington School Committee voted on December 19, 2019 to approve the relocation of the Pathways Academy currently located on the Belmont campus of McLean's Hospital to 11 Hillside Avenue, Arlington, MA 02476 location.

Please do not hesitate to contact me if you have any questions or concerns.

Sincerely,

Kathleen Bodie, Ed.D. Superintendent of Schools

CC: Arlington School Committee
Adam Chapdelaine, Town Manager

Budget Subcommittee Meeting Minutes Arlington School Committee Thursday, Sept 26th, 2019, 8:30 a.m.

Attendance

Subcommittee Members: Kirsi Allison-Ampe, Jennifer Susse, Len Kardon Administration: Kathleen Bodie, Superintendent (Michael Mason, CFO absent due to illness)

Public Participation

None

Minutes from 6/13/19 moved for approval by LK, 2nd JS, passed 3-0

Budget calendar

Add

- presentation of requests to capital planning
- financial reporting (once schedule decided upon)

Budget update

tabled because of Mr Mason's illness

Discussion of reporting methods, frequency, and audience

Discussion

- quarterly more deeply
- pull out anything notable
- do monthly reporting to budget? maybe disseminate to full committee

Highlight

- changes from what we budgeted
- cost overrun
- cost underrun

Plan to come prepared to discuss format for budget reports next meeting

Future enrollment estimation

• in process of checking references for firm

Old business

- budget reports for town meeting
- improve budget book
 - send link to Worcester as exemplar
 - Len to find, share other smaller district with good budget book

New business

Add fund balances, fee discussion for future agendas

9:30am moved to adjourn by JS, 2nd LK, passed 3-0