## Arlington High School



## Semester 2 Sample Models

## These Slides

These slides focus primarily on explaining 3 sample hybrid schedules for the purpose of getting feedback on needs, preferences, and priorities.

At the end of the slides there is more information on goals, constraints, rationales, and current conditions.

The survey information will be used to focus, refine, and detail our service plan

## Clarifying Goals

"We recognize that children learn best when physically present in the classroom. But children get much more than academics at school. They also learn social and emotional skills at school, get healthy meals and exercise, mental health support and other services that cannot be easily replicated online. Schools also play a critical role in addressing racial and social inequity. Our nation's response to COVID-19 has laid bare inequities and consequences for children that must be addressed. This pandemic is especially hard on families who rely on school lunches, have children with disabilities, or lack access to Internet or health care." (AAP, AFT, NEA, AASA)

## Focus Goals

- Safety (students, staff, community)
- Academics
- Social emotional interaction
- Meals and exercise
- Equity of access
- Students with disabilities
- COVID readiness


## Current Model

- 4x4 Semesterised year
- Most classes and students are be remote for Semester 1
- Moderate and high needs students offered in school programming
- Reverse field trips and other in person programming offered
- Athletics and extracurriculars continue


## Semesterised Year

| Term 1 | Term 2 | Term 3 | Term 4 |
| :--- | :--- | :--- | :--- |
| A - English | A - English | E - History | E - History |
| B - Math | B - Math | F - Science | F - Science |
| C - Elective | C - Elective | G - World Language | G - World Language |
| D | D | H - Elective | H - Elective |

## Bell Schedule



## Wednesday

Physical Education - Students meet with teacher via Zoom for 40 minutes on Wednesday. Students schedule small group meetings during the week (personalized). Students keep contract journals to document their work.

Advisory - Existing groups for grades 10 -12. Video or activity, discussion, exit ticket. 1 credit P/F for attendance and participation.

Xblock - Focus on clubs, student social events, time for teacher help.

Teachers provide extra help, common planning time, follow -up with families

## What We See

- Maintaining levels of attendance (Slightly higher than previous year - $97 \%$ vs. $96 \%$ last year),
- Maintaining grade/work completion, class engagement with work, academic progress. D/Fs - 216 at 7 weeks vs. 296 after Q1 in SY 2020 (comparable to previous year, should improve)
- Ongoing concern about student social interaction - isolation and worry
- Ongoing concern for students needing more inperson support for academics
- increasing support
- Not seeing increased levels of mental illness


## What We See

- Provides more teacher led, structured time with students
- Provides time for teacher planning, grading, follow-up
- Teachers are getting proficient with remote, long block, semesterised format
- Are developing programming for connection, e.g., reverse field trips, clubs, athletics, Wellness Month, Freshman Orientation
- Ventilation is now safe for almost all rooms up to their capacity


## Definitions

Hybrid instruction involves a mix of live, in-person instruction, remote instruction, and independent learning activities.

- Cohort model - in a hybrid cohort model, classes are divided into smaller sub-groups of students so that they can receive live, in-person instruction in smaller groups for social distancing purposes.
- Shift model - in a hybrid shift model, classes are not divided, instead subsets of classes (e.g., by department, grade) meet in whole group or partial groups to allow for social distancing.
- Combined Cohort/Shift - one can combine cohorts and shifts to make more spaces available (e.g., only English classes come in and are divided in cohorts)
- Simulcast - In person class with students participating remotely


## 3 Sample Models

| Model | Course <br> Offerings | Number of <br> Courses | Time per <br> Course | Social Interaction <br> Per Course |
| :--- | :--- | :--- | :--- | :--- |
| 4-Cohort | Keeps all <br> course offerings | $3-4$ per week | $1 \times 40^{\prime}$ in person <br> $3 \times 50^{\prime}$ remote <br> $260^{\prime}$ independent <br> $=450^{\prime}$ | 6 students <br> $40^{\prime}$ each week |
| Departmental <br> Shift | Keeps all <br> course offerings | $3-4$ per week | $1 \times 60^{\prime}$ in person <br> every 2 weeks <br> $4 \times 80^{\prime}$ remote <br> $130^{\prime}$ independent <br> $=450^{\prime}$ | 25 students <br> $60^{\prime}$ every $1-2$ weeks |
| Grade <br> Shift/2-Cohort | Complete <br> schedule <br> change, <br> reduced course <br> offerings, need <br> Remote <br> Academy, <br> increased <br> staffing needs | $3-4$ per week | Hybrid Week: <br> $2 \times 80^{\prime}$ in person <br> $310^{\prime}$ independent <br> $=450^{\prime}$ | 12 students <br> $80^{\prime}$ twice every other <br> week |

## 4 Cohort Model

$1 \times 40^{\prime}$ in person, $3 \times 50^{\prime}$ remote whole class, 4 cohorts (inc. 1 remote)

| Monday | Tuesday | Wednesday | Thursday | Friday |
| :--- | :--- | :--- | :--- | :--- |
| A1 cohort - 40' | A2 cohort - 40' |  | A3 cohort - 40' | Ar$^{*}$ cohort - 40' |
| B1 cohort - 40' | B2 cohort - 40' |  | B3 cohort - 40' | $\mathrm{Br}^{*}$ cohort - 40' |
| C1 cohort - 40' | C2 cohort - 40' |  | C3 cohort - 40' | $\mathrm{Cr}^{*}$ cohort - 40' |
| D1 cohort - 40' | D2 cohort - 40' |  | D3 cohort - 40' | Dr $^{*}$ cohort - 40' |
| Lunch/travel | Lunch/travel |  | Lunch/travel | Lunch |
| B remote 50' | A remote 50' |  | A remote 50' | A remote 50' |
| C remote 50' | C remote 50' |  | B remote 50' | B remote 50' |
| D remote 50' | D remote 50' |  | D remote 50' | C remote 50' |

## * "r" = Remote Academy student cohort

## Sample Student

Sample Student: Downs House, Chorus, Chemistry, English, History

| Monday | Tuesday | Wednesday | Thursday | Friday |
| :--- | :--- | :--- | :--- | :--- |
| Independent <br> $8: 30-11: 30 \mathrm{a}$ | Independent <br> $8: 30-11: 30 \mathrm{a}$ |  | Chorus 40' | Independent <br>  |

## Bold=6 students in-person, Italics=All class remote

## Features

- Keeps current course offerings for all
- 3-4 courses per week
- Academ ic time $-1 \times 40^{\prime}$ in-person $+3 \times 50^{\prime}$ rem ote $+260^{\prime}$ independent $=450$ '
- Short period - challenging for labs
- Social interaction - 6 students, $1 \times$ per week
- 70 room shold $8+$, Need $57-71$ to seat. Challenge for scheduling (May need $m$ any courses to rem ain remote)


## Departmental Shift

$4 \times 80^{\prime}$ remote whole class, each department holds $60^{\prime}$ in person class every $1-2$ weeks

| Monday | Tuesday | Wednesday | Thursday | Friday |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { A }-80^{\prime} \\ & 8: 30-9: 50 a \end{aligned}$ | $\begin{aligned} & \text { A - 80' } \\ & 8: 30-9: 50 a \end{aligned}$ | PE- 40' 8:30a- | $\begin{aligned} & \text { A - 80' } \\ & \text { 8:30-9:50a } \end{aligned}$ | $\begin{aligned} & \text { A - 80' } \\ & 8: 30-9: 50 a \end{aligned}$ |
|  |  | PE-40' 9:15a- |  |  |
| $\begin{aligned} & \text { B - } 80^{\prime} \\ & \text { 10:00-11:26a* } \end{aligned}$ | $\begin{aligned} & \text { B - 80' } \\ & \text { 10:00-11:26a* } \end{aligned}$ | PE- 40' 10:00a- | $\begin{aligned} & \text { B - 80' } \\ & \text { 10:00-11:26a* } \end{aligned}$ | $\begin{aligned} & \text { B - 80' } \\ & 10: 00-11: 26 a^{*} \end{aligned}$ |
|  |  | PE-40' 10:45a- |  |  |
| Lunch - 30'** | Lunch - 30'** | Adv-24' 11:30a- | Lunch - 30 ${ }^{1 * *}$ | Lunch - 30 ${ }^{1 * *}$ |
| $\begin{array}{\|l\|} \hline \text { C- }-80^{\prime} \\ 12: 06-1: 26 p \end{array}$ | $\begin{array}{\|l\|} \hline \text { C - 80' } \\ \text { 12:06-1:26p } \end{array}$ | X/Counseling 60' 12:00p- | $\begin{aligned} & \text { C- 80' } \\ & \text { 12:06-1:26p } \end{aligned}$ | $\begin{aligned} & \text { C- } 80^{\prime} \\ & \text { 12:06-1:26p } \end{aligned}$ |
| $\begin{aligned} & \text { D - 80' } \\ & 1: 36-2: 56 p \end{aligned}$ | $\begin{aligned} & \text { D - 80' } \\ & \text { 1:36-2:56p } \end{aligned}$ | PD- 1:00p- | $\begin{aligned} & \text { D - 80' } \\ & \text { 1:36-2:56p } \end{aligned}$ | $\begin{aligned} & \text { D - 80' } \\ & 1: 36-2: 56 p \end{aligned}$ |
|  |  | Staff Meeting$2: 30-3: 45 p$ |  |  |
| *+6 minutes for announcement |  |  |  |  |

## Sample Rotation

| $\mathbf{M} / \mathbf{T}$ | Th/Fr | $\mathbf{M} / \mathbf{T}$ | Th/Fr |
| :--- | :--- | :--- | :--- |
| English | Math | History | W. Language |
| Science | Art/FCS | Science | Art/FCS |

## Sample Student

Sample Student: Chorus, Chemistry, English, History

| Day | Block A | Block B | Block C | Block D |
| :---: | :---: | :---: | :---: | :---: |
| M | Chorus '80 | Chemistry '80 | English '60 | History '80 |
| T | Chorus '80 | Chemistry '60 | English '80 | History '80 |
| Th | Chorus '80 | Chemistry ' 80 | Chemistry '80 | History ' 80 |
| F | Chorus '60 | Chemistry '80 | Chemistry '80 | History '80 |
| M | Chorus '80 | Chemistry '80 | Chemistry '80 | History '60 |
| T | Chorus ‘80 | Chemistry '60 | Chemistry '80 | History '80 |
| Th | Chorus ‘80 | Chemistry '80 | Chemistry '80 | History ‘80 |
| F | Chorus '60 | Chemistry ' 80 | Chemistry ' 80 | History ‘80 |

Bold=All class in-person, Italics=All class remote

## Features

- Keepscurrent course offerings for all
- 3-4 courses per week
- Academ ic tim e -
- $4 \times 80^{\prime}$ remote $+130^{\prime}$ independent $=$ 450 '
- 60 'in-person lessons by department every 1-2 weeks
- Can create separate labs to allow for additional rotation
- Social interaction - $1 \times 25$ students every 1-2 weeks
- 8 large spaces, 32 large classroom s, additional spaces for labs


## Grade Shift/2 Cohort

Weekly shifts for split grades $9 / 10$ and 11/12. Create Remote Academy Remote week: $4 \times 80^{\prime}$ remote whole class
Hybrid week: $2 \times 80^{\prime}$ in person $1 / 2$ class

| Monday | Tuesday | Wednesday | Thursday | Friday |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { A1-80' } \\ & \text { 8:30-9:50a } \end{aligned}$ | $\begin{aligned} & \text { A1-80' } \\ & \text { 8:30-9:50a } \end{aligned}$ | PE- 40' 8:30a- | $\begin{array}{\|l\|} \text { A2 - 80' } \\ \text { 8:30-9:50a } \end{array}$ | $\begin{aligned} & \text { A2 - 80' } \\ & \text { 8:30-9:50a } \end{aligned}$ |
|  |  | PE-40' 9:15a- |  |  |
| $\begin{aligned} & \text { B1-80' } \\ & \text { 10:00-11:26a* } \end{aligned}$ | $\begin{array}{\|l} \text { B1 }-80^{\prime} \\ \text { 10:00-11:26a* } \end{array}$ | PE- 40' 10:00a- | $\begin{array}{\|l} \mathrm{B} 2-80^{\prime} \\ \text { 10:00-11:26a* } \end{array}$ | $\begin{aligned} & \text { B2 }-80^{\prime} \\ & \text { 10:00-11:26a* } \end{aligned}$ |
|  |  | PE-40' 10:45a- |  |  |
| Lunch - 30 ${ }^{\text {*** }}$ | Lunch - 30'** | Adv-24' 11:30a- | Lunch - 30'** | Lunch - 30*** |
| $\begin{aligned} & \text { C1-80' } \\ & \text { 12:06-1:26p } \end{aligned}$ | $\begin{array}{\|l\|} \hline \text { C1-80' } \\ \text { 12:06-1:26p } \end{array}$ | X/Counseling 60' 12:00p- | $\begin{aligned} & \text { C2-80' } \\ & \text { 12:06-1:26p } \end{aligned}$ | $\begin{array}{\|l\|} \hline C 2-80^{\prime} \\ \text { 12:06-1:26p } \end{array}$ |
| $\begin{aligned} & \text { D1-80' } \\ & \text { 1:36-2:56p } \end{aligned}$ | $\begin{aligned} & \text { D1 - 80' } \\ & \text { 1:36-2:56p } \end{aligned}$ | PD-1:00p- | $\begin{array}{\|l\|} \hline \text { D2 - 80' } \\ 1: 36-2: 56 p \end{array}$ | $\begin{aligned} & \text { D2\|- 80' } \\ & \text { 1:36-2:56p } \end{aligned}$ |
|  |  | Staff Meeting2:30-3:45p |  |  |
| *+6 minutes for announcement |  |  |  |  |

## Sample Student 1 of 2

Junior/Senior Hybrid Week: $2 \times 80^{\prime}$ in person $1 / 2$ class
Sample Student: Junior, Cohort 1, Chorus, Chemistry, English, History

| Monday | Tuesday | Wednesday | Thursday | Friday |
| :---: | :---: | :---: | :---: | :---: |
| Chorus -80' | Chorus -80' | PE- 40' 8:30a- | Independent | Independent |
|  |  | PE-40' 9:15a- |  |  |
| Chemistry - 80' | Chemistry - 80' | PE- 40' 10:00a- |  |  |
|  |  | PE-40' 10:45a- |  |  |
| Lunch - 30*** | Lunch - 30*** | Adv-24' 11:30a- | Lunch - 30*** | Lunch - 30*** |
| English - 80' | English - 80' | X/Counseling 60' 12:00p- | Independent | Independent |
| History - 80' | English - 80' | PD-1:00p- |  |  |

Bold $=1 / 2$ class (12) in-person, , Italics=All class remote

## Sample Student 2 of 2

Junior/Senior Remote Week: $4 \times 80$ ' remote whole class
Sample Student: Junior, Cohort 1, Chorus, Chemistry, English, History

| Monday | Tuesday | Wednesday | Thursday | Friday |
| :---: | :---: | :---: | :---: | :---: |
| Chorus - 80' | Chorus - 80' | PE- 40' 8:30a- | Chorus - 80' | Chorus - 80' |
|  |  | PE-40' 9:15a- |  |  |
| Chemistry - 80' | Chemistry - 80' | PE- 40' 10:00a- | Chemistry - 80' | Chemistry - 80' |
|  |  | PE-40' 10:45a- |  |  |
| Lunch - 30'** | Lunch - 30 ${ }^{\text {*** }}$ | Adv-24' 11:30a- | Lunch - 30 ${ }^{\text {*** }}$ | Lunch - 30 ${ }^{\text {*** }}$ |
| English - 80' | English - 80' | X/Counseling 60' 12:00p- | English - 80' | English - 80' |
| History - 80' | History - 80' | PD- 1:00p- | History - 80' | History - 80' |

## Italics $=$ All class remote

## Features

- Complete schedule change, reduced course offerings, need Rem ote Academy
- 3-4 courses per week
- Academ ic time -
- Hybrid Week: $2 \times 80^{\prime}$ in person $+310^{\prime}$ independent $=450^{\prime}$
- Rem ote Week: $4 \times 80^{\prime}$ rem ote $+130^{\prime}$ independent $=450^{\prime}$
- Social interaction - 12 students, $2 \times$ every other week
- 32-44 large classroom s. Need 37-44. Challenge for scheduling (May need many courses to remain remote)


## 3 Sample Models

| Model | Course <br> Offerings | Number of <br> Courses | Time per <br> Course | Social Interaction <br> Per Course |
| :--- | :--- | :--- | :--- | :--- |
| 4-Cohort | Keeps all <br> course offerings | $3-4$ per week | $1 \times 40^{\prime}$ in person <br> $3 \times 50^{\prime}$ remote <br> $260^{\prime}$ independent <br> $=450^{\prime}$ | 6 students <br> $40^{\prime}$ each week |
| Departmental <br> Shift | Keeps all <br> course offerings | $3-4$ per week | $1 \times 60^{\prime}$ in person <br> every 2 weeks <br> $4 \times 80^{\prime}$ remote <br> $130^{\prime}$ independent <br> $=450^{\prime}$ | 25 students <br> $60^{\prime}$ every $1-2$ weeks |
| Grade <br> Shift/2-Cohort | Complete <br> schedule <br> change, <br> reduced course <br> offerings, need <br> Remote <br> Academy, <br> increased <br> staffing needs | $3-4$ per week | Hybrid Week: <br> $2 \times 80^{\prime}$ in person <br> $310^{\prime}$ independent <br> $=450^{\prime}$ | 12 students <br> $80^{\prime}$ twice every other <br> week |

## Supplementary Materials

These slides provide information about ongoing activities, details of options considered, and constraints controlling our planning

## In School

- ~128 students with Identified High and Moderate Needs
- English Language Learners
- Workplace
- Harbor/Shortstop
- Millbrook
- Learning Center available to ALL students
- Drop -in study hall available to ALL students
- Reverse Field Trips
- FACS, Music running regular live classes


## Coming Activities

Senior Events Planning (e.g., Turf dances, Drive in, Car Parades, Teacher Deliveries)

Grade 9-11 Events Planning
Increasing in -school offerings for special ed., 504, credit recovery, existing programs

Targeted support for struggling students January MCAS for Juniors

## School Committee

## Requests

- A summary of student experiences to date with remote instruction, including participation rates and the number, percentage, and frequency of in-person, on-campus contacts AHS students have with faculty and staff,
- AHS Reopening Plan and FAQ for SY 21
https://docs.google.com/document/d/1Q23uppUcCWiFgpGxtos5C8J-9pFBfHU8L51WhxetHg/edit?usp=sharing
- Arlington High School Support for Remote Instruction 201016
https://docs.google.com/document/d/1H0txJfzhdqi2zLwIToVGghYprc7WxKY77Gb BSVdoYOY/edit?usp=sharing


## School Committee Requests

- A summary of the school leadership's evaluation of all reasonable hybrid models they have researched that allow students to experience live, in-person instruction (e.g., grades of students going to school at different times, an inschool schedule for selected core courses, etc.),
- A plan to implement hybrid instruction at AHS in the second semester of the 2020-21 school year that allows all students to experience live, in-person instruction if their parents or guardians make this choice for them, and
- A summary of any new costs associated with a transition to hybrid instruction in the second semester (e.g., audio visual equipment, additional staff, etc.).


## Constraints

Number and capacity of rooms (80 many small)
Staffing - Class sizes of $\sim 25,5$ classes per teacher
Semesterised schedule (3-4 classes per semester)
Contract - 8:30-2:56 school day
Contract - No simulcast (Live classes with students watching from home)

## Constraints

- Currently students have $4 \times 80$ minutes of remote teacher/students/structured instruction per class per week (320'), 3-4 classes per semester, advisory, and sometimes PE. This means that students have at least 4 hours of structured synchronous contact for 4 days per week (plus 4th class, PE, advisory)
- In a 2 cohort model, each minute of live, in-person time costs 1 minute of live, remote instruction (plus travel, passing, etc)
- In a 4 cohort model, each minute of live, in-person times costs 3 minutes of live, remote instruction (plus travel, passing, etc).
- In shifts, time is only lost for transitions (travel, passing, etc.).


## Preferences

- Want to allow students to keep their current course requests.
- Want to allow students choosing All Remote to remain in their current classes.
- Staffing a separate Remote Academy would require completely revising schedules.
- If we reduced the number of hybrid students by even as much as $33 \%$, we would still require $44-55$ classrooms over 12+.
- Staffing a separate Remote Academy or a Hybrid Academy would reduce options for ALL students, particularly those remote.
- Can include remote academy students as a hybrid cohort in order to reduce overall class size and use smaller rooms for inperson
- Consistency and simplicity in the Semester 2 supports executive function, student routine, and planning


## Room Capacity

- Average class size of 23 , usual range is $20-25$
- 1415 students require 56 - 71 classrooms just to seat
- Building a schedule usually requires $85-90 \%$ capacity (66-84 classrooms)
- Have 32 classrooms that hold $12+, 44$ classrooms that hold 11+ students


## Room Capacity

| Room Capacity | \# of Rooms available |
| :--- | :--- |
| $4-6$ | 13 |
| 8 | 15 |
| 9 | 4 |
| 10 | 6 |
| 11 | 12 |
| 12 | 19 |
| 14 | 2 |
| 15 | $11+$ (School committee) |
| Large $25+$ | $6-8$ |
| Total | $83+$ Large spaces |

# Hybrid Options Consisten t 

These options keep our the current class offerings and staff assignments while building more opportunities for in-person instruction.

- Option \#1-2 cohort model - Don't have enough large classrooms ~ 33 hold 12+ students (could add SC and large spaces) - Can't accommodate
- Option \#2-4 cohort model (one cohort is all-remote) ~ 70 rooms hold 8+
- Option \#3 - Departmental shift model - Create a regular departmental rotation for live, in-person instruction. Could serve each department in 2 days in large spaces and large classrooms. ~ 6-8 large rooms, 13 rooms hold 14+
- Build out lab spaces to allow for larger groups of students to do science, art, FCS (students could observe remotely)


# Hybrid Option Restructure 

These options significantly change the current class offerings and staff assignments, requiring significant staffing and reducing course offerings.

- Combined grade shift and 2 cohort model - Students are divided in grade level shifts and are also divided into 2 cohorts. Requires Remote Academy. Significant staff increase and reduced course options.
- Limited hybrid academy - Space could accommodate a subset of students in a 2 cohort hybrid that teaches only core requirements (English, Math, History, Science). Large scale would requires significant staffing and reduce course offerings for all students. Option to target some struggling students.
- Second shift - Could offer classes in the building during a second shift. Requires significant staffing. Reduces course offerings. Contract renegotiations.


## Mission Statement

In an effort to foster academic excellence and personal achievement at the highest levels, Arlington High School focuses on learning, connecting, and caring as a community. AHS provides a safe, supporting, nurturing environment in which students can acquire knowledge, values, and intellectual curiosity that will lead to life -long learning. As a community we have agreed upon the following values and habits of mind as foundational principles that will guide all teaching and learning and policy decisions at Arlington High School. They are:

- Integrity,
- Communication,
- Accountability and responsibility
- Respect.
- Effective teamwork,

We believe that living these values and habits of mind on a daily basis will ensure all students a rigorous high school education that will prepare them for their future roles as learners, leaders, and citizens in a 21st century democracy.

