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July 29, 2021

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Colleen Leger
Arlington Health and Human Services
670R Massachusetts Avenue
Arlington, MA 02476-5003

Dear Colleen,

Congratulations! Cummings Foundation is delighted to present **Arlington Health and Human Services** with a one-time \$35,000 donation to be used for general operating expenses. This contribution is in addition to any other funding provided by your Cummings Grant Agreement.

This gift is part of our **Make a Difference Dollars** program, through which we invite Site Visits Committee volunteers to nominate organizations they have visited for additional funds. The committee then discusses the nominees and determines which nonprofits will receive supplemental donations. The selection of Arlington Health and Human Services Charitable Corporation is a testament to the valuable work you and your colleagues are doing in the community.

Please accept our best wishes for your organization's continued success. Should questions arise, please contact me at hkh@cummings.com or 781-569-2337.

Sincerely,

CUMMINGS FOUNDATION, INC.

Heidi K. Heinlein
Grants Manager